

*Village of Carol Stream
Illinois*



*2008-2009 Annual Budget
2009-2011 Financial Plan*



THE
Village of Carol Stream
A GREAT PLACE TO LIVE AND WORK

In 1959, its founder and original developer, Mr. Jay Stream, incorporated the Village of Carol Stream. Jay Stream envisioned Carol Stream as a community comprised of residences in the west sector with light industrial business and industries in the east sector. Since its incorporation 49 years ago, the Village has continued to grow and prosper each year by following a progressive land use development plan, which has resulted in controlled, orderly growth. Today, the Village is home to over 1,000 businesses and industries and approximately 41,450 residents living in approximately 15,000 dwelling units in various styles and price ranges. Because of a strong industrial and commercial base, the Village has been able to offer its residents an array of municipal services without levying a local property tax. Carol Stream offers its residents modern schools, a modern park system, fully accredited fire protection and emergency medical services, a full-service library and churches serving many religious denominations.

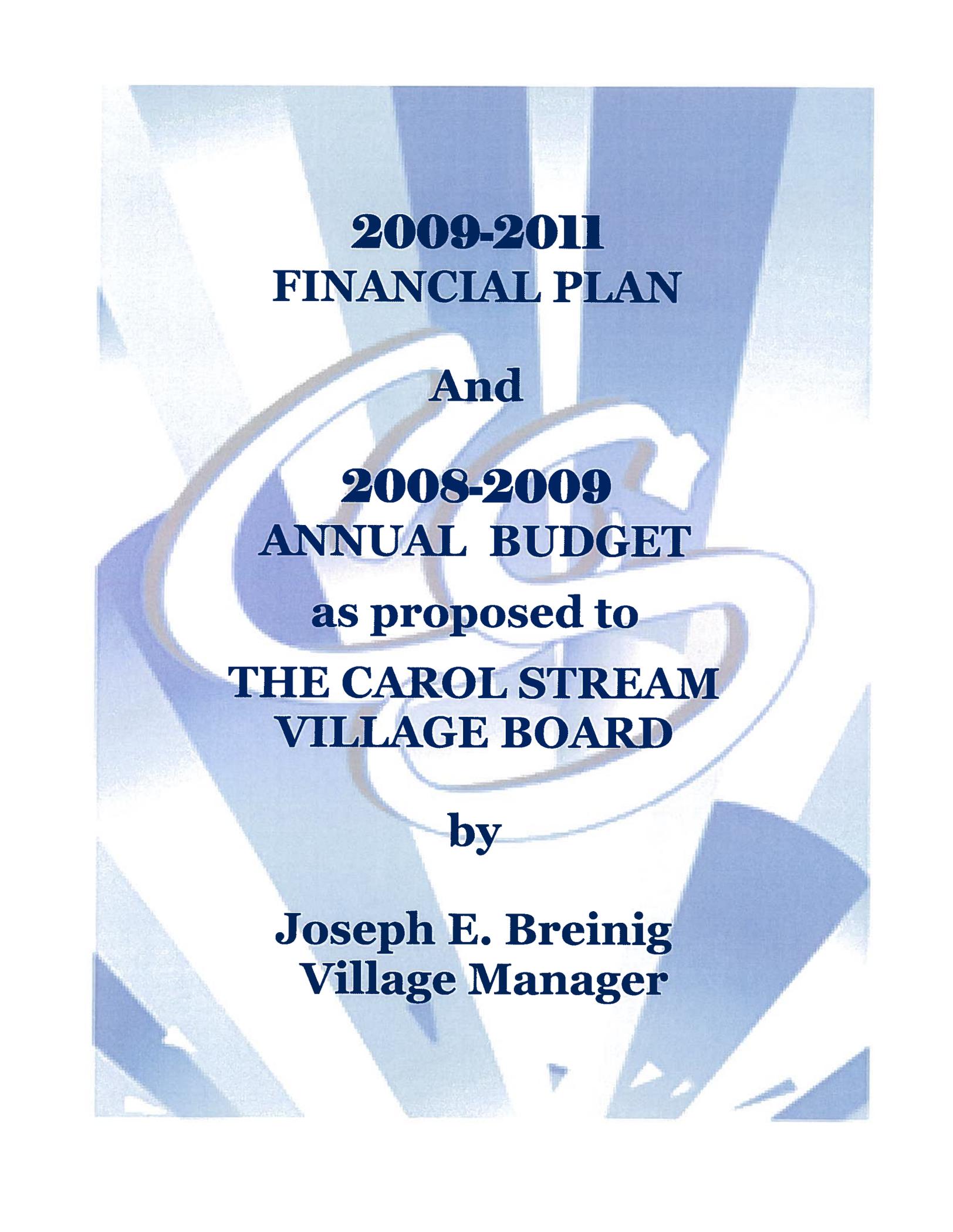
The Village administers a commercial/industrial retention program. In 2007, the Village worked with Sherwin Williams, Peacock Engineering, Auto Showcase, Glen Ellyn Storage and Vaxcel Int. to open or expand their business operation. The Village continues to actively work with the local business community on labor issues by advertising available employment in our newsletter, on local cable and on the Village website. In its 4th full year of operation, the Carol Stream Community Education Center continues to support local businesses through its offering of workforce training and skill development training classes and business development seminars. This past year, the College of DuPage, the center's operator opened up a day care facility within the center to accommodate the needs of its patrons including many in the local workforce. The Village has computerized search capability to match vacant business and industrial space with prospective firms looking to relocate, or expand their business operations. Lakewood Homes continues construction of a 270-unit Easton Park luxury town home development along the north side of North Ave. and continues to market the adjacent property as commercial just west of the development. The Village recently completed an infrastructure and utility expansion feasibility study of the southwest planning area that will serve as the template for future annexation and commercial development in this area.

A 2.3 mile long bituminous shared-use path will be constructed on the west side of Kuhn Road from Lies Road to Barbara O'Rahilly Volunteer Park into IDOT's parcel at the northwest corner of Kuhn Road and North Avenue. From there it will cross under North Avenue through the existing culvert into Redhawk Park heading southwest and ultimately connecting to the Great Western Trail. 75% of this project is grant funded.

A 7-member legislative body comprised of a Mayor and 6 Trustees, each elected at large to a staggered four-year term, govern the Village. As a legislative body, the Mayor and Board of Trustees enact ordinances, establish policies and procedures, and adopt municipal service delivery programs. The Village Board meets on the 1st and 3rd Monday of each month at 8:00 p.m. in the Village Hall Board Room, located at 500 N. Gary Ave. The Board also hosts an informal "Listening Post" at 7:30 pm, prior to the start of each Board meeting, during which time residents can share their individual concerns directly with the Village Board. All Board meetings are open to the public. Official Village Boards and Commissions consist of: The Board of Fire and Police Commissioners, Police Pension Fund and the Combined Planning & Zoning Board of Appeals. The Village Manager is the Chief Administrative Officer who, under the direction of the Mayor and Board of Trustees, manages daily governmental operations.

Acting in close partnership with all segments of the community, the Village continues to be – **'a great place to live, work, worship and raise a family'**.

The cover includes the winning entry from a vehicle sticker design contest held this past fall. Brian Nuygen, a 3rd grade student from Western Trails School had his sticker design chosen as the winning entry out of 94 entries submitted. The theme of the contest was your favorite thing about the Village and the cover design depicts the sense of community and connection stated by the design's title, 'Care and Service for All'.



**2009-2011
FINANCIAL PLAN**

And

**2008-2009
ANNUAL BUDGET**

as proposed to

**THE CAROL STREAM
VILLAGE BOARD**

by

**Joseph E. Breinig
Village Manager**

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RESOLUTION NO. 1844

**A RESOLUTION ADOPTING STATEMENTS OF PRINCIPLE,
DIRECTION AND GUIDANCE FOR VILLAGE GOVERNMENT DECISIONS**

WHEREAS, the Mayor and Board of Trustee engaged in strategic visioning on September 8 and 9, 2000; and

WHEREAS, the Mayor and Board of Trustees have previously adopted statements to reflect the vision for the community and the purpose of the Village government; and

WHEREAS, the Mayor and Board of Trustees have also considered important values which guide its actions.

NOW, THEREFORE, BE IT RESOLVED BY THE MAYOR AND BOARD OF TRUSTEES OF THE VILLAGE OF CAROL STREAM, DUPAGE COUNTY, ILLINOIS, IN THE EXERCISE OF ITS HOME RULE POWERS, as follows:

SECTION 1: That the Mayor and Board of Trustees formally adopt the following as its statements of principle, direction and guidance for Village government actions:

1. **Vision Statement:** Continue to build upon our history and create our own legacy to encourage and sustain a superior quality of life.
2. **Statement of Purpose:** Finding community based approaches to create and maintain a customer friendly environment for the provision of affordable services and products, identifying community needs and developing means to fulfill those needs.
3. **Value Statement:** Providing outstanding customer service while exercising fiscal responsibility is of the highest value. Diversity found within the community is embraced and the wide range of housing opportunities and businesses in the Village is a source of pride. Participation in local government by informed community members is encouraged and sought. The professionalism and expertise of the Village staff is valued and their continued active involvement in professional associations and on-going professional development is strongly supported. Both elected and appointed officials are urged to participate in intergovernmental efforts and associations recognizing the benefits such work can bring to the Village.

SECTION 2: The Vision, Purpose and Value Statements, along with the financial plan policies established annually, shall guide the future policy and governance decisions of the Carol Stream Corporate Authorities.

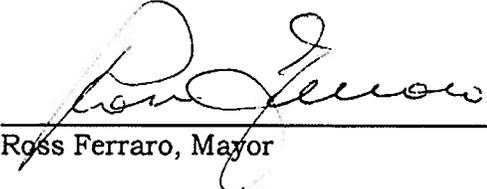
SECTION 3: This Resolution shall be in full force and effect from and after its passage and approval as provided by law.

PASSED AND APPROVED THIS 4TH DAY OF DECEMBER, 2000

AYES: 4 Trustees Stubbs, Pugh, Fenner and Shanahan

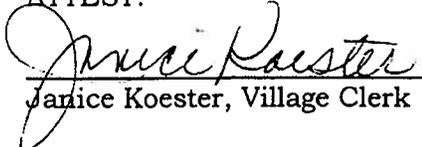
NAYS: 0

ABSENT: 2 Trustees DeLonay and Vinson



Ross Ferraro, Mayor

ATTEST:



Janice Koester, Village Clerk *et al.*

RESOLUTION NO. 2318

A RESOLUTION ADOPTING STATEMENTS OF GOALS, DIRECTION AND GUIDANCE FOR VILLAGE GOVERNMENT DECISIONS

WHEREAS, the Mayor and Board of Trustees engaged in strategic visioning on October 29-30, 2007; and

WHEREAS, the Mayor and Board of Trustees have previously adopted statements to reflect the vision for the community and the purpose of the Village government; and

WHEREAS, the Mayor and Board of Trustees have also considered important values which guide its actions.

NOW, THEREFORE, BE IT RESOLVED BY THE MAYOR AND BOARD OF TRUSTEES OF THE VILLAGE OF CAROL STREAM, DUPAGE COUNTY, ILLINOIS, IN THE EXERCISE OF ITS HOME RULE POWERS; as follows:

SECTION 1: That the Mayor and Board of Trustees formally adopt the Strategic Planning and Goal Identification Ranking dated January 22, 2008 attached hereto as Exhibit "A". The Village Board is hereby further resolved to determine the methods and means to achieving these goals through action plans developed by Village staff.

SECTION 2: The Strategic Plan and Goals, along with the Vision, Purpose and Value Statements and the Financial Plan Policies established annually, shall be used in guiding future policy and governance decisions of the Carol Stream Corporate Authorities.

SECTION 3: This Resolution shall be in full force and effect from and after the passage and approval as provided by law.

PASSED AND APPROVED THIS 22nd DAY OF JANUARY 2008.

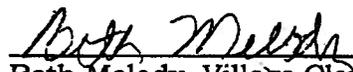
R. 2318

AYES: 6 Trustees Drager, Weiss, Schwarze, McCarthy, Gieser &
Fenner
NAYS: 0



Frank Saverino, Sr., Mayor

ATTEST:



Beth Melody, Village Clerk

**CAROL STREAM 2007 SESSION - CONSOLIDATED
RANKING - ADOPTED JANUARY 22, 2008**

| AVG | GOAL ID # | GOAL | |
|------------|----------------------|---|-----------------------|
| 2.0 | 1 | Revise permits to stage retail development timing on construction projects | Long-term Routine |
| 2.1 | 2 | Research/develop a comprehensive "rental housing" licensing policy process requiring licensing and inspections | Short-term Complex |
| 2.7 | 3a | Complete annexations of/in unincorporated areas contiguous to Carol Stream. | Long-term Complex |
| 2.7 | 3b | Identify long term funding source for infrastructure replacement/maintenance | Long-term Routine |
| 3.1 | 4 | Research and design a streamlined permitting process for smaller/regular building projects (decks, storage, sheds, etc.) | Short-term Routine |
| 3.7 | 5 | Long term staffing plan for services | Long-term Routine |
| 3.9 | 6 | Develop a customer service training culture & mind-set, etc...Work to emphasize and re-establish a "customer first" approach by staff | Short-term Routine |
| 4.1 | 7 | Implement a proactive communications plan.... | Short-term Complex |
| 4.4 | 8a | Develop criteria/philosophy for funding long-term capital needs, improvement plans and programs | Long-term Routine |
| 4.4 | 8b | Research and explore the use of an automated traffic enforcement system | Short-term Complex |
| 4.6 | 9 | Explore an adjustment to the "real-estate transfer" fee from \$3 to \$5 | Long-term Complex |
| 4.7 | 10a | Develop an expansion plan to extend Water/Sewer to unincorporated areas | Long-term Complex |
| 4.7 | 10b | Develop / Conduct a long term maintenance plan for Village roads | Long-term Routine |
| 5.3 | 11 | Continue to take the lead to make Carol Stream a "Green Community" | Short-term Complex |
| 5.6 | 12a | Design and implement a well-conceived succession planning strategy - Adapt our recruitment, compensation, and training approaches | Long-term Routine |
| 5.6 | 12b | Manage carefully our human assets - explore an expansion of the use of technology to augment staff. | Long-term Routine |
| 5.6 | 12c | Review all building/zoning codes and our entire permitting processes | Short-term Routine |
| 5.6 | 12d | Research, identify and acquire land sites for future infrastructure needs (Water Tower, waste water, etc...) | Short-term Complex |
| 6.1 | 13a | Develop guidelines/policies to deal with potential housing vacancies (consider a vacant building registration ordinance) | Short-term Complex |
| 6.1 | 13b | Explore energy self-sufficiency options for water reclamation plant | Short-term Complex |

**CAROL STREAM 2007 SESSION - CONSOLIDATED
RANKING - ADOPTED JANUARY 22, 2008**

| AVG | GOAL ID # | GOAL | |
|------------|----------------------|---|-----------------------|
| 6.3 | 14 | Site/Construct an evidence storage facility for Police Department. | Short-term Complex |
| 7.3 | 15 | Be prepared to adapt to expectations/needs of new/emerging workforce | Long-term Routine |
| 7.9 | 16 | Work to fully "integrate" GIS into all department functions and work flow for all departments | Short-term Complex |
| 8.0 | 17 | Ramp-up for 50th Anniversary Celebration | Short-term Routine |
| 8.1 | 18a | Build a permanent Structure in the Town Center (i.e., a public building) to replace the "tent" | Long-term Complex |
| 8.1 | 18b | Adapt our Public Information techniques to include new platforms to a new generation. Create public information to meet their expectations (i.e., podcasts, streaming, etc) | Long-term Complex |
| 8.1 | 18c | Thoroughly investigate and review revenue retention and expansion alternatives - explore new sources of revenues and protect existing sources from legislative change | Long-term Complex |
| 8.1 | 18d | Implement water reclamation plant upgrades; work to develop strategies to make the treatment plant "energy efficient/self sustaining" | Long-term Complex |
| 8.6 | 19 | Update/Re-write electrical code | Short-term |
| 8.7 | 20 | Research/explore use of professional grant writers or lobbyists to help secure financing for Village programs and improvements | Short-term Complex |
| 9.0 | 21 | Explore the viability of a "service tax" for non-retail transactions | Long-term Complex |
| 9.3 | 22a | Develop plans to expand bike paths in Village when doing other projects, etc. | Long-term Complex |
| 9.3 | 22b | Work to increase Inter-Governmental involvement and outreach to solidify relationships and explore common goals/resource sharing... | Short-term Routine |
| 9.3 | 22c | Explore the feasibility of building/installing a Village wide WI-FI for Village department use. Calculate the possible use, costs, benefits etc. | Short-term Complex |
| 9.6 | 23 | Create a Village organization "Internet customer service transaction portal" to do business online | Long-term Complex |
| 10.3 | 24a | Develop, plan policy guidelines for village's role in commerce, industry, residential redevelopment (e.g., teardowns) | Long-term Complex |
| 10.3 | 24b | Present analysis and plan to add more staff to meet existing and growing needs. | Short-term Routine |
| 10.6 | 25a | Develop a firm plan to market the "Town Center" to a developer | Long-term Complex |
| 10.6 | 25b | Develop and implement a "true marketing plan" for high visibility corridors for commercial development | Long-term Complex |
| 10.6 | 25c | Be cautious not to lose touch in interactions with customers -Emphasize importance of customer service | Short-term Routine |
| 10.7 | 26 | Conduct a cost-benefit analysis of having an in-house attorney and our overall legal services model... | Short-term Routine |

**CAROL STREAM 2007 SESSION - CONSOLIDATED
RANKING - ADOPTED JANUARY 22, 2008**

| AVG | GOAL ID | GOAL | |
|------------|----------------|--|-----------------------|
| | # | | |
| 11.6 | 27 | Develop a long-term asset management plan; grid/map-out all village buildings, roads, sewers, water mains, etc. -and program maintenance and replacement needs on cost/time-frame schedule | Long-term Complex |
| 12.1 | 28 | Research the use of bonds and long-term financing alternatives to fund capital needs without straining operating funds | Short-term Routine |
| 12.4 | 29 | Complete a thorough Comprehensive Plan update | Long-term Complex |
| 12.9 | 30 | Commit to implementing a supervisor's development and succession planning program for Police Department... | Short-term Routine |
| 13.3 | 31 | Develop a long-term plan for local response/preparation for Homeland Security measures | Long-term Complex |
| 13.7 | 32 | Develop long-term financing strategy providing a reliable/dedicated funding source for critical infrastructure maintenance and capital projects | Short-term Routine |
| 13.9 | 33a | Establish two new advisory councils (business and seniors) | Short-term Routine |
| 13.9 | 33b | Plan and prepare for residential teardowns... | Short-term Routine |
| 14.1 | 34 | Develop a long-term hazard mitigation plan | Long-term Complex |
| 14.7 | 35 | Prepare the community for 2010 census | Short-term Routine |
| 14.9 | 36 | Make the relentless pursuit of certain businesses a priority - Develop and advance a proactive economic development plan/program (especially business recruiting) | Short-term Routine |
| 15.3 | 37 | Investigate transit ideas/alternatives for multiple-community service—light rail etc. | Long-term Complex |
| 15.6 | 38 | Explore cost comparison of current risk management services and coverage | Short-term Routine |
| 16.6 | 39 | Create policies/practices that make us less vulnerable, less defensive for long-term needs as well as services and programs; work to be proactive | Short-term Routine |
| 16.7 | 40 | Create a "budget-in-brief" document for board/public | Short-term Routine |
| 18.0 | 41 | Work with Metro Caucus on the "Clean Energy TAG Program" | Short-term Routine |
| 18.1 | 42 | Address compensation system | Short-term Routine |
| 18.6 | 43a | Explore internal Wi-Fi system for police, Public Works, Fire, Village Hall, etc. | Short-term Routine |
| 18.6 | 43b | Energize our supervisor development and succession planning for all departments | Short-term Routine |
| 19.1 | 44 | Develop systems/approaches and guidelines needed for program budgeting techniques/program accounting | Short-term Routine |
| 19.9 | 45 | Review current policy on use of village-owned properties | Short-term Routine |
| 22.6 | 46 | Explore staffing levels in Clerks office | Short-term Routine |



Village of Carol Stream

Mission Statement

**WE, AS EMPLOYEES FOR THE VILLAGE OF CAROL STREAM
WILL SERVE WITH PRIDE BY:**

-
- * **Providing Quality, Affordable Services/Products And Well Maintained Facilities For All Our Customers.**
 - * **Committing To Perform Our Jobs In A Responsive And Efficient Manner Following The Highest Ethical Standards.**
 - * **Inquiring, Listening And Responding To Customers' Concerns In A Timely And Courteous Manner.**
 - * **Striving To Provide A Challenging And Fulfilling Work Environment That Attracts, Develops, And Retains Conscientious, Innovative And Productive Employees.**
 - * **Continuing To Be A Leader In Local Government, Making Meaningful Contributions To Our Professions.**
 - * **Working As A Partner With All Members Of The Community To Make Carol Stream A Better Place To Live and Work.**
 - * **Embracing Our Diversity As A Source Of Pride**





GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

Village of Carol Stream

Illinois

For the Fiscal Year Beginning

May 1, 2007

President

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award for Distinguished Budget Presentation to the Village of Carol Stream for its annual budget for the fiscal year beginning May 1, 2007.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communication device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

WHAT IS IT?

A Financial Plan is a long-range approach to assessing the Village's revenue and expenditure needs required to achieve the goals of the Village as identified in the Mission, Purpose and Values statements. It also becomes the basis for formulating the one-year annual budget which by law must be adopted. The Financial Plan is developed by utilizing existing policies, objectives, assumptions, and accepted benchmarks and activity measures. A three-year period has been chosen as it is a period for which assumptions and predictions can be made with some certainty. The first year of the Plan is the Proposed Budget for the next fiscal year. The Financial Plan brings together the Village's other long range planning efforts, such as the Capital Improvement Plan, Water Supply Report, Comprehensive Development Plan, Pond and Stream Bank Study, Technology Plan, Pavement Management System Study, Water Reclamation Center Study, and the Community Image Enhancement Project (Gary Avenue Corridor). Also, a long range plan provides the Village's residents and other customers an opportunity to comment upon and to know what is projected for future years in the way of services and the resources needed to provide them.

WHY?

This businesslike approach to municipal financial planning allows the Village Board, as policy formulators, and management to analyze programs, to develop alternatives and to forecast. The future fiscal impact of today's decisions can be better determined and known, thus protecting against the "crisis" or immediacy element that can creep into governmental fiscal decisions.

HOW?

Over the years, the Village has developed several data bases of financial information, created from Audited Comprehensive Annual Financial Reports, Financial Plans, operational records and data supplied by local government associations, utilities, State agencies and others. There also are fiscal, community development and service policies established by the governing body, which have directed the Village's financial affairs. In the Fall of 2004, the Village Board established the guidelines for the development of this multi-year financial plan.

After the Plan is accepted and implementation begins, if adjustments are needed because of changed conditions, then they can be accomplished in an orderly manner.

Village of Carol Stream

FRANK SAVERINO, SR., MAYOR • BETH MELODY, CLERK • JOSEPH E. BREINIG, MANAGER
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Carol Stream
© 1996 Village of Carol Stream

TO: Mayor and Trustees

FROM: Joseph E. Breinig, Village Manager 

DATE: April 4, 2008

**RE: Proposed 2009-11 Financial Plan
and Proposed Fiscal Year 2008-09 Budget**

Submitted for your review and consideration are the Proposed Fiscal Year 2008-09 (FY09) Budget along with the Village's Capital Improvement Plan document. This annual budget of programs, services, revenues and expenditures for one year is part of the Proposed 2009-11 Financial Plan, which is also submitted. For future planning and decision-making, the Village of Carol Stream's Three-Year Financial Plan broadens fiscal planning horizons and yet has sufficient presence so that projections can be made with a high degree of certainty. Further, it is amply futuristic so that the future effect of today's decisions can be seen.

The Capital Improvement Plan (CIP) takes a comprehensive look at the Village's infrastructure and facility needs for the next 5, 10 and 20 years. The CIP is a multi-year plan that forecasts spending for all anticipated capital projects. The CIP enables the Village to identify needed capital projects and then coordinate the financing and timing. An effective CIP consists of both an administrative process to identify the location, scale, and timing of needed capital projects and a fiscal plan to provide for the funding of those projects.

The Village's Financial Plan and Annual Budget have been recognized by the Government Finance Officers Association (GFOA) through the presentation of twenty Distinguished Budget Presentation Awards, most recently for the 2008-10 Financial Plan and 2007-08 (FY08) Budget.

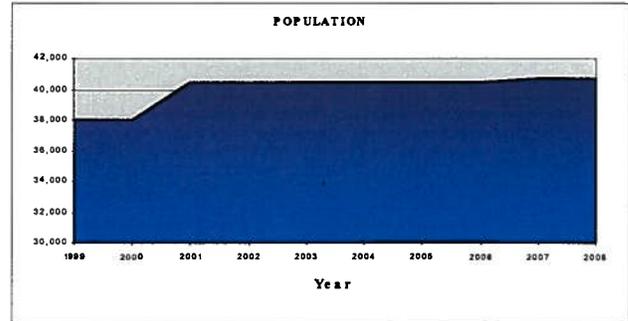
FOUNDATIONS OF THE FINANCIAL PLAN

The underpinnings of the Financial Plan are your statements of principle, direction and guidance as contained in Resolutions 1844 and 2318 as well as the organization mission statement and the established budget/fiscal, economic and community development and service policies. In combination, these lead to identifying the specific resources needed to continue to progress and provide our residents with the services, products and quality of life they enjoy.

THE 2009-11 PLAN AT A GLANCE

As DuPage County and the Village have grown and become more urban and centers of employment, social and transportation issues associated with urban living and working have become more prominent and apparent. In response, Community Problem Oriented Policing's (CPOP) philosophy of early identification of problems and community-based solutions has been

incorporated throughout all Village departments. Also, in recognizing the growth in the diversity of the Village, in 2008, the Village will be hosting its sixth annual multi-cultural festival, continue its participation in the National Night-Out for Crime event and continue to support the Character Counts program, a program that focuses on the quality of life and civility of the community. Also, the Village is a sponsor and active participant in the community's Martin Luther King Day celebration.



All original streets and utility infrastructure have been replaced. Streets and utility lines receive continuing preventive maintenance so as to avoid the extremely costly reconstruction encountered when maintenance is deferred. In FY08, the second of the Village's three sanitary lift stations was replaced. The remaining one will be replaced in 2009-10 (FY10). In FY08 reconstruction of Fair Oaks Road from Army Trail to Plum Grove was completed. In FY09, the upper 2.5" asphalt surface course on Fullerton Avenue will be removed and replaced with asphalt leveling binder and surface course.

Quality of life issues have gained more attention as the community matures. Community appearance and environment, safety and economic viability are important to all. The Town Center will continue to provide a "sense of place" and a civic landmark for the Village. Community and entertainment events held at the Town Center have been a huge success and the "Summer in the Center" celebration schedule has been enhanced annually. The financial plan includes funds to continue the high level of upkeep that has historically been performed at the Village Municipal Center, Town Center, Historic Farmhouse and the Gary Avenue, County Farm, Lies Road and North Avenue corridors. The appearance of private property will be encouraged by the eighth year of the Community Pride Award program. The Pond Shoreline and Stream Maintenance program focuses on the cleaning of stormwater ponds, the creeks in the Village and helps meet environmental regulations for stormwater. Economic development efforts will focus on the Town Center corridor, the southwestern area along North Avenue and any undeveloped/underdeveloped shopping areas. Of course, retention of our existing businesses and attraction of new businesses will have a high priority. Community Problem Oriented Policing, special operations and crime prevention activities and community outreach efforts are directed to providing our residents and customers a high degree of personal comfort as they go about their daily lives in Carol Stream. The Police Department was awarded Recognition status by CALEA (Commission on Accreditation for Law Enforcement Agencies) in March 2007. The CALEA Recognition program identifies 110 standards from the Standards for Law Enforcement Agencies accreditation manual. Full CALEA accreditation is expected in 2010. All of these efforts, as well as our e-Gov initiative and targeted marketing and communication activities, are focused on making Carol Stream the place to live, work, shop and socialize.

Historically, the Village has prepared a program budget which has worked well for the past 20 years. Due to constraints with the financial software, the Village was unable to account by program. With the recent change in financial software, the accounting can now be done therefore; each program will have its own line item budget to support it. What this means in this proposed budget is (1) the Departmental line item page will be replaced with separate line item

pages for each program, (2) the Department's total budget will be presented on the Summary page and (3) for the first year, the Actual, Revised Budget and Estimated Expenditures columns for the program line-item budgets will be blank. Staff feels that with the new accounting system in place, the true cost of each program can be determined which will assist the Board in their decision-making process. In an austere economy, this level of accounting can be of great assistance in making difficult decisions on the allocation of resources.

The 2009-11 Financial Plan consists of three elements: Operating, Capital, and Special.

OPERATING ELEMENT

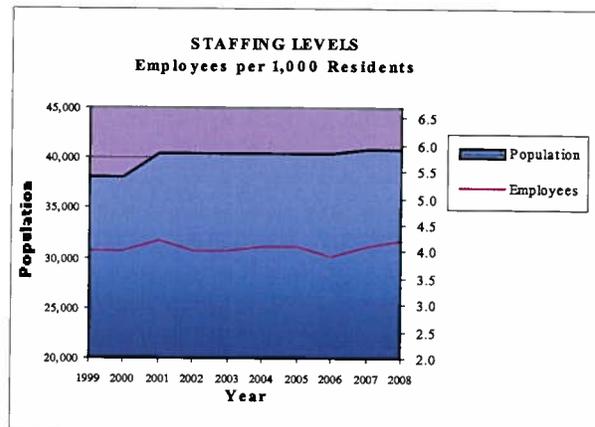
Proposed FY09 Operating Element Revenues are \$30,032,219. The Proposed FY09 Operating Element Expenditures, consisting of the General Corporate and the Water and Sewer Operating and Maintenance Funds, are \$29,541,880. The General Corporate Fund includes one new revenue source, the ATLE (Automated Traffic Light Enforcement). The balance of the projected revenues reflects a slowing economy. The Water and Sewer Fund includes a water rate increase for all three years to recognize and offset the increased costs of purchasing water from the City of Chicago. A sewer rate increase is also proposed for the first and third years of the plan, primarily due to a continued reduction in consumption. For the General Corporate Fund, an operating deficit (net income less non-operating revenue and re-appropriation of balance) is projected for all three years. Like other mature communities, the Village will have to deal with a revenue base that grows at a much slower pace than does the expenditures. The Village will need to make decisions, some of which will be more difficult than others, on the services delivered and how they are ultimately funded. The Village Board, along with staff, is currently working and will continue to work on ways to eliminate the projected deficits.

Continued growth of Carol Stream and the collateral service demands of an increasing population have resulted in the need to add a sixth patrol zone. Originally, the staffing requirements for a sixth patrol zone was going to be accomplished over a three-year period FY07 through FY09 but due to vacancies and the current projected deficit position, the addition of a sixth patrol zone may need to be re-evaluated. Until economic conditions improve these and all vacant positions will remain under scrutiny and will be filled as conditions warrant and allow.

As a service provider, the Village's largest single operating cost is personnel, representing 62.5% of total operating expenditures. **The total proposed FY09 full-time personnel complement is 170.7, an increase of 5 compared to FY08.** Four new positions are being recommended in the General Corporate Fund, 2 police officers and a civilian investigative aid in the Police department and an information systems technician in Management Services. In the Water and Sewer Fund, an additional Water and Sewer Employee III is being recommended. It is also being recommended that the Public Works Program Coordinator position be replaced with the position of Assistant Public Works Director. Pension and group health insurance represent a significant portion of the annual personnel expenditures (23.2%). These costs, which for the most part we do not control, continue to increase at a rate much higher than the CPI. These costs in FY09 are projected to be \$4,276,760 compared to \$4,141,647 budgeted in FY08, a 3.3% increase. The Village is monitoring efforts by the Illinois Municipal League and others to implement pension reforms and cap legislated pension benefits.

Use of technology and improved methods of operating are important and necessary to deliver services and products. A long-range technology plan guides the provision of new hardware and software implementation, along with ongoing replacement of hardware. The new financial software package is approximately 75% implemented. The new financial module has been set up so as to account by program therefore resulting in the proposed change in the budget format.

The use of the private sector complementing and supplementing Village staff is integral to providing high quality affordable services and products. Refuse collection, tree trimming, water reclamation center operation, janitorial services, street light repairs, legal services, engineering reviews, building inspections, major building, street and vehicle repair, snow and ice removal, event planning and landscape maintenance are among the more than thirty areas where this combination works very effectively. The use of volunteers from the community is another resource increasingly utilized. **As a result, the authorized employee to resident population ratio is 4.2 to 1,000.**



In 2007, the Village was identified as an area with the Emerald Ash Borer. In anticipation as to what this might mean to the current parkway tree population (42% are Ash trees), the Village Board allocated \$2.13m as a designated reserve for the possible removal and replacement of the Ash trees. Also, the Village Board entered into a Tree Harvesting Agreement that provides the Village with 2,000 trees between 2012 and 2015. A tree planting agreement was also entered into that would result in 150 trees per year being planted from 2008 to 2011.

Federally mandated environment regulations without funding will require a significant expenditure of local funds to meet even more stringent standards for stream and river water quality. The National Pollutant Discharge Elimination System (NPDES) requirements for storm water loom large. The Gary Avenue, County Farm Road, Lies Road and North Avenue Corridors and the Town Center will remain community landmarks. Wetlands, streams and parks will continue to receive attention. As Carol Stream matures, increased emphasis is being placed on infrastructure maintenance and replacement. A comprehensive Capital Improvement Plan has been developed to address the Village’s infrastructure needs and staff is exploring options in which to finance the future projects.

General Corporate Fund

The proposed FY09 Operating Revenue of \$23,174,402 is .5% higher than the estimated revenue for FY08 and 1% higher than projected one year ago for FY09 primarily due to the addition of the new ATLE revenue source.

The Village’s share of the state sales and income taxes plus the local home-rule sales tax, utility tax and natural gas use tax represent 72% of the General Corporate Fund operating revenue. The state shared sales and income taxes represent 43.7% of the operating revenue. The local real estate transfer tax, which has been relatively stable, is showing signs of a slowing economy. The

sales of pre-existing homes have slowed down resulting in a drop of 11% in the Real Estate Transfer Tax revenue. Building related fees reflect the projected construction activity of the last remaining approved residential subdivision and expected industrial and commercial construction. These truly reflect the built out nature of our corporate limits. Future interest will be on the possible annexation and development/redevelopment of the southwest sector that is currently outside of our corporate limits. The Village is planning on extending a water line into this area with hopes of spurring annexation and development.

Proposed Operating Expenditures of \$23,275,752 are 15% higher than the FY08 estimated expenditures and 2.5% more than the FY09 projection made a year ago. The increase over the current expenditures includes the addition of four positions: two police officers, a civilian investigative aide and a information systems technician. These proposed positions combined with the vacancies experienced during FY08 account for the increase of 15%.

Water and Sewer Operation & Maintenance Fund

The FY09 proposed Operating Revenue amount of \$6,857,817 is 2% greater than the FY08 estimated revenues and .5% less than the FY09 revenue projection of last year. The operating revenues are projected to be 2% higher than FY08 because a rate increase is included for both the water and sewer portions of the rate. A water rate increase is proposed for all three years due to the City of Chicago raising the rate that it charges the DuPage Water Commission. A sewer rate increase is proposed in FY09 and FY11, primarily due to a reduction in water consumption. In general, water usage has slowly been trending downward, reflecting the increased efforts of our customers to practice water conservation measures.

Proposed FY09 Operating Expenditures of \$6,266,128 are 10% less than FY08 estimated operating expenditures and 2.7% less than the FY09 projection made a year ago. The primary reason for the 10% decrease over last year's projection is that the estimated water consumption was lowered. The largest expenditure item is water purchased from the DuPage Water Commission followed by the management contract for the Water Reclamation Center. Funds have been included for a leak detection program and to continue the program to annually televise sections of the sewer system. The proposed budget includes the addition of a Water and Sewer Employee III in FY09.

CAPITAL ELEMENT

The five-year segment of the Capital Improvement Program is \$37,131,000 with the FY09 year being \$11,184,000. A continuing systematic street maintenance and reconstruction program is aimed at maintaining a "very good" street system rating. The rehabilitation of Fullerton Avenue is scheduled for FY09 along with the reconstruction of portions of West Street and Gunderson Drive. The first year of the plan also includes the Southwest Water Main Extension project and the purchase of a facility to house evidence for the Police Department. The five-year plan also includes the Fair Oaks Road Phase II improvement.

The Village has no general obligation or revenue bonded indebtedness. Reserves in the General Corporate Capital Improvement Fund and the Water and Sewer Fund are projected to be sufficient to undertake the programmed capital improvements for the next five years whereas, due to a projected deficit in FY09 and FY10 in the Motor Fuel Tax Fund, the flexible pavement

program had to be moved to the General Corporate Fund CIP. The Village has received and actively pursues grants to assist in the funding of capital projects. Of the projects included for the next five years, the Village has received grants for the Fullerton Avenue Pavement Rehabilitation and the Kuhn Road Trail projects.

SPECIAL ELEMENT

Payments to the **Police Pension Fund** are at the required levels in each year, as is the payment to the **Geneva Crossing Shopping Center Tax Increment Financing (TIF) Debt Service Fund**. In 2005, the Geneva Crossing TIF bonds were refinanced so as to take advantage of a favorable interest rate environment. Resolution No. 1658, a Resolution Authorizing the Execution of an Intergovernmental Agreement with Community Unit School District 200, states that if the Geneva Crossing TIF bonds are not fully defeased by January 1, 2007, the Village shall pay \$30,000/yr. for four years into the Special Tax Allocation Fund held by the Bond Trustee. The bonds were not defeased by January 1, 2007; so therefore, the first of four annual payments of \$30,000 was made to the Trust in FY08. The budget includes the remaining three required payments. The developer is responsible for paying 50% (\$15,000) of these required payments.

The **Library Fund** for FY09 is included in this document. Although the Library budget is not prepared by Village staff, by statute, their budget and their annual property tax levy must be approved by the Village Board.

LOOKING AHEAD

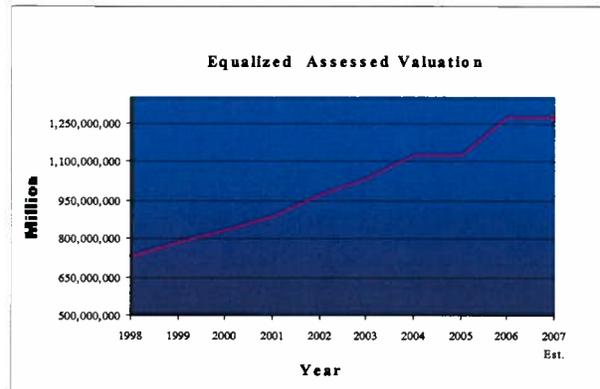
As we are continually reminded, the Village's three main general operating revenue sources are subject to weather, economic swings, business decisions, and the vagaries of state and federal legislative, judicial, and regulatory processes. The slowing economy combined with the loss of a top ten sales tax generator has contributed to the Village's projected deficit position in FY10 and FY11. The Village's "pay as you go" (capital reserves) philosophy as it pertains to the Capital Improvement Program is nearing the point where a funding source will need to be identified and implemented. For the first time in its existence the Village will be issuing short-term debt to finance the acquisition of large vehicles. Decisions that pertain to both new or enhanced revenue sources and/or reductions in programs will be necessary to balance future budgets.

With the Village just observing its 49th anniversary of incorporation, it has become apparent that greater attention will need to be paid to its utility infrastructure. As the Village grew, emphasis was properly placed upon expansion and extension of utility systems. Forty-eight years have exacted their toll upon the water, sanitary sewer and stormwater systems. Consequently, the Village finds itself faced with replacement of watermain, sanitary sewer, lift stations and other infrastructure because of age. Identification and prioritization of these needs will be central to future capital planning.

We must be vigilant in defending and diligent in expanding our revenue base. To date, municipalities have continued to receive their share of the state sales tax. The financial difficulties that the State of Illinois has been experiencing has sparked some discussion at the State level regarding making a change to the allocation formula; so as to help reduce their deficit. It is also possible that the State may change the sharing formula for the income tax and motor fuel tax revenues. Effective January 1, 2003, our telecommunications tax became a state tax

collected by the State of Illinois and remitted back to the Village. Now that this is a State revenue, it too is subject to a change in the formula if the State so desires. Again, the Village must be vigilant on defending our key revenue sources. The Village supports the taxing of internet sales. As the State of Illinois explores the option of taxing internet sales, the Village will monitor and participate in any proposed legislation that alters and/or modifies the allocation of sales tax to municipalities.

The Village's equalized assessed valuation surpassed the \$1.27 billion (i.e. \$3.8 billion market value) for 2006, a tri-fold increase since 1990. Approximately 37.7% of the equalized assessed valuation is commercial/industrial. Although the Village does not levy a property tax, this base is available to those who do and may serve as a financial alternative for the Village. Growth in the residential sector will be minimal if any. Non-residential development is expected to be small at best over the next three years.



In 2003 the state legislature diverted \$75 million from the DuPage Water Commission (DWC) to DuPage County to be paid for over a five-year period. The final payment has been made to DuPage County. The Village will actively work with other DWC customers to monitor Commission finances. Current unobligated reserves may allow the DWC to reduce rates and/or provide rebates. The Village will participate in any discussions on reductions in reserves.

Obviously, expenditures need to be addressed as well. Over the years, service levels have been refined and seem to be acceptable to our residents and customers. The employee to resident population ratio has remained constant over the past 23 years despite a 161% increase in residents, phenomenal growth in corporate residents, increased traffic passing through town and social changes that have occurred. The continued delivery of high quality service to customers is evidence of the quality and commitment of Village staff. Village staff members complemented by private sector resources efficiently provide quality and affordable services. Continuing emphasis will be put on quality and process improvements to keep a high level of performance at the lowest possible cost. Systematic equipment and vehicle replacement give our staff the tools it needs to do the job. Scheduled facility and infrastructure maintenance minimize breakdown repairs and inconvenience. The costs associated with Federal and State mandated programs are not directly within the control of the Village. New programs or any expansion to current service levels should have a fee or revenue source attached to it.

During the FY09 fiscal year, the Village will continue to operate without a property tax and the 2009-11 Financial Plan also does not contemplate the implementation of a property tax. All customers will continue to receive the wide range of Village services in a timely manner at competitive and affordable prices and enjoy a high quality of life. The Village's ability to continue the delivery of those services in the manner customers have come to expect is threatened. The Village has reached the point where new or enhanced revenue sources are needed to fund the on-going needs within the operating and CIP budgets. Absent new revenues, significant reductions in expenses and services will be required.

Cooperation with groups such as the U.S. Conference of Mayors, National League of Cities, Illinois Municipal League and the DuPage Mayors and Managers Conference will be necessary to maintain a municipal view in Springfield and Washington D.C. on the unfunded mandates issue, i.e., homeland security which was previously provided by the federal government, home rule authority, protection of municipal revenues and on the future role of local governments in providing services and programs that have traditionally been provided by the federal government.

The Village has utilized a multiple year financial planning process for two decades for its operating budget. The Village also utilizes a Capital Improvement Plan that extends out to 20 years. As a result of our multi-year plan process and philosophy, forecasting, given all of the variables, assumptions and uncertainties, although not precise, has become reliable and consistent. This has given us the ability to foresee earlier what is coming our way. That being said, staff and the Village Board, have begun working towards a solution to the projected deficits in the second and third year of the plan.

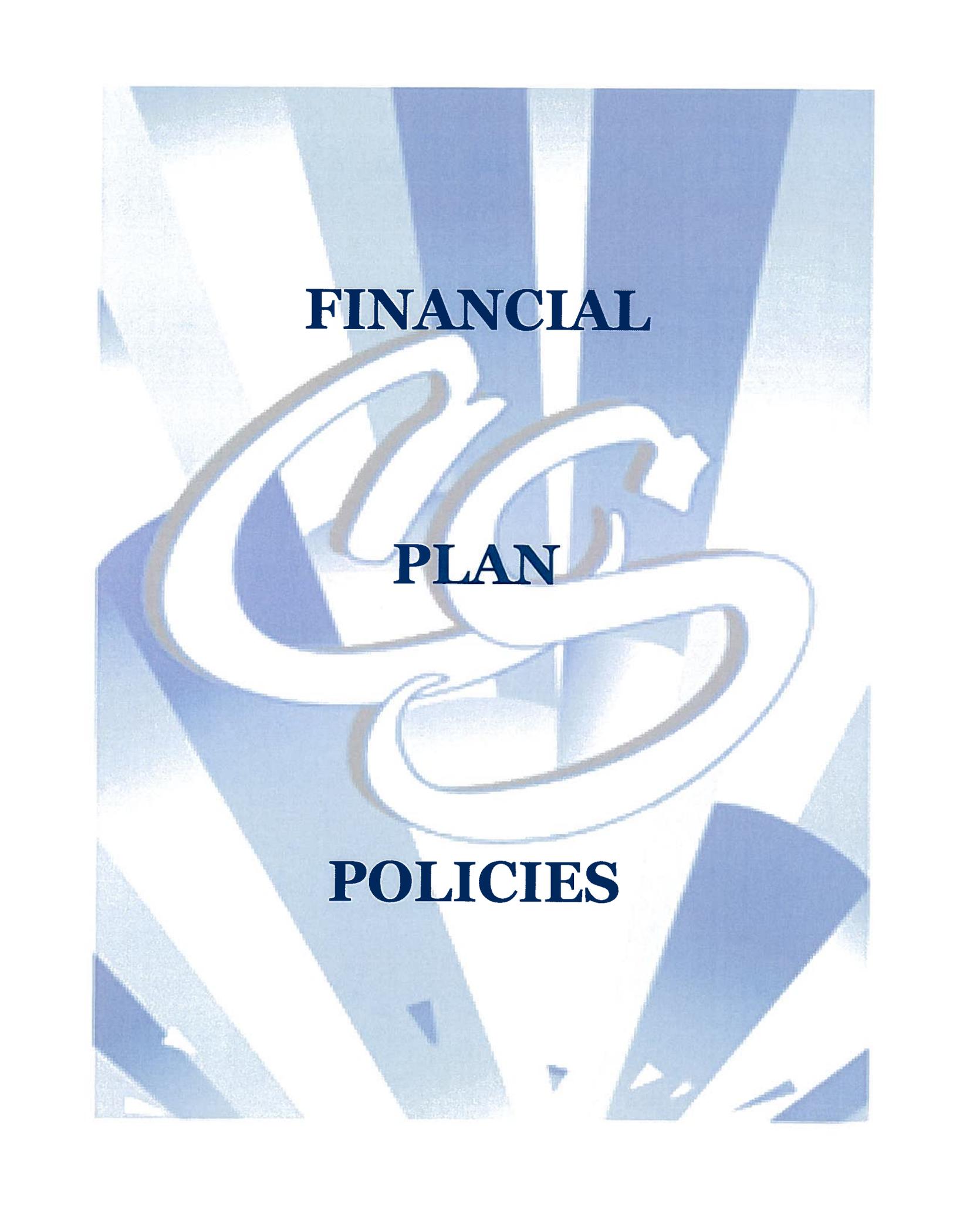
In the fall of 2007 the Village Board held a retreat in which long and short-term goals and objectives were discussed. Where applicable the FY09 budget identifies areas of expenditure that address those goals.

COMPLIMENTS AND THANK YOU

The entire management team has spent considerable time working on the 2009-11 Financial Plan. Particular thanks go to Assistant Village Manager Bob Mellor, Finance Director Stan Helgerson, Assistant Finance Director Dawn Damolaris and Assistant to the Village Manager Chris Oakley, who acted as the "Financial Plan Team" to coordinate the creation of the overall plan. Thanks also go to Administrative Secretary LaVon McGhinnis for coordinating the formatting, assembly and production of the final document. Lastly, the operating departments are to be commended for the additional work required to reformat the budget

Of course, your continued acceptance of this approach to municipal financial planning and budgeting must be applauded. Critically reviewing, assessing and adjusting policies and practices can be challenging. But, if the community is to continue to progress and to remain financially stable, this is necessary.

The proposed 2009-11 Financial Plan serves the public interest in describing and providing the resources for the provision of Village services and products to its customers. I look forward to working with you in your review and adoption of the FY09 Budget and 2009-11 Financial Plan.



FINANCIAL

PLAN

POLICIES

INTRODUCTION

Over the years, the Village's governing board has followed a defined set of policies and philosophies in directing the Village's fiscal affairs. Some were established when the Village was first founded in 1959. With some adjustments, refinements and additions, these basic policies and philosophies have been followed and have resulted in a dynamic and successful community with a strong financial position and diverse economic base taking advantage of circumstance and "the good times" has certainly contributed to the Village's financial strength but adherence to fundamental fiscal policies has provided the foundation and long term results. The following fundamentals have served the Village well particularly during the economic recessions of the 1980's, 1990's and early 2000's.

These policies and their results have been reviewed as part of the financial planning process and reaffirmed as the basis for developing this Financial Plan.

OVERVIEW

Policies in three major areas have been established. These are identified as Fiscal, Community and Economic Development, and Village Services.

All of the policies within these three categories are aimed at keeping the cost of Village government as low as possible, developing a solid diversified community and economic base, providing excellent customer service, spreading the cost of government fairly among those served, and future expansion paying its own way so that existing residents who paid for community development once were not burdened for future expansion costs.

The result of these policies is a municipality which imposes no property tax (the Road and Bridge and Personal Property Replacement Tax are not taxes that are levied by the Village) has sound and modern public facilities, offers high quality services and products, has historically not relied upon general obligation debt, and one that is able to meet its operating and capital needs while at the same time reserving funds for dealing with catastrophic events should they occur. By following a set of guidelines, the Village has managed to stay on a financially healthy course and it will continue to do so if it uses caution and maintains the discipline of following the policies established.

LOOKING AHEAD

Market factors, global economic conditions, societal and generational changes, actions by regulatory agencies and executive, legislative and judicial decisions made by other governmental jurisdictions all have a direct impact on the Village. In 2007, the Village began to realize a slow down in the economy. The beginning of 2008 shows all signs that the economy has moved into a recession. The Village is seeing the impact of the down economy in some of its key revenues. Total sales tax revenues in FY08 are projected to come in .6% lower than FY07. Also, the

Village has recently learned that one of its top ten sales tax generators will be closing. Sales of pre-existing homes have slowed down resulting in a drop of 11% in the Real Estate Transfer Tax revenue. By adhering to its fundamental policies, the Village has shown that the policies serve well in both time of prosperity and decline. As the Village moves forward, new financial challenges will face the community. Like other mature communities, the Village will have to deal with a declining revenue base as expenditures continue to increase. The Village will need to make decisions, some may be more difficult than others, on the services delivered and how they are ultimately funded.

CONCLUSION

Today's decisions produce tomorrow's results. The Financial Plan provides the opportunity for making well informed decisions, based on adherence to solid well thought out policies and does provide a forecast of what the results of today's decisions reasonably may be in the future. This type of planning process gives governing officials, the staff and residents the opportunity to identify those policies which need modification and the time to deal with what could be significant change.

A. General

The Village of Carol Stream has a tradition of sound municipal financial management. The multi-year Financial Plan and the Annual Budget include a set of policies to be followed in managing the financial and budgetary affairs of the Village. These policies will allow the Village to maintain its strong financial condition, as well as quality services now and in the future.

B. Revenue

1. The Village endeavors to maintain a diversified and stable revenue base to shelter it from short-term fluctuations in any one-revenue source. The revenue mix combines elastic and inelastic revenue sources to minimize the effect of an economic downturn.

Surpluses identified but not included in the annual base-operating budget are dedicated to capital, plant and equipment.

2. Through the Village's economic development program, the Village will strive to strengthen and further diversify its revenue base.
3. The Village will project revenues for the next three years and will update this projection annually. Each existing and potential revenue source will be reexamined annually or more often if needed.
4. The Village will maintain a revenue monitoring system to assist in trend analysis and revenue forecasting.
5. The Village will oppose State and/or Federal legislation that will mandate costs to units of local government without providing a new or increasing an existing revenue source to pay those costs.
6. The Village follows a "cost of service" approach which results in user fees, rates and customer charges being sufficient to cover the cost of providing the service. Each year the Village will establish user fees, rates and charges at a level related to the cost of providing the service and to adjust for the effects of inflation.
7. The Village will set fees and user charges for each enterprise fund, such as Water and Sewer, at a level that fully supports the total direct and indirect cost of the activity. Indirect costs include the cost of annual depreciation of capital assets.
8. The Village will not use one-time revenue for continuing expenses. All new and continuing expenses will be based on known and conservatively projected revenue sources. The identification of new, but one-time revenue opportunities (i.e. state and

federal grants) will be used to fund one-time expenses such as capital equipment purchases and small capital projects not involving on-going operating expenses.

C. Expenditure

1. The Village will maintain a level of expenditures which will provide for the public well being and safety of the residents of the community.
2. Expenditures will be within the confines of generated revenue.
3. The Village will maintain expenditure categories according to state statute and administrative regulation.
4. Services will parallel and adjust to the Village's inelastic revenue sources in order to maintain the highest level of service. During periods of economic upturn, long-term expansion of core services will be limited to the anticipated increase of those sources.
5. The Village will forecast its expenditures for each of the next three years and will update this forecast annually. Expenditure forecasts will be cognizant of the elastic and inelastic structure of revenues.
6. The Annual Operating Budget and Financial Plan and Capital Improvement Program should provide for adequate design, construction, maintenance, and replacement of the Village's capital plant and equipment.
7. A performance based employee compensation package consistent with sound economic policies of the Village of Carol Stream is maintained to recruit and to retain qualified employees.

D. Debt Administration

Purpose

The Debt Management Policies set forth comprehensive guidelines for the Financing of capital projects and infrastructure. It is the objective of the policies that (1) the Village obtain financing only when necessary, (2) the process for identifying the timing and amount of debt or other financing be as efficient as possible and (3) the most favorable interest and other costs be obtained.

Responsibility

The primary responsibility for developing financing recommendations rests with the Finance Director. In developing the recommendations, the Finance Director shall be assisted by the

Village Manager, Assistant Village Manager and Assistant Finance Director, the four of whom shall comprise a Debt Management Committee. The responsibilities of the committee shall be to:

- meet no less than annually to consider the need for financing and assess progress on the Capital Improvement Program;
- meet as necessary in preparation for a financing and review changes in state and federal legislation;
- review annually all debt issues to determine whether refinancing or restructuring may be in order. (The Finance Director will monitor such opportunities on an ongoing basis.);
- review annually the provisions of ordinances authorizing issuance of obligations; and,
- annually review services provided by the Financial Advisor, Bond Counsel, Paying Agent and other service providers to evaluate the extend and effectiveness of services being provided.

Annually, the Finance Director and Village Manager shall jointly prepare a written report on the status of Capital Improvement Program financing. The report shall be based in part on information collected from the Village Engineer and Public Works Director and shall include a projection of near term financing needs compared to available resources, an analysis of the impact of contemplated financings on the designated revenue source and user charges, and a financing recommendation, trends in interest rates and other factors as appropriate.

Bond Counsel Involvement

The Bond Counsel will issue an opinion as to the legality and tax-exempt status of any obligations. The Village will also seek the advice of Bond Counsel on all other types of financings and on any other questions involving federal tax or arbitrage law. Bond Counsel is also responsible for the preparation of the ordinance authorizing issuance of obligations and all of the closing documents to complete their sale and will perform other services as defined by contract approval by the Village Board.

Installment Contract

The Village may negotiate a short-term installment loan with a financial institution selected through a competitive process. The installment loan would be used to finance purchases of vehicles and/or equipment with a minimum cost of \$100,000. The item being financed must also have a minimum life of five years. The Debt Management Committee must approve and recommend the installment loan to the Village Board for approval.

Financial Advisor Involvement

The Village will seek the advice of a Financial Advisor when necessary. The Financial Advisor will advise on the structuring of obligations to be issued, inform the Village of various options, advise the Village as to how choices will impact the marketability of Village obligations and will provide other services as defined by the contract awarded by the Village Board. To ensure independence, the Financial Advisor will not bid on nor underwrite any Village debt issues on which it is advising.

Short Term Debt

General

Short-term obligations may be issued to finance projects or portions of projects for which the Village ultimately intends to issue long-term debt; i.e., it will be used to provide interim financing which will eventually be refunded with the proceeds of long-term obligations.

Short-term obligations may be backed with a tax or revenue pledge, or a pledge of other available resources.

Interim financing may be appropriate when timing of the financing is critical. Short-term obligations can often be obtained more quickly than long-term obligations and thus can be used in emergencies until long-term financing can be obtained. In addition, in some cases when the amount of financing required is relatively small, it may be cheaper for the Village to issue a small amount of short-term obligations to provide for its immediate needs than to issue a larger amount of long-term obligations to provide financing for both immediate and future needs when the carrying costs of issuing obligations which are not immediately needed are taken into account.

Line of Credit

With the approval of the Village Board, the Village may establish a tax-exempt line of credit with a financial institution selected through a competitive process. Draws shall be made on the line of credit when (1) the need for financing is so urgent that time does not permit the issuance of a long-term debt, (2) the need for financing is so small that the total cost of issuance of long-term debt including carrying costs of debt proceeds not needed immediately is significantly higher, and (3) the Debt Management Committee approves the draw. Draws will be made on the line of credit to pay for projects designated for line of credit financing by the Village Board. Only projects which will ultimately be financed with the proceeds of authorized bonds may be designated.

Long Term Debt

Long-term obligations will not be used for operating purposes and the life of the obligations will not exceed the useful life of the projects financed, but in any case no longer than 20 years.

Level or declining debt service shall be employed unless operational matters dictate otherwise, or except to achieve overall level debt service with existing bonds. The Village may choose to delay principal payments or capitalized interest during project construction.

The Village shall be mindful of the potential benefits of bank qualification and will strive to limit its annual issuance of debt to \$10 million or less when such estimated benefits are greater than the benefits of exceeding the bank qualification limit. Should subsequent changes in the law raise this limit, then the Village policy will be adjusted accordingly.

The cost of issuance of private activity bonds is usually higher than for governmental purpose bonds. Consequently, private activity bonds will be issued only when they will economically benefit the Village.

The cost of taxable debt is higher than for tax-exempt debt. However, the issuance of taxable debt is mandated in some circumstances and may allow valuable flexibility in subsequent contracts with users or managers of the improvement constructed with the bond proceeds. Therefore, the Village will usually issue obligations tax exempt, but may occasionally issue taxable obligations.

Variable Rate Debt

The Village may choose to issue bonds that pay a rate of interest that varies according to a pre-determined formula or results from a periodic remarketing of the securities, consistent with state laws and covenants of pre-existing bonds, and depending on market conditions. The Village will have no more than 15% of its outstanding general obligation bonds in variable rate form.

Revenue Bonds

The Village shall seek to finance the capital needs of its revenue producing enterprise activities through the issuance of Alternate Revenue-debt obligations. Prior to issuing Alternate Revenue-debt obligations, the Debt Management Committee will develop financial plans and projections showing the feasibility of the planned financing, required rates and charges needed to support the planned financing and the impact of the planned financing on rate payers, property owners and the other affected parties. The amount of Alternate Revenue-debt obligations issued by the Village will be limited by the feasibility of the overall financing plan as determined by the Debt Management Committee. If it is not

feasible to issue an Alternate Revenue obligation, then a revenue-secured debt obligation should be considered.

Interest Rate Swaps

Debt instruments utilizing imbedded swaps or having other less traditional characteristics may be issued, provided the Village is not unduly exposed to third party risk and that utilization of such an instrument does not precipitate an adverse rating agency reaction.

Negotiated versus Competitive Sale versus Private Placement

When feasible and economical, obligations shall be issued by competitive rather than negotiated sale. A sale may be negotiated when the issue is predominantly a refunding issue or in other non-routine situations which require more flexibility than a competitive offer allows. Whenever the option exists to offer an issue either for competition or for negotiation, analysis of the options shall be performed to aid in the decision-making process. When a sale is not competitively bid, the Village will publicly present the reasons and will participate with the Financial Advisor in the selection of the underwriter or direct purchaser.

The criteria used to select an underwriter in a competitive sale shall be the true interest cost. In a negotiated sale, the underwriter may be selected with or without a request for proposals (RFP). The criteria used to select an underwriter in a negotiated sale should include the following:

- Overall experience
- Marketing philosophy
- Capability
- Previous experience as managing a co-managing partner
- Financial statements
- Public Finance team and resources
- Underwriter's discount

When cost/beneficial, the Village may privately place its debt. Since no underwriter participates in a private placement, it may result in lower costs of issuance. Private placement is sometimes an option for small issues. The opportunity may be identified by the Financial Advisor.

Refunding

The Village shall consider refunding debt whenever an analysis indicates the potential for present value savings of approximately 3 to 5% of the principal being refunded. Depending on the time to maturity and the absolute level of interest rates of the refunding candidate this

target may change. For longer maturities the target can be higher, for shorter maturities, lower. For higher interest rates the target may be higher, for lower rates it could be lower.

Private activity bonds may be refunded in a current refunding or by using taxable debt.

Capital Leasing

Capital leasing is an option for the acquisition of a piece or package of equipment costing less than \$500,000.

Leasing shall not be considered when funds are on hand and could be made available for the acquisition unless the interest expense associated with the lease is less than the interest that can be earned by investing the funds on hand or when other factors such as budget constraints or vendor responsiveness override the economic consideration.

Whenever a lease is arranged with a private sector entity, a tax-exempt rate shall be sought. Whenever a lease is arranged with a government or other tax-exempt entity, the Village shall strive to obtain an explicitly defined taxable rate so that the lease will not be counted in the Village's total annual borrowing subject to arbitrage rebate.

The lease agreement shall permit the Village to refinance the lease at no more than reasonable cost should the Village decide to do so. A lease which can be called at will is preferable to one which can merely be accelerated.

Since the market for lease financings is relatively inefficient, the interest rate available at any one time may vary widely. Therefore, the Village shall obtain at least three competitive proposals for any major lease financing. The net present value of competitive bids shall be compared, taking into account whether payments are in advance or in arrears, and how frequently payments are made. The purchase price of equipment shall be competitively bid as well as the terms and cost of financing.

The advice of the Village's bond counsel shall be sought in any capital leasing arrangement and when federal tax forms are prepared to ensure that all federal tax laws are obeyed.

The Village may consider issuing certificates of participation to finance a very large project. Analysis will be performed because financing costs may be greater than other types of financing.

Other Types of Financing

From time to time other types of financing may become available. Examples of these options are debt pools with other entities and low-interest loans from state agencies such as the Illinois Environment Protection Agency. The Debt Management Committee will prepare a

written analysis of an option. The analysis will include consideration of the advice of the Village's and Financial Advisor.

Ratios

The total general obligation debt will be limited to \$1,000 per capita, which will be reviewed annually.

The Water and Sewer Fund total long term debt outstanding shall not exceed the amount of fund equity.

The Village will endeavor to maintain 1.5 (times) coverage for all indebtedness of the Water and Sewer Fund.

The review of these ratios will be included in the annual report by the Debt Management Committee to the Village Board.

Official Statement

The Official Statement will be prepared by the Financial Advisor with assistance from the Debt Management Committee.

Ratings

The Village will strive to maintain and/or to improve its bond rating.

When a general obligation bond is issued, the Village will receive a rating from at least two national rating agencies.

Full disclosure of operations will be made to the bond rating agencies. The Debt Management Committee, with the assistance of the Financial Advisor and, will prepare the necessary materials for and presentation to the rating agencies.

The Village shall maintain a line of communications with the rating agencies, informing them of major financial events in the Village as they occur. The Comprehensive Annual Financial Report (CAFR) shall be distributed to the rating agencies after it has been accepted by the Village Board.

The rating agencies will also be notified either by telephone or through written correspondence when the Village begins preparation for a debt issuance. After the initial

contact, a formal ratings application will be prepared and sent along with a draft of the Official Statement relating to the bond sale to the rating agencies. This application and related documentation should be sent several weeks prior to the bond sale to give the rating agencies sufficient time to perform their review.

A personal meeting with representatives of the rating agencies will be scheduled every few years or whenever a major project is initiated.

Credit Enhancement

Credit enhancements are mechanisms which guarantee principal and interest payments. They include bond insurance and a line or letter of credit. A credit enhancement, while costly, will usually bring a lower interest rate on debt and a higher rating from the rating agencies, thus lowering overall costs.

During debt issuance planning, the Financial Advisor will advise the Village whether or not a credit enhancement is cost effective under the circumstances and what type of credit enhancement, if any, should be purchased. In a negotiated sale, bids will be taken during the period prior to pricing of the sale. In a competitive sale, bond insurance may be provided by the purchases if the issue qualifies for bond insurance.

Secondary Market Disclosure

SEC 15c2-12 regulations became effective July 3, 1995. The regulation requires municipal debt issuers to provide specified financial and operating information for fiscal years beginning on January 1, 1996, or later. The information provided should mirror the information provided in an official statement at the time of a primary offering. The annual financial information is to be sent to all Nationally Recognized Municipal Information Depositories (NRMSIRs) designated by the SEC. Additionally, issuers must notify the State Information Depositories (SIDs) if one exists.

In addition to the financial and operating information any material event must be provided to all NRMSIRS, Municipal Securities Rulemaking Board (MSRB) and to the state SID's. Municipal debt issuers will be obligated to provide ongoing disclosure on the status of the following material events:

- Principal and interest payment delinquencies
- Nonpayment-related defaults
- Unscheduled draws on reserves
- Unscheduled draws on credit enhancements
- Substitution of credit or liquidity providers, or the failure to perform
- Adverse tax opinions or events affecting the tax-exempt status of the security
- Modifications to rights of security holders

- Bond calls
- Defeasances
- Matters affecting collateral
- Rating changes

The Finance Director will be designated “Compliance Officer” for disclosure requirements. Levels of reporting will include:

- Annual compliance reports to the City Council Finance and Government Committee Notification by certified mail to NRMSIRs, and SIDs of material events, with copies to the Village Board. These reports will be included in the Annual report that is submitted to the Village Board by the Debt Management Committee.
- Copies of CAFR and updated tables from the Official Statement to NRMSIRs and SIDs within six months of fiscal year end.

Arbitrage Liability Management

It is the Village’s policy to minimize the cost of arbitrage rebate and yield restriction while strictly complying with the law.

General

Federal arbitrage legislation is intended to discourage entities from issuing tax-exempt obligations unnecessarily. In compliance with the spirit of this legislation, the Village will not issue obligations except for identifiable projects with very good prospects of timely initiation. Obligations will be issued as closely in time as feasible to the time, contracts are expected to be awarded so that they will be spent quickly.

Responsibility

Because of the complexity of arbitrage rebate regulations and the severity of non-compliance penalties, the advice of Bond Counsel and other qualified experts will be sought whenever questions about arbitrage rebate regulations arise.

The Finance Director will be responsible for identifying the amount of unspent debt proceeds including interest which is on hand and for ensuring that, to the extent feasible, the oldest proceeds on hand are spent first.

If necessary, the Village will contract with an arbitrage rebate service provider to maintain a system for computing and tracking the arbitrage rebate liability. The arbitrage service provider will notify the Village within 60 days of year end of the amount of any accrued liability and will also notify the Village 60 days in advance of when a rebate of excess arbitrage earnings is due to the Internal Revenue Service.

The Village's Bond Counsel and Financial Advisor shall review in advance any arbitrage rebate payments and forms sent to the Internal Revenue Service.

The expenditure of obligation proceeds will be tracked in the financial accounting system by [type of issue]. Investments will be pooled for financial accounting purposes and may, at the discretion of the Finance Director, be pooled for investment purposes. When investments of bond proceeds are co-mingled with other investments, the Village shall adhere to the Internal Revenue Service rules on accounting allocations.

Arbitrage rebate costs shall be charged as negative interest revenue to the funds in which the related obligation proceeds were originally deposited.

Internal Interim Financing

In order to defer the issuance of obligations, when sufficient non-restricted reserve funds are on hand, consideration shall be given to appropriating them to provide interim financing for large construction contracts or parts of contracts. When the appropriations are subsequently re-financed with the proceeds of obligations or other resources, the non-restricted reserve funds shall be repaid. When expenditures are reimbursed from debt issuances, applicable state law and the Internal Revenue Service rules on reimbursements will be complied with so that the reimbursements may be considered expenditures for arbitrage purposes. Requirements are in general:

The Village shall declare its intention to reimburse any expenditure with debt proceeds before paying the expenditure via an inducement (reimbursement) resolution.

Reimbursement bonds must be issued and the reimbursement made within one year after the expenditure was made or the property financed by the expenditure was placed in service, whichever is later; and

The expenditure to be reimbursed must be a capital expenditure.

Two Year Spend-out Option

Arbitrage rebate legislation offers a safe harbor whereby obligations issued for construction will be exempt from arbitrage rebate if certain rules are adhered to and the proceeds are spent

within two years. However, if this option is elected and all the proceeds are not spent according to the prescribed schedule, penalties are imposed. The option should be considered when circumstances indicate the Village will with certainty be successful in achieving a two-year spend-out goal. Such circumstances may include, but are not limited to the following:

Obligations are issued to finance a variety of small construction projects, not large projects which might be unexpectedly delayed after the issuance. Also, project management understands the requirements and is firmly committed to achieving the spend-out goal.

Obligations are issued for a single, large high-priority project with a relatively short construction period and there is a high level of commitment to speedy completion.

When the two-year spend-out option is elected, debt will be issued for an estimated one year of expenditures to provide for unexpected delays of up to a year without incurring penalties.

The exercise of the two-year spend-out option will always be coordinated with Bond Counsel and the Financial Advisor.

Investment of Bond Proceeds

The investment of bond proceeds will be dictated by the bond indenture and state statutes.

The Finance Director and Financial Advisor will prepare the cash flow requirements for the bond proceeds and shall be used as a guide in structuring the maturity of the bond proceeds portfolio.

Debt covenants and arbitrage requirements will be designed to maintain compliance with both debt and investment policies with any arbitrage liability adjusting net investment income in the year in which the liability was incurred.

Debt service reserve funds shall be maintained and invested, as applicable, in compliance with the debt agreements.

Modification To Policies

These policies will be reviewed annually by the Debt Management Committee and minor changes may be made with the approval of the Village Manager. Significant policy changes will be presented to the Village Board for confirmation.

E. Reserve Policy

1. The Village will maintain General Corporate Fund working capital and reserves. The balance of the fund will be maintained at a level at least equal to 50% of the total General Corporate fund annual budgeted expenditures. This reserve shall be created and maintained to provide the capacity to:
 - a. offset unexpected downturns or revision in any general corporate fund revenue.
 - b. provide a sufficient cash flow for daily financial needs at all times.
 - c. offset unexpected increases in general corporate fund expenditures.
2. The Village will maintain Water and Sewer Fund working capital and reserves. The balance of the fund will be maintained at a level at least equal to 25% of the total Water and Sewer Fund annual budgeted expenditures, excluding infrastructure expenditures.
3. The Village will maintain a Water and Sewer Replacement Fund. This fund will be used for equipment replacement. The Fund will be funded at the rate of \$100,000/year.
4. If fund balances are used to support one-time capital and one-time non-operating expenditures, the funds must be specifically appropriated by the Village Board.

F. Cash Management

1. An investment policy has been adopted by the Village Board. The investment policy provides guidelines for the prudent investment of the temporary idle cash and outlines the policies for maximizing the efficiency of the cash management system. The ultimate goal is to enhance the economic status of the Village while protecting its pooled cash.
2. The cash management system is designed to accurately monitor and forecast expenditures and revenues, thus enabling the Village to invest funds to the fullest extent possible. The Village attempts to match funds to projected disbursements.
3. In order to maximize interest earnings, the Village commingles the cash of all funds excluding the Police Pension Fund. Interest revenue derived from commingled cash is allocated to the participating funds monthly based on the relative cash balance of each fund.
4. Criteria for selecting investments and the order of priority are:
 - a. Legal. The investment program must be in conformance with federal laws, state statutes, local ordinances, and internal policies and procedures. State statutes govern

the investment of public funds and provide the general framework for investment activity and fiduciary responsibilities.

- b. Safety. The safety and risk associated with an investment refers to the potential loss of principal, interest or a combination of these amounts. The Village only invests in those investments that are considered safe.
- c. Liquidity. This refers to the ability to “cash in” at any moment in time with a minimal chance of losing some portion of principal and interest. Liquidity is an important investment quality especially when the need for unexpected funds occur occasionally.
- d. Yield. Yield is the potential dollar earnings an investment can provide, and sometimes is described as the rate of return.

G. Accounting, Auditing and Financial Reporting Policies

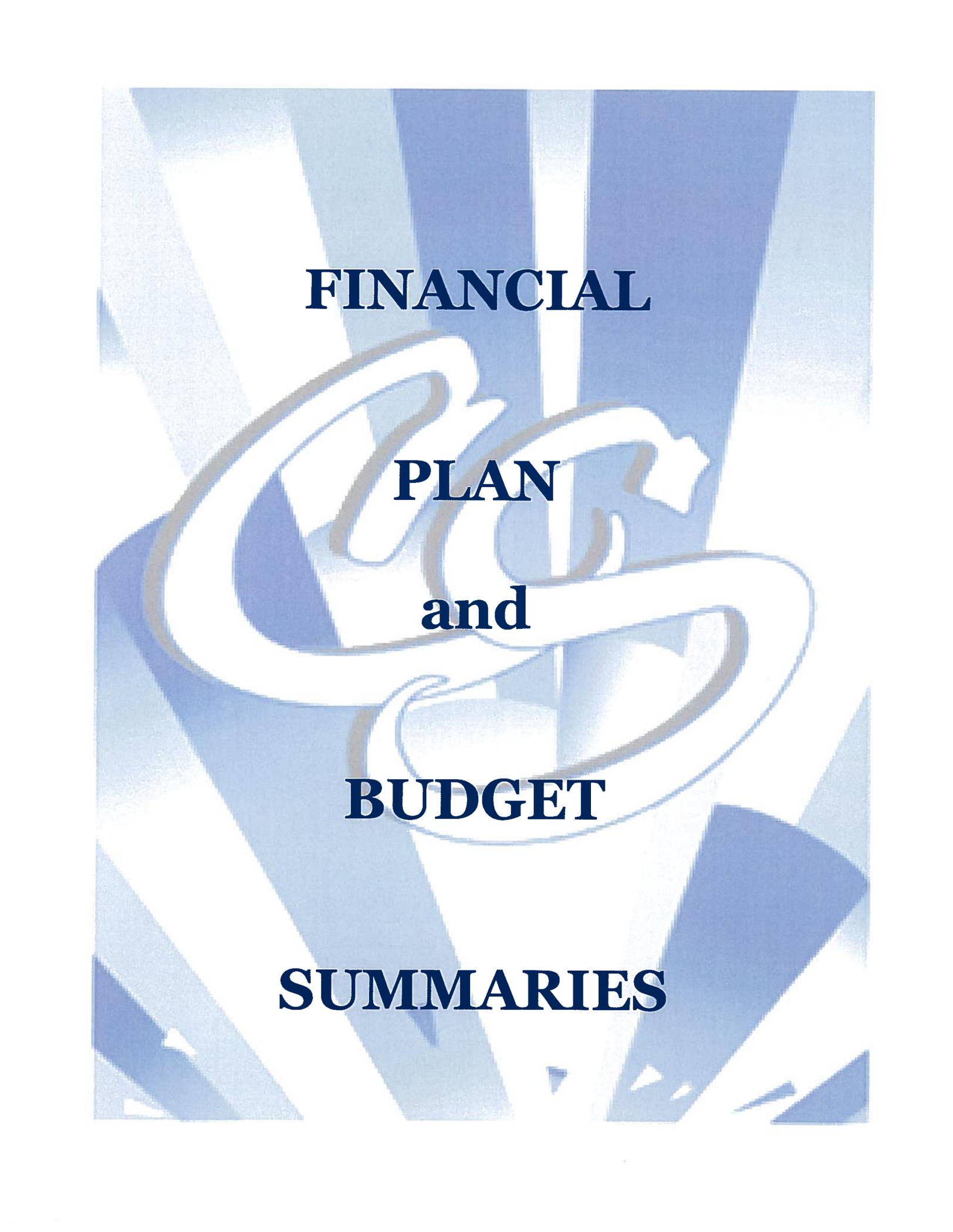
- 1. The Village will establish and maintain a high standard of accounting practices in conformance with Generally Accepted Accounting Principals (GAAP) for governmental entities as promulgated by the Governmental Accounting Standards Board (GASB).
- 2. The accounting system will maintain records on a basis consistent with accepted standards for local government accounting (according to GASB).
- 3. Where possible, the reporting system will also provide monthly information on the total cost of specific services by type of expenditure and, if necessary, by Fund.
- 4. An independent firm of certified public accountants will perform an annual financial and compliance audit according to Generally Accepted Auditing Standards (GAAS) and will publicly issue an opinion which will be incorporated in the Comprehensive Annual Financial Report.
- 5. Annually seek the GFOA Certificate of Achievement for Excellence in Financial Reporting Program.
- 6. The Village will use the modified accrual basis of accounting for its governmental funds (general, special revenue, capital projects and debt service funds). Revenues are recognized in the accounting period which they become available and measurable. Expenditures are recognized in the accounting period in which the liability is incurred.
- 7. The Village will use accrual basis accounting for its proprietary funds (enterprise and internal service funds). Revenues are recognized in the accounting period they are earned

and become measurable. Expenses are recognized in the accounting period in which the liability is incurred.

8. The Village will promote full disclosures in its annual financial statements and its bond presentations.

1. The Village encourages controlled growth of the community following an official Comprehensive Plan for development.
2. Firm but fair enforcement of up to date codes.
3. Actively promote Village as a location for high-end industrial and commercial enterprise, utilizing available economic incentives to encourage business to choose Carol Stream.
4. Emphasize business “retention” as an important part of economic development.
5. Encourage a mix of residential housing type to appeal to a wide range of people. Emphasis is placed on encouraging single family detached “higher end” housing as the Village has sufficient multi-family and single family attached housing stock and recently, age restricted residential development has been encouraged.
6. The Village will continually stay abreast of and pursue any potential development or redevelopment opportunities.

1. Provide essential traditional government services efficiently and well.
2. Encourage community-based approaches to identifying community needs and for fulfilling them.
3. Emphasis on preventive measures and practices rather than cures.
4. Encourage innovative organizational, administrative and operational practices and procedures.
5. Maintain a balance between services provided by Village employees and those provided by private sector, utilizing cost effectiveness and quality measures as determinants.
6. No new Village service without establishment of a specific identifiable revenue source to fund it.
7. Personnel and other resource levels are adjusted to provide present programs and levels of service as defined in keeping with the principles of the plan established by the Village Board. If necessary and feasible, staff will be added to maintain the current service levels.



FINANCIAL

PLAN

and

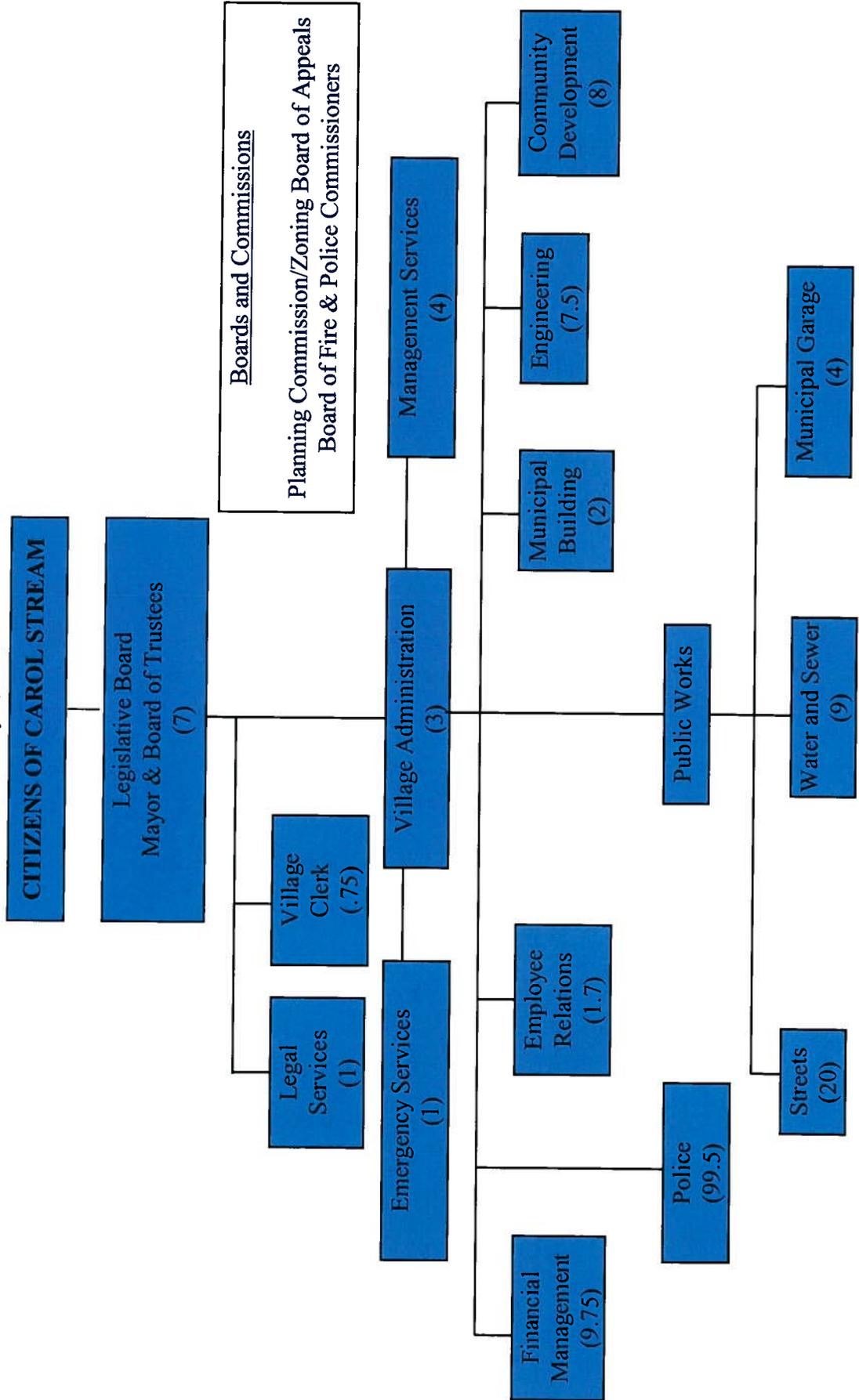
BUDGET

SUMMARIES

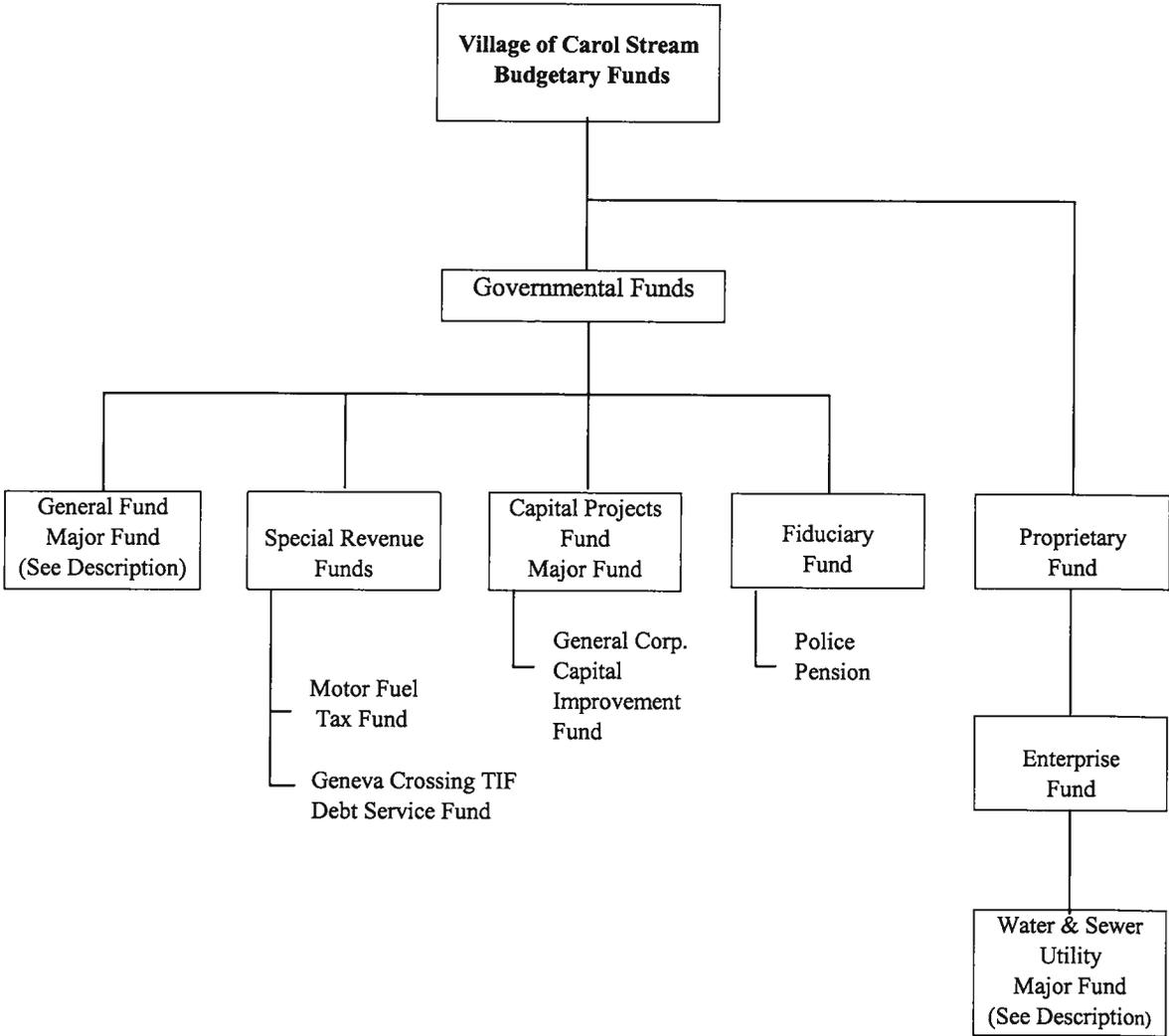
Village of Carol Stream

ORGANIZATION CHART

May 1, 2008



VILLAGE OF CAROL STREAM FUND STRUCTURE



Organizational Matrix – Department/Program Assignment by Fund

| Department/Division (according to Organizational Chart) | General Corp- orate Fund (Major) | Water & Sewer Fund (Major) | Motor Fuel Tax Fund | General Corporate Capital Improvement Fund | Tax Increm- ental Financing Fund | Police Pension Fund |
|---|--|----------------------------------|---------------------------|--|---|---------------------------|
| General Government | | | | | | |
| Fire and Police Commission | ✓ | | | | | |
| Legislative Board | ✓ | | | | | |
| Planning Commission | ✓ | | | | | |
| Emergency Services | ✓ | | | | | |
| Legal Services | ✓ | | | | | |
| Village Clerk | ✓ | | | | | |
| Administration | ✓ | ✓ | | ✓ | | |
| Employee Relations | ✓ | | | | | |
| Municipal Building | ✓ | | | | | |
| Town Center | ✓ | ✓ | | ✓ | | |
| Financial Management | | | | | | |
| Administration | ✓ | ✓ | | ✓ | ✓ | ✓ |
| Accounting | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ |
| Reception/Information | ✓ | | | | | |
| Engineering Services | | | | | | |
| Administration | ✓ | | ✓ | ✓ | | |
| Plan Review | ✓ | ✓ | | | | |
| Daily Inspections | ✓ | ✓ | ✓ | ✓ | | |
| Design and Construction | ✓ | ✓ | ✓ | ✓ | | |
| Traffic | ✓ | | | | | |
| Water and Sewer | | ✓ | | | | |
| Community Development | | | | | | |
| Administration | ✓ | | | | | |
| Development Services | ✓ | | | | | |
| Code Enforcement | ✓ | | | | | |
| Current Planning | ✓ | | | | | |
| Long-Range Planning | ✓ | | | | | |
| Economic Development | ✓ | | | | | |
| Management Services | | | | | | |
| Administration | ✓ | | | | | |
| Information Systems | ✓ | ✓ | | | | |
| Police | | | | | | |
| Administration | ✓ | | | | | |
| Special Operations Unit | ✓ | | | | | |
| Investigations | ✓ | | | | | |
| Patrol | ✓ | | | | | |
| Traffic | ✓ | | | | | |
| Records | ✓ | | | | | |
| Social Services | ✓ | | | | | |
| Streets | | | | | | |
| Administration | ✓ | ✓ | ✓ | ✓ | | |
| Snow and Ice Control | ✓ | | ✓ | | | |
| Street Maintenance & Repair | ✓ | | ✓ | ✓ | | |
| Traffic Signs, Signals, Lights | ✓ | | ✓ | | | |
| Building Grounds/Mowing | ✓ | | | | | |
| Stormwater Management | ✓ | | | | | |
| Parkway Tree | ✓ | | | | | |
| Municipal Garage | | | | | | |
| Administration | ✓ | ✓ | | | | |
| Vehicle Maintenance & Repair | ✓ | ✓ | | | | |
| Water Reclamation Center | | | | | | |
| Administration | | ✓ | | ✓ | | |
| Daily Treatment Operations | | ✓ | | | | |
| Industrial Pretreatment | | ✓ | | | | |
| Sewer System Maint. & Repair | | ✓ | | | | |
| Finance | ✓ | ✓ | | | | |
| Water Division | | | | | | |
| Administration | | ✓ | | ✓ | | |
| Distrib. System. Maint & Rpr. | | ✓ | | | | |
| Daily Inspections | | ✓ | | | | |
| Water Metering | | ✓ | | | | |
| Finance | ✓ | ✓ | | | | |

Major Fund Descriptions:

Major Governmental Funds

General Fund accounts for all general government activity not accounted for in other funds. It includes most tax revenues and such services as public safety, highways and street, engineering, planning and administration.

General Corporate Fund – Capital Improvement Program Fund accounts for capital projects relating to maintenance and replacement of existing infrastructure as well as the development of new facilities to accommodate future growth.

Major Proprietary Funds

Water and Sewer Fund accounts for the activities of the water and sewerage operations. The Village operates the sewerage treatment plant, sewerage pumping stations and collection systems and the water distribution system. Lake Michigan water is purchased through the DuPage Water Commission.

Non-Major Special Revenue Funds

Used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specific purposes. Funds include the Motor Fuel Tax and the Geneva Crossing Tax Incremental Financing Debt Service Fund.

Non-Major Fiduciary Fund

Fiduciary funds are used to account for assets held on behalf of outside parties, including other governments, or on behalf of other funds within the Village. When these assets are held under the terms of a formal trust agreement a pension fund is used. The Police Pension Trust Fund accounts for the accumulation of resources to pay pension costs to the Village's police officers.

All of the above mentioned funds are subject to appropriation.

Village of Carol Stream

ALL GOVERNMENTAL FUND TYPES
AND DISCRETELY PRESENTED
COMPONENT UNIT

Combined Statement of Proposed Revenue/
Expenditures & Changes in Fund Balances
Year Ended April 30, 2009

| Description | General | CIP | Special Revenue | | Totals |
|--|----------------------|----------------------|---------------------|---------------------|----------------------|
| | | | Motor Fuel Tax | Geneva Crossing | |
| Revenue | | | | | |
| Taxes | \$ 18,167,853 | | | \$ 332,399 | \$ 18,500,252 |
| Licenses and Permits | 1,174,100 | | | | 1,174,100 |
| Intergovernmental | 92,700 | 331,000 | 1,851,000 | | 2,274,700 |
| Charges for Services | 1,354,613 | | | | 1,354,613 |
| Fines and Forfeits | 1,543,950 | | | | 1,543,950 |
| Interest | 526,886 | 560,000 | 35,000 | 37,500 | 1,159,386 |
| Miscellaneous | 150,000 | 207,000 | | | 357,000 |
| Total Revenue | 23,010,102 | 1,098,000 | 1,886,000 | 369,899 | 26,364,001 |
| Expenditures | | | | | |
| Current | | | | | |
| General Government | 6,250,096 | 346,000 | | | 6,596,096 |
| Public Safety | 13,443,863 | 4,000,000 | | | 17,443,863 |
| Highways and Streets | 3,396,230 | 3,362,000 | 1,348,196 | | 8,106,426 |
| Culture and Recreation | | | | | |
| Debt Service | | | | | |
| Principal Retirement | | | | 195,000 | 195,000 |
| Interest and Fiscal Charges | | | | 179,173 | 179,173 |
| Miscellaneous | | | | 30,000 | 30,000 |
| Total Expenditures | 23,090,189 | 7,708,000 | 1,348,196 | 404,173 | 32,550,558 |
| Excess (Deficiency) of Revenue Over Expenditures | (80,087) | (6,610,000) | 537,804 | (34,274) | (6,186,557) |
| Other Financing Sources (Uses) | | | | | |
| Operating Transfers In | | 1,750,000 | | 185,563 | 1,935,563 |
| Operating Transfers (Out) | (1,935,563) | | | | (1,935,563) |
| GO Debt | | 4,000,000 | | | 4,000,000 |
| Installment Loan | 257,000 | | | | 257,000 |
| Excess (Deficiency) of Revenue and Other Financing Sources Over Expenditures and Other Financing Uses | (1,758,650) | (860,000) | 537,804 | 151,289 | (1,929,557) |
| Fund Balances | | | | | |
| May 1 - Projected | 22,850,543 | 12,504,004 | 1,187,901 | 1,082,029 | 37,624,477 |
| April 30 - Projected | \$ 21,091,893 | \$ 11,644,004 | \$ 1,725,705 | \$ 1,233,318 | \$ 35,694,920 |

Village of Carol Stream

ALL GOVERNMENTAL FUND TYPES
AND DISCRETELY PRESENTED
COMPONENT UNIT

Combined Statement of Proposed Revenue/
Expenditures & Changes in Fund Balances
Year Ended April 30, 2010

| Description | General | CIP | Special Revenue | | Totals |
|---|----------------------|---------------------|---------------------|---------------------|----------------------|
| | | | Motor Fuel Tax | Geneva Crossing | |
| Revenue | | | | | |
| Taxes | \$ 18,466,627 | | | \$ 342,370 | \$ 18,808,997 |
| Licenses and Permits | 1,174,205 | | | | 1,174,205 |
| Intergovernmental | 92,700 | 1,011,000 | 1,183,000 | | 2,286,700 |
| Charges for Services | 1,364,061 | | | | 1,364,061 |
| Fines and Forfeits | 1,567,515 | | | | 1,567,515 |
| Interest | 526,886 | 530,000 | 53,000 | 37,500 | 1,147,386 |
| Miscellaneous | 190,000 | | | | 190,000 |
| Total Revenue | 23,381,994 | 1,541,000 | 1,236,000 | 379,870 | 26,538,864 |
| Expenditures | | | | | |
| Current | | | | | |
| General Government | 6,211,196 | | | | 6,211,196 |
| Public Safety | 14,751,780 | | | | 14,751,780 |
| Highways and Streets | 3,617,517 | 4,722,000 | 849,095 | | 9,188,612 |
| Culture and Recreation | | | | | |
| Debt Service | | | | | |
| Principal Retirement | | | | 205,000 | 205,000 |
| Interest and Fiscal Charges | | | | 171,373 | 171,373 |
| Miscellaneous | | | | 30,000 | 30,000 |
| Total Expenditures | 24,580,493 | 4,722,000 | 849,095 | 406,373 | 30,557,961 |
| Excess (Deficiency) of Revenue Over Expenditures | (1,198,499) | (3,181,000) | 386,905 | (26,503) | (4,019,097) |
| Other Financing Sources (Uses) | | | | | |
| Operating Transfers In | | 1,000,000 | | 191,274 | 1,191,274 |
| Operating Transfers (Out) | (1,191,274) | | | | (1,191,274) |
| Installment Loan | 257,000 | | | | 257,000 |
| Excess (Deficiency) of Revenue and Other Financing Sources Over Expenditures and Other Financing Uses | (2,132,773) | (2,181,000) | 386,905 | 164,771 | (3,762,097) |
| Fund Balances | | | | | |
| May 1 - Projected | 21,091,893 | 11,644,004 | 1,725,705 | 1,233,318 | 35,694,920 |
| April 30 - Projected | \$ 18,959,120 | \$ 9,463,004 | \$ 2,112,610 | \$ 1,398,089 | \$ 31,932,823 |

Village of Carol Stream

ALL GOVERNMENTAL FUND TYPES AND DISCRETELY PRESENTED COMPONENT UNIT

Combined Statement of Proposed Revenue/ Expenditures & Changes in Fund Balances Year Ended April 30, 2011

| Description | General | CIP | Special Revenue | | Totals |
|--|----------------------|---------------------|---------------------|---------------------|----------------------|
| | | | Motor Fuel Tax | Geneva Crossing | |
| Revenue | | | | | |
| Taxes | \$ 18,803,162 | | | \$ 352,642 | \$ 19,155,804 |
| Licenses and Permits | 1,081,820 | | | | 1,081,820 |
| Intergovernmental | 92,700 | 209,000 | 1,765,000 | | 2,066,700 |
| Charges for Services | 1,291,986 | | | | 1,291,986 |
| Fines and Forfeits | 1,575,722 | | | | 1,575,722 |
| Interest | 526,886 | 454,000 | 67,000 | 37,500 | 1,085,386 |
| Miscellaneous | 190,000 | | | | 190,000 |
| Total Revenue | 23,562,276 | 663,000 | 1,832,000 | 390,142 | 26,447,418 |
| Expenditures | | | | | |
| Current | | | | | |
| General Government | 6,479,234 | 200,000 | | | 6,679,234 |
| Public Safety | 15,218,009 | | | | 15,218,009 |
| Highways and Streets | 3,628,391 | 3,553,000 | 2,366,402 | | 9,547,793 |
| Culture and Recreation | | | | | |
| Debt Service | | | | | |
| Principal Retirement | | | | 210,000 | 210,000 |
| Interest and Fiscal Charges | | | | 162,660 | 162,660 |
| Miscellaneous | | | | | 0 |
| Total Expenditures | 25,325,634 | 3,753,000 | 2,366,402 | 372,660 | 31,817,696 |
| Excess (Deficiency) of Revenue Over Expenditures | (1,763,358) | (3,090,000) | (534,402) | 17,482 | (5,370,278) |
| Other Financing Sources (Uses) | | | | | |
| Operating Transfers In | | 1,000,000 | | 197,099 | 1,197,099 |
| Operating Transfers (Out) | (1,197,099) | | | | (1,197,099) |
| Installment Loan | 218,000 | | | | 218,000 |
| Excess (Deficiency) of Revenue and Other Financing Sources Over Expenditures and Other Financing Uses | (2,742,457) | (2,090,000) | (534,402) | 214,581 | (5,152,278) |
| Fund Balances | | | | | |
| May 1 - Projected | 18,959,120 | 9,463,004 | 2,112,610 | 1,398,089 | 31,932,823 |
| April 30 - Projected | \$ 16,216,663 | \$ 7,373,004 | \$ 1,578,208 | \$ 1,612,670 | \$ 26,780,545 |

Village of Carol Stream

ALL PROPRIETARY AND
FIDUCIARY FUND TYPES

Combined Statement of Proposed Revenue/Expenses
& Changes in Retained Earnings/Fund Balances
Year Ended April 30, 2009

| Description | Proprietary | | Fiduciary | Totals |
|-------------------------------------|----------------------|--|----------------------|----------------------|
| | Water & Sewer | | Police Pension | |
| Revenue | | | | |
| Charges for Services | \$ 7,118,172 | | | 7,118,172 |
| Contributions | | | 1,263,359 | 1,263,359 |
| Installment Contract Proceeds | 0 | | 0 | 0 |
| Interest | 465,157 | | 1,722,500 | 2,187,657 |
| Total Revenue | 7,583,329 | | 2,985,859 | 10,569,188 |
| Expenses | | | | |
| Operations | 8,874,628 | | | 8,874,628 |
| Benefits and Refunds | | | 1,207,794 | 1,207,794 |
| Capital Expansion | | | | |
| Debt Service | | | | |
| Principal Retirement | | | | |
| Interest and | | | | |
| Fiscal Charges | | | | |
| Total Expenses | 8,874,628 | | 1,207,794 | 10,082,422 |
| Net Income (Loss) | (1,291,299) | | 1,778,065 | 486,766 |
| Retained Earnings/ Fund Balances | | | | |
| May 1 - Projected | 51,899,739 | | 25,808,350 | 77,708,089 |
| April 30 - Projected | \$ 50,608,440 | | \$ 27,586,415 | \$ 78,194,855 |

Village of Carol Stream

ALL PROPRIETARY AND
FIDUCIARY FUND TYPES

Combined Statement of Proposed Revenues/Expenses
& Changes in Retained Earnings/Fund Balances
Year Ended April 30, 2010

| Description | Proprietary | | Fiduciary | Totals |
|-------------------------------------|----------------------|--|----------------------|----------------------|
| | Water & Sewer | | Police Pension | |
| Revenue | | | | |
| Charges for Services | \$ 7,519,897 | | | 7,519,897 |
| Contributions | | | 1,352,837 | 1,352,837 |
| Installment Contract Proceeds | 0 | | 0 | 0 |
| Interest | 404,157 | | 1,762,250 | 2,166,407 |
| Total Revenue | 7,924,054 | | 3,115,087 | 11,039,141 |
| Expenses | | | | |
| Operations | 8,015,758 | | | 8,015,758 |
| Benefits and Refunds | | | 1,337,277 | 1,337,277 |
| Capital Expansion | | | | |
| Debt Service | | | | |
| Principal Retirement | | | | |
| Interest and | | | | |
| Fiscal Charges | | | | |
| Total Expenses | 8,015,758 | | 1,337,277 | 9,353,035 |
| Net Income (Loss) | (91,704) | | 1,777,810 | 1,686,106 |
| Retained Earnings/ Fund Balances | | | | |
| May 1 - Projected | 50,608,440 | | 27,586,415 | 78,194,855 |
| April 30 - Projected | \$ 50,516,736 | | \$ 29,364,225 | \$ 79,880,961 |

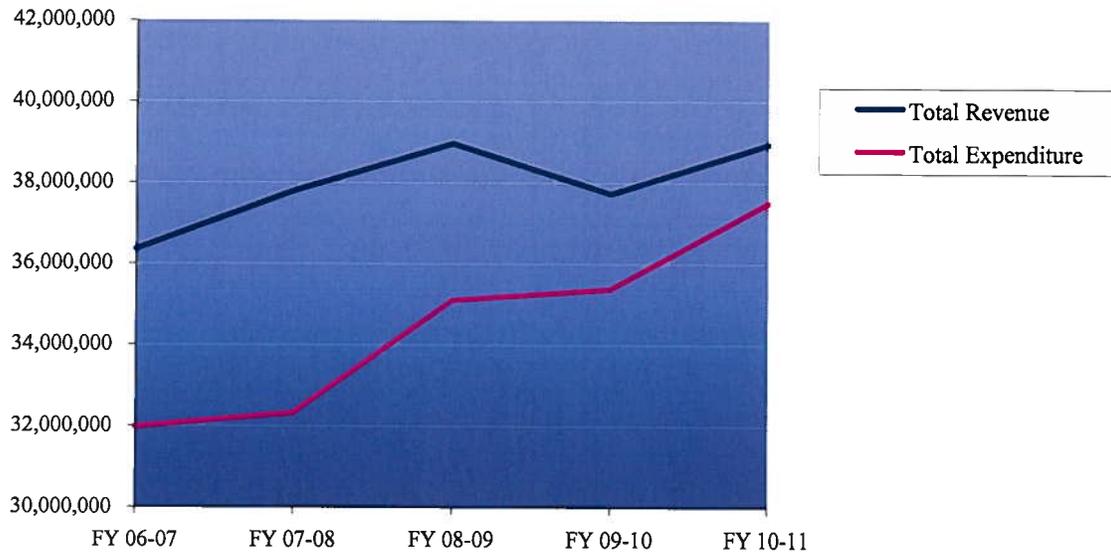
Village of Carol Stream

ALL PROPRIETARY AND
FIDUCIARY FUND TYPES

Combined Statement of Proposed Revenues/Expenses
& Changes in Retained Earnings/Fund Balances
Year Ended April 30, 2011

| Description | Proprietary | | Fiduciary | | Totals |
|--|----------------------|--|----------------------|--|----------------------|
| | Water & Sewer | | Police Pension | | |
| Revenue | | | | | |
| Charges for Services | \$ 7,685,381 | | | | 7,685,381 |
| Contributions | | | 1,460,875 | | 1,460,875 |
| Installment Contract Proceeds | 320,000 | | | | 320,000 |
| Interest | 404,157 | | 1,765,500 | | 2,169,657 |
| Total Revenue | 8,409,538 | | 3,226,375 | | 11,635,913 |
| Expenses | | | | | |
| Operations | 7,703,144 | | | | 7,703,144 |
| Benefits and Refunds | | | 1,531,388 | | 1,531,388 |
| Capital Expansion | | | | | |
| Debt Service | | | | | |
| Principal Retirement Interest and Fiscal Charges | | | | | |
| Total Expenses | 7,703,144 | | 1,531,388 | | 9,234,532 |
| Net Income (Loss) | 706,394 | | 1,694,987 | | 2,401,381 |
| Retained Earnings/ Fund Balances | | | | | |
| May 1 - Projected | 50,516,736 | | 29,364,225 | | 79,880,961 |
| April 30 - Projected | \$ 51,223,130 | | \$ 31,059,212 | | \$ 82,282,342 |

**TOTAL REVENUE vs. TOTAL EXPENDITURES
2007 - 2011**



The significant spread between revenues and expenditures in FY07 and FY08 is due to a combination of planned surpluses in the General Corporate and Water and Sewer Funds and a projected surplus in the Police Pension Fund of \$1.5 million.

The gap between revenues and expenditures is much narrower for the proposed three years. Since the Police Pension Fund is included in the totals, there will at least be a gap between revenues and expenditures of approximately \$1.8 million.

Village of Carol Stream

Comparison of Revenues

| Description | Actual FY 06-07 | Revised Budget FY 07-08 | Estimated Revenues FY 07-08 | Proposed Budget FY 08-09 | Projected FY 09-10 | Projected FY 10-11 |
|-------------------------------|--------------------|-------------------------------|-----------------------------------|--------------------------------|-----------------------|-----------------------|
| General Corporate Fund | | | | | | |
| Operating Revenue | | | | | | |
| Property Taxes | | | | | | |
| Road & Bridge (Cty.Shared) | \$ 211,175 | \$ 212,098 | \$ 220,000 | \$ 224,400 | \$ 228,880 | \$ 233,466 |
| Pers. Prop. Replace.Tax | 85,935 | 86,358 | 100,000 | 102,000 | 104,040 | 106,121 |
| Other Taxes | | | | | | |
| Sales Tax (State Shared) | 6,212,269 | 6,660,780 | 6,173,189 | 6,345,031 | 6,517,344 | 6,712,864 |
| Utility Tax | 3,793,394 | 3,780,507 | 3,770,860 | 3,744,589 | 3,736,779 | 3,729,196 |
| Income Tax (State Shared) | 3,414,293 | 3,418,718 | 3,747,896 | 3,776,413 | 3,814,177 | 3,910,191 |
| Amusement Tax | 12,400 | 9,800 | 13,000 | 13,000 | 13,000 | 13,000 |
| Home Rule Sales Tax | 2,206,540 | 2,336,963 | 2,191,482 | 2,246,269 | 2,313,657 | 2,383,067 |
| Real Estate Transfer Tax | 894,401 | 909,350 | 800,000 | 754,500 | 754,500 | 711,045 |
| Natural Gas Use Tax | 585,782 | 570,089 | 582,090 | 585,000 | 585,000 | 585,000 |
| Hotel Tax Receipts | 325,712 | 300,909 | 362,164 | 376,651 | 399,250 | 419,212 |
| Licenses and Permits | | | | | | |
| Business/Scavenger Lic. | 28,683 | 27,750 | 28,500 | 28,500 | 28,500 | 28,500 |
| Dog License | 2,032 | 1,900 | 2,000 | 2,000 | 2,000 | 2,000 |
| Vehicle License | 392,678 | 394,768 | 397,820 | 399,050 | 399,155 | 399,170 |
| Liquor License | 58,350 | 55,150 | 55,850 | 55,850 | 55,850 | 55,850 |
| Vending Machine License | 8,270 | 8,650 | 9,500 | 9,500 | 9,500 | 9,500 |
| Game Room Fees | 1,960 | 1,700 | 2,500 | 2,500 | 2,500 | 2,500 |
| Building Permits | 662,532 | 689,050 | 750,000 | 672,400 | 672,400 | 580,000 |
| Tobacco License | 4,450 | 4,200 | 4,300 | 4,300 | 4,300 | 4,300 |
| Charges for Services | | | | | | |
| Re-inspection Fees | 3,375 | 1,000 | 4,100 | 3,000 | 2,000 | 2,000 |
| Engineering Fees | 227,246 | 175,000 | 95,000 | 75,000 | 75,000 | 75,000 |
| Annexation Fees | 35,520 | 0 | 0 | 0 | 0 | 0 |
| Liquor Investigation Fees | 4,325 | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 |
| Cable Franchise Fees | 461,033 | 319,024 | 360,000 | 336,250 | 345,700 | 353,071 |
| Service Fee - Developers | 69,674 | 68,172 | 100,000 | 73,800 | 73,800 | 4,500 |
| Sale of Trees | 1,532 | 1,500 | 0 | 0 | 0 | 0 |
| Host Benefit & Recyc.Fee | 35,649 | 29,891 | 29,891 | 31,000 | 31,000 | 0 |
| Public Hearing Fees | 23,200 | 25,000 | 13,000 | 17,000 | 16,000 | 15,000 |
| Passport Fees | 14,242 | 13,285 | 20,000 | 20,000 | 15,000 | 15,000 |
| Reim. Fee Based/DuMeg | 248,743 | 225,500 | 289,680 | 296,480 | 303,280 | 310,280 |
| Engr. Review Fees-SMA | 51,609 | 26,400 | 30,000 | 23,100 | 19,800 | 16,500 |
| Reimb. - Police Schools | 8,460 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 |
| Reimb. - School Dist/Park | 253,949 | 249,991 | 283,000 | 260,090 | 270,156 | 279,634 |
| Municipal Service Charge | 133,958 | 138,532 | 138,532 | 117,110 | 103,162 | 104,198 |
| Gas Sales Reim D93/Ducom/PK | 55,307 | 61,337 | 65,000 | 77,683 | 85,063 | 92,703 |
| Police Reports | 5,661 | 6,000 | 5,600 | 5,600 | 5,600 | 5,600 |
| Fines and Forfeits | | | | | | |
| Circuit Court - Tickets/Fines | 483,911 | 520,000 | 550,000 | 560,000 | 560,000 | 560,000 |
| Court DUI Fines | 261,398 | 300,000 | 500,000 | 500,000 | 500,000 | 500,000 |
| Court Fines - Vehicles | 15,000 | 0 | 0 | 0 | 0 | 0 |
| DUI Tech | 68,653 | 85,600 | 40,000 | 50,000 | 50,000 | 50,000 |
| False Alarms | 22,150 | 22,000 | 8,900 | 8,500 | 8,500 | 8,500 |

Village of Carol Stream

Comparison of Revenues

| Description | Actual FY 06-07 | Revised Budget FY 07-08 | Estimated Revenues FY 07-08 | Proposed Budget FY 08-09 | Projected FY 09-10 | Projected FY 10-11 |
|-------------------------------------|--------------------|-------------------------------|-----------------------------------|--------------------------------|-----------------------|-----------------------|
| Ordinance Forfeits | 66,288 | 73,500 | 55,000 | 65,000 | 65,000 | 65,000 |
| Vehicle Forfeiture | 0 | 0 | 120,000 | 75,000 | 75,000 | 75,000 |
| ATLE Fines | 0 | 0 | 0 | 285,450 | 309,015 | 317,222 |
| Interest Income | | | | | | |
| Interest Income - Operating | 1,076,004 | 522,315 | 975,000 | 526,886 | 526,886 | 526,886 |
| Other Operating | | | | | | |
| Miscellaneous Revenue | 647,254 | 110,000 | 148,100 | 150,000 | 190,000 | 190,000 |
| Total Operating Revenue | 23,174,997 | 22,461,287 | 23,060,454 | 22,917,402 | 23,289,294 | 23,469,576 |
| Non-Operating Revenue | | | | | | |
| Developer Contributions | 120,600 | 0 | 0 | 0 | 0 | 0 |
| Intergovernmental Grants | 125,803 | 136,500 | 129,328 | 92,700 | 92,700 | 92,700 |
| Residual Equity Transfer | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Non-Operating Revenue | 246,403 | 136,500 | 129,328 | 92,700 | 92,700 | 92,700 |
| Other Funding Sources | | | | | | |
| Reappro. of Fund Balance | 0 | 1,919,139 | 0 | 8,650 | 1,275 | 2,576 |
| Installment Loan Proceeds | 0 | 0 | 0 | 257,000 | 257,000 | 218,000 |
| Total Other Funding Sources | 0 | 1,919,139 | 0 | 265,650 | 258,275 | 220,576 |
| Total General Corp. Fund | 23,421,400 | 24,516,926 | 23,189,782 | 23,275,752 | 23,640,269 | 23,782,852 |
| Water & Sewer Fund | | | | | | |
| Operating Revenue | | | | | | |
| Water Billing | 3,760,364 | 3,958,372 | 3,843,000 | 3,990,000 | 4,384,800 | 4,699,800 |
| Water Penalties | 35,057 | 39,584 | 35,500 | 39,900 | 43,848 | 46,998 |
| Sewer Billing | 2,456,006 | 2,668,750 | 2,540,160 | 2,656,584 | 2,656,584 | 2,773,008 |
| Sewer Penalties | 25,802 | 26,687 | 25,400 | 26,566 | 26,566 | 27,730 |
| Meter Sales | 37,417 | 22,300 | 50,000 | 25,010 | 25,010 | 1,525 |
| Miscellaneous Revenue | 3,691 | 3,500 | 120,000 | 3,600 | 3,600 | 3,600 |
| Shut-off Notices/Admin. Fee | 49,626 | 73,000 | 26,500 | 30,000 | 30,000 | 30,000 |
| Wheaton Sanitary Serv. Charge | 5,965 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 |
| Interest Income-operating | 0 | 82,616 | 77,454 | 80,157 | 80,157 | 80,157 |
| Total Operating Revenue | 6,373,928 | 6,880,809 | 6,724,014 | 6,857,817 | 7,256,565 | 7,668,818 |
| Non-Operating Revenue | | | | | | |
| Rental Income | 68,893 | 74,496 | 72,000 | 74,422 | 77,399 | 80,495 |
| Connection Fees - Water | 23,175 | 19,800 | 40,000 | 20,500 | 20,500 | 1,250 |
| Connection Fees - Sewer | 37,002 | 33,800 | 60,000 | 32,800 | 32,800 | 2,000 |
| Expansion Fee | 424,546 | 249,120 | 325,000 | 212,790 | 212,790 | 12,975 |
| Interest Income | 607,996 | 252,000 | 610,000 | 385,000 | 324,000 | 324,000 |
| Developer Contribution | 75,409 | 0 | 1,229 | 0 | 0 | 0 |
| Total Non-Operating Revenue | 1,237,021 | 629,216 | 1,108,229 | 725,512 | 667,489 | 420,720 |
| Other Funding Sources | | | | | | |
| Reappropriation of Fund Balance | 0 | 1,162,288 | 1,162,288 | 2,608,500 | 1,234,000 | 76,000 |
| Installment Loan Proceeds | 0 | 0 | 0 | 0 | 0 | 320,000 |
| Total Other Funding Sources | 0 | 1,162,288 | 1,162,288 | 2,608,500 | 1,234,000 | 396,000 |
| Total Water & Sewer Fund | 7,610,949 | 8,672,313 | 8,994,531 | 10,191,829 | 9,158,054 | 8,485,538 |

Village of Carol Stream

Comparison of Revenues

| Description | Actual FY 06-07 | Revised Budget FY 07-08 | Estimated Revenues FY 07-08 | Proposed Budget FY 08-09 | Projected FY 09-10 | Projected FY 10-11 |
|---|----------------------|-------------------------------|-----------------------------------|--------------------------------|-----------------------|-----------------------|
| Motor Fuel Tax Fund | | | | | | |
| Intergovernment Allotments | 1,206,390 | 1,184,490 | 1,165,667 | 1,177,000 | 1,183,000 | 1,197,000 |
| Interest Income | 118,175 | 72,000 | 80,000 | 35,000 | 53,000 | 67,000 |
| Grants | 0 | 0 | 0 | 674,000 | 0 | 568,000 |
| Subtotal | 1,324,565 | 1,256,490 | 1,245,667 | 1,886,000 | 1,236,000 | 1,832,000 |
| Reappro. of Fund Balance | 0 | 1,572,208 | 1,354,333 | 66,522 | 0 | 1,025,834 |
| Total Motor Fuel Tax Fund | 1,324,565 | 2,828,698 | 2,600,000 | 1,952,522 | 1,236,000 | 2,857,834 |
| Police Pension Fund | | | | | | |
| Employer Contribution | 833,441 | 729,957 | 729,957 | 729,199 | 774,774 | 823,197 |
| Employee Contribution | 448,870 | 441,821 | 441,821 | 534,160 | 578,063 | 637,678 |
| Interest Income | 2,228,909 | 1,580,819 | 1,294,450 | 1,722,500 | 1,762,250 | 1,765,500 |
| Subtotal | 3,511,220 | 2,752,597 | 2,466,228 | 2,985,859 | 3,115,087 | 3,226,375 |
| Reappro. of Fund Balance | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Police Pension Fund | 3,511,220 | 2,752,597 | 2,466,228 | 2,985,859 | 3,115,087 | 3,226,375 |
| Public Library * | | | | | | |
| Revenue | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Public Library | 0 | 0 | 0 | 0 | 0 | 0 |
| TIF Debt Service Fund | | | | | | |
| Geneva Crossing | | | | | | |
| Incremental Taxes | 307,274 | 319,062 | 322,717 | 332,399 | 342,370 | 352,642 |
| Interest Income | 34,293 | 55,125 | 37,500 | 37,500 | 37,500 | 37,500 |
| Subtotal | 341,567 | 374,187 | 360,217 | 369,899 | 379,870 | 390,142 |
| Transfer fr. Gen. Corp. Fund | 144,058 | 176,906 | 180,000 | 185,563 | 191,274 | 197,099 |
| Total TIF Debt Service Fund- Geneva Crossing | 485,625 | 551,093 | 540,217 | 555,462 | 571,144 | 587,241 |
| Total Fund Revenue | \$ 36,353,759 | \$ 39,321,627 | \$ 37,790,758 | \$ 38,961,424 | \$ 37,720,554 | \$ 38,939,840 |

* The Library does not prepare a 3-year plan.

Village of Carol Stream

Comparison of Expenditures/Expenses

| Description | Actual FY 06-07 | Revised Budget FY 07-08 | Estimated Expenditures/ Expenses FY 07-08 | Proposed Budget FY 08-09 | Projected FY 09-10 | Projected FY 10-11 |
|--|--------------------|-------------------------------|--|--------------------------------|-----------------------|-----------------------|
| General Corporate Fund | | | | | | |
| Legislative, Boards, Administration | | | | | | |
| Fire & Police Commission | \$ 24,315 | \$ 46,980 | \$ 41,770 | \$ 65,005 | \$ 36,005 | \$ 45,005 |
| Legislative Board | 283,318 | 179,585 | 171,610 | 175,070 | 177,237 | 183,426 |
| Planning Commission & Zoning Board of Appeals | 10,512 | 13,076 | 8,229 | 11,291 | 11,476 | 11,681 |
| Legal Services | 408,440 | 355,000 | 205,000 | 299,000 | 315,000 | 307,000 |
| Administration | 448,730 | 482,274 | 474,973 | 502,827 | 525,175 | 555,966 |
| Subtotal | 1,175,315 | 1,076,915 | 901,582 | 1,053,193 | 1,064,893 | 1,103,078 |
| Support Services | | | | | | |
| Village Clerk | 63,831 | 68,867 | 64,802 | 73,902 | 76,027 | 80,328 |
| Employee Relations | 182,923 | 237,681 | 220,826 | 253,843 | 265,145 | 278,097 |
| Financial Management | 723,296 | 1,022,650 | 951,065 | 829,170 | 850,963 | 889,101 |
| Management Services | 477,284 | 785,236 | 607,260 | 826,516 | 808,645 | 871,359 |
| Subtotal | 1,447,334 | 2,114,434 | 1,843,953 | 1,983,431 | 2,000,780 | 2,118,885 |
| Engineering Services | | | | | | |
| Engineering Services | 919,140 | 1,038,150 | 992,803 | 1,082,595 | 1,065,965 | 1,079,539 |
| Community Development | | | | | | |
| Community Development | 806,411 | 933,780 | 864,670 | 1,045,645 | 1,041,663 | 1,143,560 |
| Public Safety | | | | | | |
| Emergency Services | 20,859 | 101,981 | 63,187 | 132,709 | 141,933 | 143,528 |
| Police | 10,722,645 | 12,327,013 | 11,421,277 | 13,311,154 | 14,609,847 | 15,074,481 |
| Subtotal | 10,743,504 | 12,428,994 | 11,484,464 | 13,443,863 | 14,751,780 | 15,218,009 |
| Public Works | | | | | | |
| Streets | 2,630,674 | 3,152,830 | 3,146,418 | 3,396,230 | 3,617,517 | 3,628,391 |
| Municipal Building | 544,731 | 550,097 | 425,466 | 501,783 | 426,737 | 450,112 |
| Municipal Garage | 51,755 | 0 | 0 | 0 | 0 | 0 |
| Transfers and Agreements | 4,541,771 | 2,255,655 | 303,695 | 310,139 | 316,734 | 323,452 |
| Town Center Events | 243,443 | 261,500 | 264,751 | 458,873 | 485,698 | 457,707 |
| Subtotal | 8,012,374 | 6,220,082 | 4,140,330 | 4,667,025 | 4,846,686 | 4,859,662 |
| Total General Corporate Fund | 23,104,078 | 23,812,355 | 20,227,802 | 23,275,752 | 24,771,767 | 25,522,733 |

Village of Carol Stream

Comparison of Expenditures/Expenses

| Description | Actual FY 06-07 | Revised Budget FY 07-08 | Estimated Expenditures/ Expenses FY 07-08 | Proposed Budget FY 08-09 | Projected FY 09-10 | Projected FY 10-11 |
|--|----------------------|-------------------------------|--|--------------------------------|-----------------------|-----------------------|
| Water and Sewer Fund | | | | | | |
| Wastewater Collection & Treatment Center | 2,365,969 | 3,354,981 | 3,816,881 | 2,929,529 | 3,332,554 | 3,145,096 |
| Water/Sewer | 3,523,743 | 4,230,561 | 4,325,894 | 5,945,099 | 4,683,204 | 4,558,048 |
| Total Water and Sewer Fund | 5,889,712 | 7,585,542 | 8,142,775 | 8,874,628 | 8,015,758 | 7,703,144 |
| Motor Fuel Tax Fund | 1,762,625 | 2,828,698 | 2,600,000 | 1,348,196 | 849,095 | 2,366,402 |
| Police Pension Fund | 863,386 | 1,123,237 | 989,944 | 1,207,794 | 1,337,277 | 1,531,388 |
| Public Library * | 0 | 0 | 0 | 0 | 0 | 0 |
| TIF Debt Service Fund - Geneva Crossing | 370,973 | 406,773 | 376,773 | 404,173 | 406,373 | 372,660 |
| Total Expenditures/Expenses | \$ 31,990,774 | \$ 35,756,605 | \$ 32,337,294 | \$ 35,110,543 | \$ 35,380,270 | \$ 37,496,327 |

* The Library does not prepare a 3-year plan.

Village of Carol Stream

FINANCIAL PLAN - 2008-2009
COMBINED OPERATING FUNDS

Summary of Accounts
(GCF, W&S, and Garage)

| Acct No. | Account | Total | Percent of Total Budget | Fire/Pol Comm | Legis. Board | Plan Comm | ESDA | Legal Services | Village Clerk | Admin. | Employee Relations | Financial Mgmt. | Engin. Services | Com. Devel. | Mgmt. Services | Law Enforce. | Streets | Municip. Building | Municip. Garage | Town Center | Water & Sewer | |
|-----------------------------|-----------------------|------------|-------------------------|---------------|--------------|-----------|---------|----------------|---------------|---------|--------------------|-----------------|-----------------|-------------|----------------|--------------|-----------|-------------------|-----------------|-------------|---------------|---------|
| | | | | 451 | 452 | 453 | 456 | 457 | 458 | 459 | 460 | 461 | 462 | 464 | 465 | 466 | 467 | 468 | 469 | 475 | 410 | 420 |
| Salaries & Wages | | | | | | | | | | | | | | | | | | | | | | |
| 51102 | Personal Services | 12,441,011 | 39.07% | 3,000 | 23,400 | 4,471 | 83,661 | | 52,759 | 383,155 | 145,355 | 549,226 | 626,128 | 645,479 | 325,487 | 7,089,063 | 1,141,863 | 131,911 | 338,674 | 31,392 | 220,777 | 645,210 |
| 51105 | Crossing Guards | 93,825 | 0.29% | | | | | | | | | | | | | 93,825 | | | | | | |
| 51106 | Seasonal Help | 54,897 | 0.17% | | | | | | | | | | | | | | | | | | | |
| 51107 | Court Time | 142,000 | 0.45% | | | | | | 4,810 | | | | 11,207 | | | | 30,000 | | | | | 8,880 |
| 51109 | Overtime | 741,250 | 2.33% | | | | | | 550 | 600 | | 6,500 | 5,000 | 3,500 | 600 | 142,000 | 65,000 | 550 | 3,000 | 100,000 | 3,000 | 37,950 |
| 51111 | Group Insurance | 1,852,203 | 5.82% | | | | 12,709 | | 42,068 | 42,068 | 13,116 | 58,461 | 72,360 | 75,311 | 26,825 | 1,127,366 | 195,012 | 19,942 | 43,940 | | 39,040 | 126,053 |
| 51112 | IMRF | 685,429 | 2.15% | | | 258 | 7,956 | | 4,822 | 36,324 | 13,823 | 52,849 | 60,020 | 61,718 | 28,869 | 164,982 | 114,774 | 12,597 | 32,493 | 8,216 | 21,021 | 64,707 |
| 51113 | FICA | 1,009,929 | 3.17% | 230 | 1,790 | 342 | 6,400 | | 4,078 | 23,104 | 10,413 | 40,018 | 47,469 | 47,575 | 23,223 | 594,285 | 94,620 | 10,133 | 26,138 | 10,051 | 17,119 | 52,941 |
| 51114 | Workers Comp | 700,385 | 2.20% | | | | 310 | | 188 | 1,431 | 7,500 | 2,056 | 22,434 | 17,268 | 1,064 | 481,910 | 102,356 | 8,954 | 12,805 | 10,514 | 7,285 | 31,272 |
| 51115 | Unemploy. Comp | 7,500 | 0.02% | | | | | | | | | | | | | | | | | | | |
| 51116 | GCF Tr Pol. Pen. | 729,199 | 2.29% | | | | | | | | | | | | | 729,199 | | | | | | |
| SUBTOTALS | | | | | | | | | | | | | | | | | | | | | | |
| | | 18,457,628 | 57.97% | 3,230 | 25,190 | 5,071 | 111,036 | 0 | 62,397 | 491,492 | 190,745 | 709,110 | 844,618 | 850,851 | 406,068 | 10,937,630 | 1,743,625 | 184,087 | 457,050 | 160,173 | 308,242 | 967,013 |
| Contractual Services | | | | | | | | | | | | | | | | | | | | | | |
| 52212 | Auto Maint. & Rpr. | 663,874 | 2.09% | | | | | | | | | | | | | | | | | | | |
| 52219 | TC Maintenance | 26,000 | 0.08% | | | | | | | | | | | | | | | | | | | |
| 52221 | Utility Bill Process. | 116,470 | 0.37% | | | | | | | | | | | | | | | | | | | |
| 52222 | Meetings | 30,550 | 0.10% | | | | | | | | | | | | | | | | | | | |
| 52223 | Training | 237,765 | 0.75% | 2,500 | 22,000 | 400 | 1,200 | | 180 | 1,560 | 200 | 870 | 7,210 | 600 | 430 | 3,860 | 250 | 100 | | | 100 | 58,235 |
| 52224 | Vehicle Insur. | 110,258 | 0.35% | | | | | | 100 | 3,600 | 4,300 | 9,525 | 5,112 | 4,087 | 1,025 | 45,977 | 36,788 | 2,038 | 600 | | 1,200 | 2,000 |
| 52225 | Employment Phys. | 1,950 | 0.01% | | | | | | | | 1,950 | | | | | | | | 1,019 | | 1,025 | 13,187 |
| 52226 | Office Equip. Maint. | 28,900 | 0.09% | | | | | | | | | | | | | | | | 100 | | | 200 |
| 52227 | Radio Maint. | 20,425 | 0.06% | | | | | | | | | | | | | | | | | | | |
| 52228 | Personnel Hiring | 62,300 | 0.20% | | | | | | | | 5,300 | | | | | | | | | | | |
| 52229 | Postage | 78,582 | 0.25% | | | | | | | | | | | | | | | | | | | |
| 52230 | Telephone | 116,061 | 0.36% | | | | | | | | | | | | | | | | | | | |
| 52231 | Copy Expense | 30,700 | 0.10% | | | | | | | | | | | | | | | | | | | |
| 52232 | Records Storage | 1,010 | 0.00% | | | | | | | | | | | | | | | | | | | |
| 52233 | Recording Fees | 1,300 | 0.00% | | | | | | | | | | | | | | | | | | | |
| 52234 | Dues & Subscrip. | 96,964 | 0.30% | 400 | 61,000 | 620 | 1,923 | | 1,300 | 4,300 | 680 | 1,795 | 7,055 | 2,000 | 1,925 | 10,216 | 2,615 | 1,675 | | 150 | 410 | |
| 52235 | Prosecution | 0 | 0.00% | | | | | | | | | | | | | | | | | | | |
| 52236 | Mgmt. Physicals | 12,525 | 0.04% | | | | | | | | | | | | | | | | | | | |
| 52237 | Auditing | 21,951 | 0.07% | | | | | | | | | | | | | | | | | | | |
| 52238 | Legal Fees | 186,000 | 0.58% | 1,000 | 15,365 | | | | | 800 | 400 | 400 | 400 | 400 | 7,225 | 400 | | 2,500 | | | 3,293 | |
| 52239 | Range | 5,500 | 0.02% | | | | | | | | | | | | | | | | | | | |
| 52240 | Pub. Notices/Info | 36,050 | 0.11% | 100 | 30,500 | 3,000 | 250 | | 2,000 | | | | | | | | | | | | 200 | |
| 52241 | Court Recorder Fees | 2,575 | 0.01% | 575 | | 2,000 | | | | | | | | | | | | | | | | |
| 52242 | Employee Recognit. | 24,100 | 0.08% | | | | | | | | | | | | | | | | | | | |
| 52243 | Paging | 3,491 | 0.01% | | | | | | | | | | | | | | | | | | | |
| 52244 | Maint. & Repair | 351,720 | 1.10% | | | | | | | | 24,100 | | | 75 | | 2,016 | 900 | 100 | | | 400 | |
| 52245 | Gen Communication | 581,400 | 1.83% | | | | | | | | | | | | | 581,400 | 64,200 | 158,400 | | | 80,000 | 45,620 |
| 52246 | Economic Develop. | 6,500 | 0.02% | | | | | | | | | | | | | | | | | | | |
| 52247 | Data Processing | 3,600 | 0.01% | | | | | | | | | | | | | | | | | | | |
| 52248 | Electricity | 112,620 | 0.35% | | | | | | | | | | | | | | | | | | 15,500 | 85,250 |

Village of Carol Stream

FINANCIAL PLAN - 2008-2009 COMBINED OPERATING FUNDS

Summary of Accounts (GCF, W&S, and Garage)

| Acct No. | Account | Total | Percent of Total Budget | Fire/Pol Comm 451 | Legis. Board 452 | Plan Comm 453 | ESDA 456 | Legal Services 457 | Village Clerk 458 | Admin. 459 | Employee Relations 460 | Financial Mgmt. 461 | Engin. Services 462 | Com. Devel. 464 | Mgmt. Services 465 | Law Enforce. 466 | Streets 467 | Municip. Building 468 | Municip. Garage 469 | Town Center 475 | WC&TC 410 | Water & Sewer 420 |
|------------------|----------------------|------------------|-------------------------|-------------------|------------------|---------------|---------------|--------------------|-------------------|---------------|------------------------|---------------------|---------------------|-----------------|--------------------|------------------|------------------|-----------------------|---------------------|-----------------|------------------|-------------------|
| 52249 | Animal Control | 5,900 | 0.02% | | | | | | | | | | | | | 5,900 | | | | | | |
| 52250 | Dial-A-Ride/Cab Srv. | 5,500 | 0.02% | | 5,500 | | | | | | | | | | | | | | | | | |
| 52253 | Consultant | 235,000 | 0.74% | | | | | | 4,000 | | | | | | | | | | | | 10,000 | 12,500 |
| 52254 | Actuarial | 6,800 | 0.02% | | | | | | | | | | | | | | | | | | | |
| 52255 | Software Maint. | 79,775 | 0.25% | | | | | | | | | 6,800 | 53,100 | | | | | | | | | |
| 52256 | Banking Services | 5,900 | 0.02% | | | | | | | | | 36,450 | 6,370 | 3,130 | 30,000 | 3,325 | 500 | | | | | |
| 52257 | GIS System | 40,024 | 0.13% | | | | | | | | | 5,900 | 2,700 | 2,700 | 34,624 | | | | | | | |
| 52258 | Comm. Appear. Prog. | 550 | 0.00% | | 550 | | | | | | | | | | | | | | | | | |
| 52260 | Weed Mowing | 700 | 0.00% | | | | | | | | | | | | | | | | | | | |
| 52261 | Liability Insur. | 23,954 | 0.08% | | | | | | | | | | | | | | | | | | | |
| 52262 | OMI Contract | 1,554,698 | 4.88% | | | | | | | | | | | | | | | | | | 7,785 | 7,785 |
| 52263 | Property Insurance | 16,385 | 0.05% | | | | | | | | | | | | | | | | | | 1,497,128 | 7,306 |
| 52264 | Equipment Rental | 9,345 | 0.03% | | | | | | | | | | | | | | | | | | 9,079 | 7,306 |
| 52265 | Hauling | 7,000 | 0.02% | | | | | | | | | | | | | | | | | | | 500 |
| 52266 | Snow Removal | 120,000 | 0.38% | | | | | | | | | | | | | | | | | | | |
| 52267 | Uniform Cleaning | 6,705 | 0.02% | | | | | | | | | | | | | | | | | | | |
| 52268 | Tree Maint. | 190,350 | 0.60% | | | | | | | | | | | | | | | | | | | |
| 52269 | Mosquito Abatent. | 37,122 | 0.12% | | | | | | | | | | | | | | | | | | | |
| 52270 | Str. Light Knockdown | 22,000 | 0.07% | | | | | | | | | | | | | | | | | | | |
| 52271 | Street Light Maint. | 22,000 | 0.07% | | | | | | | | | | | | | | | | | | | |
| 52272 | Prop Maint/NPDES | 195,300 | 0.61% | | | | | | | | | | | | | | | | | | | |
| 52273 | Employee Services | 21,470 | 0.07% | | 10,000 | | | | | | 21,470 | | 59,000 | | | | | | | | 32,100 | 2,100 |
| 52274 | Comm. Serv. Prog. | 10,000 | 0.03% | | | | | | | | | | | | | | | | | | | |
| 52276 | Janitorial Service | 57,000 | 0.18% | | | | | | | | | | | | | | | | | | | |
| 52277 | Gas & Water | 26,200 | 0.08% | | | | | | | | | | | | | | | | | | | |
| 52279 | Lab Services | 26,000 | 0.08% | | | | | | | | | | | | | | | | | | | |
| 52280 | Munic. Serv. Charge | 116,790 | 0.37% | | | | | | | | | | | | | | | | | | | |
| 52282 | Meter Maint. | 11,000 | 0.03% | | | | | | | | | | | | | | | | | | | |
| 52283 | DuPage Water Com. | 1,872,333 | 5.88% | | | | | | | | | | | | | | | | | | | |
| 52284 | Equipment Maint. | 5,700 | 0.02% | | | | | | | | | | | | | | | | | | | |
| 52285 | Sister Cities | 0 | 0.00% | | | | | | | | | | | | | | | | | | | |
| 52286 | Street Maint. | 235,000 | 0.74% | | | | | | | | | | | | | | | | | | | |
| 52287 | Summer in the Center | 185,000 | 0.58% | | | | | | | | | | | | | | | | | | | |
| 52288 | Concert Series | 32,000 | 0.10% | | | | | | | | | | | | | | | | | | | |
| 52289 | Octoberfest | 6,500 | 0.02% | | | | | | | | | | | | | | | | | | | |
| 52290 | Multi-Cultural Event | 11,500 | 0.04% | | | | | | | | | | | | | | | | | | | |
| 52291 | Misc. Events/Act. | 60,000 | 0.19% | | | | | | | | | | | | | | | | | | | |
| 52297 | Sewer System Maint. | 60,000 | 0.19% | | | | | | | | | | | | | | | | | | | |
| 52298 | Aile Service Fee | 259,050 | 0.81% | | | | | | | | | | | | | | | | | | | |
| 52310 | Legal Adjudication | 6,400 | 0.02% | | | | | | | | | | | | | | | | | | | |
| 52311 | Pros. Code Enforc. | 32,000 | 0.10% | | | | | | | | | | | | | | | | | | | |
| 52312 | Prosecution DUJ | 82,000 | 0.26% | | | | | | | | | | | | | | | | | | | |
| SUBTOTALS | | 8,672,092 | 27.24% | 61,575 | 144,915 | 6,220 | 13,673 | 299,000 | 7,930 | 10,410 | 58,500 | 63,965 | 162,310 | 169,037 | 259,506 | 1,568,138 | 1,115,738 | 251,021 | 15,594 | 295,000 | 1,883,198 | 2,286,362 |

Village of Carol Stream

FINANCIAL PLAN - 2008-2009 COMBINED OPERATING FUNDS

Summary of Accounts (GCF, W&S, and Garage)

| Acct No. | Account | Total | Percent of Total Budget | Fire/Pol Comm | Legis. Board | Plan Comm | ESDA | Legal Services | Village Clerk | Admin. | Employee Relations | Financial Mgmt. | Engin. Services | Com. Devel. | Mgmt. Services | Law Enforce. | Streets | Municip. Building | Municip. Garage | Town Center | Water & Sewer | |
|-----------------------|-----------------------|------------|-------------------------|---------------|--------------|-----------|---------|----------------|---------------|---------|--------------------|-----------------|-----------------|-------------|----------------|--------------|-----------|-------------------|-----------------|-------------|---------------|-----------|
| | | | | 451 | 452 | 453 | 456 | 457 | 458 | 459 | 460 | 461 | 462 | 464 | 465 | 466 | 467 | 468 | 469 | 475 | 476 | 477 |
| Commodities | | | | | | | | | | | | | | | | | | | | | | |
| 53302 | Bricks | 2,600 | 0.01% | | | | | | | | | | | | | | | | | 2,600 | | |
| 53313 | Auto Gas & Oil | 275,579 | 0.87% | | | | | | | | | 1,195 | 6,242 | 4,476 | 592 | 171,557 | 67,009 | 1,575 | 743 | | 1,286 | 20,904 |
| 53314 | Office Supplies | 31,150 | 0.10% | | 600 | | 500 | | 675 | 525 | 300 | 1,250 | 1,950 | 4,000 | 1,100 | 17,500 | 1,400 | | 450 | | 150 | 750 |
| 53315 | Printed Materials | 54,415 | 0.17% | 100 | 3,600 | | | | 350 | | 135 | 26,370 | 405 | 4,000 | 3,500 | 14,655 | 200 | | 450 | | 300 | 350 |
| 53316 | Tools | 7,900 | 0.02% | | | | | | | | | | | | | | | | | | | |
| 53317 | Oper. Supplies | 118,230 | 0.37% | 100 | | | 200 | | | 200 | 500 | 4,630 | 4,000 | 4,331 | 5,000 | 42,000 | 30,500 | | 3,100 | | 2,000 | 1,800 |
| 53318 | Refer. Materials | 12,301 | 0.04% | | | | | | | | 125 | 200 | 445 | | | 6,000 | | | 3,300 | | | 26,000 |
| 53319 | Maint. Supplies | 18,200 | 0.06% | | | | | | | | | | | | | | | | 1,000 | | | |
| 53320 | Janitorial Supplies | 5,500 | 0.02% | | | | | | | | | | | | | | | | | | | |
| 53321 | Ammunition | 12,000 | 0.04% | | | | | | | | | | | | | | | | | | | |
| 53322 | Emerg. Equipment | 13,610 | 0.04% | | | | | | | | | | | | | | | | | | | |
| 53323 | Weapons | 18,400 | 0.06% | | | | | | | | | | | | | | | | | | | |
| 53324 | Uniforms | 124,117 | 0.39% | | 765 | | 200 | | | 200 | 38 | 100 | 1,080 | 700 | 300 | 106,434 | 7,500 | | 1,200 | | | 5,000 |
| 53325 | Comm. Relations | 29,500 | 0.09% | | | | | | | | | | | | | 29,500 | | | | | | |
| 53326 | Prisoner Care | 825 | 0.00% | | | | | | | | | | | | | 825 | | | | | | |
| 53330 | Invest. Fund | 14,760 | 0.05% | | | | | | | | | | | | | 14,760 | | | | | | |
| 53332 | Sewer Sys. Supplies | 10,000 | 0.03% | | | | | | | | | | | | | | | | | | | |
| 53333 | Meters | 150,000 | 0.47% | | | | | | | | | | | | | | | | | | 10,000 | 150,000 |
| 53341 | Gas - Consumed | 348,639 | 1.09% | | | | | | | | | | | | | | | | 348,639 | | | |
| 53343 | Oil/Parts Consumed | 45,000 | 0.14% | | | | | | | | | | | | | | | | 45,000 | | | |
| 53344 | Street Signs | 17,000 | 0.05% | | | | | | | | | | | | | | | | | | | |
| 53350 | Small Equipment | 39,440 | 0.12% | | | | 300 | | 350 | | 500 | 1,050 | 445 | 400 | 750 | 27,295 | 17,000 | | 1,200 | 600 | 650 | 2,000 |
| 53353 | Outsourcing Serv. | 25,000 | 0.08% | | | | | | | | | | | | | | | | 25,000 | | | |
| 53354 | Parts Purchased | 45,000 | 0.14% | | | | | | | | | | | | | | | | 45,000 | | | |
| 53355 | Parts Purch. Contr. | (45,000) | -0.14% | | | | | | | | | | | | | | | | (45,000) | | | |
| 53356 | Gas Purchased | 348,639 | 1.09% | | | | | | | | | | | | | | | | 348,639 | | | |
| 53357 | Gas Purch. Contr. | (348,639) | -1.09% | | | | | | | | | | | | | | | | (348,639) | | | |
| 53358 | Alloc. to Other Dept. | (908,226) | -2.85% | | | | | | | | | | | | | | | | (908,226) | | | |
| 53379 | Recycling Contain. | 0 | 0.00% | | | | | | | | | | | | | | | | | | | |
| 53380 | Vending Mach Sup | 2,500 | 0.01% | | | | | | | | | | | | 2,500 | | | | | | | |
| 53381 | TC Maint & Supplies | 20,000 | 0.06% | | | | | | | | | | | | | | | | | 20,000 | | |
| SUBTOTALS | | | | | | | | | | | | | | | | | | | | | | |
| | | 488,440 | 1.53% | 200 | 4,965 | 0 | 1,200 | 0 | 1,375 | 925 | 1,598 | 34,795 | 14,567 | 17,907 | 13,742 | 474,536 | 133,709 | 42,675 | (478,144) | 3,200 | 14,386 | 206,804 |
| Capital Outlay | | | | | | | | | | | | | | | | | | | | | | |
| 54411 | Office Equipment | 6,600 | 0.02% | | | | 800 | | | | | 5,800 | | | | | | | | | | |
| 54412 | Other Equipment | 251,400 | 0.79% | | | | 6,000 | | | | | | | | | | | | | | | |
| 54413 | Computer Equip. | 137,700 | 0.43% | | | | | | | | | | | | | | | | | | | |
| 54415 | Vehicles | 517,720 | 1.63% | | | | | | 2,200 | | 3,000 | 15,500 | 15,100 | 7,850 | 38,200 | 75,700 | 84,700 | 22,000 | 5,500 | 500 | 5,600 | 13,200 |
| 54417 | Radio | 7,700 | 0.02% | | | | | | | | | | 46,000 | | 9,000 | 78,850 | 2,500 | 2,000 | | | 1,700 | 44,020 |
| 54422 | Installment Loans | 57,558 | 0.18% | | | | | | | | | | | | | | | | | | | 700 |
| 54480 | Construction | 2,592,000 | 8.14% | | | | | | | | | | | | | | | | | | 200,000 | 2,392,000 |
| 56490 | Loan Principal | 287,898 | 0.90% | | | | | | | | | | | | | | | | | | 287,898 | |
| 56491 | Loan Interest | 153,505 | 0.48% | | | | | | | | | | | | | | | | | | 153,505 | |
| 57499 | Contingency | 110,000 | 0.35% | | | | | | | | | | | | 100,000 | | | | | | 5,000 | 5,000 |
| 58702 | Trans to Replace. | 100,000 | 0.31% | | | | | | | | | | | | | | | | | | 70,000 | 30,000 |
| SUBTOTALS | | | | | | | | | | | | | | | | | | | | | | |
| | | 4,222,081 | 13.26% | 0 | 0 | 0 | 6,800 | 0 | 2,200 | 0 | 3,000 | 21,300 | 61,100 | 7,850 | 147,200 | 330,850 | 403,158 | 24,000 | 5,500 | 500 | 458,873 | 2,929,529 |
| TOTALS | | | | | | | | | | | | | | | | | | | | | | |
| | | 31,840,241 | 100.00% | 65,005 | 175,070 | 11,291 | 132,709 | 299,000 | 73,902 | 502,827 | 253,843 | 829,170 | 1,082,595 | 1,045,645 | 826,516 | 13,311,154 | 3,396,230 | 501,783 | 0 | 458,873 | 2,929,529 | 5,945,099 |

Village of Carol Stream

2009-2011 Personnel Schedule

| | Authorized 2006-07 | Authorized 2007-08 | Proposed 2008-09 | Projected 2009-10 | Projected 2010-11 |
|-------------------------------------|-----------------------|-----------------------|---------------------|----------------------|----------------------|
| I. Administration | | | | | |
| a. Village Manager | 1 | 1 | 1 | 1 | 1 |
| b. Assistant Village Manager | 1 | 1 | 1 | 1 | 1 |
| c. Executive Secretary | 1 | 1 | 1 | 1 | 1 |
| | <u>3</u> | <u>3</u> | <u>3</u> | <u>3</u> | <u>3</u> |
| II. Emergency Management | | | | | |
| d. Emergency Management Coord. | 0 | 1 | 1 | 1 | 1 |
| | <u>0</u> | <u>1</u> | <u>1</u> | <u>1</u> | <u>1</u> |
| III. Management Services | | | | | |
| a. Asst. to the Village Mgr. | 1 | 1 | 1 | 1 | 1 |
| b. Secretary | .5 | .5 | .5 | .5 | .5 |
| c. Interdepartmental Aide | .5 | .5 | .5 | .5 | .5 |
| d. Information Systems Coord. | 1 | 1 | 1 | 1 | 1 |
| e. Information System Technician | 0 | 0 | 1 | 1 | 1 |
| | <u>3</u> | <u>3</u> | <u>4</u> | <u>4</u> | <u>4</u> |
| IV. Employee Relations | | | | | |
| a. Employee Relations Director | 1 | 1 | 1 | 1 | 1 |
| b. Employee Relations Clerk | .5 | .7 | .7 | .7 | .7 |
| | <u>1.5</u> | <u>1.7</u> | <u>1.7</u> | <u>1.7</u> | <u>1.7</u> |
| V. Financial Management | | | | | |
| a. Finance Director | 1 | 1 | 1 | 1 | 1 |
| b. Assistant Finance Director | 1 | 1 | 1 | 1 | 1 |
| c. Accountant | 1 | 1 | 1 | 1 | 1 |
| d. Accounts Clerk | 6 | 6 | 6 | 6 | 6 |
| e. Administrative Secretary | .75 | .75 | .75 | .75 | .75 |
| | <u>9.75</u> | <u>9.75</u> | <u>9.75</u> | <u>9.75</u> | <u>9.75</u> |
| VI. Community Development | | | | | |
| a. Community Development Dir. | 1 | 1 | 1 | 1 | 1 |
| b. Village Planner | 1 | 1 | 1 | 1 | 1 |
| c. Chief Code Enforcement Officer | 1 | 1 | 1 | 1 | 1 |
| d. Code Enforcement Officer | 3 | 3 | 3 | 3 | 3 |
| e. Administrative Secretary | 1 | 1 | 1 | 1 | 1 |
| f. Secretary | 1 | 1 | 1 | 1 | 1 |
| | <u>8</u> | <u>8</u> | <u>8</u> | <u>8</u> | <u>8</u> |
| VII. Engineering Services | | | | | |
| a. Director of Engineering Services | 1 | 1 | 1 | 1 | 1 |
| b. Assistant Village Engineer | 1 | 1 | 1 | 1 | 1 |
| c. Staff Engineer | 1 | 1 | 1 | 1 | 1 |

Village of Carol Stream

2009-2011 Personnel Schedule

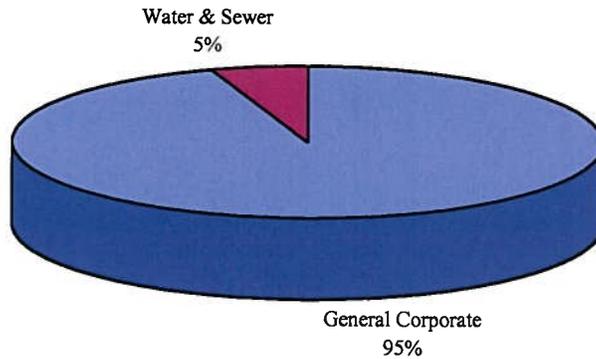
| | Authorized 2006-07 | Authorized 2007-08 | Proposed 2008-09 | Projected 2009-10 | Projected 2010-11 |
|--|-----------------------|-----------------------|---------------------|----------------------|----------------------|
| d. Engineering Inspector | 3 | 3 | 3 | 3 | 3 |
| e. Administrative Secretary | 1 | 1 | 1 | 1 | 1 |
| f. Secretary | .5 | .5 | .5 | .5 | .5 |
| | <u>7.5</u> | <u>7.5</u> | <u>7.5</u> | <u>7.5</u> | <u>7.5</u> |
| VIII. Public Works-Streets Division | | | | | |
| a. Director of Public Works | 1 | 1 | 1 | 1 | 1 |
| b. Assistant Public Works Director | 0 | 0 | 1 | 1 | 1 |
| c. Public Works Program Coordinator | 1 | 1 | 0 | 0 | 0 |
| d. Administrative Secretary | 1 | 1 | 1 | 1 | 1 |
| e. Street Superintendent | 1 | 1 | 1 | 1 | 1 |
| f. Public Works Employee I | 3 | 3 | 3 | 3 | 3 |
| g. Public Works Employee II | 10 | 10 | 10 | 10 | 10 |
| h. Public Works Employee III | 1 | 2 | 2 | 2 | 2 |
| i. Clerk-Public Works | 1 | 1 | 1 | 1 | 1 |
| | <u>19</u> | <u>20</u> | <u>20</u> | <u>20</u> | <u>20</u> |
| IX. Public Works-Water/Sewer Division | | | | | |
| a. Water/Sewer Supervisor | 1 | 1 | 1 | 1 | 1 |
| b. Water/Sewer Employee I | 2 | 2 | 2 | 2 | 2 |
| c. Water/Sewer Employee II | 4 | 4 | 4 | 4 | 4 |
| d. Water/Sewer Employee III | 1 | 1 | 2 | 2 | 2 |
| | <u>8</u> | <u>8</u> | <u>9</u> | <u>9</u> | <u>9</u> |
| X. Public Works - Municipal Garage Division | | | | | |
| a. Municipal Garage Supervisor | 1 | 1 | 1 | 1 | 1 |
| b. Garage Mechanic | 3 | 2 | 2 | 2 | 2 |
| c. Mechanic's Helper | 0 | 1 | 1 | 1 | 1 |
| | <u>4</u> | <u>4</u> | <u>4</u> | <u>4</u> | <u>4</u> |
| XI. Police Department | | | | | |
| a. Chief of Police | 1 | 1 | 1 | 1 | 1 |
| b. Deputy Chief | 1 | 1 | 1 | 1 | 1 |
| c. Commanders | 0 | 0 | 0 | 0 | 4 |
| d. Lieutenant | 2 | 2 | 2 | 2 | 2 |
| e. Social Worker | 2 | 2 | 2 | 2 | 2 |
| f. Social Services Supervisor | 1 | 1 | 1 | 1 | 1 |
| g. Sergeant | 9 | 9 | 9 | 9 | 7 |
| h. Police Officer | 53 | 55 | 57 | 59 | 59 |
| i. Community Service Tech. | 8 | 8 | 8 | 8 | 8 |
| j. Evidence /Property Custodian | 1 | 1 | 1 | 1 | 1 |
| k. Administrative Secretary | 1 | 1 | 1 | 1 | 1 |
| l. Secretary | 1 | 1 | 1 | 1 | 1 |
| m. Records Supervisor | 1 | 1 | 1 | 1 | 1 |
| n. Assistant Records Supervisor | 1 | 1 | 1 | 1 | 1 |
| o. Records Clerk | 7 | 7 | 7 | 7 | 7 |
| p. Clerk/Typist | 1 | 1 | 1 | 1 | 1 |

Village of Carol Stream

2009-2011 Personnel Schedule

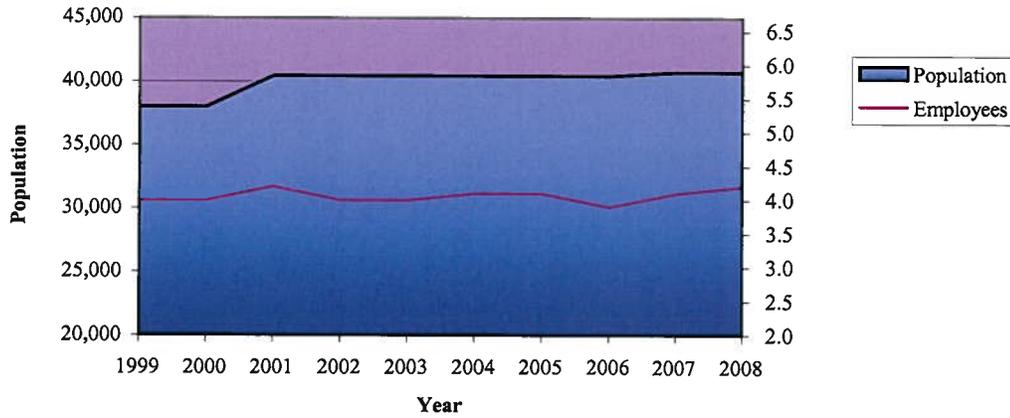
| | Authorized 2006-07 | Authorized 2007-08 | Proposed 2008-09 | Projected 2009-10 | Projected 2010-11 |
|---|-----------------------|-----------------------|---------------------|----------------------|----------------------|
| q. Crime Analyst | 1 | 1 | 1 | 1 | 1 |
| r. Court Liaison | .5 | .5 | .5 | .5 | .5 |
| s. Training Coordinator/ Budget Analyst | 1 | 1 | 1 | 1 | 1 |
| t. Crime Prevention Specialist | 0 | 1 | 1 | 1 | 1 |
| u. Investigative Aide | 1 | 1 | 2 | 2 | 2 |
| | <u>93.5</u> | <u>96.5</u> | <u>99.5</u> | <u>101.5</u> | <u>103.5</u> |
| XII. Municipal Building | | | | | |
| a. Municipal Bldg. & Grounds Maint. Supervisor | 1 | 1 | 1 | 1 | 1 |
| b. Municipal Bldg. & Grounds Maint. Employee | 1 | 1 | 1 | 1 | 1 |
| | <u>2</u> | <u>2</u> | <u>2</u> | <u>2</u> | <u>2</u> |
| XIII. Village Clerk's Office | | | | | |
| a. Deputy Village Clerk | .75 | .75 | .75 | .75 | .75 |
| TOTAL - REGULAR EMPLOYEES (Full-Time Equivalent) | <u>160.5</u> | <u>165.7</u> | <u>170.7</u> | <u>172.7</u> | <u>174.7</u> |
| XIV. Seasonal & Miscellaneous | | | | | |
| Temporary Help | | | | | |
| a. Streets Division-Summer | 6 | 6 | 6 | 6 | 6 |
| b. Water/Sewer Division-Summer | 2 | 2 | 2 | 2 | 2 |
| c. Administration | 1 | 1 | 1 | 1 | 1 |
| d. Meter Readers (1/2 W/S + 1/2 WRC) | .25 | .25 | .25 | .25 | .25 |
| e. Eng. Aide-Eng. Services | 1 | 1 | 2 | 1 | 1 |
| f. Police Patrol-Crossing Guards | 21 | 22 | 22 | 22 | 22 |
| g. Community Development | 1 | 0 | 0 | 0 | 0 |
| TOTAL-OTHER THAN FULL TIME | <u>32.25</u> | <u>32.25</u> | <u>33.25</u> | <u>32.25</u> | <u>32.25</u> |
| (Full-Time Equivalent) | <u>16.13</u> | <u>16.13</u> | <u>15.63</u> | <u>16.13</u> | <u>16.13</u> |
| TOTAL EMPLOYEE COUNT | <u>192.75</u> | <u>197.75</u> | <u>203.95</u> | <u>204.95</u> | <u>206.95</u> |
| TOTAL EMPLOYEE COUNT (Full-Time Equivalent) | <u>176.63</u> | <u>181.33</u> | <u>186.33</u> | <u>188.83</u> | <u>190.83</u> |

**PERSONNEL BY FUND
2009**



The net change in staffing levels for FY09 was an increase of five positions. Two police officers, a civilian investigative aide, an information system technician and a public works - water division employee.

**AUTHORIZED
STAFFING LEVELS
Employees per 1,000 Residents**



Through the use of private sector alternatives whenever practical, the Village has been able to maintain a resident population ratio of 4.2 to 1,000.

A. Common Assumptions

1. Interest Earning Rate for all fund reserves.

- a. Fiscal 2008-09: 4.00%
- b. Fiscal 2009-10: 4.00%
- c. Fiscal 2010-11: 4.00%

2. Number of Building Permits.

- a. Fiscal 2008-09:
 - 2 Single Family Detached
 - 75 Single Family Attached
 - 5 Industrial/Commercial
 - 1700 Accessory/Miscellaneous
 - 75 Industrial/Commercial Remodeling/Build-out
- b. Fiscal 2009-10:
 - 2 Single Family Detached
 - 75 Single Family Attached
 - 5 Industrial/Commercial
 - 1700 Accessory/Miscellaneous
 - 75 Industrial/Commercial Remodeling/Build-out
- c. Fiscal 2010-11:
 - 5 Industrial/Commercial
 - 1700 Accessory/Miscellaneous
 - 75 Industrial/Commercial Remodeling/Build-out

B. General Corporate Fund

1. Sales Tax (State Shared)

Assumes that the State of Illinois will continue remitting 1% of State Sales Tax to local communities on point of sale basis.

- a. Fiscal 2008-09: Projected FY08 receipts are 7.3% under the budgeted amount and .6% less than FY07 actual. As the economy continues to slow down, sales tax growth has also slowed down. The projection includes an increase of 2.8% which basically only reflects inflation.
- b. Fiscal 2009-10: 2.7% increase over 2008-09.
- c. Fiscal 2010-11: 3% increase over 2009-10.

2. Home Rule Sales Tax

- a. Home rule sales tax revenues are projected at 35.5% of the regular sales tax for all three years.

3. Utility/Telecommunication Tax:

51.4% of the utility tax receipts are from electrical use and 48.6% from telecommunications.

- a. Fiscal 2008-09: Receipts from electric and telecommunications are based on usage. Whereas, electrical usage has leveled off, telecommunication's usage has been declining. FY09 assumes a .5% increase for electrical, and a 2% decrease for telecommunication's usage.
- b. Fiscal 2009-10: Increase in electrical usage is due to moderate growth and a 1% decrease in telecommunications is projected as these revenues are anticipated to continue to decline.
- c. Fiscal 2010-11: Increase in electrical usage is due to moderate growth and a 1% decrease in telecommunications is projected as these revenues are anticipated to continue to decline.

4. Natural Gas Use Tax:

In FY04, the Village Board repealed the utility tax on natural gas in favor of a natural gas use tax. In order to implement this tax, the Village exercised its home-rule authority. Based on usage information received from NICOR, the Village felt that the most equitable way to tax the use of natural gas was by implementing the Natural Gas Use Tax. The tax rate is 2.5 cents per therm.

- a. Fiscal 2008-09: Revenues are based on usage and usage will fluctuate based on the weather. At this point these revenues have appeared to somewhat level off. FY09 assumes a .5% increase.
- b. Fiscal 2009-10: Increase is due to a projected moderate growth in usage.
- c. Fiscal 2010-11: Increase is due to a projected moderate growth in usage.

5. State Income Tax (State Shared):

- a. Fiscal 2008-09: The projected shared rate is \$92.70. The population based on a 2006 Special Census is 40,738.

- b. Fiscal 2009-10: The projected shared rate is \$93.63 per capita.
- c. Fiscal 2010-11: The projected shared rate is \$94.57 per capita. The estimated population based on the 2010 Census is 41,350.

6. Real Estate Transfer Tax:

Sales \$154,000,000 each year of pre-existing homes are used as the base for each year respectively to which an estimate of revenues from new residential homes and industrial sales is added.

- a. Fiscal 2008-09: Estimated value of residential sales subject to the tax is \$176,500,000 and the estimated value of industrial sales is \$75,000,000.
- b. Fiscal 2009-10: Estimated value of residential sales subject to the tax is \$176,500,000 and the estimated value of industrial sales is \$75,000,000.
- c. Fiscal 2010-11: Estimated value of residential sales subject to the tax is \$159,390,000 and the estimated value of industrial sales is \$77,625,000.

7. Building Fees:

Based on the current building fee schedule.

8. Interest Income: See Common Assumptions.

C. Water and Sewer Fund:

1. Customer Charge:

a. Water

- (1) The Village purchases its water from the DuPage Water Commission (DWC) and the DWC purchases water from the City of Chicago. In a move to balance its budget, the City of Chicago voted to raise the water rates charged to the DWC in FY09 by .20, FY10 by .23 and FY11 by .25. The DWC will be passing these rate increases onto its members and therefore, it will be necessary for the Village to also pass these increases onto our customers.
- (2) The water rate will be \$3.25/1,000 gallons starting on October 1, 2008, \$3.48/1,000 gallons on May 1, 2009 and \$3.73/1,000 gallons on May 1, 2010.

- (a) Fiscal 2008-09: Projecting 1,260,000,000 gallons billed.
- (b) Fiscal 2009-10: Projecting 1,260,000,000 gallons billed.
- (c) Fiscal 2010-11: Projecting 1,260,000,000 gallons billed.

b. Sewer

- (1) A rate increase will be needed in FY09 and FY11. An \$.11/1,000 gallons increase bringing the rate to \$2.51/1,000 gallons will take effect on May 1, 2008 and it is anticipated that another rate increase of \$.11/1,000 gallons will be needed on May 1, 2010. Staff will continually monitor the sewer rate annually.

- (a) Fiscal 2008-09: Projecting 1,058,400,000 gallons billed.
- (b) Fiscal 2009-10: Projecting 1,058,400,000 gallons billed.
- (c) Fiscal 2010-11: Projecting 1,058,400,000 gallons billed.

- (2) Connection Fees: No fee increase. See Common Assumptions for number of building permits.

- (3) Interest Income. See Common Assumptions.

- (4) Water and Sewer Expansion Fee: No fee increase.

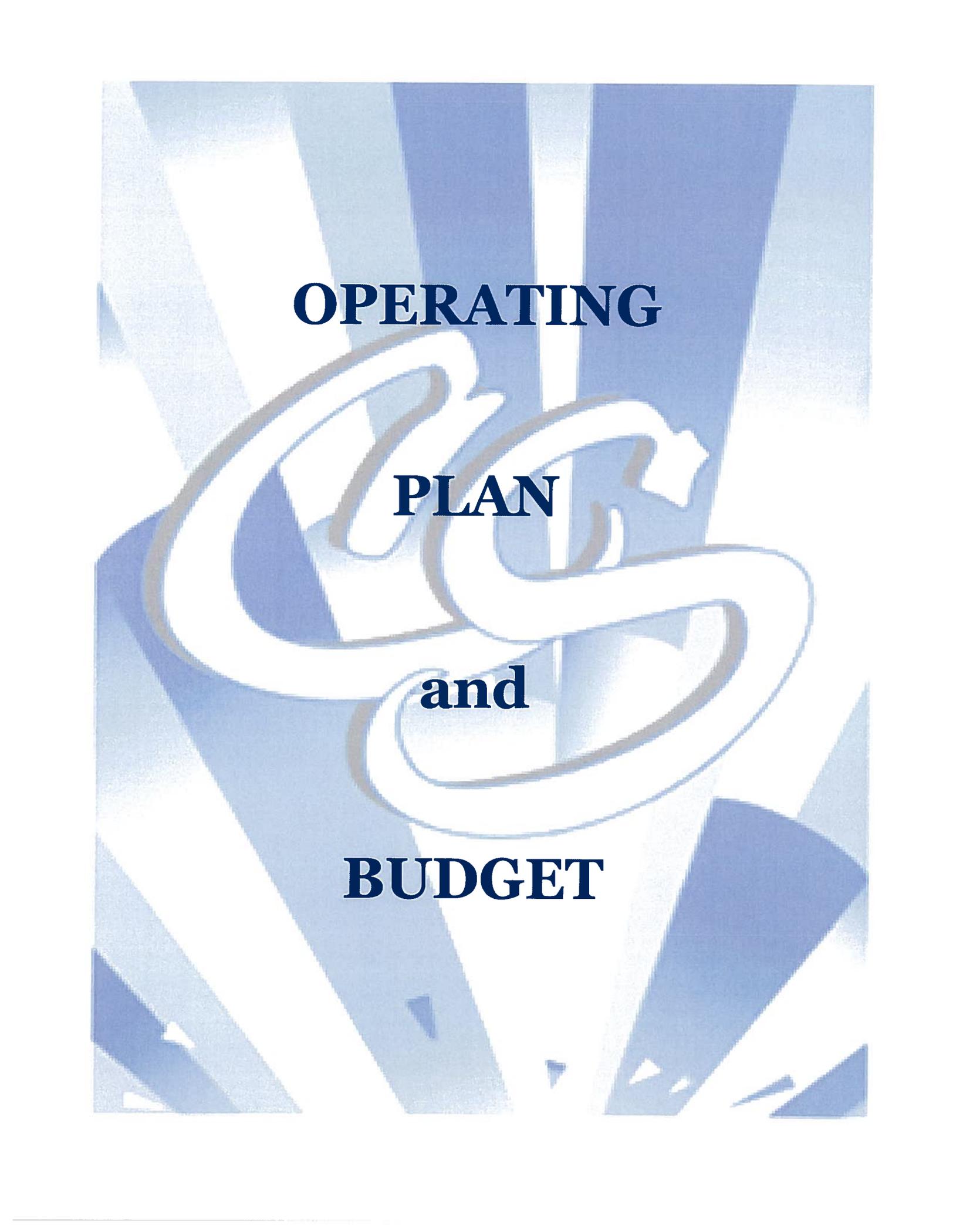
D. Motor Fuel Tax Fund (State Shared):

1. Allotments

- a. Fiscal 2008-09: The estimated per capita rate is \$28.90. The population based on a 2006 Special Census is 40,738.
- b. Fiscal 2009-10: The estimated shared rate is \$29.04 per capita.
- c. Fiscal 2010-11: The estimated shared rate is \$29.19 per capita. The estimated population based on the 2010 Census is 41,000.

- 2. Interest Income. See Common Assumptions.

1. A performance based employee compensation package consistent with sound economic policies of the Village of Carol Stream to recruit and maintain qualified employees.
2. Personnel levels and other resources are adjusted to provide programs and levels of service as defined in the Financial Plan. Performance measures have been included for the major departments
3. There are no new Village programs or new contributions to other agency programs without a new specific funding source.

The background is a blue and white abstract design. It features a large, stylized white 'S' shape that is the central focus. The 'S' is composed of thick, rounded lines and has a slight 3D effect with a dark blue shadow on its right side. The background consists of several vertical, slightly curved bands of varying shades of blue, creating a sense of depth and movement. The overall aesthetic is clean and professional.

OPERATING

PLAN

and

BUDGET

INTRODUCTION

Village services are characterized as either governmental or proprietary. The former are “traditional” government services which are directed toward maintaining and enhancing the health, safety and welfare of the community. Police protection, planning and zoning, building code enforcement, licensing and snow and ice control are examples of governmental services. These services are primarily funded by generally applied taxes or fees for service and are accounted for in the General Corporate Fund.

Proprietary or enterprise activities, such as a utility operation, are supported by user charges with the customer paying directly for the commodity used. The Village of Carol Stream operates a combined water and water reclamation utility. Charges collected and costs of operation are accounted for in the Water and Sewer Operation and Maintenance Fund.

OVERVIEW

The 2009-11 Financial Plan is based on the vision, purpose and values statement, as well as the fiscal, community and economic development and service policies of the Village established over time by the Village Board. Revenues and expenditures have been estimated utilizing the assumptions provided in the Financial Plan and Budget Summaries section. The Village follows a “cost of service” approach which results in user fees, rates and customer charges being sufficient to cover the cost of providing the service. The Village is currently having the building permit fees reviewed and it is anticipated that the fees will be modified after May 1, to recognize the costs associated with the service provided. Water and sewer customer charges are reflective of the operation of the utilities.

General Corporate Fund revenues reflect a continued slowing in the economy. Sales tax revenues are projected to come in 2.7% higher than FY08 after showing no increase in FY07. The telecommunication tax revenues are projected to continue to decline and the real estate transfer tax revenues, which showed a decline in revenues of 11% in FY08, are projected to maintain that level. Overall, total revenues are projected to be .37% higher than FY08.

In fiscal year 2003, the Village implemented a ½% home-rule sales tax along with a 2.5¢/therm tax on natural gas usage (the utility tax on natural gas was repealed). The revenues from the home-rule sales tax have come in at about 35.5% of the regular sales tax revenues. Since the revenues from the use tax on natural gas are based on consumption, weather becomes a major factor. It appears that, after four years, these revenues have leveled off.

Wherever cost effective, private companies are used to supplement Village resources to provide services. Some examples of “privatization” include: water reclamation center management, refuse collection, major street light repair, snow plowing, engineering testing, major building maintenance, legal services, road construction, certain auto and truck maintenance and repair services and landscape maintenance on Gary and North Avenues, Lies and Kuhn Roads and the Town Center. Consultants will augment the Village staff as needed to provide specialized

reviews of engineering plans required for compliance with stormwater regulations and to provide major infrastructure construction design and inspection services.

The continued emphasis on the appearance of Village entrances and traffic corridors results in significant funds being expended for the upkeep of the Town Center, the Gary and North Avenue corridors landscaping and Village buildings. Resources are identified to meet stringent federal standards for stream and river water quality and to address space needs at the Village Hall.

LOOKING AHEAD

Of course, the state and national economic conditions have the most impact on our revenue sources. The State of Illinois is still experiencing severe budget problems and the Village will need to continually monitor the activity of the State Legislature to assure that Village revenues are not reduced or diverted as a solution to the State's budget problem. It is projected that the General Corporate Fund will be balanced in FY09 but in a deficit position in both FY10 and FY11. The projected deficit in the second and third years will require the combination of new or enhanced revenue sources with operating program reductions. Existing capital reserves will be used to finance the infrastructure maintenance and capital additions resulting in reducing the balance available for future capital improvement projects. Prior to the reserves being completely utilized, a designated revenue source will need to be identified and implemented so as to fund the CIP. If a designated revenue source is not identified and implemented, capital projects would need to be severely reduced and/or eliminated. Water and Sewer customer charges and connection fees are set at levels to cover operation maintenance and replacement costs and to generate a modest surplus for identified future system improvements. Recommendations to increase the water and sewer rates have been included.

Continued emphasis on up-to-date efficient approaches to service and the discipline to not venture into service areas not traditionally provided by the Village without new revenues, will have to be maintained. Legislative activities at the State and Federal levels, aimed at reducing existing Village revenue sources or imposing new unfunded and mandated programs, will have to be more vigorously resisted and fought than ever before. A careful watch will have to be kept on the tax treatment of "e-commerce" taking place at the state and federal level.

The main advantage of utilizing a multi-year financial plan is that it gives us a look into the future. If problems are identified, working towards solving the problems can begin now. The revenues were projected based on today's economic condition and when the economy improves, so should some of our key revenues. The plan as proposed, includes projected deficits in FY10 and FY11 so therefore, staff and the Village Board, have begun working on solving this problem immediately.

GENERAL CORPORATE FUND

A. Revenue

1. **Total Operating Revenues** of \$23,174,402 are .5% higher than the FY08 estimated operating revenues and 1% higher than the FY09 operating revenues that were projected last year.
 - a. 51.9% of operating revenue comes from State shared sources: Sales Tax, Income Tax and the Telecommunication Tax. State shared revenues, for the most part, reflect the economy. The State and National economic climate and the condition of local businesses are reflected in State shared sales and income taxes. The General Corporate Fund reflects a downturn in the economy. These revenues are projected to be 1.3% higher than the estimated FY08 receipts primarily due to the inflation factor.
 - b. 35.7% of operating revenue comes from local sources, such as the utility tax on electricity, home-rule sales tax, natural gas use tax, the real estate transfer tax, fines and forfeits, building permit fees, and vehicle licenses. The home-rule sales tax revenues during FY08, came in lower than was anticipated and the projection for FY09 is that they will come in at about 35.5% of the regular sales tax revenues.
 - c. Revenues are reflective of the slowing down of the economy. Deficits are projected for the second and third years. However, the projected deficits in FY10 and FY11 are of the magnitude that tough decisions will need to be made. Decisions that pertain to both new/enhanced revenue sources and/or reductions in programs will be necessary.

B. Expenditures

1. **Total Operating Expenditures** of \$23,275,752 are 15% higher than the estimated FY08 operating expenditures, primarily due to vacancies in the police department, and 2.5% higher than the FY09 operating expenditures projected last year. This budget does include the addition of the following positions in FY09: 2 police officers, a second civilian investigative aide and an information services technician. As noted previously, these positions will not be filled unless economic conditions support the additional expense.
 - a. The personnel related costs of Salaries and Wages, which include pension and group health and life insurance, represent 73.8% of the proposed FY09 General Corp-orate Fund Operating Expenditure budget. Contractual increases of 4.25% for the Service Employees International Union represented Public Works Streets, Water and Sewer and Garage Divisions and the Fraternal Order of Police Labor Council represented police officers are budgeted. The 4.25% is budgeted for non-organized employees as

well. The Village's contributions to the Illinois Municipal Retirement Fund (IMRF) and to the Police Pension Fund (PPF) are 9.51% and 11.54% respectively of the salary and wages paid to the covered employees. Additionally, the Village contributes 7.65% of all salaries and wages to Social Security and Medicare. In FY09, an 8% increase in both the PPO, HMO and the dental premiums have been budgeted.

- b. Regular full-time personnel positions are proposed to be 161.7 an increase of four from the current authorized level.

WATER AND SEWER OPERATION & MAINTENANCE FUND

A. Revenue

1. **Total Operating Revenues** of \$6,857,817 are 2% higher than the FY08 estimated revenue and .5% less than the FY09 revenue projection of last year. Operating revenues are projected to be higher than FY08 because a \$.20/1,000 gallon rate increase is proposed for water and a \$.11/1,000 gallon rate increase is proposed for sewer. The water rate is a direct pass-thru of the rate increase by the City of Chicago to the DuPage Water Commission. The sewer rate increase is primarily due to a decrease in consumption resulting in a smaller base in which to recover the cost of operations.
2. **Non-Operating Revenue** consisting primarily of interest income, expansion and connection fees is \$725,512, a decrease of 34.5% due to the combination of the \$2.4m capital improvement program and a significant decline in interest rates.

B. Expenditures

1. **Total Operating Expenditures** of \$6,266,128 are 10% less than the estimated FY08 expenditures and 2.7% lower than the FY09 expenditures projected last year primarily due to a reduction in the amount of water that will be purchased.
 - a. The personnel related costs of Salaries and Wages, which include Illinois Municipal Retirement Fund pension and group health and life insurance, represent 20.4% of the Water and Sewer Operating Expenditure Budget. Insurance premium increases are the same as identified in the General Corporate Fund as are the contributions to IMRF and Social Security.

Regular full-time personnel positions are proposed to be 9, an increase of one from the current authorized level due to the hiring of one new Water and Sewer Employee III.

- b. The FY09 budget includes the principal and interest payment of \$441,403 which is due on the \$6.8m IEPA loan for the Water Reclamation Center and the loan by the DuPage Water Commission for water mains on Judith and Riviera.
- c. The FY09 budget includes \$2,608,500 for capital projects of which \$2,392,000 is for the extension of a water main into the unincorporated area, southwest of the Village.

RESERVE ACCOUNTS/FUND BALANCE

The Village's Operating Funds have cash reserves (Fund Balances) accumulated over the years. These reserves are earmarked for specific purposes as follows:

Operations

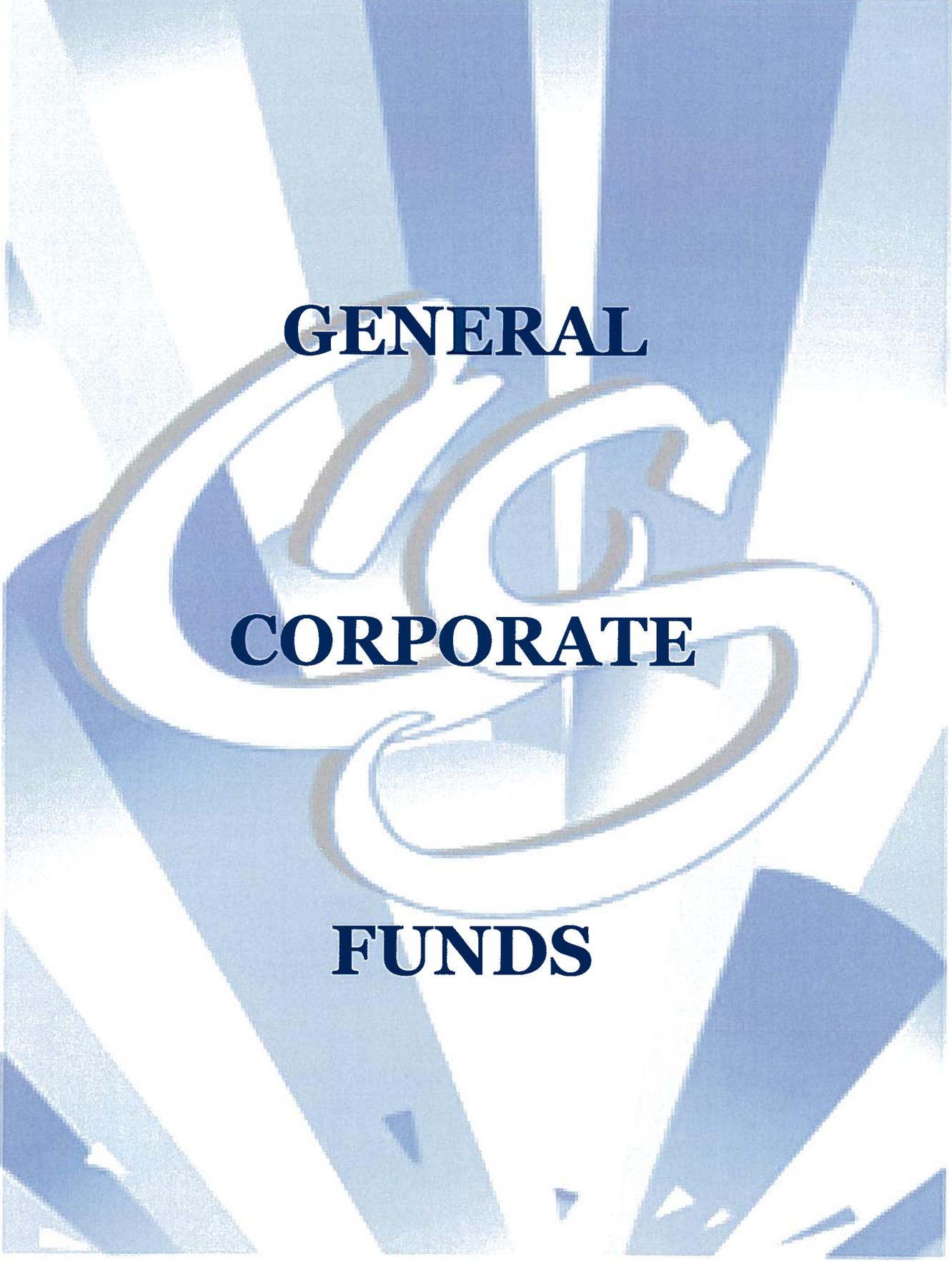
50% of the annual General Corporate Fund operating expenditure budget is earmarked as a cushion against a deterioration or elimination of revenue sources or unanticipated major expenditures. Since the Village's main sources for general revenue are directly affected by the economy, subject to modification by the Illinois General Assembly, U. S. Congress and the courts, and/or are potentially subject to the loss of a major payer due to relocation, shifting of payment recordation, business conditions and accident or natural disaster, this reserve provides funds for continuing the provision of basic traditional services.

Any balance remaining after the reserve requirement has been met, is transferred to the General Corporate Fund – Capital Improvement Fund.

25% of the total Water and Sewer Fund annual budgeted expenditures, excluding capital, are earmarked for unanticipated major expenditures or an unexpected downturn in the revenues.

Capital

The balance of the Water and Sewer Operation and Maintenance Fund Reserves remaining after the operations allocation is available for reappropriation for specific capital improvement projects to mitigate against the Village going into debt.



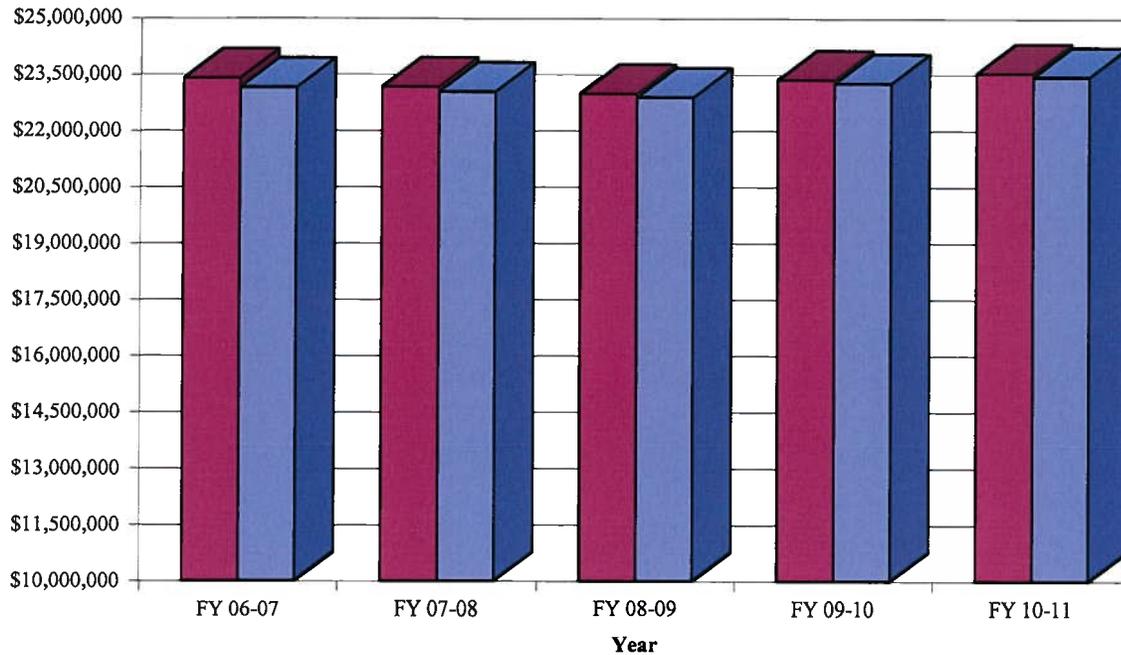
GENERAL

CORPORATE

FUNDS

**GENERAL CORPORATE FUND
OPERATING REVENUES vs. TOTAL REVENUES
2007 - 2011**

■ Total Revenue
■ Operating Revenue

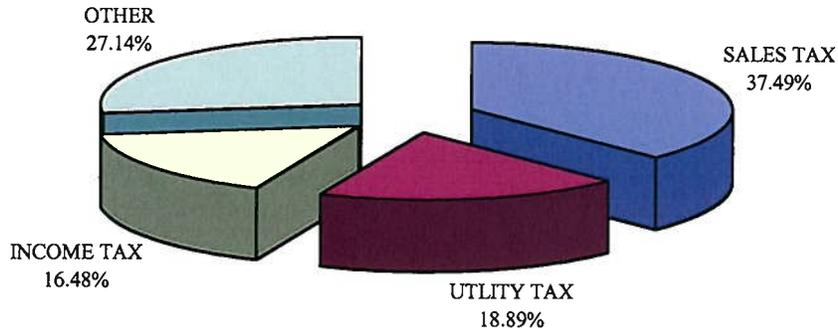


| | FY 06-07 | Est. FY 07-08 | FY 08-09 | FY 09-10 | FY 10-11 |
|------------------------------------|---------------|------------------|---------------|---------------|---------------|
| Total Operating Revenue | \$ 23,174,997 | \$ 23,060,454 | \$ 22,917,402 | \$ 23,289,294 | \$ 23,469,576 |
| Total Non-Operating Revenue | 246,403 | 129,328 | 92,700 | 92,700 | 92,700 |
| Total Revenue | \$ 23,421,400 | \$ 23,189,782 | \$ 23,010,102 | \$ 23,381,994 | \$ 23,562,276 |

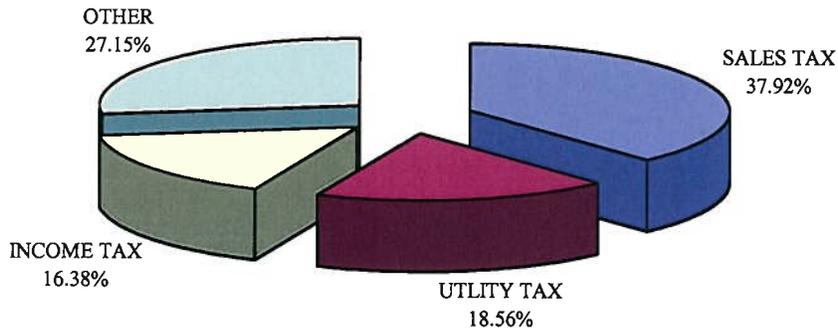
As reflected by the graph above, the Village receives less than .4% of its revenues from non-operating sources.

**GENERAL CORPORATE FUND
KEY OPERATING REVENUES
2009-11**

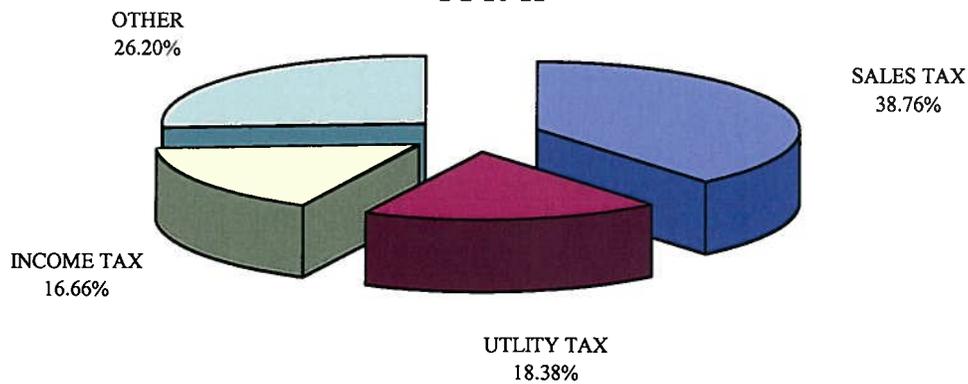
FY 08-09



FY 09-10



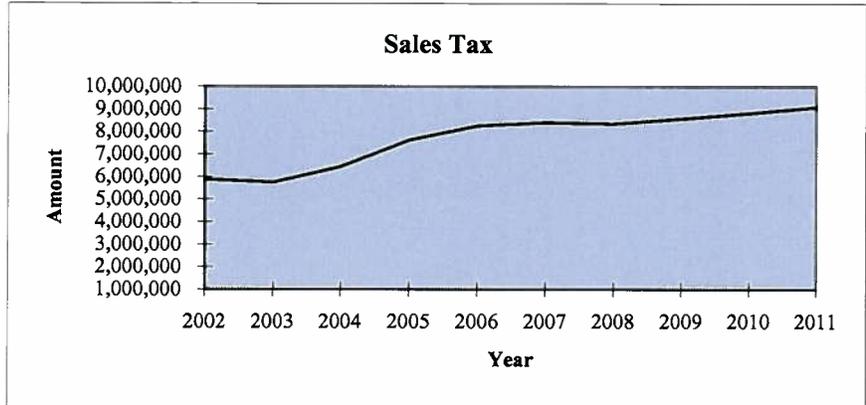
FY 10-11



This graph shows the importance of the Village's three main revenue sources. Since revenues from the state shared income and sales taxes, and local utility tax, represent approximately 72.8% of the General Corporate Fund operating revenues, it is important that they be continually monitored and protected from any legislative changes.

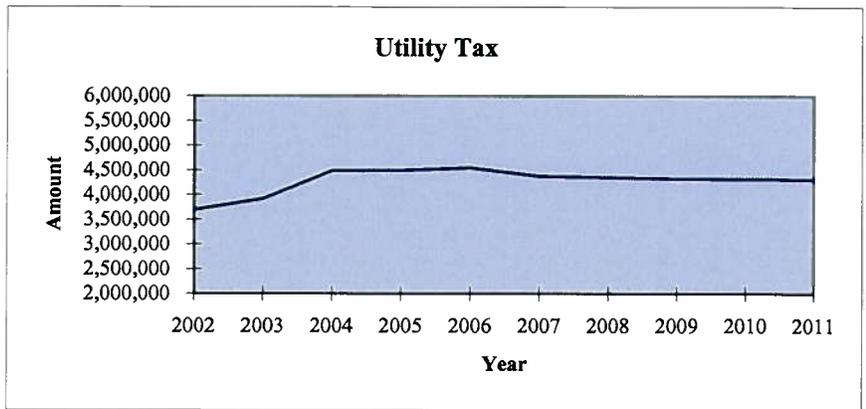
**GENERAL CORPORATE FUND
KEY REVENUES**

| <u>YEAR</u> | <u>AMOUNT</u> |
|--------------|---------------|
| 2002 | 5,887,019 |
| 2003 | 5,754,009 |
| 2004 | 6,442,924 |
| 2005 | 7,624,713 |
| 2006 | 8,257,109 |
| 2007 | 8,418,809 |
| 2008 (Est.) | 8,364,671 |
| 2009 (Prop.) | 8,591,300 |
| 2010 (Proj.) | 8,831,001 |
| 2011 (Proj.) | 9,095,931 |



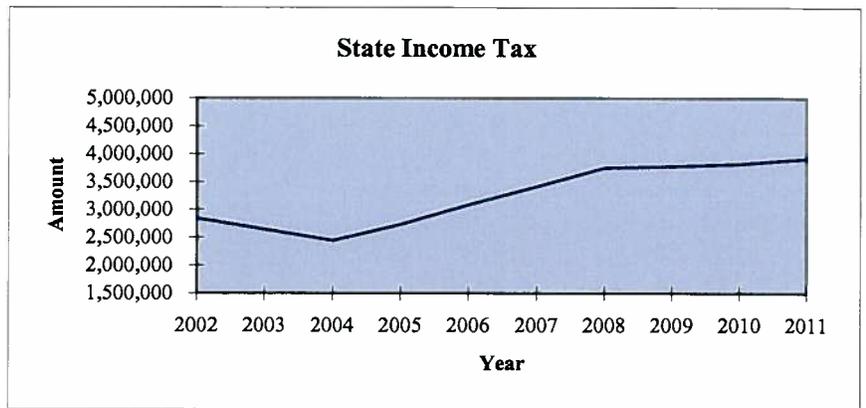
Total sales tax revenues in FY08 are projected to come in .6% lower than FY07 as a result of a slowing economy. Marginal growth has been projected.

| <u>YEAR</u> | <u>AMOUNT</u> |
|--------------|---------------|
| 2002 | 3,693,805 |
| 2003 | 3,925,146 |
| 2004 | 4,487,359 |
| 2005 | 4,496,741 |
| 2006 | 4,548,252 |
| 2007 | 4,379,176 |
| 2008 (Est.) | 4,352,950 |
| 2009 (Prop.) | 4,329,589 |
| 2010 (Proj.) | 4,321,779 |
| 2011 (Proj.) | 4,314,196 |



The utility tax on electricity is projected to grow moderately whereas the utility tax on telecommunications has been showing a decline, primarily due to changes in delivery that result in them not being subject to the tax.

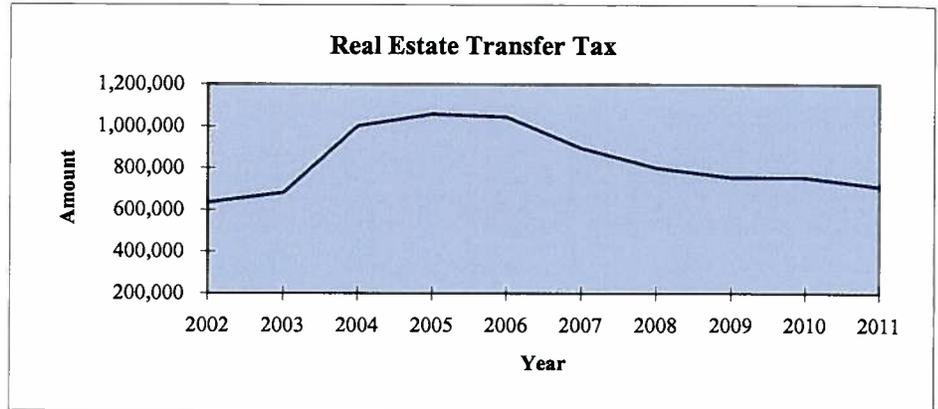
| <u>YEAR</u> | <u>AMOUNT</u> |
|--------------|---------------|
| 2002 | 2,843,143 |
| 2003 | 2,642,220 |
| 2004 | 2,443,909 |
| 2005 | 2,737,638 |
| 2006 | 3,089,954 |
| 2007 | 3,414,293 |
| 2008 (Est.) | 3,747,896 |
| 2009 (Prop.) | 3,776,413 |
| 2010 (Proj.) | 3,814,177 |
| 2011 (Proj.) | 3,910,191 |



The marginal growth that is anticipated is primarily due to a small change in the State's allocation formula.

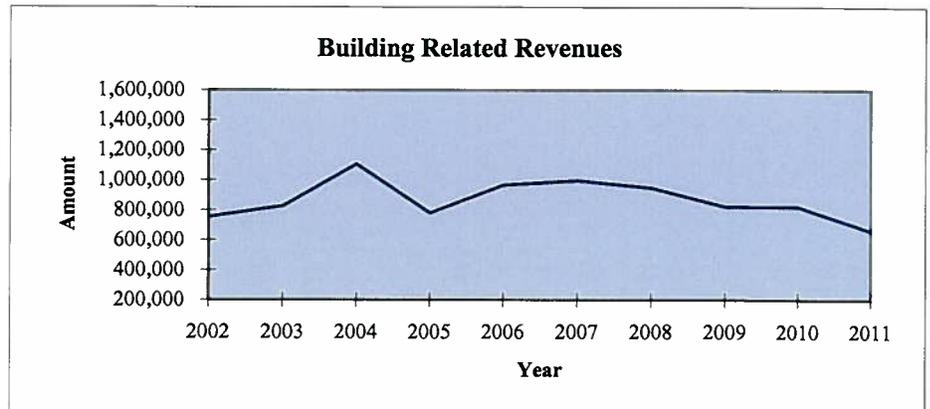
**GENERAL CORPORATE FUND
KEY REVENUES**

| <u>YEAR</u> | <u>AMOUNT</u> |
|--------------|---------------|
| 2002 | 635,407 |
| 2003 | 682,025 |
| 2004 | 1,000,493 |
| 2005 | 1,056,623 |
| 2006 | 1,043,745 |
| 2007 | 894,401 |
| 2008 (Est.) | 800,000 |
| 2009 (Prop.) | 754,500 |
| 2010 (Proj.) | 754,500 |
| 2011 (Proj.) | 711,045 |



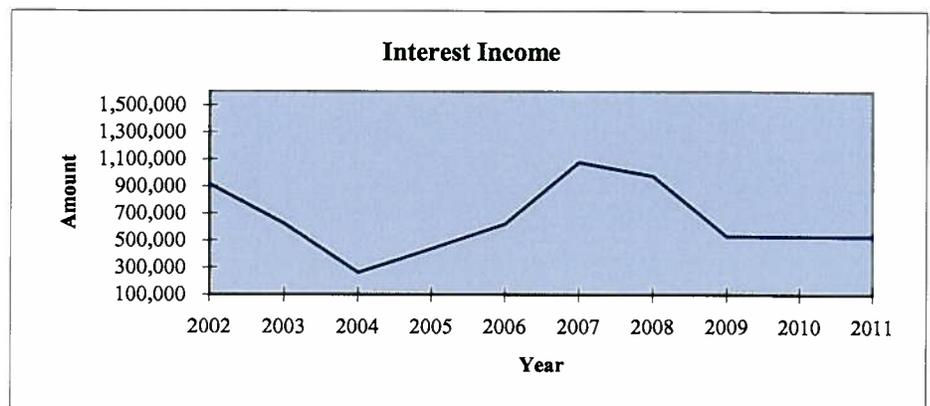
Sales of pre-existing homes have slowed down as a result of the declining economy resulting in a drop of 11% in the Real Estate Transfer Tax revenue in FY08. Revenues are projected to continue at the current level.

| <u>YEAR</u> | <u>AMOUNT</u> |
|--------------|---------------|
| 2002 | 751,471 |
| 2003 | 823,801 |
| 2004 | 1,104,418 |
| 2005 | 778,684 |
| 2006 | 965,391 |
| 2007 | 994,972 |
| 2008 (Est.) | 945,000 |
| 2009 (Prop.) | 821,200 |
| 2010 (Proj.) | 821,200 |
| 2011 (Proj.) | 659,500 |



Includes: Building permit fees, legal and planning, annexation fees and developer service fees. The decline in these revenues is a result of the Village nearing build-out status and the economy.

| <u>YEAR</u> | <u>AMOUNT</u> |
|--------------|---------------|
| 2002 | 911,252 |
| 2003 | 620,596 |
| 2004 | 260,904 |
| 2005 | 435,126 |
| 2006 | 619,797 |
| 2007 | 1,076,004 |
| 2008 (Est.) | 975,000 |
| 2009 (Prop.) | 526,886 |
| 2010 (Proj.) | 526,886 |
| 2011 (Proj.) | 526,886 |



As interest rates continue to decline, so does the projected revenue. Starting in FY06, the non-operating reserves, and the interest earned on those reserves, were moved to the General Corporate Fund Capital Improvement Fund. This revenue represents the interest income that is earned on operating cash and reserves.

Village of Carol Stream

GENERAL CORPORATE FUND

Revenues/Expenditures & Changes in Fund Balance Summary

| Description | Actual FY 05-06 | Actual FY 06-07 | Estimated FY 07-08 | Proposed FY 08-09 | Projected FY 09-10 | Projected FY 10-11 |
|--|----------------------|----------------------|-----------------------|----------------------|-----------------------|-----------------------|
| Beginning Balance, May 1 | \$ 29,351,587 | \$ 19,437,972 | \$ 19,888,563 | \$ 22,850,543 | \$ 22,584,893 | \$ 21,195,120 |
| Prior Period Adjustment | 69,257 | 133,269 | 0 | 0 | 0 | 0 |
| Revenue/Source | | | | | | |
| Taxes | 17,238,252 | 17,741,901 | 17,960,681 | 18,167,853 | 18,466,627 | 18,803,162 |
| Licenses and Permits | 1,245,454 | 1,158,955 | 1,250,470 | 1,174,100 | 1,174,205 | 1,081,820 |
| Intergovernmental Grants | 88,553 | 125,803 | 129,328 | 92,700 | 92,700 | 92,700 |
| Charges for Services | 1,307,595 | 1,754,083 | 1,452,303 | 1,354,613 | 1,364,061 | 1,291,986 |
| Fines and Forfeits | 824,999 | 917,400 | 1,273,900 | 1,543,950 | 1,567,515 | 1,575,722 |
| Interest Income | 619,797 | 1,076,004 | 975,000 | 526,886 | 526,886 | 526,886 |
| Miscellaneous | 536,735 | 647,254 | 148,100 | 150,000 | 190,000 | 190,000 |
| Total Revenue/Source | 21,861,385 | 23,421,400 | 23,189,782 | 23,010,102 | 23,381,994 | 23,562,276 |
| Expenditures/Uses | | | | | | |
| Fire and Police Commission | 46,189 | 24,315 | 41,770 | 65,005 | 36,005 | 45,005 |
| Legislative Board | 206,493 | 283,318 | 171,610 | 175,070 | 177,237 | 183,426 |
| Planning Commission & Zoning Board of Appeals | 11,804 | 10,512 | 8,229 | 11,291 | 11,476 | 11,681 |
| Emergency Services | 15,226 | 20,859 | 63,187 | 132,709 | 141,933 | 143,528 |
| Legal Services | 274,081 | 408,440 | 205,000 | 299,000 | 315,000 | 307,000 |
| Village Clerk | 52,067 | 63,831 | 64,802 | 73,902 | 76,027 | 80,328 |
| Administration | 428,663 | 448,730 | 474,973 | 502,827 | 525,175 | 555,966 |
| Employee Relations | 163,221 | 182,923 | 220,826 | 253,843 | 265,145 | 278,097 |
| Financial Management | 671,343 | 723,296 | 951,065 | 829,170 | 850,963 | 889,101 |
| Engineering Services | 996,503 | 919,140 | 992,803 | 1,082,595 | 1,065,965 | 1,079,539 |
| Comm. Development | 853,255 | 806,411 | 864,670 | 1,045,645 | 1,041,663 | 1,143,560 |
| Management Services | 505,092 | 477,284 | 607,260 | 826,516 | 808,645 | 871,359 |
| Police | 10,181,294 | 10,722,645 | 11,421,277 | 13,311,154 | 14,609,847 | 15,074,481 |
| Public Works - Streets | 2,585,715 | 2,630,674 | 3,146,418 | 3,396,230 | 3,617,517 | 3,628,391 |
| Municipal Building | 321,591 | 544,731 | 425,466 | 501,783 | 426,737 | 450,112 |
| Public Works Center | 0 | 0 | 0 | 0 | 0 | 0 |
| Municipal Garage | 48,216 | 51,755 | 0 | 0 | 0 | 0 |
| Transfers and Agreements | 14,483,504 | 4,541,771 | 303,695 | 310,139 | 316,734 | 323,452 |
| Town Center Events | 0 | 243,443 | 264,751 | 458,873 | 485,698 | 457,707 |
| Total Expenditures/Uses | 31,844,257 | 23,104,078 | 20,227,802 | 23,275,752 | 24,771,767 | 25,522,733 |
| Ending Balance, April 30: | | | | | | |
| Reserved for Public Safety | 178,294 | 196,916 | 0 | 0 | 0 | 0 |
| Reserved for Prepaid Items | 452,515 | 390,559 | 0 | 0 | 0 | 0 |
| Reserved for Specific Purpose | 129,452 | 136,411 | 0 | 0 | 0 | 0 |
| Reserved for Inventory | 161,498 | 160,262 | 0 | 0 | 0 | 0 |
| Reserved for Loans Receivable | 88,160 | 78,372 | 0 | 0 | 0 | 0 |
| Unreserved-Designated | 1,443,000 | 358,000 | 0 | 0 | 0 | 0 |
| Unreserved | 16,984,853 | 18,568,043 | 22,850,543 | 22,584,893 | 21,195,120 | 19,234,663 |
| Totals | \$ 19,437,972 | \$ 19,888,563 | \$ 22,850,543 | \$ 22,584,893 | \$ 21,195,120 | \$ 19,234,663 |

Village of Carol Stream

GENERAL CORPORATE FUND

Revenues

| Description | Actual FY 06-07 | Revised Budget FY 07-08 | Estimated Revenue FY 07-08 | Proposed Budget FY 08-09 | Projected FY 09-10 | Projected FY 10-11 |
|-----------------------------------|----------------------|-------------------------------|----------------------------------|--------------------------------|-----------------------|-----------------------|
| Property Taxes | | | | | | |
| Road and Bridge(County Shared) \$ | 211,175 | \$ 212,098 | \$ 220,000 | \$ 224,400 | \$ 228,880 | \$ 233,466 |
| Pers. Prop. Replacement Tax | 85,935 | 86,358 | 100,000 | 102,000 | 104,040 | 106,121 |
| Other Taxes | | | | | | |
| Sales Tax (State Shared) | 6,212,269 | 6,660,780 | 6,173,189 | 6,345,031 | 6,517,344 | 6,712,864 |
| Utility Tax | 3,793,394 | 3,780,507 | 3,770,860 | 3,744,589 | 3,736,779 | 3,729,196 |
| Income Tax (State Shared) | 3,414,293 | 3,418,718 | 3,747,896 | 3,776,413 | 3,814,177 | 3,910,191 |
| Amusement Tax | 12,400 | 9,800 | 13,000 | 13,000 | 13,000 | 13,000 |
| Home Rule Sales Tax | 2,206,540 | 2,336,963 | 2,191,482 | 2,246,269 | 2,313,657 | 2,383,067 |
| Real Estate Transfer Tax | 894,401 | 909,350 | 800,000 | 754,500 | 754,500 | 711,045 |
| Natural Gas Use Tax | 585,782 | 570,089 | 582,090 | 585,000 | 585,000 | 585,000 |
| Hotel Tax Receipts | 325,712 | 300,909 | 362,164 | 376,651 | 399,250 | 419,212 |
| Total Taxes | \$ 17,741,901 | \$ 18,285,572 | \$ 17,960,681 | \$ 18,167,853 | \$ 18,466,627 | \$ 18,803,162 |
| Licenses and Permits | | | | | | |
| Business/Misc. License | 28,683 | 27,750 | 28,500 | 28,500 | 28,500 | 28,500 |
| Dog License | 2,032 | 1,900 | 2,000 | 2,000 | 2,000 | 2,000 |
| Vehicle License | 392,678 | 394,768 | 397,820 | 399,050 | 399,155 | 399,170 |
| Liquor License | 58,350 | 55,150 | 55,850 | 55,850 | 55,850 | 55,850 |
| Vending Machine License | 8,270 | 8,650 | 9,500 | 9,500 | 9,500 | 9,500 |
| Game Room Fees | 1,960 | 1,700 | 2,500 | 2,500 | 2,500 | 2,500 |
| Building Permits | 662,532 | 689,050 | 750,000 | 672,400 | 672,400 | 580,000 |
| Tobacco License | 4,450 | 4,200 | 4,300 | 4,300 | 4,300 | 4,300 |
| Total Licenses and Permits | \$ 1,158,955 | \$ 1,183,168 | \$ 1,250,470 | \$ 1,174,100 | \$ 1,174,205 | \$ 1,081,820 |
| Charges for Services | | | | | | |
| Re-inspection Fees | 3,375 | 1,000 | 4,100 | 3,000 | 2,000 | 2,000 |
| Legal & Planning Fees | 227,246 | 175,000 | 95,000 | 75,000 | 75,000 | 75,000 |
| Annexation Fees | 35,520 | 0 | 0 | 0 | 0 | 0 |
| Liquor Investigation Fees | 4,325 | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 |
| Cable Franchise Fees | 461,033 | 319,024 | 360,000 | 336,250 | 345,700 | 353,071 |
| Service Fee - Developers | 69,674 | 68,172 | 100,000 | 73,800 | 73,800 | 4,500 |
| Sale of Trees | 1,532 | 1,500 | 0 | 0 | 0 | 0 |
| Host Benefit & Recycling Fee | 35,649 | 29,891 | 29,891 | 31,000 | 31,000 | 0 |
| Public Hearing Fees | 23,200 | 25,000 | 13,000 | 17,000 | 16,000 | 15,000 |
| Passport Fees | 14,242 | 13,285 | 20,000 | 20,000 | 15,000 | 15,000 |
| Engineering Review Fees-SMA | 51,609 | 26,400 | 30,000 | 23,100 | 19,800 | 16,500 |
| Reimb. - Police Schools | 8,460 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 |
| Reimb. - School Districts/Park | 253,949 | 249,991 | 283,000 | 260,090 | 270,156 | 279,634 |
| Municipal Service Charge | 133,958 | 138,532 | 138,532 | 117,110 | 103,162 | 104,198 |
| Gas Sales Reim D93/Ducom/PK | 55,307 | 61,337 | 65,000 | 77,683 | 85,063 | 92,703 |
| Police Reports | 5,661 | 6,000 | 5,600 | 5,600 | 5,600 | 5,600 |
| Reim Fee Based/DuMeg | 248,743 | 225,500 | 289,680 | 296,480 | 303,280 | 310,280 |
| Total Charges for Services | \$ 1,633,483 | \$ 1,359,132 | \$ 1,452,303 | \$ 1,354,613 | \$ 1,364,061 | \$ 1,291,986 |

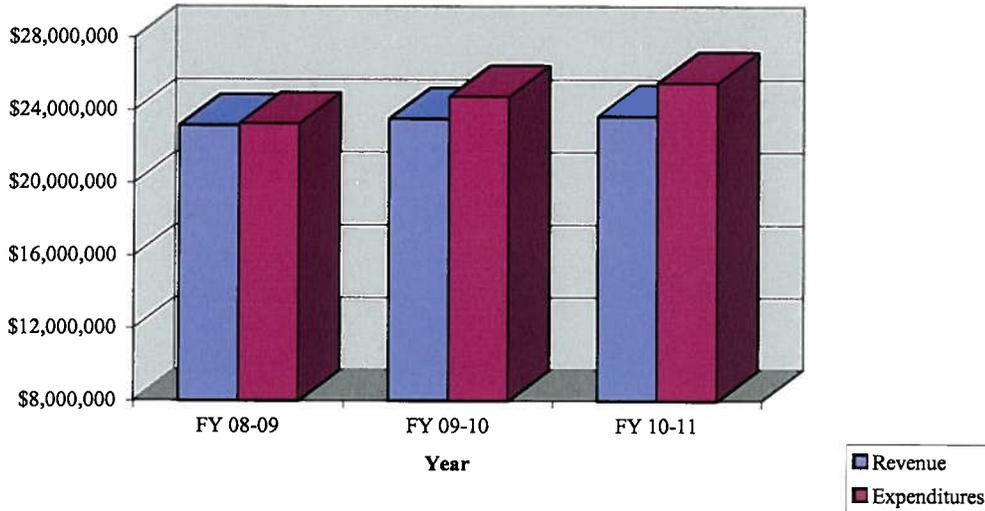
Village of Carol Stream

GENERAL CORPORATE FUND

Revenues

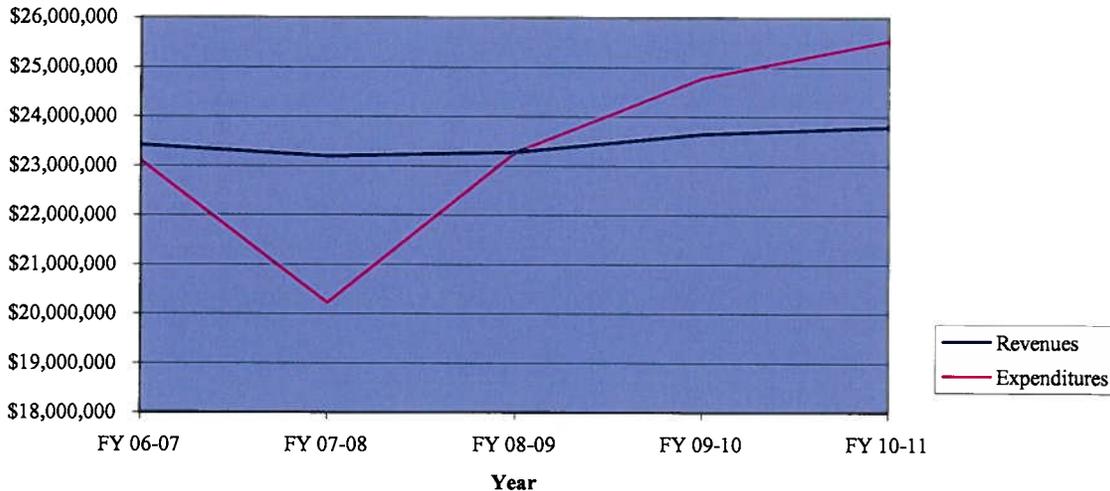
| Description | Actual FY 06-07 | Revised Budget FY 07-08 | Estimated Revenue FY 07-08 | Proposed Budget FY 08-09 | Projected FY 09-10 | Projected FY 10-11 |
|------------------------------------|----------------------|-------------------------------|----------------------------------|--------------------------------|-----------------------|-----------------------|
| Fines and Forfeits | | | | | | |
| Circuit Court - Tickets/Fines | 483,911 | 520,000 | 550,000 | 560,000 | 560,000 | 560,000 |
| Ordinance Forfeits | 66,288 | 73,500 | 55,000 | 65,000 | 65,000 | 65,000 |
| DUI Tech Funds | 68,653 | 85,600 | 40,000 | 50,000 | 50,000 | 50,000 |
| Court DUI Fines | 261,398 | 300,000 | 500,000 | 500,000 | 500,000 | 500,000 |
| Court Fines - Vehicles | 15,000 | 0 | 0 | 0 | 0 | 0 |
| False Alarms | 22,150 | 22,000 | 8,900 | 8,500 | 8,500 | 8,500 |
| Vehicle Forfeiture | 0 | 0 | 120,000 | 75,000 | 75,000 | 75,000 |
| ATLE Fines | 0 | 0 | 0 | 285,450 | 309,015 | 317,222 |
| Total Fines and Forfeits | \$ 917,400 | \$ 1,001,100 | \$ 1,273,900 | \$ 1,543,950 | \$ 1,567,515 | \$ 1,575,722 |
| Interest Income | | | | | | |
| Interest Income - Operating | 1,076,004 | 522,315 | 975,000 | 526,886 | 526,886 | 526,886 |
| Other Operating | | | | | | |
| Miscellaneous Revenue | 581,718 | 50,000 | 60,000 | 60,000 | 100,000 | 100,000 |
| Donations & Contributions | 18,275 | 10,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| Fees and Admissions | 47,261 | 50,000 | 68,100 | 70,000 | 70,000 | 70,000 |
| Total Other Operating | 647,254 | 110,000 | 148,100 | 150,000 | 190,000 | 190,000 |
| Total Operating Revenue | 23,174,997 | 22,461,287 | 23,060,454 | 22,917,402 | 23,289,294 | 23,469,576 |
| Non-Operating Revenue | | | | | | |
| Developer Contributions | 120,600 | 0 | 0 | 0 | 0 | 0 |
| Intergovernmental Grants | 125,803 | 136,500 | 129,328 | 92,700 | 92,700 | 92,700 |
| Residual Equity Transfer | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Non-Operating Revenue | 246,403 | 136,500 | 129,328 | 92,700 | 92,700 | 92,700 |
| Other Funding Sources | | | | | | |
| Reappropriation of Fund Balance | 0 | 1,919,139 | 0 | 8,650 | 1,275 | 2,576 |
| Installment Loan Proceeds | 0 | 0 | 0 | 257,000 | 257,000 | 218,000 |
| Total Other Funding Sources | 0 | 1,919,139 | 0 | 265,650 | 258,275 | 220,576 |
| Total Revenue | \$ 23,421,400 | \$ 24,516,926 | \$ 23,189,782 | \$ 23,275,752 | \$ 23,640,269 | \$ 23,782,852 |

**GENERAL CORPORATE FUND
OPERATING REVENUES vs. OPERATING EXPENDITURES
2009 - 2011**



This graph shows that an operating deficit is projected for all three years. FY09 was balanced using non-operating revenues but new revenue sources along with operational cut backs will need to be identified in order to balance FY10 and FY11.

**GENERAL CORPORATE FUND
TOTAL REVENUES vs. TOTAL EXPENDITURES
2007 - 2011**



This graph is a comparison of total (operating and non-operating) revenues and expenditures in the General Corporate Fund. Budget deficits are projected in FY10 and FY11. New revenue sources along with operational cut backs will be needed to balance FY10 and FY11.

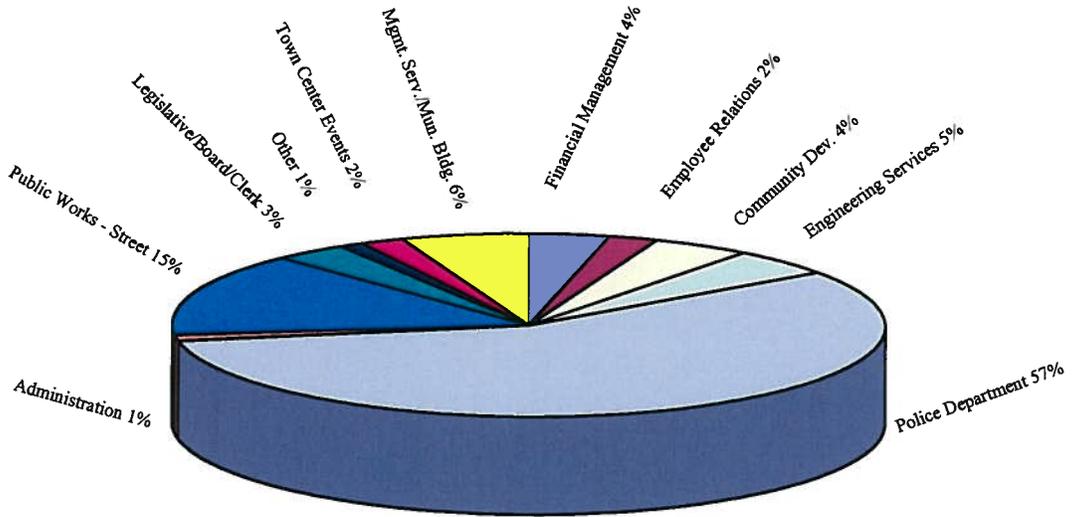
Village of Carol Stream

GENERAL CORPORATE FUND

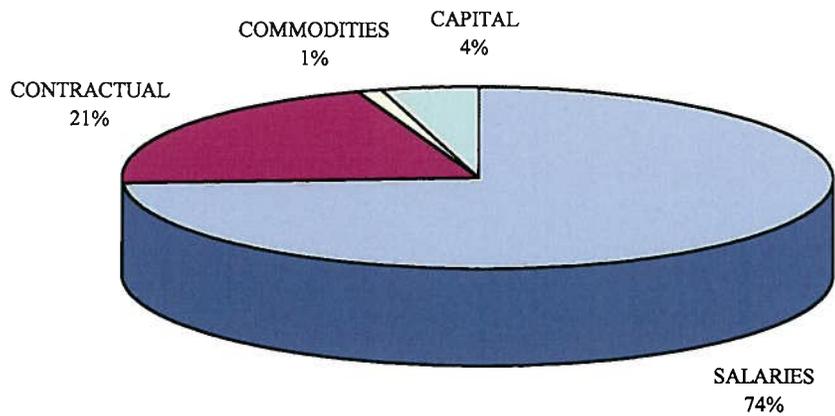
Revenues - Expenditures

| Description | Actual FY 06-07 | Revised Budget FY 07-08 | Estimated FY 07-08 | Proposed Budget FY 08-09 | Projected FY 09-10 | Projected FY 10-11 |
|--|----------------------|-------------------------------|-----------------------|--------------------------------|-----------------------|-----------------------|
| Revenue | | | | | | |
| Operating Revenue | \$ 23,174,997 | \$ 22,461,287 | \$ 23,060,454 | \$ 22,917,402 | \$ 23,289,294 | \$ 23,469,576 |
| Non-Operating Revenue | 246,403 | 136,500 | 129,328 | 92,700 | 92,700 | 92,700 |
| Subtotal | 23,421,400 | 22,597,787 | 23,189,782 | 23,010,102 | 23,381,994 | 23,562,276 |
| Other Funding Sources | 0 | 1,919,139 | 0 | 265,650 | 258,275 | 220,576 |
| Total Available | \$ 23,421,400 | \$ 24,516,926 | \$ 23,189,782 | \$ 23,275,752 | \$ 23,640,269 | \$ 23,782,852 |
| Expenditures | | | | | | |
| Fire & Police Commission | \$ 24,315 | \$ 46,980 | \$ 41,770 | \$ 65,005 | \$ 36,005 | \$ 45,005 |
| Legislative Board | 283,318 | 179,585 | 171,610 | 175,070 | 177,237 | 183,426 |
| Planning Commission & Zoning Board of Appeals | 10,512 | 13,076 | 8,229 | 11,291 | 11,476 | 11,681 |
| Emergency Services | 20,859 | 101,981 | 63,187 | 132,709 | 141,933 | 143,528 |
| Legal Services | 408,440 | 355,000 | 205,000 | 299,000 | 315,000 | 307,000 |
| Village Clerk | 63,831 | 68,867 | 64,802 | 73,902 | 76,027 | 80,328 |
| Administration | 448,730 | 482,274 | 474,973 | 502,827 | 525,175 | 555,966 |
| Employee Relations | 182,923 | 237,681 | 220,826 | 253,843 | 265,145 | 278,097 |
| Financial Management | 723,296 | 1,022,650 | 951,065 | 829,170 | 850,963 | 889,101 |
| Engineering Services | 919,140 | 1,038,150 | 992,803 | 1,082,595 | 1,065,965 | 1,079,539 |
| Comm. Development | 806,411 | 933,780 | 864,670 | 1,045,645 | 1,041,663 | 1,143,560 |
| Management Services | 477,284 | 785,236 | 607,260 | 826,516 | 808,645 | 871,359 |
| Police | 10,722,645 | 12,327,013 | 11,421,277 | 13,311,154 | 14,609,847 | 15,074,481 |
| Streets | 2,630,674 | 3,152,830 | 3,146,418 | 3,396,230 | 3,617,517 | 3,628,391 |
| Municipal Building | 544,731 | 550,097 | 425,466 | 501,783 | 426,737 | 450,112 |
| Municipal Garage | 51,755 | 0 | 0 | 0 | 0 | 0 |
| Transfers and Agreements | 4,541,771 | 2,255,655 | 303,695 | 310,139 | 316,734 | 323,452 |
| Town Center Events | 243,443 | 261,500 | 264,751 | 458,873 | 485,698 | 457,707 |
| Totals | \$ 23,104,078 | \$ 23,812,355 | \$ 20,227,802 | \$ 23,275,752 | \$ 24,771,767 | \$ 25,522,733 |
| Net Income (Loss) | \$ 317,322 | \$ 704,571 | \$ 2,961,980 | \$ 0 | \$ (1,131,498) | \$ (1,739,881) |

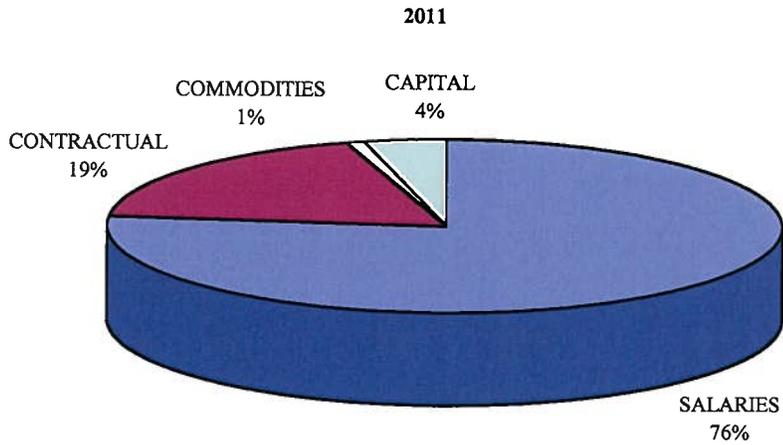
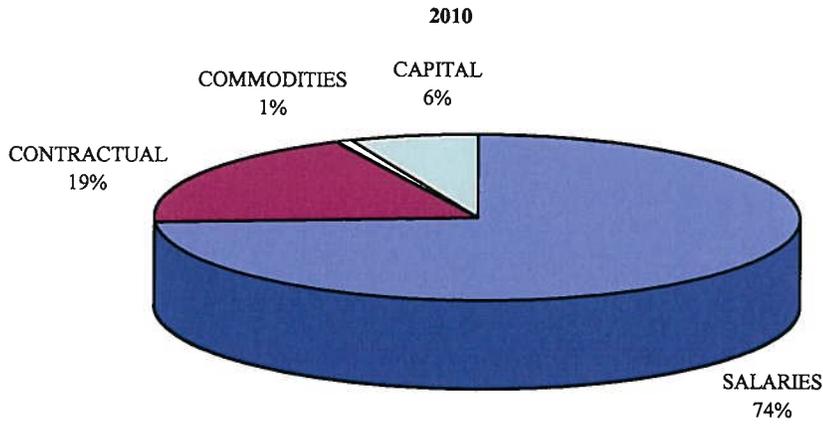
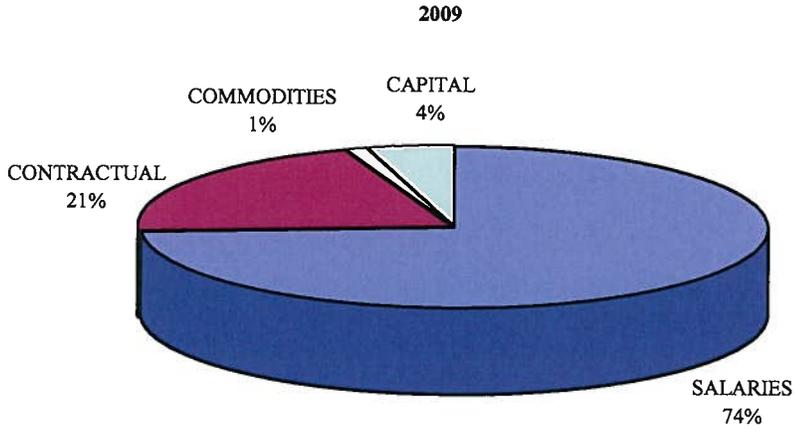
**GENERAL CORPORATE FUND
EXPENDITURES BY DEPARTMENT
FY 2008-09**



**GENERAL CORPORATE FUND
EXPENDITURE BY CLASS
FY 2008-09**



**GENERAL CORPORATE FUND
EXPENDITURES BY CLASS
2009 - 2011**



Village of Carol Stream
GENERAL CORPORATE FUND

Budget Comparison

| Department | Salaries & Wages | | Contractual Services | | Commodities | | Capital Outlay | | Totals | |
|--------------------------|----------------------|----------------------|----------------------|---------------------|---------------------|---------------------|---------------------|---------------------|----------------------|----------------------|
| | 2009 | 2010 | 2009 | 2010 | 2009 | 2010 | 2009 | 2010 | 2009 | 2010 |
| Fire & Police Commission | \$ 3,230 | \$ 3,230 | \$ 61,575 | \$ 32,575 | \$ 200 | \$ 200 | \$ 0 | \$ 0 | \$ 65,005 | \$ 36,005 |
| Legislative Board | 25,190 | 25,190 | 144,915 | 150,522 | 4,965 | 1,475 | 0 | 5,100 | 175,070 | 177,237 |
| Plan Comm. & Zoning | 5,071 | 5,256 | 6,220 | 6,220 | 0 | 0 | 0 | 0 | 11,291 | 11,476 |
| Board of Appeals | 111,036 | 119,060 | 13,673 | 20,773 | 1,200 | 1,900 | 950 | 200 | 132,709 | 141,933 |
| Emergency Services | 0 | 0 | 299,000 | 315,000 | 0 | 0 | 0 | 0 | 299,000 | 315,000 |
| Legal Services | 62,397 | 66,347 | 7,930 | 8,305 | 1,375 | 1,475 | 2,200 | 0 | 73,902 | 76,027 |
| Village Clerk | 491,492 | 511,800 | 10,410 | 11,250 | 925 | 925 | 950 | 0 | 502,827 | 525,175 |
| Administration | 190,745 | 203,152 | 58,500 | 58,240 | 1,598 | 1,653 | 3,000 | 2,100 | 253,843 | 265,145 |
| Employee Relations | 709,110 | 739,868 | 63,965 | 65,020 | 34,795 | 34,525 | 21,000 | 3,600 | 829,170 | 850,963 |
| Financial Management | 844,618 | 882,242 | 162,310 | 129,902 | 14,567 | 15,321 | 61,000 | 38,500 | 1,082,595 | 1,065,965 |
| Engineering Services | 850,851 | 878,835 | 169,037 | 120,912 | 17,907 | 15,116 | 7,850 | 24,850 | 1,045,645 | 1,079,539 |
| Comm. Development | 406,068 | 406,885 | 259,506 | 260,210 | 13,742 | 15,000 | 147,200 | 26,800 | 1,045,645 | 1,041,663 |
| Management Services | 10,937,630 | 11,759,236 | 12,720,431 | 1,576,922 | 474,536 | 463,382 | 330,850 | 172,200 | 826,516 | 808,645 |
| Police | 1,743,625 | 1,833,385 | 1,115,738 | 1,148,153 | 133,709 | 130,907 | 403,158 | 257,417 | 13,311,154 | 14,609,847 |
| Public Works/Street | 184,087 | 194,748 | 231,021 | 148,153 | 42,675 | 43,330 | 24,000 | 23,100 | 3,396,230 | 3,617,517 |
| Municipal Building | 457,050 | 477,613 | 15,394 | 16,244 | (478,144) | (497,357) | 5,500 | 3,500 | 501,783 | 426,737 |
| Municipal Garage | 0 | 0 | 310,139 | 316,734 | 0 | 0 | 0 | 0 | 310,139 | 316,734 |
| Transfers & Agreements | 160,173 | 166,898 | 295,000 | 315,000 | 3,200 | 3,300 | 500 | 500 | 438,873 | 485,698 |
| Town Center Events | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Totals | \$ 17,182,373 | \$ 18,273,745 | \$ 4,812,671 | \$ 4,717,541 | \$ 2,672,560 | \$ 2,311,022 | \$ 1,013,468 | \$ 1,549,379 | \$ 23,275,752 | \$ 24,771,767 |
| | | | | | | | | | | \$ 25,522,753 |



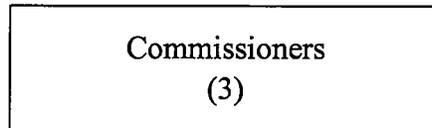
**GENERAL
CORPORATE
FUND**

**DEPARTMENTAL
BUDGETS**

PERSONNEL SCHEDULE

| | <u>Authorized 2007</u> | <u>Budget 2008</u> | <u>Proposed 2009</u> | <u>Projected 2010</u> | <u>Projected 2011</u> |
|---------------|----------------------------|------------------------|--------------------------|---------------------------|---------------------------|
| Commissioners | 3 | 3 | 3 | 3 | 3 |

ORGANIZATIONAL CHART



Note: Staff support for the Fire & Police Commission is provided by the Employee Department

NARRATIVE

The Board of Fire and Police Commissioners consist of three members appointed by the Mayor with consent of the Village Board to serve three-year terms of office. Primary responsibilities of the Board include recruitment and selection of entry-level Police Officers, as well as promotional appointments to the ranks of Sergeant and Lieutenant, subsequent to rules defined by Illinois State Statute. In addition, the Board of Fire and Police Commissioners can conduct hearings on disciplinary matters up to and including termination of Police Officers at the election of the Officer. Funds for Police Officer recruitment, examinations used to establish promotional lists, discipline, and the reestablishment of Police Officer eligibility lists are included in this budget.

2008 ACCOMPLISHMENTS

1. Conducted entry-level testing for the position of Police officer, including the establishment of Oral Boards as an additional component to the examination process, resulting in a final eligibility list of 40 applicants.
2. Attended several training sessions with the Illinois Fire and Police Commissioners Association with topics including the duties of a Fire and Police Commission and conducting oral interviews. Training for association members on conducting oral interviews provided by Carol Stream Chairman John Kauffman.
3. Hired five (5) new Police Officers to fill vacated positions throughout the year.

2009 OBJECTIVES

1. Evaluate process of both entry-level and promotional testing procedures for the positions of Officer, Sergeant and Lieutenant, making change recommendations as appropriate. Implement authorized procedures in the creation of all new hiring lists effective in FY09.
2. Remain active in the Illinois Fire and Police Commissioners Association by attending and teaching at the IFPCA seminars.
3. Monitor legal changes for compliance with the Village's Fire and Police Commission Rules and Regulations.

GENERAL CORPORATE FUND

FIRE AND POLICE COMMISSION

Summary

EXPENDITURE

| Classification | (1) Actual 2006-07 | (1) Budget 2007-08 | (1) Estimated 2007-08 | Proposed 2008-09 | Projected 2009-10 | Projected 2010-11 |
|----------------|--------------------------|--------------------------|-----------------------------|---------------------|----------------------|----------------------|
| Administration | | | | \$ 65,005 | \$ 36,005 | \$ 45,005 |
| Totals | \$24,315 | \$46,980 | \$41,770 | \$65,005 | \$36,005 | \$45,005 |

(1) The Village has historically budgeted on a line item basis. This budget is the first year that the Village has moved to a program-cost budget. Therefore, the numbers for the 2006-07 Actual and 2007-08 Budget and Estimated are not available on a program basis.

GENERAL CORPORATE FUND

FIRE AND POLICE COMMISSION

Administration Detail

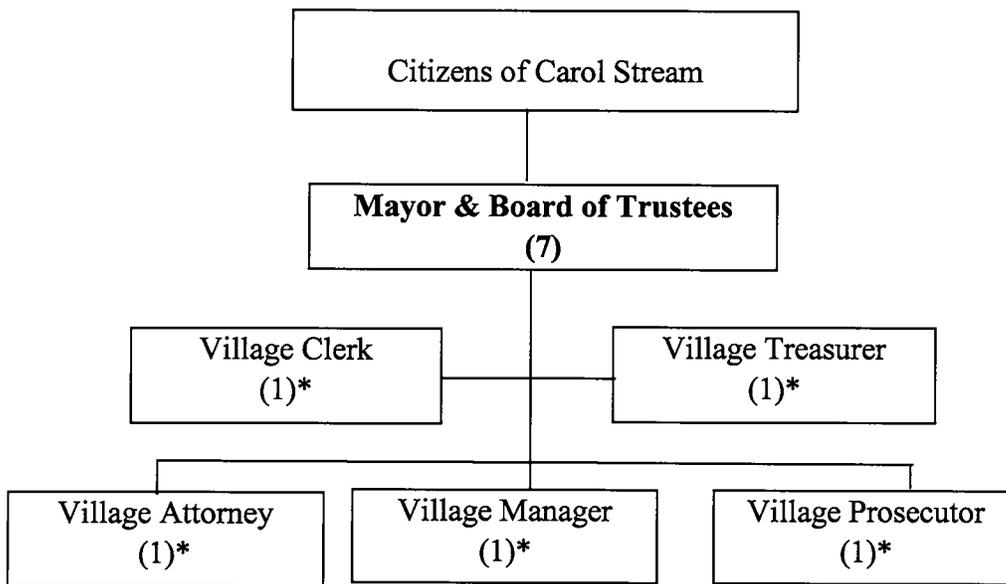
EXPENDITURE

| Acct. # / Description | Actual FY 06-07 | Revised Budget FY 07-08 | Estimated Expenditures FY 07-08 | Proposed Budget FY 08-09 | Projected FY 09-10 | Projected FY 10-11 |
|----------------------------------|--------------------|-------------------------------|---------------------------------------|--------------------------------|-----------------------|-----------------------|
| Salaries & Wages | | | | | | |
| 51102 Personal Services | \$ 0 | \$ 0 | \$ 0 | \$ 3,000 | \$ 3,000 | \$ 3,000 |
| 51113 FICA | 0 | 0 | 0 | 230 | 230 | 230 |
| Subtotal | 0 | 0 | 0 | 3,230 | 3,230 | 3,230 |
| Contractual Services | | | | | | |
| 52223 Training | 0 | 0 | 0 | 2,500 | 2,500 | 2,500 |
| 52228 Personnel Hiring | 0 | 0 | 0 | 57,000 | 28,000 | 37,000 |
| 52234 Dues & Subscriptions | 0 | 0 | 0 | 400 | 400 | 400 |
| 52238 Legal Fees | 0 | 0 | 0 | 1,000 | 1,000 | 1,000 |
| 52240 Public Notices/Information | 0 | 0 | 0 | 100 | 100 | 100 |
| 52241 Court Recording Fees | 0 | 0 | 0 | 575 | 575 | 575 |
| Subtotal | 0 | 0 | 0 | 61,575 | 32,575 | 41,575 |
| Commodities | | | | | | |
| 53314 Office Supplies | 0 | 0 | 0 | 100 | 100 | 100 |
| 53315 Printed Materials | 0 | 0 | 0 | 100 | 100 | 100 |
| Subtotal | 0 | 0 | 0 | 200 | 200 | 200 |
| Totals | \$ 0 | \$ 0 | \$ 0 | \$ 65,005 | \$ 36,005 | \$ 45,005 |

PERSONNEL SCHEDULE

| | Authorized 2007 | Budget 2008 | Proposed 2009 | Projected 2010 | Projected 2011 |
|---------------|--------------------|----------------|------------------|-------------------|-------------------|
| Board Members | 7 | 7 | 7 | 7 | 7 |

ORGANIZATIONAL CHART



* These positions are included elsewhere in the budget but are shown here to illustrate that they provide direct support to the Legislative Board.

NARRATIVE

The Legislative Board is comprised of the Mayor and six Trustees elected at-large. The Village Board makes policy decisions necessary to maintain and enhance the health, safety and welfare of citizens, businesses and visitors to Carol Stream. These decisions include, but are not limited to: financial development and service policies, matters of annexation, tax impact, financial planning, letting of contracts, approval and acceptance of subdivision improvements, establishment of and variations in housing, subdivision, building, drainage, zoning and traffic codes and establishment of license fees and other charges.

2008 ACCOMPLISHMENTS

1. Adopted Resolution No. 2318 A Resolution Adopting Statements of Goals, Direction and Guidance for Village Government Decisions.
2. Provided guidance and support to newly elected Trustees by establishing a mentoring relationship program between experienced and newly elected Trustees.
3. Researched alternative revenue sources to fund General Corporate Fund capital improvement programs and general operations. Several options were explored and are being considered. (Village Board Goals #3b & #9)
4. Adopted Ordinance No. 2008-02-06 Providing for Automated Traffic Law Enforcement Systems and for Administrative Adjudication of Automated Traffic Law Violations at certain high red light violation intersections in the Village. (Village Board Goals #8b & #12b)
5. Initiated pre-annexation discussions with Benjamin School District 25 that would include extending the Village water utility to this area. (Village Board Goal #3a)
6. Adopted Resolution No. 2315, endorsing the Metropolitan Mayors Caucus' Greenest Region Compact to implement cost-effective environmental sustainability measures that enhance health and safety, reduce energy and fossil fuel consumption, conserve water, reduce hazardous and solid waste and reduce air pollution emissions. (Village Board Goal #11)

2009 OBJECTIVES

1. Adopt action plans to attain long and short term goals and objectives outlined in Resolution No. 2318.
2. Research sustainable revenue sources for the General Corporate Fund capital improvement program and operating budgets. (Village Board Goal #8a)
3. Aggressively pursue legislation to protect current and future Village revenue sources.

EXPENDITURE

| Classification | (1) Actual 2006-07 | (1) Budget 2007-08 | (1) Estimated 2007-08 | Proposed 2008-09 | Projected 2009-10 | Projected 2010-11 |
|----------------|--------------------------|--------------------------|-----------------------------|---------------------|----------------------|----------------------|
| Administration | | | | \$175,070 | \$177,237 | \$183,426 |
| Totals | \$283,318 | \$179,585 | \$171,610 | \$175,070 | \$177,237 | \$183,426 |

(1) The Village has historically budgeted on a line item basis. This budget is the first year that the Village has moved to a program-cost budget. Therefore, the numbers for the 2006-07 Actual and 2007-08 Budget and Estimated are not available on a program basis.

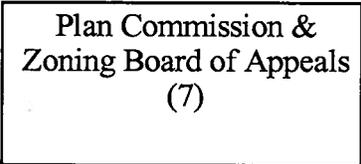
EXPENDITURE

| Acct. # / Description | Actual FY 06-07 | Revised Budget FY 07-08 | Estimated Expenditures FY 07-08 | Proposed Budget FY 08-09 | Projected FY 09-10 | Projected FY 10-11 |
|----------------------------------|----------------------------|--|--|---|-------------------------------|-------------------------------|
| Salaries & Wages | | | | | | |
| 51102 Personal Services | \$ 0 | \$ 0 | \$ 0 | \$ 23,400 | \$ 23,400 | \$ 23,400 |
| 51113 FICA | 0 | 0 | 0 | 1,790 | 1,790 | 1,790 |
| Subtotal | 0 | 0 | 0 | 25,190 | 25,190 | 25,190 |
| Contractual Services | | | | | | |
| 52222 Meetings | 0 | 0 | 0 | 22,000 | 25,000 | 22,000 |
| 52234 Dues & Subscriptions | 0 | 0 | 0 | 61,000 | 62,500 | 64,000 |
| 52237 Auditing | 0 | 0 | 0 | 15,365 | 15,972 | 16,611 |
| 52240 Public Notices/Information | 0 | 0 | 0 | 30,500 | 31,000 | 33,000 |
| 52250 Dial-A-Ride | 0 | 0 | 0 | 5,500 | 5,500 | 5,500 |
| 52258 Community Appear. Prog. | 0 | 0 | 0 | 550 | 550 | 550 |
| 52274 Community Service Prog. | 0 | 0 | 0 | 10,000 | 10,000 | 10,000 |
| Subtotal | 0 | 0 | 0 | 144,915 | 150,522 | 151,661 |
| Commodities | | | | | | |
| 53314 Office Supplies | 0 | 0 | 0 | 600 | 600 | 625 |
| 53315 Printed Materials | 0 | 0 | 0 | 3,600 | 125 | 50 |
| 53317 Office Supplies | 0 | 0 | 0 | 0 | 0 | 0 |
| 53324 Uniforms | 0 | 0 | 0 | 765 | 800 | 800 |
| | 0 | 0 | 0 | 4,965 | 1,525 | 1,475 |
| Capitol Outlay | | | | | | |
| 54413 Computer Equipment | 0 | 0 | 0 | 0 | 0 | 5,100 |
| | 0 | 0 | 0 | 0 | 0 | 5,100 |
| Totals | \$ 0 | \$ 0 | \$ 0 | \$ 175,070 | \$ 177,237 | \$ 183,426 |

PERSONNEL SCHEDULE

| | <u>Authorized 2007</u> | <u>Budget 2008</u> | <u>Proposed 2009</u> | <u>Projected 2010</u> | <u>Projected 2011</u> |
|---------------|----------------------------|------------------------|--------------------------|---------------------------|---------------------------|
| Commissioners | 7 | 7 | 7 | 7 | 7 |

ORGANIZATIONAL CHART



Note: Staff support to the Plan Commission is provided by the Community Development Department’s Planning & Zoning Division and the Deputy Village Clerk.

NARRATIVE

The Combined Plan Commission/Zoning Board of Appeals (PC/ZBA) is comprised of seven members appointed by the Mayor, with the concurrence of the Board of Trustees, for five-year terms. The PC/ZBA conducts public hearings on all rezoning requests, special use permits, planned unit development plans, and zoning, fence code and sign variation requests, as specified in the Illinois Compiled State Statutes and the Carol Stream Municipal Code. Public hearings are also held on Zoning Code text amendments and other matters referred by the Village Board. Commission recommendations on all matters are then forwarded to the Village Board for their consideration. The PC/ZBA meets on the second and fourth Monday of each month.

2008 ACCOMPLISHMENTS

1. The PC/ZBA held 20 meetings and handled 35 cases during the 2007 calendar year, as compared with 55, 47 and 40 cases in the years 2004, 2005 and 2006, respectively.

2009 OBJECTIVES

1. Provide the Village Board with timely recommendations that are consistent with the Future Land Use Plan and Zoning Code with respect to land use, special use and variation requests.
2. Review and provide input and recommendations on text amendments to the Zoning Code brought forward by staff.

EXPENDITURE

| Classification | (1) Actual 2006-07 | (1) Budget 2007-08 | (1) Estimated 2007-09 | Proposed 2008-09 | Projected 2009-10 | Projected 2010-11 |
|----------------|--------------------------|--------------------------|-----------------------------|---------------------|----------------------|----------------------|
| Administration | | | | \$11,291 | \$11,476 | \$11,681 |
| Totals | \$10,512 | \$13,076 | \$8,229 | \$11,291 | \$11,476 | \$11,681 |

- (1) The Village has historically budgeted on a line item basis. This budget is the first year that the Village has moved to a program-cost budget. Therefore, the numbers for the 2006-07 Actual and 2007-08 Budget and Estimated are not available on a program basis.

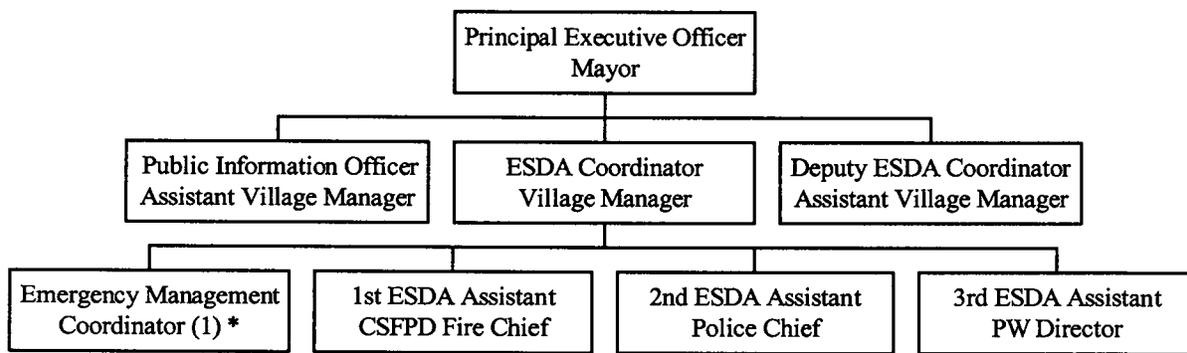
EXPENDITURE

| Acct. # / Description | Actual FY 06-07 | Revised Budget FY 07-08 | Estimated Expenditures FY 07-08 | Proposed Budget FY 08-09 | Projected FY 09-10 | Projected FY 10-11 |
|----------------------------------|----------------------------|--|--|---|-------------------------------|-------------------------------|
| Salaries & Wages | | | | | | |
| 51102 Personal Services | \$ 0 | \$ 0 | \$ 0 | \$ 4,471 | \$ 4,650 | \$ 4,835 |
| 51112 IMRF | 0 | 0 | 0 | 258 | 250 | 256 |
| 51113 FICA | 0 | 0 | 0 | 342 | 356 | 370 |
| Subtotal | 0 | 0 | 0 | 5,071 | 5,256 | 5,461 |
| Contractual Services | | | | | | |
| 52222 Meetings | 0 | 0 | 0 | 200 | 200 | 200 |
| 52223 Training | 0 | 0 | 0 | 400 | 400 | 400 |
| 52234 Dues & Subscriptions | 0 | 0 | 0 | 620 | 620 | 620 |
| 52240 Public Notices/Information | 0 | 0 | 0 | 3,000 | 3,000 | 3,000 |
| 52241 Court Recorder | 0 | 0 | 0 | 2,000 | 2,000 | 2,000 |
| Subtotal | 0 | 0 | 0 | 6,220 | 6,220 | 6,220 |
| Totals | \$ 0 | \$ 0 | \$ 0 | \$ 11,291 | \$ 11,476 | \$ 11,681 |

PERSONNEL SCHEDULE

| | <u>Authorized 2007</u> | <u>Budget 2008</u> | <u>Proposed 2009</u> | <u>Projected 2010</u> | <u>Projected 2011</u> |
|-----------|----------------------------|------------------------|--------------------------|---------------------------|---------------------------|
| Full Time | 1 | 1 | 1 | 1 | 1 |

ORGANIZATIONAL CHART



* Emergency Management Coordinator is a new position in 2007 that will staff the ESDA function. All other ESDA positions are budgeted in other departments. The 1st ESDA Assistant is included in the Carol Stream Fire Protection District budget, which is a separate governmental agency.

NARRATIVE

Under the direction of the Village Manager, who serves as the Emergency Services and Disaster Preparedness Agency Director, disaster preparedness and response is provided through the Carol Stream Police and Public Works Departments, the Carol Stream Fire Protection District as well as the DuPage County Office of Emergency Management and Homeland Security. This budget contains funds to maintain six emergency outdoor early warning sirens as well as the ongoing costs of emergency telephone and radio communications. Funds needed to enhance the emergency operating centers and to provide upgraded emergency communications capabilities are also included in this budget.

2008 ACCOMPLISHMENTS

1. Recruited and hired an Emergency Management Coordinator to coordinate Village-wide emergency management operations.
2. Developed and implemented a communications system to enable the Village to broadcast emergency and disaster preparedness information to the general public over AM radio waves.
3. Purchased and implemented a telemetry monitoring system to monitor the six Village outdoor early warning sirens.
4. Responded to various emergencies in the Village including a micro-burst event that caused damage to an apartment complex and church resulting in the evacuation of 100 apartment units. Community response included housing relocation, structural assessment, occupancy review and food services.
5. Adopted the DuPage County Natural Hazards Mitigation Plan on October 15, 2007, which will serve to guide the Village in addressing current and future hazard mitigation activities within the Carol Stream community. (Village Board Goal #31)

2009 OBJECTIVES

1. Update the Village's Emergency Services and Disaster Plan in 2008. (Village Board Goal #31)
2. Conduct table-top exercises of the emergency services and disaster plan in 2008 and 2010 and plan for and conduct a full-scale, multi-jurisdictional disaster exercise in 2009.
3. Complete preparation and testing of Strategic National Stockpile Plan in 2008. (Village Board Goal #31)

EXPENDITURE

| Classification | (1) Actual 2006-07 | (1) Budget 2007-08 | (1) Estimated 2007-08 | Proposed 2008-09 | Projected 2009-10 | Projected 2010-11 |
|----------------|--------------------------|--------------------------|-----------------------------|---------------------|----------------------|----------------------|
| Administration | | | | \$132,709 | \$141,933 | \$143,528 |
| Totals | \$20,859 | \$101,981 | \$63,187 | \$132,709 | \$141,933 | \$143,528 |

(1) The Village has historically budgeted on a line item basis. This budget is the first year that the Village has moved to a program-cost budget. Therefore, the numbers for the 2006-07 Actual and 2007-08 Budget and Estimated are not available on a program basis.

EXPENDITURE

| Acct. # / Description | Actual FY 06-07 | Revised Budget FY 07-08 | Estimated Expenditures FY 07-08 | Proposed Budget FY 08-09 | Projected FY 09-10 | Projected FY 10-11 |
|------------------------------|----------------------------|--|--|---|-------------------------------|-------------------------------|
| Salaries & Wages | | | | | | |
| 51102 Personal Services | \$ 0 | \$ 0 | \$ 0 | \$ 83,661 | \$ 89,920 | \$ 96,415 |
| 51111 Group Insurance | 0 | 0 | 0 | 12,709 | 13,700 | 14,432 |
| 51112 IMRF | 0 | 0 | 0 | 7,956 | 8,228 | 8,475 |
| 51113 FICA | 0 | 0 | 0 | 6,400 | 6,879 | 7,376 |
| 51114 Workers Comp. | 0 | 0 | 0 | 310 | 333 | 357 |
| Subtotal | 0 | 0 | 0 | 111,036 | 119,060 | 127,055 |
| Contractual Services | | | | | | |
| 52222 Meetings | 0 | 0 | 0 | 200 | 200 | 200 |
| 52223 Training | 0 | 0 | 0 | 1,200 | 8,000 | 2,200 |
| 52230 Telephone | 0 | 0 | 0 | 6,600 | 6,800 | 7,000 |
| 52234 Dues & Subscriptions | 0 | 0 | 0 | 1,923 | 1,923 | 1,923 |
| 52240 Public Notices/Info | 0 | 0 | 0 | 250 | 250 | 250 |
| 52244 Maintenance and Repair | 0 | 0 | 0 | 3,500 | 3,600 | 3,750 |
| Subtotal | 0 | 0 | 0 | 13,673 | 20,773 | 15,323 |
| Commodities | | | | | | |
| 53314 Office Supplies | 0 | 0 | 0 | 500 | 1,000 | 300 |
| 53317 Operating Supplies | 0 | 0 | 0 | 200 | 200 | 200 |
| 53324 Uniforms | 0 | 0 | 0 | 200 | 200 | 200 |
| 53350 Small Equipment | 0 | 0 | 0 | 300 | 500 | 250 |
| Subtotal | 0 | 0 | 0 | 1,200 | 1,900 | 950 |
| Capital Outlay | | | | | | |
| 54411 Office Equipment | 0 | 0 | 0 | 800 | 200 | 200 |
| 54412 Other Equipment | 0 | 0 | 0 | 6,000 | 0 | 0 |
| 54417 Radios | 0 | 0 | 0 | 0 | 0 | 0 |
| Subtotal | 0 | 0 | 0 | 6,800 | 200 | 200 |
| Totals | \$ 0 | \$ 0 | \$ 0 | \$ 132,709 | \$ 141,933 | \$ 143,528 |

NARRATIVE

Legal Services includes advice on matters before the Village Board, negotiations with developers and labor organizations, advice to the Village staff and prosecution for the defense of Village interests. These duties are divided among the Village Attorney, the Village Prosecutor and the Prosecutor for Driving Under the Influence (DUI) arrests who are engaged on an independent contractual basis. Any attorney fees concerning Board of Fire and Police Commission matters are also included in this budget. The amounts budgeted reflect increases over the previous year amounts, due in part to an increase in fees and collective bargaining activity. This budget reflects full contract negotiations with the Fraternal Order of Police (FOP) Union, Patrol Officers in 2009 and Service Employees International Union (SEIU), Street and Garage Divisions in 2010. The cost to administratively adjudicate disputes regarding red light violations is included in the Police Department Budget.

2008 ACCOMPLISHMENTS

1. Prosecuted 402 DUI cases from May 1, 2007 through February 25, 2008. Three hundred and eleven of these cases were prosecuted using the Village DUI prosecutor and 91 were felony cases prosecuted through the State’s Attorneys Office. The DUI conviction rate was 93% in 2007.

2009 OBJECTIVES

1. Continue to actively prosecute DUI cases.
2. Prepare for and conduct timely negotiations with the FOP in 2009.

EXPENDITURE

| Classification | (1) Actual 2006-07 | (1) Budget 2007-08 | (1) Estimated 2007-08 | Proposed 2008-09 | Projected 2009-10 | Projected 2010-11 |
|----------------|--------------------------|--------------------------|-----------------------------|---------------------|----------------------|----------------------|
| Administration | | | | \$ 299,000 | \$ 315,000 | \$307,000 |
| Totals | \$408,440 | \$355,000 | \$205,000 | \$299,000 | \$315,000 | \$307,000 |

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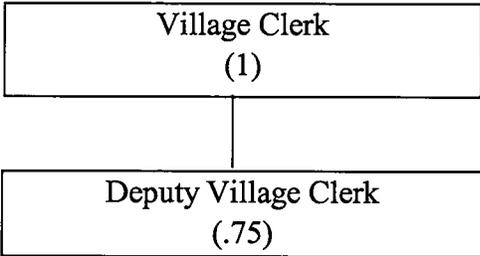
EXPENDITURE

| Acct. # / Description | Actual FY 06-07 | Revised Budget FY 07-08 | Estimated Expenditures FY 07-08 | Proposed Budget FY 08-09 | Projected FY 09-10 | Projected FY 10-11 |
|------------------------------|----------------------------|--|--|---|-------------------------------|-------------------------------|
| Contractual Services | | | | | | |
| 52238 Fees | 0 | 0 | 0 | 185,000 | 200,000 | 190,500 |
| 52311 Prosecution Code Enf. | 0 | 0 | 0 | 32,000 | 32,000 | 32,000 |
| 52312 Prosecution -DUI | 0 | 0 | 0 | 82,000 | 83,000 | 84,500 |
| Totals | \$ 0 | \$ 0 | \$ 0 | \$ 299,000 | \$ 315,000 | \$ 307,000 |

PERSONNEL SCHEDULE

| | <u>Authorized 2007</u> | <u>Budget 2008</u> | <u>Proposed 2009</u> | <u>Projected 2010</u> | <u>Projected 2011</u> |
|-----------------|----------------------------|------------------------|--------------------------|---------------------------|---------------------------|
| Village Clerk | 1 | 1 | 1 | 1 | 1 |
| Part-time (FTE) | .75 | .75 | .75 | .75 | .75 |

ORGANIZATIONAL CHART



NARRATIVE

The elected Village Clerk attends meetings of the Village Board and Plan Commission, keeps records of its proceedings, publishes and attests to all resolutions and ordinances passed by the Board and seals and attests to all contracts of the Village, as well as all licenses, permits and other documents. The Village Clerk is also responsible for keeping the official minutes of all other Village Boards and Commissions. The Clerk keeps official papers, the custody of which is not given specifically to any other particular officer within the Village.

The Clerk is in charge of all Village election responsibilities not assumed by the DuPage County Board of Elections. The Village Clerk's Office also processes applications for US passports and provides notary services.

Although the Village Clerk does not hold regular office hours, an appointed Deputy Village Clerk performs the necessary day-to-day functions of the Office under the direction of the Village Clerk.

2008 ACCOMPLISHMENTS

1. Maintained up-to-date Village Board and Plan Commission meeting minutes and supplements to the Municipal Code and recorded and filed official documents in a timely manner. Completed, executed and/or recorded 51 Ordinances and 77 Resolutions.
2. Processed 623 passport applications (73% increase over previous year) and 200 Freedom of Information Act requests (8.7% increase over previous year) at the Municipal Center.
3. Digitally archived all Village ordinances, resolutions and minutes from 2006 through 2007.
4. Oriented new Village Clerk to job duties and functions of the Clerk's office.

2009 OBJECTIVES

1. Maintain up-to-date Board Meeting and Plan Commission minutes and supplements to the Municipal Code and record and file official documents in a timely manner and maintain updates of automated municipal code.
2. Digitally archive all Village ordinances, resolutions and minutes from 2007 through 2008.

EXPENDITURE

| Classification | (1) Actual 2006-07 | (1) Budget 2007-08 | (1) Estimated 2007-08 | Proposed 2008-09 | Projected 2009-10 | Projected 2010-11 |
|-----------------------|-----------------------------------|-----------------------------------|--------------------------------------|-----------------------------|------------------------------|------------------------------|
| Administration | | | | \$73,902 | \$76,027 | \$80,328 |
| Totals | \$63,831 | \$68,867 | \$64,802 | \$73,902 | \$76,027 | \$80,328 |

(1) The Village has historically budgeted on a line item basis. This budget is the first year that the Village has moved to a program-cost budget. Therefore, the numbers for the 2006-07 Actual and 2007-08 Budget and Estimated are not available on a program basis.

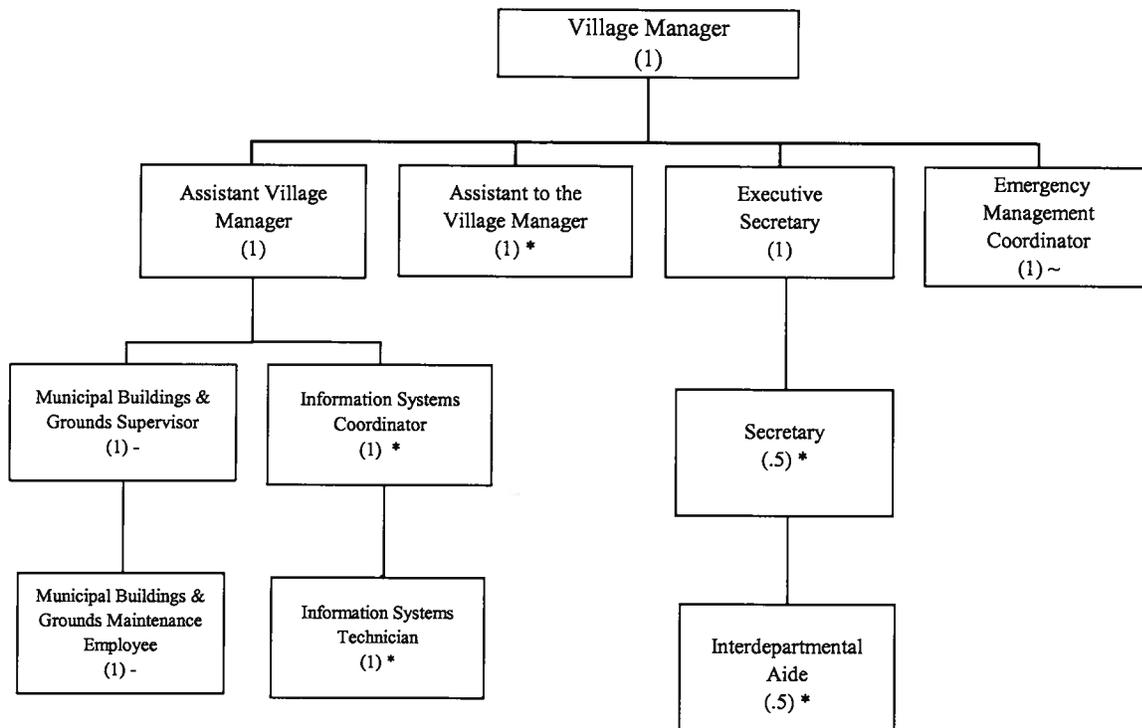
EXPENDITURE

| Acct. # / Description | Actual FY 06-07 | Revised Budget FY 07-08 | Estimated Expenditures FY 07-08 | Proposed Budget FY 08-09 | Projected FY 09-10 | Projected FY 10-11 |
|----------------------------------|----------------------------|--|--|---|-------------------------------|-------------------------------|
| Salaries & Wages | | | | | | |
| 51102 Personal Services | \$ 0 | \$ 0 | \$ 0 | \$ 52,759 | \$ 56,285 | \$ 59,921 |
| 51109 Overtime | 0 | 0 | 0 | 550 | 550 | 550 |
| 51112 IMRF | 0 | 0 | 0 | 4,822 | 4,963 | 5,087 |
| 51113 FICA | 0 | 0 | 0 | 4,078 | 4,348 | 4,626 |
| 51114 Workers Comp. | 0 | 0 | 0 | 188 | 201 | 214 |
| Subtotal | 0 | 0 | 0 | 62,397 | 66,347 | 70,398 |
| Contractual Services | | | | | | |
| 52222 Meetings | 0 | 0 | 0 | 180 | 180 | 180 |
| 52223 Training | 0 | 0 | 0 | 100 | 100 | 100 |
| 52226 Office Equip. Maintenance | 0 | 0 | 0 | 150 | 150 | 150 |
| 52233 Recording Fees | 0 | 0 | 0 | 1,300 | 1,350 | 1,400 |
| 52234 Dues & Subscriptions | 0 | 0 | 0 | 200 | 225 | 225 |
| 52240 Public Notices/Information | 0 | 0 | 0 | 2,000 | 2,000 | 2,000 |
| 52253 Consultant | 0 | 0 | 0 | 4,000 | 4,300 | 4,400 |
| Subtotal | 0 | 0 | 0 | 7,930 | 8,305 | 8,455 |
| Commodities | | | | | | |
| 53314 Office Supplies | 0 | 0 | 0 | 675 | 675 | 700 |
| 53315 Printed Materials | 0 | 0 | 0 | 350 | 350 | 400 |
| 53350 Small Equipment | 0 | 0 | 0 | 350 | 350 | 375 |
| Subtotal | 0 | 0 | 0 | 1,375 | 1,375 | 1,475 |
| Capital Outlay | | | | | | |
| 54413 Computer Equipment | 0 | 0 | 0 | 2,200 | 0 | 0 |
| Subtotal | 0 | 0 | 0 | 2,200 | 0 | 0 |
| Totals | \$ 0 | \$ 0 | \$ 0 | \$ 73,902 | \$ 76,027 | \$ 80,328 |

PERSONNEL SCHEDULE

| | Authorized 2007 | Budget 2008 | Proposed 2009 | Projected 2010 | Projected 2011 |
|-----------|--------------------|----------------|------------------|-------------------|-------------------|
| Full Time | 3 | 3 | 3 | 3 | 3 |

ORGANIZATIONAL CHART



* Positions included in the Management Services Department budget but under the supervision of Administration Department.

- The Municipal Buildings and Grounds Maintenance Supervisor and Employee fall under the supervision of the Administration Department but are included in the Municipal Building budget for accounting purposes.

~ Position included in the Emergency Services and Disaster Agency budget but under the supervision of the Administration Department.

NARRATIVE

The Village Manager is responsible for administering programs and policies established by the Village Board. It is the Village Manager's responsibility to direct and coordinate the operations of the Village departments and to inform the Village Board on Village affairs, including existing conditions and future requirements. All departments, except Village Clerk and Legal, are under the administrative direction and supervision of the Village Manager.

2008 ACCOMPLISHMENTS

1. Explored opportunities to extend the Village water utility to adjacent unincorporated areas outside of Carol Stream. Began annexation discussions with Benjamin School District 25, which would allow them to receive Lake Michigan water and abandon their private well. (Village Board Goal #3a)
2. Developed a transition plan to orient the newly elected Mayor and Trustees to the operations of Village government including review of previously established goals.
3. Conducted a Village Board strategic visioning retreat, which allowed the elected officials to establish long and short-range goals for the Village.
4. Implemented short and long-range goals adopted by the Village Board on February 6, 2006.

2009 OBJECTIVES

1. Oversee implementation of action plans for implementation of short and long-range goals adopted by the Village Board on January 22, 2008.
2. Work with the State legislature to develop “streamlined” sales tax legislation to recoup revenues lost through on-line Internet and catalog sales. (Village Board Goal #18c)

EXPENDITURE

| Classification | (1) Actual 2006-07 | (1) Budget 2007-08 | (1) Estimated 2007-08 | Proposed 2008-09 | Projected 2009-10 | Projected 2010-11 |
|----------------|--------------------------|--------------------------|-----------------------------|---------------------|----------------------|----------------------|
| Administration | | | | \$502,827 | \$525,175 | \$555,966 |
| Totals | \$448,730 | \$482,274 | \$474,973 | \$502,827 | \$525,175 | \$555,966 |

(1) The Village has historically budgeted on a line item basis. This budget is the first year that the Village has moved to a program-cost budget. Therefore, the numbers for the 2006-07 Actual and 2007-08 Budget and Estimated are not available on a program basis.

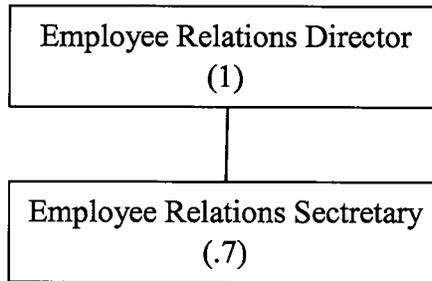
EXPENDITURE

| Acct. # / Description | Actual FY 06-07 | Revised Budget FY 07-08 | Estimated Expenditures FY 07-08 | Proposed Budget FY 08-09 | Projected FY 09-10 | Projected FY 10-11 |
|---------------------------------|----------------------------|--|--|---|-------------------------------|-------------------------------|
| Salaries & Wages | | | | | | |
| 51102 Personal Services | \$ 0 | \$ 0 | \$ 0 | \$ 383,155 | \$ 399,181 | \$ 425,703 |
| 51106 Seasonal Help | 0 | 0 | 0 | 4,810 | 4,940 | 5,070 |
| 51109 Overtime | 0 | 0 | 0 | 600 | 600 | 600 |
| 51111 Group Insurance | 0 | 0 | 0 | 42,068 | 45,205 | 47,521 |
| 51112 IMRF | 0 | 0 | 0 | 36,324 | 36,414 | 37,305 |
| 51113 FICA | 0 | 0 | 0 | 23,104 | 23,969 | 25,228 |
| 51114 Workers Comp. | 0 | 0 | 0 | 1,431 | 1,491 | 1,589 |
| Subtotal | 0 | 0 | 0 | 491,492 | 511,800 | 543,016 |
| Contractual Services | | | | | | |
| 52222 Meetings | 0 | 0 | 0 | 1,560 | 1,600 | 1,650 |
| 52223 Training | 0 | 0 | 0 | 3,600 | 3,900 | 4,100 |
| 52226 Office Equip. Maintenance | 0 | 0 | 0 | 150 | 150 | 150 |
| 52234 Dues & Subscriptions | 0 | 0 | 0 | 4,300 | 4,800 | 5,300 |
| 52236 Management Physicals | 0 | 0 | 0 | 800 | 800 | 800 |
| Subtotal | 0 | 0 | 0 | 10,410 | 11,250 | 12,000 |
| Commodities | | | | | | |
| 53314 Office Supplies | 0 | 0 | 0 | 525 | 525 | 550 |
| 53318 Reference Materials | 0 | 0 | 0 | 200 | 200 | 200 |
| 53324 Uniforms | 0 | 0 | 0 | 200 | 200 | 200 |
| Subtotal | 0 | 0 | 0 | 925 | 925 | 950 |
| Capital Outlay | | | | | | |
| 54413 Computer Equipment | 0 | 0 | 0 | 0 | 1,200 | 0 |
| Subtotal | 0 | 0 | 0 | 0 | 1,200 | 0 |
| Totals | \$ 0 | \$ 0 | \$ 0 | \$ 502,827 | \$ 525,175 | \$ 555,966 |

PERSONNEL SCHEDULE

| | <u>Authorized 2007</u> | <u>Budget 2008</u> | <u>Proposed 2009</u> | <u>Projected 2010</u> | <u>Projected 2011</u> |
|-----------------|----------------------------|------------------------|--------------------------|---------------------------|---------------------------|
| Full Time | 1 | 1 | 1 | 1 | 1 |
| Part-Time (FTE) | .5 | .7 | .7 | .7 | .7 |

ORGANIZATIONAL CHART



NARRATIVE

The Employee Relations Department provides support services to all operating departments within the Village. Primary responsibilities of the Department include recruitment, selection, orientation and retention of employees, as well as the administration of compensation and benefits programs. In addition, Employee Relations is responsible for research and coordination of general training and development initiatives, providing assistance in collective bargaining matters and monitoring the Village's personnel policies and practices to ensure compliance with labor and employment laws. Assistance is also provided to the Board of Fire and Police Commissioners in the recruitment, promotion and employment of sworn police personnel.

2008 ACCOMPLISHMENTS

1. Recruited and hired employees to fill 8 positions, as well as 13 part-time seasonal vacancies.
2. Conducted a thorough analysis of the Village's employee evaluation system utilizing comparable community data, one-on-one meetings, and employee surveys - making recommendations for improvement to the Village Board.
3. Coordinated an in-depth review of the entire Personnel Manual for best practices, understandability, and procedural conflicts, resulting in significant updates. Prepared newly written manual for Board approval.
4. Began implementation of a Human Resource Information System that is linked to the payroll database, resulting in increased efficiency and response to both internal and external customers.
5. Continued to establish wellness-oriented services to employees including on-line health screenings and a weight watchers at work program.
6. Provided outside speakers from the Social Security Administration, Illinois Municipal Retirement Fund and ICMA Retirement Corporation on the topic of retirement planning education/preparation for all interested employees.
7. Assisted the Board of Fire and Police Commissioners with the evaluation of the entry-level testing process, followed by the establishment of a new Police Officer Eligibility list, which will remain in effect for a two (2) year period.

2009 OBJECTIVES

1. Implement quarterly diversity training and education opportunities for all Village employees to begin November 08.
2. Update employee recognition system to reward employees in a timelier manner as well as develop structure that results in increased employee involvement in the process.
3. Organize general training calendar with surrounding municipalities resulting in a cost-sharing opportunity to provide increased training for all employees.
4. Re-evaluate all aspects of entry-level police officer testing techniques for improved success ratio of qualified candidates.
5. Assess the feasibility of alternative promotional examination process for sworn police personnel
6. Coordinate a Village wide customer service training program.

EXPENDITURE

| Classification | (1) Actual 2006-07 | (1) Budget 2007-08 | (1) Estimated 2007-08 | Proposed 2008-09 | Projected 2009-10 | Projected 2010-11 |
|----------------|--------------------------|--------------------------|-----------------------------|---------------------|----------------------|----------------------|
| Administration | | | | \$253,843 | \$265,145 | \$278,097 |
| Totals | \$182,923 | \$237,681 | \$220,826 | \$253,843 | \$265,145 | \$278,097 |

⁽¹⁾ The Village has historically budgeted on a line item basis. This budget is the first year that the Village has moved to a program-cost budget. Therefore, the numbers for the 2006-07 Actual and 2007-08 Budget and Estimated are not available on a program basis.

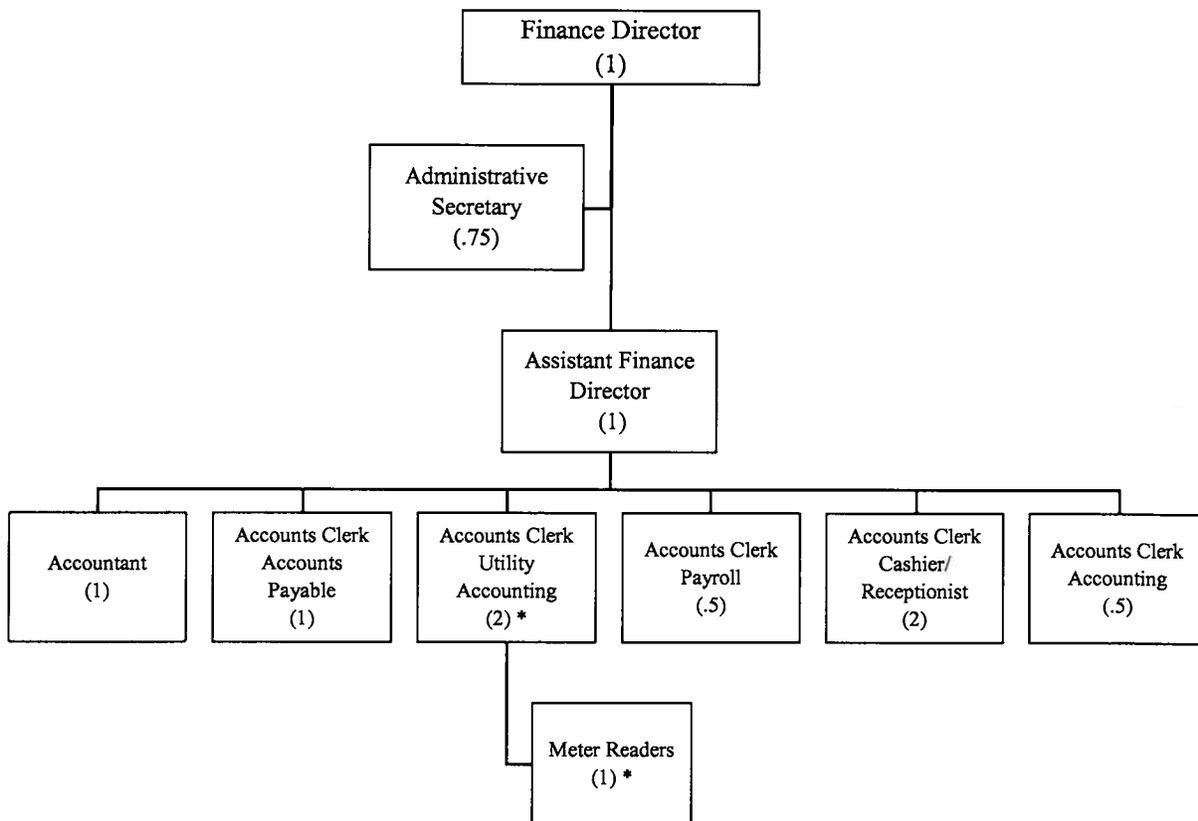
EXPENDITURE

| Acct. # / Description | Actual FY 06-07 | Revised Budget FY 07-08 | Estimated Expenditures FY 07-08 | Proposed Budget FY 08-09 | Projected FY 09-10 | Projected FY 10-11 |
|------------------------------|----------------------------|--|--|---|-------------------------------|-------------------------------|
| Salaries & Wages | | | | | | |
| 51102 Personal Services | \$ 0 | \$ 0 | \$ 0 | \$ 145,355 | \$ 155,818 | \$ 165,406 |
| 51111 Group Insurance | 0 | 0 | 0 | 13,116 | 14,107 | 14,839 |
| 51112 IMRF | 0 | 0 | 0 | 13,823 | 14,257 | 14,539 |
| 51113 FICA | 0 | 0 | 0 | 10,413 | 10,893 | 11,368 |
| 51114 Workers Comp. | 0 | 0 | 0 | 538 | 577 | 612 |
| 51115 Unemployment Comp. | 0 | 0 | 0 | 7,500 | 7,500 | 7,500 |
| Subtotal | 0 | 0 | 0 | 190,745 | 203,152 | 214,264 |
| Contractual Services | | | | | | |
| 52222 Meetings | 0 | 0 | 0 | 200 | 200 | 200 |
| 52223 Training | 0 | 0 | 0 | 4,300 | 4,300 | 4,400 |
| 52225 Employment Physicals | 0 | 0 | 0 | 1,950 | 1,950 | 1,950 |
| 52228 Personnel Hiring | 0 | 0 | 0 | 5,300 | 5,400 | 5,500 |
| 52231 Copy Expense | 0 | 0 | 0 | 100 | 100 | 100 |
| 52234 Dues & Subscriptions | 0 | 0 | 0 | 680 | 680 | 680 |
| 52236 Management Physicals | 0 | 0 | 0 | 400 | 400 | 400 |
| 52242 Employee Recognition | 0 | 0 | 0 | 24,100 | 23,550 | 23,600 |
| 52273 Employee Services | 0 | 0 | 0 | 21,470 | 21,660 | 21,750 |
| Subtotal | 0 | 0 | 0 | 58,500 | 58,240 | 58,580 |
| Commodities | | | | | | |
| 53314 Office Supplies | 0 | 0 | 0 | 300 | 300 | 300 |
| 53315 Printed Materials | 0 | 0 | 0 | 135 | 140 | 140 |
| 53317 Operating Supplies | 0 | 0 | 0 | 500 | 500 | 500 |
| 53318 Reference Materials | 0 | 0 | 0 | 125 | 125 | 125 |
| 53324 Uniforms | 0 | 0 | 0 | 38 | 38 | 38 |
| 53350 Small Equipment | 0 | 0 | 0 | 500 | 550 | 550 |
| Subtotal | 0 | 0 | 0 | 1,598 | 1,653 | 1,653 |
| Capital | | | | | | |
| 54411 Office Equipment | 0 | 0 | 0 | 0 | 0 | 1,500 |
| 54413 Computer Equipment | 0 | 0 | 0 | 3,000 | 2,100 | 2,100 |
| Subtotal | 0 | 0 | 0 | 3,000 | 2,100 | 3,600 |
| Totals | \$ 0 | \$ 0 | \$ 0 | \$ 253,843 | \$ 265,145 | \$ 278,097 |

PERSONNEL SCHEDULE

| | Authorized 2007 | Budget 2008 | Proposed 2009 | Projected 2010 | Projected 2011 |
|-----------------|--------------------|----------------|------------------|-------------------|-------------------|
| Full Time | 9 | 9 | 9 | 9 | 9 |
| Part-Time (FTE) | .75 | .75 | .75 | .75 | .75 |

ORGANIZATIONAL CHART



* Utility Accounts Clerk and Meter Readers fall under the supervision of the Financial Management Department, but are included in the Water/Sewer and Water Reclamation Center budgets for accounting purposes.

NARRATIVE

The Financial Management Department is responsible for the custody of all Village funds and assets, as well as the recording and processing of the Village’s payroll. The Department’s programs include administration/customer service, accounting, reception/information and utility billing. The Water and Sewer Fund is charged for the costs associated with utility billing accounting and other costs attributable to the operation of the combined utility.

EXPENDITURE

| Classification | (1) Actual 2006-07 | (1) Budget 2007-08 | (1) Estimated 2007-08 | Proposed 2008-09 | Projected 2009-10 | Projected 2010-11 |
|---------------------------|--------------------------|--------------------------|-----------------------------|---------------------|----------------------|----------------------|
| Administration | | | | \$272,401 | \$ 282,410 | \$ 297,760 |
| Accounting | | | | 395,899 | 405,307 | 421,274 |
| Reception/ Information | | | | 160,870 | 163,246 | 170,067 |
| Totals | \$723,296 | \$1,022,650 | \$951,065 | \$829,170 | \$850,963 | \$889,101 |

(1) The Village has historically budgeted on a line item basis. This budget is the first year that the Village has moved to a program-cost budget. Therefore, the numbers for the 2006-07 Actual and 2007-08 Budget and Estimated are not available on a program basis.

NARRATIVE

The Administration program of the Financial Management Department is primarily the responsibility of the Finance Director. The significant policies and projects developed within the Administration program include implementation of the investment policy, maintaining good banking relationships, monitoring the banking services contract, budget preparation and implementation, performing special projects as requested by the Village Manager's Office and development and utilization of various cash flow and forecasting techniques that are used for investing and financing purposes and budget preparation.

2008 ACCOMPLISHMENTS

1. Supervised the successful implementation of the new financial software system. The three main modules, Financial, Payroll and Utility Billing were "live" by April 30, 2008.
2. Issued a Banking Services Request for Proposal and made the award.
3. Received the GFOA's budget award for the 2008-10 Financial Plan and 2007-08 Annual Budget.
4. Reformatted the budget document to accommodate program budgeting.

2009 OBJECTIVES

1. Develop a financial reporting system on a program basis. (Village Board Goal #44)
2. Research and develop a budget-in-brief/Popular Report. (Village Board Goal #40)
3. Develop a financial plan for the purchasing, rehabilitation or construction of a facility for evidence storage. (Village Board Goal #12d)
4. Develop a disaster recovery plan for the Finance Department.
5. Convert all finance forms and applications to an inter-active format. (Village Board Goal #23)
6. Research the software requirements related to establishing a rental housing licensing program. (Village Board Goal #2)
7. Provide a refresher customer service training seminar for the Finance Department staff. (Village Board Goal #6)

GENERAL CORPORATE FUND

FINANCIAL MANAGEMENT

Administration

- 8. Research the software and technology requirements to process on-line issuance of accessory building permits. (Village Board Goal #1)
- 9. Implement the new banking services contract.

GENERAL CORPORATE FUND

FINANCIAL MANAGEMENT

Administration Detail

EXPENDITURE

| Acct. # / Description | Actual FY 06-07 | Revised Budget FY 07-08 | Estimated Expenditures FY 07-08 | Proposed Budget FY 08-09 | Projected FY 09-10 | Projected FY 10-11 |
|---------------------------------|--------------------|-------------------------------|---------------------------------------|--------------------------------|-----------------------|-----------------------|
| Salaries & Wages | | | | | | |
| 51102 Personal Services | \$ 0 | \$ 0 | \$ 0 | \$ 191,791 | \$ 200,453 | \$ 208,884 |
| 51111 Group Insurance | 0 | 0 | 0 | 21,019 | 22,625 | 23,812 |
| 51112 IMRF | 0 | 0 | 0 | 18,239 | 18,341 | 18,361 |
| 51113 FICA | 0 | 0 | 0 | 12,177 | 12,679 | 13,185 |
| 51114 Workers Comp. | 0 | 0 | 0 | 710 | 742 | 773 |
| Subtotal | 0 | 0 | 0 | 243,936 | 254,840 | 265,015 |
| Contractual Services | | | | | | |
| 52222 Meetings | 0 | 0 | 0 | 560 | 1,760 | 1,760 |
| 52223 Training | 0 | 0 | 0 | 3,100 | 3,200 | 3,350 |
| 52226 Office Equip. Maintenance | 0 | 0 | 0 | 250 | 250 | 250 |
| 52234 Dues & Subscriptions | 0 | 0 | 0 | 905 | 910 | 935 |
| 52236 Management Physicals | 0 | 0 | 0 | 400 | 400 | 400 |
| 52254 Actuarial | 0 | 0 | 0 | 1,800 | 1,900 | 1,900 |
| 52255 Software Maintenance | 0 | 0 | 0 | 8,000 | 8,000 | 9,000 |
| 52256 Banking Services | 0 | 0 | 0 | 4,500 | 4,500 | 4,500 |
| Subtotal | 0 | 0 | 0 | 19,515 | 20,920 | 22,095 |
| Commodities | | | | | | |
| 53313 Auto Gas & Oil | 0 | 0 | 0 | 1,145 | 925 | 925 |
| 53314 Office Supplies | 0 | 0 | 0 | 150 | 150 | 150 |
| 53315 Printed Materials | 0 | 0 | 0 | 2,600 | 2,700 | 2,700 |
| 53317 Operating Supplies | 0 | 0 | 0 | 680 | 700 | 700 |
| 53318 Reference Materials | 0 | 0 | 0 | 75 | 75 | 75 |
| 53324 Uniforms | 0 | 0 | 0 | 100 | 100 | 100 |
| 53350 Small Equipment | 0 | 0 | 0 | 200 | 0 | 0 |
| Subtotal | 0 | 0 | 0 | 4,950 | 4,650 | 4,650 |
| Capital Outlay | | | | | | |
| 54413 Computer Equipment | 0 | 0 | 0 | 4,000 | 2,000 | 6,000 |
| Subtotal | 0 | 0 | 0 | 4,000 | 2,000 | 6,000 |
| Totals | \$ 0 | \$ 0 | \$ 0 | \$ 272,401 | \$ 282,410 | \$ 297,760 |

NARRATIVE

Municipal accounting encompasses the entire range of duties necessary to account for and record all revenues and expenditures in a book of record and to establish an audit trail as a check for accuracy and control. Records must be maintained so that any citizen may have access to their contents to determine that it is a true and accurate reflection of fact.

2008 ACCOMPLISHMENTS

1. Successfully installed the following software applications:
 - Financial
 - Payroll
 - Utility Billing
 - Cash Receipting
 - Purchase Orders
2. Developed the appropriate internal controls, security and procedures for access and operation of the software applications.
3. Received the GFOA's Certificate of Achievement for the Village's Comprehensive Annual Report (CAFR) for the year ended April 30, 2007.
4. Partial implementation of SAS 104-111. This set of Statements represents a suite of Auditing Standards relating to the assessment of risk in an audit of the financial statements.

2009 OBJECTIVES

1. Prepare a procedure manual for all of the MUNIS applications.
2. Implement and train all of the departments on the use of the remote timecard and remote invoice entry programs.
3. Implement GASB Statement No. 50, Pension Disclosures.
4. Complete the implementation of SAS 104-111 and SAS 114.

EXPENDITURE

| Acct. # / Description | Actual FY 06-07 | Revised Budget FY 07-08 | Estimated Expenditures FY 07-08 | Proposed Budget FY 08-09 | Projected FY 09-10 | Projected FY 10-11 |
|---------------------------------|----------------------------|--|--|---|-------------------------------|-------------------------------|
| Salaries & Wages | | | | | | |
| 51102 Personal Services | \$ 0 | \$ 0 | \$ 0 | \$ 236,865 | \$ 250,461 | \$ 264,251 |
| 51109 Overtime | 0 | 0 | 0 | 6,500 | 3,000 | 3,000 |
| 51111 Group Insurance | 0 | 0 | 0 | 24,703 | 26,426 | 27,698 |
| 51112 IMRF | 0 | 0 | 0 | 23,144 | 23,192 | 23,491 |
| 51113 FICA | 0 | 0 | 0 | 18,617 | 19,390 | 20,445 |
| 51114 Workers Comp. | 0 | 0 | 0 | 900 | 938 | 989 |
| Subtotal | 0 | 0 | 0 | 310,729 | 323,407 | 339,874 |
| Contractual Services | | | | | | |
| 52222 Meetings | 0 | 0 | 0 | 310 | 310 | 310 |
| 52223 Training | 0 | 0 | 0 | 6,250 | 6,350 | 6,550 |
| 52226 Office Equip. Maintenance | 0 | 0 | 0 | 1,625 | 1,875 | 1,000 |
| 52232 Records Storage | 0 | 0 | 0 | 350 | 350 | 350 |
| 52234 Dues & Subscriptions | 0 | 0 | 0 | 790 | 790 | 815 |
| 52254 Actuarial | 0 | 0 | 0 | 5,000 | 5,000 | 5,000 |
| 52255 Software Maintenance | 0 | 0 | 0 | 28,450 | 27,750 | 27,750 |
| 52256 Banking Services | 0 | 0 | 0 | 1,400 | 1,400 | 1,400 |
| Subtotal | 0 | 0 | 0 | 44,175 | 43,825 | 43,175 |
| Commodities | | | | | | |
| 53313 Auto Gas & Oil | 0 | 0 | 0 | 50 | 50 | 50 |
| 53314 Office Supplies | 0 | 0 | 0 | 1,000 | 1,000 | 1,000 |
| 53315 Printed Materials | 0 | 0 | 0 | 23,520 | 23,620 | 23,520 |
| 53317 Operating Supplies | 0 | 0 | 0 | 2,950 | 2,980 | 2,980 |
| 53318 Reference Materials | 0 | 0 | 0 | 125 | 125 | 125 |
| 53350 Small Equipment | 0 | 0 | 0 | 550 | 750 | 750 |
| Subtotal | 0 | 0 | 0 | 28,195 | 28,525 | 28,425 |
| Capital Outlay | | | | | | |
| 54411 Office Equipment | 0 | 0 | 0 | 5,800 | 6,500 | 0 |
| 54413 Computer Equipment | 0 | 0 | 0 | 7,000 | 3,050 | 9,800 |
| Subtotal | 0 | 0 | 0 | 12,800 | 9,550 | 9,800 |
| Totals | \$ 0 | \$ 0 | \$ 0 | \$ 395,899 | \$ 405,307 | \$ 421,274 |

NARRATIVE

The Reception/Information area is the initial point of contact between Village government and its customers. The contact can be either by telephone or in-person traffic. Although some incoming calls are made directly to the departments, most of the calls as well as in-person visits are routed through the main reception entrance area.

2008 ACCOMPLISHMENTS

1. Participated in the successful installation of the cash receipting and citations programs.
2. Prepared written procedures for the administrative operation of the newly installed telephone system.

2009 OBJECTIVES

1. Prepare a procedure manual for the citations and cash receipting applications.

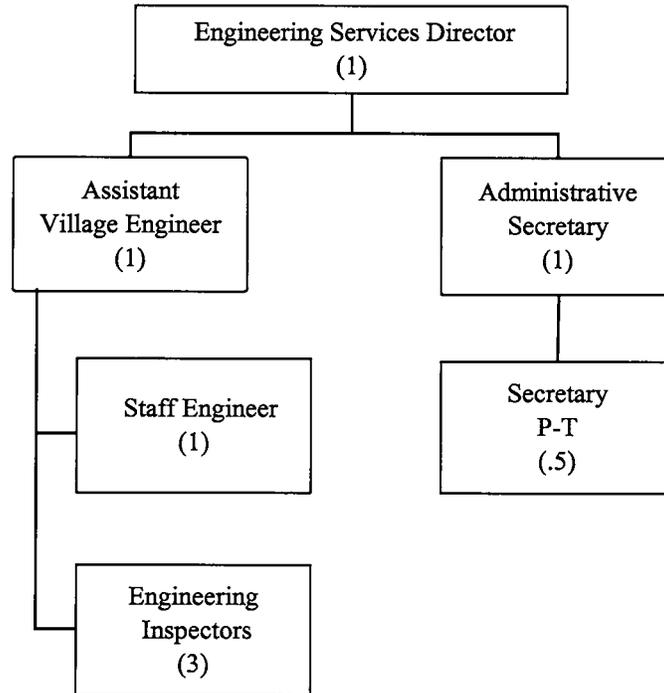
EXPENDITURE

| Acct. # / Description | Actual FY 06-07 | Revised Budget FY 07-08 | Estimated Expenditures FY 07-08 | Proposed Budget FY 08-09 | Projected FY 09-10 | Projected FY 10-11 |
|------------------------------|----------------------------|--|--|---|-------------------------------|-------------------------------|
| Salaries & Wages | | | | | | |
| 51102 Personal Services | \$ 0 | \$ 0 | \$ 0 | \$ 120,570 | \$ 126,230 | \$ 131,840 |
| 51111 Group Insurance | 0 | 0 | 0 | 12,739 | 13,717 | 14,439 |
| 51112 IMRF | 0 | 0 | 0 | 11,466 | 11,550 | 11,589 |
| 51113 FICA | 0 | 0 | 0 | 9,224 | 9,657 | 10,086 |
| 51114 Workers Comp. | 0 | 0 | 0 | 446 | 467 | 488 |
| Subtotal | 0 | 0 | 0 | 154,445 | 161,621 | 168,442 |
| Contractual Services | | | | | | |
| 52223 Training | 0 | 0 | 0 | 175 | 175 | 175 |
| 52234 Dues & Subscriptions | 0 | 0 | 0 | 100 | 100 | 100 |
| Subtotal | 0 | 0 | 0 | 275 | 275 | 275 |
| Commodities | | | | | | |
| 53314 Office Supplies | 0 | 0 | 0 | 100 | 100 | 100 |
| 53315 Printed Materials | 0 | 0 | 0 | 250 | 250 | 250 |
| 53317 Operating Supplies | 0 | 0 | 0 | 1,000 | 1,000 | 1,000 |
| 53350 Small Equipment | 0 | 0 | 0 | 300 | 0 | 0 |
| Subtotal | 0 | 0 | 0 | 1,650 | 1,350 | 1,350 |
| Capital Outlay | | | | | | |
| 54413 Computer Equipment | 0 | 0 | 0 | 4,500 | 0 | 0 |
| Subtotal | 0 | 0 | 0 | 4,500 | 0 | 0 |
| Totals | \$ 0 | \$ 0 | \$ 0 | \$ 160,870 | \$ 163,246 | \$ 170,067 |

PERSONNEL SCHEDULE

| | <u>Authorized 2007</u> | <u>Budget 2008</u> | <u>Proposed 2009</u> | <u>Projected 2010</u> | <u>Projected 2011</u> |
|-----------------|----------------------------|------------------------|--------------------------|---------------------------|---------------------------|
| Full Time | 7 | 7 | 7 | 7 | 7 |
| Part-Time (FTE) | .5 | .5 | .5 | .5 | .5 |

ORGANIZATIONAL CHART



NARRATIVE

The Engineering Services Department is responsible for the design, review, inspection and general supervision of the installation of public improvements in residential, commercial and industrial developments and various capital improvement projects undertaken by the Village. The Department's six general areas of operation include administration, plan review, daily inspection, design and construction, traffic and water and sewer.

In-house design of infrastructure improvements has become a responsibility of the Department. The Department manages street reconstruction and water main replacement projects. The Engineering Services Department will also prepare the plans and specifications for the street rejuvenation, resurfacing, crack filling, pond shoreline and stream bank stabilization, sanitary sewer and water main replacement/relocation projects.

EXPENDITURE

| Classification | (1) Actual 2006-07 | (1) Budget 2007-08 | (1) Estimated 2007-08 | Proposed 2008-09 | Projected 2009-10 | Projected 2010-11 |
|--------------------------|--------------------------|--------------------------|-----------------------------|---------------------|----------------------|----------------------|
| Administration | | | | \$444,692 | \$484,833 | \$485,581 |
| Plan Review | | | | 137,843 | 140,544 | 137,939 |
| Daily Inspection | | | | 139,958 | 134,622 | 137,891 |
| Design & Construction | | | | 247,308 | 241,344 | 252,634 |
| Traffic | | | | 64,701 | 33,540 | 33,236 |
| Water & Sewer | | | | 48,093 | 31,082 | 32,258 |
| Totals | \$919,140 | \$1,038,150 | \$992,803 | \$1,082,595 | \$1,065,965 | \$1,079,539 |

(1) The Village has historically budgeted on a line item basis. This budget is the first year that the Village has moved to a program-cost budget. Therefore, the numbers for the 2006-07 Actual and 2007-08 Budget and Estimated are not available on a program basis.

NARRATIVE

The Department's Administration program includes staff time spent providing administration support across all department programs. Each member of the Engineering Services Department is involved in this program. The Director is responsible for preparing operational reports, the department budget, purchasing and hiring and evaluating department personnel.

2008 ACCOMPLISHMENTS

1. In conjunction with the DuPage County Storm Water Quality Stakeholders Committee (SWQSC), the DuPage Municipal Engineers' Conference (MEC) and the Illinois Environmental Protection Agency (IEPA) a regional Illicit Discharge Detection and Elimination (IDDE) program was developed as part of the National Pollution Discharge Elimination System (NPDES) Phase II requirements.
2. Worked with the DuPage River/Salt Creek Workgroup (DRSCW) on the implementation of recommendations from the Chloride Reduction Study in an effort to comply with NPDES and total maximum daily load (TMDL) regulations.

2009 OBJECTIVES

1. Prepare a Village "Environmental Web Page" that highlights the Village's efforts toward environmental stewardship, provides educational material and links to other sites and sources of information. (Village Board Goal #11)
2. Acquire GPS coordinates of water main, sanitary sewer and storm sewer utility structures through the use of Engineering Aides. The coordinates will be utilized to generate more accurate utility atlases. (Village Board Goal #16)
3. Participate in customer service training sessions to further enhance high quality customer service. (Village Board Goal #6)

EXPENDITURE

| Acct. # / Description | Actual FY 06-07 | Revised Budget FY 07-08 | Estimated Expenditures FY 07-08 | Proposed Budget FY 08-09 | Projected FY 09-10 | Projected FY 10-11 |
|------------------------------|----------------------------|--|--|---|-------------------------------|-------------------------------|
| Salaries & Wages | | | | | | |
| 51102 Personal Services | \$ 0 | \$ 0 | \$ 0 | \$ 269,662 | \$ 295,056 | \$ 308,256 |
| 51106 Seasonal Help | 0 | 0 | 0 | 4,483 | 4,673 | 4,860 |
| 51111 Group Insurance | 0 | 0 | 0 | 23,181 | 26,893 | 28,148 |
| 51112 IMRF | 0 | 0 | 0 | 25,644 | 26,998 | 27,097 |
| 51113 FICA | 0 | 0 | 0 | 20,018 | 21,885 | 22,833 |
| 51114 Workers Comp. | 0 | 0 | 0 | 6,498 | 7,662 | 8,005 |
| Subtotal | 0 | 0 | 0 | 349,486 | 383,167 | 399,199 |
| Contractual Services | | | | | | |
| 52212 Auto Maint. & Rpr. | 0 | 0 | 0 | 733 | 758 | 786 |
| 52223 Training | 0 | 0 | 0 | 500 | 520 | 540 |
| 52224 Vehicle Insurance | 0 | 0 | 0 | 256 | 170 | 136 |
| 52226 Office Equip. Maint. | 0 | 0 | 0 | 2,500 | 2,500 | 2,500 |
| 52230 Telephone | 0 | 0 | 0 | 4,000 | 4,000 | 4,000 |
| 52232 Records Storage | 0 | 0 | 0 | 200 | 200 | 200 |
| 52234 Dues & Subscriptions | 0 | 0 | 0 | 7,055 | 7,305 | 7,405 |
| 52236 Management Physicals | 0 | 0 | 0 | 400 | 400 | 400 |
| 52255 Software Maintenance | 0 | 0 | 0 | 4,750 | 4,800 | 4,850 |
| 52257 G.I.S. System | 0 | 0 | 0 | 2,700 | 2,700 | 2,700 |
| 52272 Property Main./NPDES | 0 | 0 | 0 | 59,000 | 60,500 | 54,000 |
| Subtotal | 0 | 0 | 0 | 82,094 | 83,853 | 77,517 |
| Commodities | | | | | | |
| 53313 Auto Gas & Oil | 0 | 0 | 0 | 312 | 343 | 375 |
| 53314 Office Supplies | 0 | 0 | 0 | 1,950 | 2,050 | 2,150 |
| 53315 Printed Materials | 0 | 0 | 0 | 405 | 410 | 415 |
| 53317 Operating Supplies | 0 | 0 | 0 | 3,050 | 3,100 | 3,150 |
| 53350 Small Equipment | 0 | 0 | 0 | 355 | 360 | 365 |
| Subtotal | 0 | 0 | 0 | 6,072 | 6,263 | 6,455 |
| Capital Outlay | | | | | | |
| 54411 Other Equipment | 0 | 0 | 0 | 0 | 0 | 650 |
| 54413 Computer Equipment | 0 | 0 | 0 | 4,740 | 11,550 | 660 |
| 54415 Vehicles | 0 | 0 | 0 | 2,300 | 0 | 1,100 |
| Subtotal | 0 | 0 | 0 | 7,040 | 11,550 | 2,410 |
| Totals | \$ 0 | \$ 0 | \$ 0 | \$ 444,692 | \$ 484,833 | \$ 485,581 |

NARRATIVE

The Plan Review program includes engineering reviews of subdivision, industrial and commercial developments, building reviews required by Boards and Commissions as well as utility and accessory permits, grading surveys, construction as-builts, final as-builts and other miscellaneous engineering reviews.

2008 ACCOMPLISHMENTS

1. Prepared policy revisions that provided developers with the opportunity to receive preliminary wetland determinations to assist them with better site plan preparation.
2. In cooperation with the Community Development Department, processes and procedures were prepared and implemented for the review of plans and permits of quasi-public utilities.

2009 OBJECTIVES

1. Assist the Community Development Department with their Building & Zoning Permit Fee Schedule Development Services Management Study. (Village Board Goal #12c)

EXPENDITURE

| Acct. # / Description | Actual FY 06-07 | Revised Budget FY 07-08 | Estimated Expenditures FY 07-08 | Proposed Budget FY 08-09 | Projected FY 09-10 | Projected FY 10-11 |
|------------------------------|----------------------------|--|--|---|-------------------------------|-------------------------------|
| Salaries & Wages | | | | | | |
| 51102 Personal Services | \$ 0 | \$ 0 | \$ 0 | \$ 82,620 | \$ 86,562 | \$ 90,478 |
| 51111 Group Insurance | 0 | 0 | 0 | 8,454 | 9,065 | 9,516 |
| 51112 IMRF | 0 | 0 | 0 | 7,856 | 7,920 | 7,953 |
| 51113 FICA | 0 | 0 | 0 | 6,138 | 6,419 | 6,703 |
| 51114 Workers Comp. | 0 | 0 | 0 | 3,299 | 3,465 | 3,631 |
| Subtotal | 0 | 0 | 0 | 108,367 | 113,431 | 118,281 |
| Contractual Services | | | | | | |
| 52212 Auto Maint. & Rpr. | 0 | 0 | 0 | 1,466 | 1,516 | 1,571 |
| 52223 Training | 0 | 0 | 0 | 1,750 | 1,800 | 1,850 |
| 52224 Vehicle Insurance | 0 | 0 | 0 | 511 | 341 | 273 |
| 52253 Consultant | 0 | 0 | 0 | 17,500 | 15,000 | 12,500 |
| Subtotal | 0 | 0 | 0 | 21,227 | 18,657 | 16,194 |
| Commodities | | | | | | |
| 53313 Auto Gas & Oil | 0 | 0 | 0 | 624 | 686 | 749 |
| 53318 Reference Materials | 0 | 0 | 0 | 65 | 70 | 75 |
| Subtotal | 0 | 0 | 0 | 689 | 756 | 824 |
| Capital Outlay | | | | | | |
| 54413 Computer Equipment | 0 | 0 | 0 | 2,960 | 7,700 | 440 |
| 54415 Vehicles | 0 | 0 | 0 | 4,600 | 0 | 2,200 |
| Subtotal | 0 | 0 | 0 | 7,560 | 7,700 | 2,640 |
| Totals | \$ 0 | \$ 0 | \$ 0 | \$137,843 | \$140,544 | \$137,939 |

NARRATIVE

There are five general categories of daily inspections which include residential subdivisions, commercial/industrial subdivisions, residential lots, commercial/industrial lots and miscellaneous. Miscellaneous inspections include accessory permits and private utilities. Inspections are required during the construction, acceptance and maintenance phases. Each phase requires certain inspections to be performed along with required documentation to ensure compliance with Village Codes.

2008 ACCOMPLISHMENTS

1. Through development inspections, private utility conflicts were identified and resolved with the assistance of the Community Development Department in the Fountains at Town Center Project. Processes and procedures were then incorporated for future development at the Easton Park Project.

2009 OBJECTIVES

1. Oversee the design and construction of the Easton Park Bike Path. (Village Board Goal #22a)
2. Develop procedures to record and track the status of securities and insurance certificates for right of way management permits. (Village Board Goal #12c)

GENERAL CORPORATE FUND

ENGINEERING SERVICES

Daily Inspection Detail

EXPENDITURE

| Acct. # / Description | Actual FY 06-07 | Revised Budget FY 07-08 | Estimated Expenditures FY 07-08 | Proposed Budget FY 08-09 | Projected FY 09-10 | Projected FY 10-11 |
|-----------------------------|--------------------|-------------------------------|---------------------------------------|--------------------------------|-----------------------|-----------------------|
| Salaries & Wages | | | | | | |
| 51102 Personal Services | \$ 0 | \$ 0 | \$ 0 | \$ 75,719 | \$ 79,034 | \$ 82,299 |
| 51106 Seasonal Help | 0 | 0 | 0 | 840 | 876 | 911 |
| 51109 Overtime | 0 | 0 | 0 | 900 | 900 | 900 |
| 51111 Group Insurance | 0 | 0 | 0 | 12,310 | 13,250 | 13,944 |
| 51112 IMRF | 0 | 0 | 0 | 7,287 | 7,314 | 7,313 |
| 51113 FICA | 0 | 0 | 0 | 5,842 | 6,090 | 6,336 |
| 51114 Workers Comp. | 0 | 0 | 0 | 4,169 | 4,347 | 4,522 |
| Subtotal | 0 | 0 | 0 | 107,067 | 111,811 | 116,225 |
| Contractual Services | | | | | | |
| 52212 Auto Maint. & Rpr. | 0 | 0 | 0 | 4,399 | 4,548 | 4,715 |
| 52223 Training | 0 | 0 | 0 | 1,050 | 1,080 | 1,110 |
| 52224 Vehicle Insurance | 0 | 0 | 0 | 1,534 | 1,022 | 818 |
| 52253 Consultant | 0 | 0 | 0 | 5,600 | 4,800 | 4,000 |
| Subtotal | 0 | 0 | 0 | 12,583 | 11,450 | 10,643 |
| Commodities | | | | | | |
| 53313 Auto Gas & Oil | 0 | 0 | 0 | 1,873 | 2,056 | 2,248 |
| 53317 Operating Supplies | 0 | 0 | 0 | 500 | 520 | 540 |
| 53318 Reference Materials | 0 | 0 | 0 | 65 | 70 | 75 |
| 53324 Uniforms | 0 | 0 | 0 | 1,080 | 980 | 1,080 |
| 53350 Small Equipment | 0 | 0 | 0 | 30 | 35 | 40 |
| Subtotal | 0 | 0 | 0 | 3,548 | 3,661 | 3,983 |
| Capital Outlay | | | | | | |
| 54413 Computer Equipment | 0 | 0 | 0 | 2,960 | 7,700 | 440 |
| 54415 Vehicles | 0 | 0 | 0 | 13,800 | 0 | 6,600 |
| Subtotal | 0 | 0 | 0 | 16,760 | 7,700 | 7,040 |
| Totals | \$ 0 | \$ 0 | \$ 0 | \$139,958 | \$134,622 | \$137,891 |

NARRATIVE

The Design and Construction program involves the planning, design and supervision of Village initiated “in-house” projects and the administration and construction inspection of projects that are contracted by the Village. Maintaining an inventory of all public and private improvements, the street maintenance program and the computer analysis of the sanitary sewer, water and storm sewer systems are ongoing activities.

2008 ACCOMPLISHMENTS

1. Prepared the Fullerton Avenue Pavement Rehabilitation (LAPP) Project final engineering plans and contract documents in-house.
2. Administered the Village Hall Parking Lot Replacement Project in-house.
3. Began the acquisition of right-of-way for the future Fair Oaks Road Phase II Improvement Project, the West Branch DuPage River Trail Project, the Fair Oaks Road Bike Path Project and the Southwest Water Main Extension Project.
4. Negotiated contracts for the preparation of the Phase I Design Study and Right of Way & Easement Acquisition Services for the Kuhn Road Trail Project.

2009 OBJECTIVES

1. Provide project oversight for the consultant preparation of final engineering plans and contract documents for the West Street/Gunderson Drive Reconstruction Project. (Village Board Goal #10b)
2. Administer the Engineering consultant contracts for the Town Center Parking Lot & Lighting Improvements and the Village Hall Lighting Replacement Projects. (Village Board Goal #27)
3. Oversee the acquisition of rights-of-way and easements for the future Fair Oaks Road Phase II Improvement Project, West Branch DuPage River Trail Project, Fair Oaks Road Bike Path Project and Southwest Water Main Extension Project. (Village Board Goal #12d)
4. Direct the preparation of the Kuhn Road Trail Project Phase I Design and the acquisition of rights of way and easements utilizing consultant services. (Village Board Goal #22a)
5. Assist the consultant resident engineer with inspection of the Fullerton Avenue Pavement Rehabilitation Project. (Village Board Goal #10b)

EXPENDITURE

| Acct. # / Description | Actual FY 06-07 | Revised Budget FY 07-08 | Estimated Expenditures FY 07-08 | Proposed Budget FY 08-09 | Projected FY 09-10 | Projected FY 10-11 |
|------------------------------|----------------------------|--|--|---|-------------------------------|-------------------------------|
| Salaries & Wages | | | | | | |
| 51102 Personal Services | \$ 0 | \$ 0 | \$ 0 | \$ 143,427 | \$ 149,569 | \$ 155,601 |
| 51106 Seasonal Help | 0 | 0 | 0 | 5,884 | 6,133 | 6,378 |
| 51109 Overtime | 0 | 0 | 0 | 2,900 | 3,900 | 3,900 |
| 51111 Group Insurance | 0 | 0 | 0 | 21,674 | 23,311 | 24,519 |
| 51112 IMRF | 0 | 0 | 0 | 13,916 | 14,043 | 14,020 |
| 51113 FICA | 0 | 0 | 0 | 11,362 | 11,896 | 12,351 |
| 51114 Workers Comp. | 0 | 0 | 0 | 6,637 | 6,982 | 7,254 |
| Subtotal | 0 | 0 | 0 | 205,800 | 215,834 | 224,023 |
| Contractual Services | | | | | | |
| 52212 Auto Maint. & Rpr. | 0 | 0 | 0 | 6,599 | 6,821 | 7,072 |
| 52223 Training | 0 | 0 | 0 | 3,910 | 4,080 | 4,250 |
| 52224 Vehicle Insurance | 0 | 0 | 0 | 2,300 | 1,534 | 1,227 |
| 52255 Software Maintenance | 0 | 0 | 0 | 1,620 | 1,650 | 1,680 |
| Subtotal | 0 | 0 | 0 | 14,429 | 14,085 | 14,229 |
| Commodities | | | | | | |
| 53313 Auto Gas & Oil | 0 | 0 | 0 | 2,809 | 3,085 | 3,372 |
| 53317 Operating Supplies | 0 | 0 | 0 | 300 | 310 | 320 |
| 53318 Reference Materials | 0 | 0 | 0 | 250 | 260 | 270 |
| 53350 Small Equipment | 0 | 0 | 0 | 60 | 70 | 80 |
| Subtotal | 0 | 0 | 0 | 3,419 | 3,725 | 4,042 |
| Capital Outlay | | | | | | |
| 54413 Computer Equipment | 0 | 0 | 0 | 2,960 | 7,700 | 440 |
| 54415 Vehicles | 0 | 0 | 0 | 20,700 | 0 | 9,900 |
| Subtotal | 0 | 0 | 0 | 23,660 | 7,700 | 10,340 |
| Totals | \$ 0 | \$ 0 | \$ 0 | \$247,308 | \$241,344 | \$252,634 |

NARRATIVE

A Village-wide speed and traffic regulation and control study was completed and implemented in FY 1990-91. Since then, there has been a substantial increase in the number of roads, intersections and traffic volumes resulting in increased requests for traffic control signs, speed surveys to determine appropriate speed limits, traffic volume studies to determine road plans and sight distance studies. The National Manual on Uniform Traffic Control Devices (MUTCD) adopted in 2001 will provide a benchmark for the 2007-08 Village-wide study.

2008 ACCOMPLISHMENTS

1. Acquired professional consultant engineering services for the Intersection Traffic Control Study to assess warrants based on the National Manual on Uniform Traffic Control Devices (NMUTCD). Initiated and began overseeing the study.

2009 OBJECTIVES

2. Finalize the Intersection Traffic Control Study and assist Public Works with implementation.

EXPENDITURE

| Acct. # / Description | Actual FY 06-07 | Revised Budget FY 07-08 | Estimated Expenditures FY 07-08 | Proposed Budget FY 08-09 | Projected FY 09-10 | Projected FY 10-11 |
|-----------------------------|--------------------|-------------------------------|---------------------------------------|--------------------------------|-----------------------|-----------------------|
| Salaries & Wages | | | | | | |
| 51102 Personal Services | \$ 0 | \$ 0 | \$ 0 | \$ 19,900 | \$ 20,794 | \$ 21,680 |
| 51109 Overtime | 0 | 0 | 0 | 200 | 200 | 200 |
| 51111 Group Insurance | 0 | 0 | 0 | 1,994 | 2,128 | 2,227 |
| 51112 IMRF | 0 | 0 | 0 | 1,912 | 1,921 | 1,923 |
| 51113 FICA | 0 | 0 | 0 | 1,454 | 1,515 | 1,575 |
| 51114 Workers Comp. | 0 | 0 | 0 | 345 | 359 | 373 |
| Subtotal | 0 | 0 | 0 | 25,805 | 26,917 | 27,978 |
| Contractual Services | | | | | | |
| 52212 Auto Maint. & Rpr. | 0 | 0 | 0 | 1,466 | 1,516 | 1,571 |
| 52224 Vehicle Insurance | 0 | 0 | 0 | 511 | 341 | 273 |
| 52253 Consultant | 0 | 0 | 0 | 30,000 | 0 | 0 |
| Subtotal | 0 | 0 | 0 | 31,977 | 1,857 | 1,844 |
| Commodities | | | | | | |
| 53313 Auto Gas & Oil | 0 | 0 | 0 | 624 | 686 | 749 |
| 53317 Operating Supplies | 0 | 0 | 0 | 150 | 160 | 170 |
| 53318 Reference Materials | 0 | 0 | 0 | 65 | 70 | 75 |
| Subtotal | 0 | 0 | 0 | 839 | 916 | 994 |
| Capital Outlay | | | | | | |
| 54413 Computer Equipment | 0 | 0 | 0 | 1,480 | 3,850 | 220 |
| 54415 Vehicles | 0 | 0 | 0 | 4,600 | 0 | 2,200 |
| Subtotal | 0 | 0 | 0 | 6,080 | 3,850 | 2,420 |
| Totals | \$ 0 | \$ 0 | \$ 0 | \$ 64,701 | \$ 33,540 | \$ 33,236 |

NARRATIVE

This program includes the Department’s engineering assistance for the maintenance and reconstruction of the Village’s sanitary sewer and water main system and for conducting plan reviews and inspections of these public improvements.

2008 ACCOMPLISHMENTS

1. Commenced the implementation of recommendations as identified in the Southwest Area Utility Infrastructure Study. Projects were prioritized and programmed into the Village’s CIP. The preparation of engineering plans and contract documents for the Southwest Water Main Extension Project began in late 2007. Acquisition of rights of way and easements were initiated. Also, contacts were made with the Carol Stream Park District, Benjamin School and Community Fellowship Church for possible water service.

2009 OBJECTIVES

1. Provide project management oversight of the consultant for the Southwest Water Main Extension Project. (Village Goal #10a)

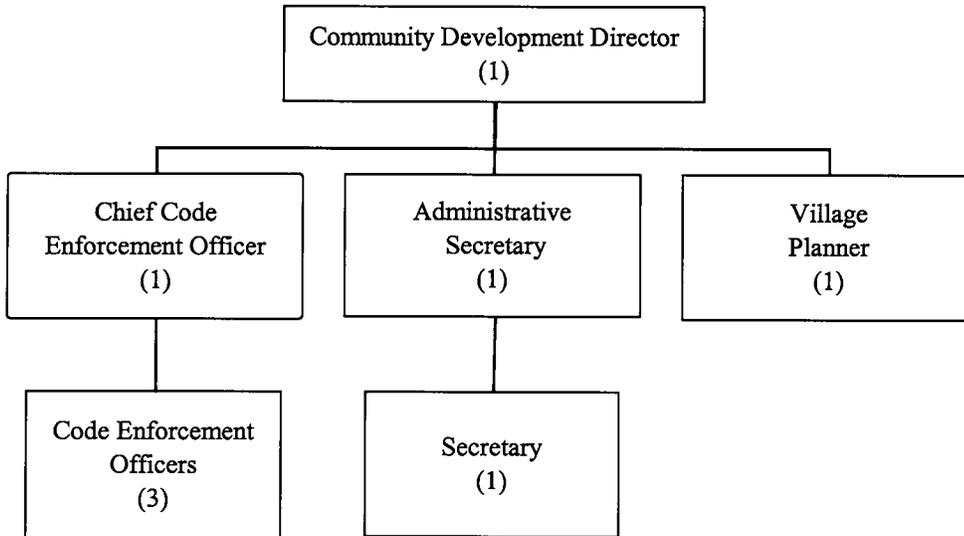
EXPENDITURE

| Acct. # / Description | Actual FY 06-07 | Revised Budget FY 07-08 | Estimated Expenditures FY 07-08 | Proposed Budget FY 08-09 | Projected FY 09-10 | Projected FY 10-11 |
|------------------------------|----------------------------|--|--|---|-------------------------------|-------------------------------|
| Salaries & Wages | | | | | | |
| 51102 Personal Services | \$ 0 | \$ 0 | \$ 0 | \$ 34,800 | \$ 23,652 | \$ 24,599 |
| 51109 Overtime | 0 | 0 | 0 | 1,000 | 0 | 0 |
| 51111 Group Insurance | 0 | 0 | 0 | 4,747 | 2,923 | 3,062 |
| 51112 IMRF | 0 | 0 | 0 | 3,405 | 2,164 | 2,162 |
| 51113 FICA | 0 | 0 | 0 | 2,655 | 1,718 | 1,784 |
| 51114 Workers Comp. | 0 | 0 | 0 | 1,486 | 625 | 651 |
| Subtotal | 0 | 0 | 0 | 48,093 | 31,082 | 32,258 |
| Totals | \$ 0 | \$ 0 | \$ 0 | \$ 48,093 | \$ 31,082 | \$ 32,258 |

PERSONNEL SCHEDULE

| | <u>Authorized 2007</u> | <u>Budget 2008</u> | <u>Proposed 2009</u> | <u>Projected 2010</u> | <u>Projected 2011</u> |
|-----------|----------------------------|------------------------|--------------------------|---------------------------|---------------------------|
| Full Time | 8 | 8 | 8 | 8 | 8 |

ORGANIZATIONAL CHART



NARRATIVE

The primary responsibilities of the Community Development Department include coordinating the review and inspection of proposed development projects, enforcing the community's codes and standards as defined in the Municipal Code, planning future development initiatives, and promoting the Village of Carol Stream for economic development. The Department's six program functions include Administration, Development Services, Code Enforcement, Current Planning, Long-Range Planning and Economic Development. Community Development staff review development proposals for compliance with the various building and zoning codes, inspect all construction, and provide overall code enforcement. The Department also provides support to the Plan Commission/Zoning Board of Appeals and Electrical Commission, maintains and updates the building and zoning codes and comprehensive plan, and develops economic development data and informational brochures.

EXPENDITURE

| Classification | (1) Actual 2006-07 | (1) Budget 2007-08 | (1) Estimated 2007-08 | Proposed 2008-09 | Projected 2009-10 | Projected 2010-11 |
|-------------------------|--------------------------|--------------------------|-----------------------------|---------------------|----------------------|----------------------|
| Administration | | | | \$84,542 | \$96,914 | \$88,955 |
| Development Services | | | | \$606,471 | \$567,269 | \$659,936 |
| Code Enforcement | | | | \$130,266 | \$136,907 | \$143,086 |
| Current Planning | | | | \$166,839 | \$120,373 | \$190,696 |
| Long Range Planning | | | | \$30,188 | \$92,812 | \$32,542 |
| Economic Development | | | | \$27,339 | \$27,388 | \$28,345 |
| Totals | \$806,411 | \$933,780 | \$864,670 | \$1,045,645 | \$1,041,663 | \$1,143,560 |

(1) The Village has historically budgeted on a line item basis. This budget is the first year that the Village has moved to a program-cost budget. Therefore, the numbers for the 2006-07 Actual and 2007-08 Budget and Estimated are not available on a program basis.

NARRATIVE

The primary purposes of the Administration Program are to provide oversight of the daily activities of the Community Development Department, and to plan and administer new initiatives for improvement of services. Functions include budget preparation and administration, purchasing, personnel management, and acting as an information resource to residents, developers, realtors, Village officials, and other public agencies.

2008 ACCOMPLISHMENTS

1. Evaluated Plan Commission case management software and made a recommendation to purchase Zoning Analyst software.
2. Worked with Town and Country Homes to submit a nomination for a Community Vision Award for the Fountains at Town Center.

2009 OBJECTIVES

1. Develop a strategy to encourage an accelerated timing of the retail development stage of construction projects. (Village Board Goal #1)
2. Develop strategies to encourage annexation of contiguous unincorporated areas. (Village Board Goal # 3a)
3. Evaluate and recommend a staff training program for customer service. (Village Board Goal #6)
4. Evaluate and recommend strategies to make Carol Stream a more sustainable, environmentally-sensitive community. (Village Board Goal # 11)

EXPENDITURE

| Acct. # / Description | Actual FY 06-07 | Revised Budget FY 07-08 | Estimated Expenditures FY 07-08 | Proposed Budget FY 08-09 | Projected FY 09-10 | Projected FY 10-11 |
|---------------------------------|----------------------------|--|--|---|-------------------------------|-------------------------------|
| Salaries & Wages | | | | | | |
| 51102 Personal Services | \$ 0 | \$ 0 | \$ 0 | \$ 59,215 | \$ 62,002 | \$ 64,712 |
| 51111 Group Insurance | 0 | 0 | 0 | 6,909 | 7,524 | 7,865 |
| 51112 IMRF | 0 | 0 | 0 | 5,631 | 5,673 | 5,688 |
| 51113 FICA | 0 | 0 | 0 | 3,700 | 3,856 | 4,015 |
| 51114 Workers Comp. | 0 | 0 | 0 | 219 | 229 | 239 |
| 51117 Compensated Absenses | 0 | 0 | 0 | 0 | 0 | 0 |
| Subtotal | 0 | 0 | 0 | 75,674 | 79,284 | 82,519 |
| Contractual Services | | | | | | |
| 52212 Auto Maintenance & Rpr. | 0 | 0 | 0 | 250 | 258 | 268 |
| 52222 Meetings | 0 | 0 | 0 | 90 | 90 | 90 |
| 52224 Vehicle Insurance | 0 | 0 | 0 | 204 | 136 | 109 |
| 52226 Office Equip. Maintenance | 0 | 0 | 0 | 1,300 | 1,300 | 1,300 |
| 52236 Management Physicals | 0 | 0 | 0 | 400 | 400 | 400 |
| Subtotal | 0 | 0 | 0 | 2,244 | 2,184 | 2,167 |
| Commodities | | | | | | |
| 53313 Auto Gas & Oil | 0 | 0 | 0 | 224 | 246 | 269 |
| 53314 Office Supplies | 0 | 0 | 0 | 4,000 | 4,000 | 4,000 |
| Subtotal | 0 | 0 | 0 | 4,224 | 4,246 | 4,269 |
| Capital Outlay | | | | | | |
| 54413 Computer Equipment | 0 | 0 | 0 | 2,400 | 1,200 | 0 |
| 54415 Vehicles | 0 | 0 | 0 | 0 | 10,000 | 0 |
| Subtotal | \$ 0 | \$ 0 | \$ 0 | \$ 2,400 | \$ 11,200 | \$ 0 |
| Totals | \$ 0 | \$ 0 | \$ 0 | \$ 84,542 | \$ 96,914 | \$ 88,955 |

NARRATIVE

The Development Services Program provides permit review and approvals, fee collection, and inspection services for all development and redevelopment projects except capital improvement projects. The permit review staff examines building permit applications for compliance with all Village Building and Zoning Code requirements. Staff also coordinates with the Carol Stream Fire Protection District for compliance with the Fire Code, and with the Engineering Services Department for civil engineering review in accordance with the Village's engineering standards and the requirements of the DuPage County *Countywide Storm Water and Flood Plain Ordinance*. The inspections staff inspects all new development and redevelopment projects for conformance with the approved permit plans, and coordinate with the Engineering Services Department for engineering inspections. The Development Services program also ensures that codes adopted by the Village are in keeping with the prevailing regional standards and the community's goals.

2008 ACCOMPLISHMENTS

1. Catalogued and scanned 30 months of closed building permit files, bringing the electronic database complete up to the present. The Community Development portion of the database now includes over 275,500 documents and 4,100 plan sheets.
2. Developed two new informational handouts for High Pile Storage and Electronic Office Furniture in order to help make designers aware of the code requirements for industrial permit submittals.

2009 OBJECTIVES

1. Complete the consultant peer review of the Village's local amendments to the adopted building codes. Revise the local amendments as appropriate per the consultant's recommendations. (Village Board Goal # 12c, #19)
2. Adopt the 2006 ICC building codes.
3. Obtain the services of a consultant and complete a management study of the development services process and organizational structure. Obtain approval of recommended initiatives and commence an implementation plan. (Village Board Goal #4, #12c)
4. Update the building permit fee schedule.

EXPENDITURE

| Acct. # / Description | Actual FY 06-07 | Revised Budget FY 07-08 | Estimated Expenditures FY 07-08 | Proposed Budget FY 08-09 | Projected FY 09-10 | Projected FY 10-11 |
|-------------------------------|----------------------------|--|--|---|-------------------------------|-------------------------------|
| Salaries & Wages | | | | | | |
| 51102 Personal Services | \$ 0 | \$ 0 | \$ 0 | \$ 378,395 | \$ 384,624 | \$ 402,456 |
| 51109 Overtime | 0 | 0 | 0 | 1,750 | 1,750 | 1,750 |
| 51111 Group Insurance | 0 | 0 | 0 | 44,149 | 46,673 | 48,913 |
| 51112 IMRF | 0 | 0 | 0 | 36,318 | 35,513 | 35,684 |
| 51113 FICA | 0 | 0 | 0 | 28,799 | 29,248 | 30,587 |
| 51114 Workers Comp. | 0 | 0 | 0 | 13,464 | 13,273 | 13,866 |
| Subtotal | 0 | 0 | 0 | 502,875 | 511,081 | 533,256 |
| Contractual Services | | | | | | |
| 52212 Auto Maintenance & Rpr. | 0 | 0 | 0 | 4,495 | 4,646 | 4,817 |
| 52222 Meetings | 0 | 0 | 0 | 300 | 300 | 300 |
| 52223 Training | 0 | 0 | 0 | 8,400 | 4,200 | 4,200 |
| 52224 Vehicle Insurance | 0 | 0 | 0 | 3,679 | 2,453 | 1,962 |
| 52230 Telephone | 0 | 0 | 0 | 2,400 | 2,400 | 2,400 |
| 52232 Records Storage | 0 | 0 | 0 | 150 | 150 | 150 |
| 52234 Dues & Subscriptions | 0 | 0 | 0 | 1,000 | 1,000 | 1,000 |
| 52253 Consultant | 0 | 0 | 0 | 64,000 | 26,400 | 74,000 |
| 52257 GIS | 0 | 0 | 0 | 930 | 0 | 0 |
| Subtotal | 0 | 0 | 0 | 85,354 | 41,549 | 88,829 |
| Commodities | | | | | | |
| 53313 Auto Gas & Oil | 0 | 0 | 0 | 4,028 | 4,424 | 4,836 |
| 53315 Printed Materials | 0 | 0 | 0 | 4,000 | 4,000 | 4,000 |
| 53318 Reference Materials | 0 | 0 | 0 | 4,114 | 715 | 715 |
| 53324 Uniforms | 0 | 0 | 0 | 700 | 700 | 700 |
| 53350 Small Equipment | 0 | 0 | 0 | 400 | 400 | 400 |
| Subtotal | 0 | 0 | 0 | 13,242 | 10,239 | 10,651 |
| Capital Outlay | | | | | | |
| 54413 Computer Equipment | 0 | 0 | 0 | 5,000 | 4,400 | 1,200 |
| 54415 Vehicles | 0 | 0 | 0 | 0 | 0 | 26,000 |
| Subtotal | \$ 0 | \$ 0 | \$ 0 | \$ 5,000 | \$ 4,400 | \$ 27,200 |
| Totals | \$ 0 | \$ 0 | \$ 0 | \$ 606,471 | \$ 567,269 | \$ 659,936 |

NARRATIVE

The Code Enforcement Program is responsible for review of possible code violations that are not directly related to permit activities, and for coordination with the involved parties to remove the violations. Code Enforcement staff respond to Citizen Service Requests (CSR's), and coordinate inspection activities with the Carol Stream Fire Protection District for code violations involving commercial, industrial and multifamily residential properties. Enforcement activities at single-family residential properties typically involve property maintenance issues.

2008 ACCOMPLISHMENTS

1. Processed 185 residential and commercial building and property maintenance code violation cases. Of these, 98 were abated by working with the property owner without issuance of a citation. Of the 87 cases which were issued citations, all were abated without going to court.
2. Received 128 commercial and industrial building code violation cases from the Carol Stream Fire Protection District. Achieved compliance and closed 102 cases, and the remaining 26 are currently in process.
3. Received 397 new Citizen Service Requests. Closed 336, the remainder being forwarded to other departments or currently involved in code enforcement action.

2009 OBJECTIVES

1. Research and develop a comprehensive rental housing policy and program. (Village Board Goal # 2)
2. Develop guidelines and policies to address the impact of a potential increase in housing vacancies. (Village Board Goal #13a)

EXPENDITURE

| Acct. # / Description | Actual FY 06-07 | Revised Budget FY 07-08 | Estimated Expenditures FY 07-08 | Proposed Budget FY 08-09 | Projected FY 09-10 | Projected FY 10-11 |
|------------------------------|----------------------------|--|--|---|-------------------------------|-------------------------------|
| Salaries & Wages | | | | | | |
| 51102 Personal Services | \$ 0 | \$ 0 | \$ 0 | \$ 96,852 | \$ 101,819 | \$ 106,788 |
| 51109 Overtime | 0 | 0 | 0 | 1,750 | 1,750 | 1,750 |
| 51111 Group Insurance | 0 | 0 | 0 | 11,300 | 12,355 | 12,979 |
| 51112 IMRF | 0 | 0 | 0 | 9,211 | 9,316 | 9,387 |
| 51113 FICA | 0 | 0 | 0 | 7,203 | 7,568 | 7,936 |
| 51114 Workers Comp. | 0 | 0 | 0 | 3,175 | 3,324 | 3,471 |
| Subtotal | 0 | 0 | 0 | 129,491 | 136,132 | 142,311 |
| Contractual Services | | | | | | |
| 52243 Paging | 0 | 0 | 0 | 75 | 75 | 75 |
| 52260 Weed Mowing | 0 | 0 | 0 | 700 | 700 | 700 |
| Subtotal | 0 | 0 | 0 | 775 | 775 | 775 |
| Totals | \$ 0 | \$ 0 | \$ 0 | \$ 130,266 | \$ 136,907 | \$ 143,086 |

NARRATIVE

The Current Planning program provides zoning administration, site plan review and site inspections, and makes recommendations to the Plan Commission / Zoning Board of Appeals and the Village Board on planning and zoning applications submitted by the development community and the public. Staff coordinates development activities with other departments, the Village Clerk, developers, business owners and homeowners to ensure that conditions of approval for variation and special use ordinances are implemented. The Current Planning functions include review of development projects and annexation agreements to ensure consistency with the Village's Comprehensive Plan and compliance with all site development standards mandated by the Zoning Code, Subdivision Code and Village development policies, as well as conditions of development approval.

2008 ACCOMPLISHMENTS

1. Implemented new GIS software, Zoning Analyst, to improve the process of Plan Commission Cases. Of the 35 cases brought to the PC/ZBA in 2007, 25 were managed using the new technology. Although the remaining 10 cases were completed before Zoning Analyst was implemented, case files were created after the fact.
2. Catalogued and scanned all closed Plan Commission/Zoning Board of Appeals case files from previous years dating back to 1969. In all, 1,347 cases are now indexed and incorporated into the Zoning Analysts database. The comprehensive database enables easy searches of past cases in order to determine past precedents and create many types of summary reports.

2009 OBJECTIVES

1. Work with the Village's GIS consultant to add layers and data to the GIS for the Future Land Use Plan, School District Boundaries, and Pre-annexation Agreements. (Village Board Goal #16)
2. Develop an amendment to the Sign Code to establish community standards for the use of banners and other temporary signs by the Village's not-for-profit community.
3. Develop an amendment to the Zoning Code to establish community standards for the use of outdoor storage containers.

EXPENDITURE

| Acct. # / Description | Actual FY 06-07 | Revised Budget FY 07-08 | Estimated Expenditures FY 07-08 | Proposed Budget FY 08-09 | Projected FY 09-10 | Projected FY 10-11 |
|-------------------------------|----------------------------|--|--|---|-------------------------------|-------------------------------|
| Salaries & Wages | | | | | | |
| 51102 Personal Services | \$ 0 | \$ 0 | \$ 0 | \$ 74,995 | \$ 80,399 | \$ 85,985 |
| 51111 Group Insurance | 0 | 0 | 0 | 8,750 | 9,756 | 10,450 |
| 51112 IMRF | 0 | 0 | 0 | 7,132 | 7,357 | 7,558 |
| 51113 FICA | 0 | 0 | 0 | 5,530 | 5,929 | 6,344 |
| 51114 Workers Comp. | 0 | 0 | 0 | 277 | 297 | 318 |
| Subtotal | 0 | 0 | 0 | 96,684 | 103,738 | 110,655 |
| Contractual Services | | | | | | |
| 52212 Auto Maintenance & Rpr. | 0 | 0 | 0 | 250 | 258 | 268 |
| 52222 Meetings | 0 | 0 | 0 | 60 | 60 | 60 |
| 52223 Training | 0 | 0 | 0 | 1,800 | 1,400 | 1,400 |
| 52224 Vehicle Insurance | 0 | 0 | 0 | 204 | 136 | 109 |
| 52234 Dues & Subscriptions | 0 | 0 | 0 | 500 | 500 | 500 |
| 52253 Consultant | 0 | 0 | 0 | 64,000 | 0 | 74,000 |
| 52255 Software Maintenance | 0 | 0 | 0 | 1,100 | 1,100 | 1,100 |
| 52257 GIS | 0 | 0 | 0 | 1,350 | 1,350 | 1,350 |
| Subtotal | 0 | 0 | 0 | 69,264 | 4,804 | 78,787 |
| Commodities | | | | | | |
| 53313 Auto Gas & Oil | 0 | 0 | 0 | 224 | 246 | 269 |
| 53318 Reference Materials | 0 | 0 | 0 | 217 | 385 | 385 |
| Subtotal | 0 | 0 | 0 | 441 | 631 | 654 |
| Capital Outlay | | | | | | |
| 54413 Computer Equipment | 0 | 0 | 0 | 450 | 1,200 | 600 |
| 54415 Vehicles | 0 | 0 | 0 | 0 | 10,000 | 0 |
| Subtotal | \$ 0 | \$ 0 | \$ 0 | \$ 450 | \$ 11,200 | \$ 600 |
| Totals | \$ 0 | \$ 0 | \$ 0 | \$ 166,839 | \$ 120,373 | \$ 190,696 |

NARRATIVE

The Long-Range Planning program guides and directs growth through the development of plans, policies and ordinances that preserve the character and enhance the livability of the Village. The Village's Long-Range Planning program prepares development policies and code amendments, tracks land use and population statistics, and maintains all elements of the Carol Stream Comprehensive Plan as required by State Statutes. The Long-Range Planning program develops and administers initiatives that promote the improvement of quality of life and business in Carol Stream, and assist in the stabilization of Carol Stream neighborhoods.

2008 ACCOMPLISHMENTS

1. Completed a survey of local business regarding the Village Sign Code. Received over 170 responses, which were evaluated and summarized in a report. This information will be used in the development of a more business-friendly Sign Code.
2. Completed an update to the Village Fence Code, making the code more user-friendly and reflective of community standards. The updated fence Code was approved by the Village Board in June.

2009 OBJECTIVES

1. Obtain the services of a consultant and complete a project to update the Sign Code. (Village Board Goal #12c)
2. Obtain the services of a consultant and develop a concept plan for improvements to Community Park. Seek public involvement and submit for grant funding. (Village Board Goal #22b)

EXPENDITURE

| Acct. # / Description | Actual FY 06-07 | Revised Budget FY 07-08 | Estimated Expenditures FY 07-08 | Proposed Budget FY 08-09 | Projected FY 09-10 | Projected FY 10-11 |
|------------------------------|----------------------------|--|--|---|-------------------------------|-------------------------------|
| Salaries & Wages | | | | | | |
| 51102 Personal Services | \$ 0 | \$ 0 | \$ 0 | \$ 19,849 | \$ 20,945 | \$ 22,041 |
| 51111 Group Insurance | 0 | 0 | 0 | 2,316 | 2,542 | 2,679 |
| 51112 IMRF | 0 | 0 | 0 | 1,888 | 1,917 | 1,937 |
| 51113 FICA | 0 | 0 | 0 | 1,312 | 1,381 | 1,453 |
| 51114 Workers Comp. | 0 | 0 | 0 | 73 | 77 | 82 |
| Subtotal | 0 | 0 | 0 | 25,438 | 26,862 | 28,192 |
| Contractual Services | | | | | | |
| 52223 Training | 0 | 0 | 0 | 1,800 | 1,400 | 1,400 |
| 52234 Dues & Subscriptions | 0 | 0 | 0 | 500 | 500 | 500 |
| 52253 Consultant | 0 | 0 | 0 | 0 | 61,600 | 0 |
| 52255 Software Maintenance | 0 | 0 | 0 | 1,100 | 1,100 | 1,100 |
| 52257 GIS | 0 | 0 | 0 | 1,350 | 1,350 | 1,350 |
| Subtotal | 0 | 0 | 0 | 4,750 | 65,950 | 4,350 |
| Totals | \$ 0 | \$ 0 | \$ 0 | \$ 30,188 | \$ 92,812 | \$ 32,542 |

NARRATIVE

The Economic Development program promotes the Village of Carol Stream as an outstanding place for business, in order to enhance the economic vitality of the community. Economic Development staff provides current and accurate information, engages in business retention program activities, and acts as ombudsmen for businesses as they work through the Village's permit approval processes. Information is provided to businesses through the use of marketing brochures, e-mail, listings of demographic and real estate market conditions, and by participation in industry events and conferences.

2008 ACCOMPLISHMENTS

1. Attended the International Council of Shopping Centers event in Chicago to encourage development and redevelopment in the Village's key retail areas. Met with property managers and business representatives to discuss building sites in Carol Stream and distributed the Village's informational brochure.
2. Acted as a liaison between the Illinois Department of Commerce and Economic Opportunity (DCEO) and the development community by creating a process for distribution of site search announcements. Forwarded eight site search announcements from the DCEO to a distribution list of developers and property managers.

2009 OBJECTIVES

1. Plan and arrange an event to promote development of commercial properties in the Village's key retail areas. Focus on commercial developers and realtors. (Village Board Goal #25a)
2. Update the Village's information sheets contained in the promotional brochure. (Village Board Goal #24a)

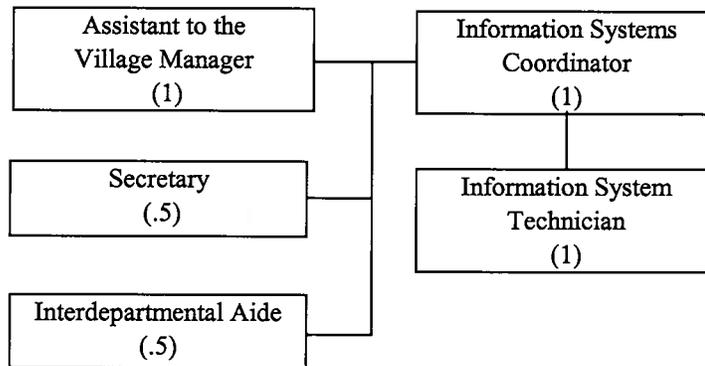
EXPENDITURE

| Acct. # / Description | Actual FY 06-07 | Revised Budget FY 07-08 | Estimated Expenditures FY 07-08 | Proposed Budget FY 08-09 | Projected FY 09-10 | Projected FY 10-11 |
|------------------------------|----------------------------|--|--|---|-------------------------------|-------------------------------|
| Salaries & Wages | | | | | | |
| 51102 Personal Services | \$ 0 | \$ 0 | \$ 0 | \$ 16,173 | \$ 16,982 | \$ 17,778 |
| 51111 Group Insurance | 0 | 0 | 0 | 1,887 | 2,061 | 2,161 |
| 51112 IMRF | 0 | 0 | 0 | 1,538 | 1,554 | 1,563 |
| 51113 FICA | 0 | 0 | 0 | 1,031 | 1,078 | 1,127 |
| 51114 Workers Comp. | 0 | 0 | 0 | 60 | 63 | 66 |
| Subtotal | 0 | 0 | 0 | 20,689 | 21,738 | 22,695 |
| Contractual Services | | | | | | |
| 52222 Meetings | 0 | 0 | 0 | 150 | 150 | 150 |
| 52246 Economic Development | 0 | 0 | 0 | 6,500 | 5,500 | 5,500 |
| Subtotal | 0 | 0 | 0 | 6,650 | 5,650 | 5,650 |
| Totals | \$ 0 | \$ 0 | \$ 0 | \$ 27,339 | \$ 27,388 | \$ 28,345 |

PERSONNEL SCHEDULE

| | Authorized 2007 | Budget 2008 | Proposed 2009 | Projected 2010 | Projected 2011 |
|-----------------|--------------------|----------------|------------------|-------------------|-------------------|
| Full Time | 2 | 2 | 3 | 3 | 3 |
| Part Time (FTE) | 1 | 1 | 1 | 1 | 1 |

ORGANIZATIONAL CHART *



* The positions included in the Management Services budget are supervised out of the Administration Department, but are included in the Management Services budget for accounting purposes.

NARRATIVE

Management Services is the department where many of the administrative expenditures, that support the entire Village organization and/or the General Corporate Fund are budgeted. The Management Services budget includes the personnel costs of the Assistant to the Village Manager, Information Systems Coordinator, a part-time Secretary and one part-time Interdepartmental Aide. The expenditures, which have been centralized for the General Corporate Fund, include the property and public liability insurance, the copy expense, telephone charges, postage and the computer network processors.

The Management Services budget includes enhancements and upgrades to the Village's PC based computer network systems, which serves the entire organization. The activities of cable television coordination, public information, customer service, solid waste and recycling contract administration and project research development are performed by the Assistant to the Village Manager. The Assistant Village Manager serves as the Village Risk Manager and oversees the Village's information systems technology function with funds allocated in the Management Services Department budget. This budget also includes funds for maintenance and upkeep of the Village's web page at <http://www.carolstream.org/> including implementation of the Village's electronic government (e-Government) initiatives.

Included in the Management Services Information Systems (IS) budget are funds for a new IS Technician. This position will be a cost-effective replacement of the outside contractor currently providing this service and will be able to provide more timely help desk and trouble-shooting services for users on the Village computer network.

EXPENDITURE

| Classification | (1) Actual 2006-07 | (1) Budget 2007-08 | (1) Estimated 2007-08 | Proposed 2008-09 | Projected 2009-10 | Projected 2010-11 |
|----------------------|--------------------------|--------------------------|-----------------------------|---------------------|----------------------|----------------------|
| Administration | | | | \$474,720 | \$484,159 | \$484,796 |
| Information Services | | | | \$351,796 | \$324,486 | \$386,563 |
| Totals | \$477,284 | \$785,236 | \$607,260 | \$826,516 | \$808,645 | \$871,359 |

(1) The Village has historically budgeted on a line item basis. This budget is the first year that the Village has moved to a program-cost budget. Therefore, the numbers for the 2006-07 Actual and 2007-08 Budget and Estimated are not available on a program basis.

NARRATIVE

The Administration program of the Management Services Budget encompasses all other Village-wide support functions not included under the Information Systems program or provided by other departments. Program functions include the purchase, maintenance and upkeep of centralized office equipment, coordination of special Village-wide projects such as the census, coordination of public information releases for special events and programs and interdepartmental aid services. This program also includes many of the General Corporate Fund cost centers, which support the entire Village organization including general and property liability insurance, telephone services and contingency costs.

2008 ACCOMPLISHMENTS

1. Completed preliminary preparations and reviewed the Village's comprehensive address database in preparation for the United States Census Bureau decennial census. Completed and submitted Local Update of Census Addresses (LUCA) to the US Census Bureau by March 15, 2008.
2. Received a \$7,170 grant from the Illinois Arts Council for cultural programming at the Ross Ferraro Town Center.
3. Investigated participation in several environmental programs and initiated participation in the Metropolitan Mayor's Caucus' Greenest Region Compact. Participated as an exhibitor at the February Chamber of Commerce luncheon on energy conservation. (Village Board Goal #11)

2009 OBJECTIVES

1. Secure grant funding from the Illinois Arts Council to support multi-cultural events at the Ross Ferraro Town Center.
2. Submit application for rebate assistance funding to the Illinois Department of Commerce and Economic Opportunity for energy reduction/efficiency initiatives at the Thomas A. Vinson Water Reclamation Center. (Village Board Goal #18d)

EXPENDITURE

| Acct. # / Description | Actual FY 06-07 | Revised Budget FY 07-08 | Estimated Expenditures FY 07-08 | Proposed Budget FY 08-09 | Projected FY 09-10 | Projected FY 10-11 |
|-------------------------------|----------------------------|--|--|---|-------------------------------|-------------------------------|
| Salaries & Wages | | | | | | |
| 51102 Personal Services | \$ 0 | \$ 0 | \$ 0 | \$ 141,790 | \$ 149,711 | \$ 157,745 |
| 51109 Overtime | 0 | 0 | 0 | 100 | 100 | 100 |
| 51111 Group Insurance | 0 | 0 | 0 | 14,025 | 15,098 | 15,890 |
| 51112 IMRF | 0 | 0 | 0 | 13,494 | 13,708 | 13,875 |
| 51113 FICA | 0 | 0 | 0 | 10,855 | 11,461 | 12,075 |
| 51114 Workers Comp. | 0 | 0 | 0 | 532 | 561 | 591 |
| Subtotal | 0 | 0 | 0 | 180,796 | 190,639 | 200,276 |
| Contractual Services | | | | | | |
| 52212 Auto Maintenance & Rpr. | 0 | 0 | 0 | 2,333 | 2,412 | 2,501 |
| 52222 Meetings | 0 | 0 | 0 | 380 | 380 | 380 |
| 52223 Training | 0 | 0 | 0 | 100 | 100 | 100 |
| 52224 Vehicle Insurance | 0 | 0 | 0 | 1,025 | 683 | 546 |
| 52226 Office Equip. Mtnce. | 0 | 0 | 0 | 2,500 | 2,500 | 2,500 |
| 52229 Postage | 0 | 0 | 0 | 33,690 | 35,038 | 36,438 |
| 52230 Telephone | 0 | 0 | 0 | 40,000 | 41,000 | 42,000 |
| 52231 Copy Expense | 0 | 0 | 0 | 30,000 | 30,000 | 30,000 |
| 52234 Dues & Subscriptions | 0 | 0 | 0 | 1,700 | 1,750 | 1,800 |
| 52253 Consultant | 0 | 0 | 0 | 2,400 | 2,500 | 2,500 |
| 52261 Liability Insurance | 0 | 0 | 0 | 8,384 | 7,335 | 2,204 |
| 52263 Property Insurance | 0 | 0 | 0 | 57,570 | 56,622 | 51,990 |
| Subtotal | 0 | 0 | 0 | 180,082 | 180,320 | 172,959 |
| Commodities | | | | | | |
| 53313 Auto Gas & Oil | 0 | 0 | 0 | 592 | 650 | 711 |
| 53314 Office Supplies | 0 | 0 | 0 | 900 | 1,000 | 1,000 |
| 53315 Printed Materials | 0 | 0 | 0 | 3,500 | 4,500 | 4,000 |
| 53317 Operating Supplies | 0 | 0 | 0 | 3,000 | 3,000 | 3,000 |
| 53324 Uniforms | 0 | 0 | 0 | 100 | 100 | 100 |
| 53380 Vending Mach Supplies | 0 | 0 | 0 | 2,500 | 2,500 | 2,500 |
| 53350 Small Equipment | 0 | 0 | 0 | 250 | 250 | 250 |
| Subtotal | 0 | 0 | 0 | 10,842 | 12,000 | 11,561 |
| Capital Outlay | | | | | | |
| 54413 Computer Equipment | 0 | 0 | 0 | 3,000 | 1,200 | 0 |
| 57499 Contingency | 0 | 0 | 0 | 100,000 | 100,000 | 100,000 |
| Subtotal | 0 | 0 | 0 | 103,000 | 101,200 | 100,000 |
| Totals | \$ 0 | \$ 0 | \$ 0 | \$ 474,720 | \$ 484,159 | \$ 484,796 |

NARRATIVE

The Information Systems program of the Management Services Budget encompasses all aspects of information systems technology including the Village's computer systems, cable television programming/broadcasting and electronic government initiatives including hardware and wireless forms of communications (i.e. Internet and telephone).

2008 ACCOMPLISHMENTS

1. Upgraded the Audio/Video broadcasting capabilities of the Municipal Center Board Room to increase content, enhance timeliness of information and reduce dead air time. Installed additional Board Room camera to record audience and presenters. Hired a part-time professional videographer to produce and record Board meetings and special broadcast events. (Village Board Goal #7)
2. Prepared bid specifications and coordinated installation of additional security cameras at the Ross Ferraro Town Center, Gregory J. Bielawski Municipal Center and Public Works Center to enhance security.
3. Assisted with the installation of new financial management software/hardware, which minimized disruption of service and inconvenience to users.
4. Recycled 13 computers and 19 monitors reducing the quantity of electronics equipment that would otherwise go to landfills. (Village Board Goal #11)

2009 OBJECTIVES

1. Update the Information Systems strategic plan.
2. Coordinate development of computer user group to facilitate open communications on current and future hardware/software uses and direction.

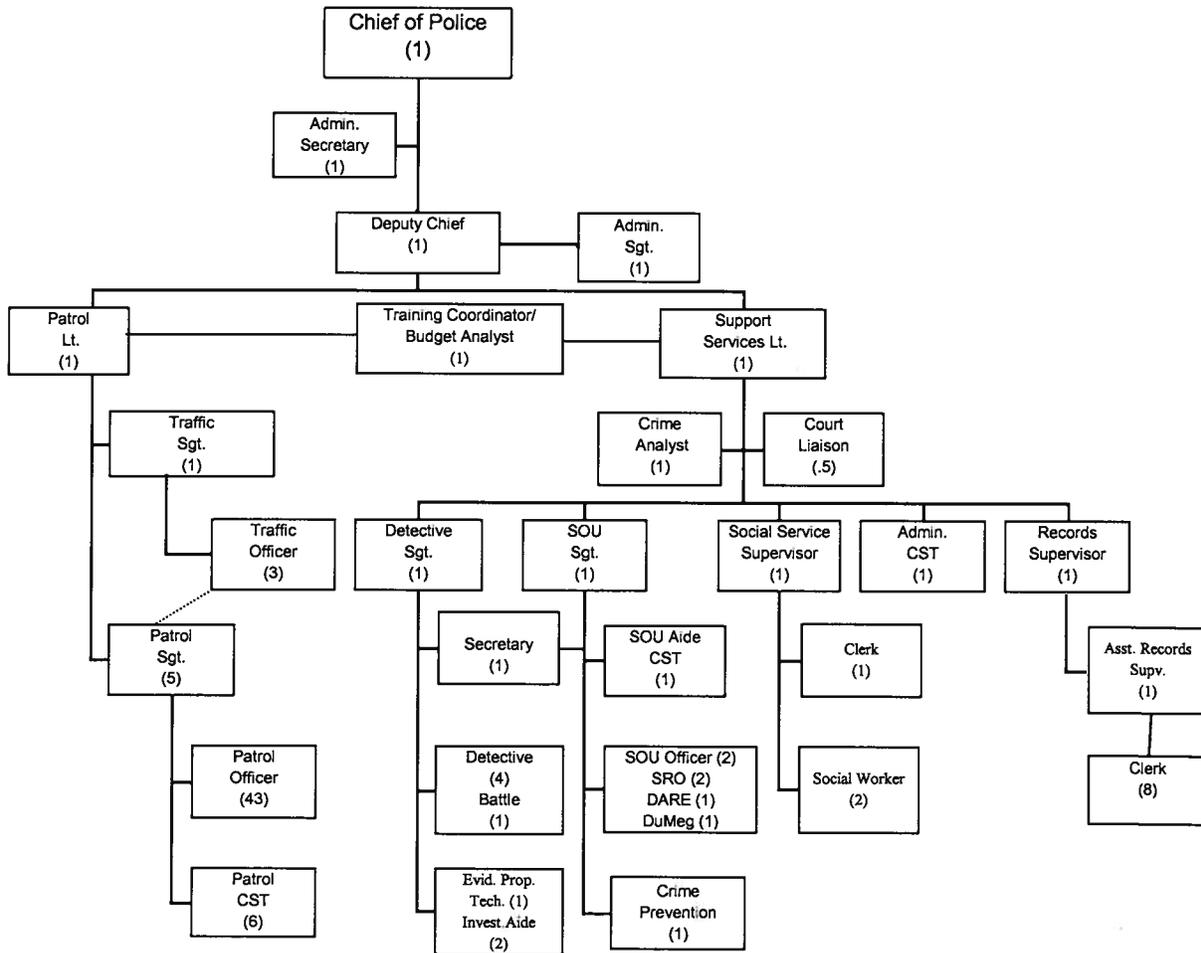
EXPENDITURE

| Acct. # / Description | Actual FY 06-07 | Revised Budget FY 07-08 | Estimated Expenditures FY 07-08 | Proposed Budget FY 08-09 | Projected FY 09-10 | Projected FY 10-11 |
|-----------------------------|--------------------|-------------------------------|---------------------------------------|--------------------------------|-----------------------|-----------------------|
| Salaries & Wages | | | | | | |
| 51102 Personal Services | \$ 0 | \$ 0 | \$ 0 | \$ 183,697 | \$ 172,258 | \$ 183,697 |
| 51109 Overtime | 0 | 0 | 0 | 500 | 500 | 500 |
| 51111 Group Insurance | 0 | 0 | 0 | 12,800 | 13,791 | 14,523 |
| 51112 IMRF | 0 | 0 | 0 | 15,375 | 15,807 | 16,191 |
| 51113 FICA | 0 | 0 | 0 | 12,368 | 13,216 | 14,091 |
| 51114 Workers Comp. | 0 | 0 | 0 | 532 | 674 | 716 |
| Subtotal | 0 | 0 | 0 | 225,272 | 216,246 | 229,718 |
| Contractual Services | | | | | | |
| 52222 Meetings | 0 | 0 | 0 | 50 | 50 | 50 |
| 52223 Training | 0 | 0 | 0 | 4,525 | 4,525 | 4,525 |
| 52234 Dues & Subscriptions | 0 | 0 | 0 | 225 | 225 | 225 |
| 52253 Consultant | 0 | 0 | 0 | 10,000 | 10,000 | 10,000 |
| 52255 Software Maintenance | 0 | 0 | 0 | 30,000 | 30,000 | 30,000 |
| 52257 GIS | 0 | 0 | 0 | 34,624 | 35,090 | 36,845 |
| Subtotal | 0 | 0 | 0 | 79,424 | 79,890 | 81,645 |
| Commodities | | | | | | |
| 53314 Office Supplies | 0 | 0 | 0 | 200 | 300 | 300 |
| 53317 Operating Supplies | 0 | 0 | 0 | 2,000 | 2,000 | 2,000 |
| 53324 Uniforms | 0 | 0 | 0 | 200 | 200 | 200 |
| 53350 Small Equipment | 0 | 0 | 0 | 500 | 500 | 500 |
| Subtotal | 0 | 0 | 0 | 2,900 | 3,000 | 3,000 |
| Capital Outlay | | | | | | |
| Other Equipment | 0 | 0 | 0 | 38,200 | 23,350 | 72,200 |
| Computer Equipment | 0 | 0 | 0 | 6,000 | 2,000 | 0 |
| Subtotal | 0 | 0 | 0 | 44,200 | 25,350 | 72,200 |
| Totals | \$ 0 | \$ 0 | \$ 0 | \$ 351,796 | \$ 324,486 | \$ 386,563 |

PERSONNEL SCHEDULE

| | Authorized 2007 | Budget 2008 | Proposed 2009 | Projected 2010 | Projected 2011 |
|-----------------|--------------------|----------------|------------------|-------------------|-------------------|
| Full Time | 93.5 | 96.5 | 99.5 | 101.5 | 103.5 |
| Part-Time (FTE) | 1 | 1 | 1 | 1 | 1 |

ORGANIZATIONAL CHART



NARRATIVE

The Carol Stream Police Department is responsible for providing public safety services to its residents and customers that live, work or visit our community. The department, like other law enforcement agencies around the nation, grows yearly in complexity and accountability. The men and women on the department are committed to providing the highest quality service in responding to criminal and non-criminal incidents, preventing such events whenever possible, educating our residents and other customers in all areas of public safety and assisting those that become victims of crime, accidents or social problems. The department embraces the problem solving approach and collaborative philosophy of law enforcement.

While remaining highly proficient at reacting to events that necessitate police service, the near, mid, and long-term goals are to increase our service abilities in an enhanced proactive method of law enforcement. The department has seven programs, which include Administration/Customer Service, Patrol, Investigation, Social Service, Records, Traffic and Special Operations. While each program is more extensively reviewed in their respective section of this document, an executive summary of these major components is as follows:

PATROL DIVISION

The uniformed **Patrol Unit** is the most visible part of police service. The Patrol Unit is usually the "first responder" to any call for police service and is also responsible for follow-up investigative work for those incidents that are not serious enough to merit more intensive follow-up by the Investigation Unit. Patrol officers are assigned permanent zone responsibilities that result in those officers working in the same geographic area on a daily basis to enhance the community problem oriented policing philosophy. Individual patrol sergeants serve as coordinators for each of the five patrol zones in the Village. They act as coordinators to address individual problems within their assigned zone. The core responsibilities of the Patrol Division are:

- 9-1-1 Call Response
- Preliminary Investigation of Reported Incidents
- Community Service
- Law Enforcement
- Preventative Patrol
- Crime Prevention
- *Community Policing and Problem Solving*
- *Field Training of Recruit Officers*

The **Traffic Unit** is a specialized uniform patrol unit that uses selective enforcement, education and engineering to promote traffic safety in the community. Core responsibilities of the Traffic Unit are:

- Traffic Enforcement
- Traffic Safety/Accident Reduction
- Education
- Accident Investigation
- *Problem Solving*

SUPPORT SERVICES DIVISION

The **Investigation Unit** provides investigative and intelligence support to the organization. Detectives are on call 24 hours a day and respond to major crimes to initiate immediate follow up investigative work. The core responsibilities of the Investigation Division are:

- Criminal Investigation
- Intelligence Gathering and Dissemination
- Multi-Jurisdictional Networking
- Juvenile Contact Data Maintenance
- Background Investigations For Police Employee Applicants
- *Evidence and Property Management*
- *Sex Offender Registration*
- *Crime Prevention*

The **Records Unit** provides clerical support and produces an increasing volume of statistical information required to properly administer the department and meet both state and federal reporting requirements. Core responsibilities of the Records Unit are:

- Records Management
- Initial Phone Contact
- Initial Walk-In Contact
- Support Services for patrol officers
- *Data Entry*
- *Customer Service*

The **Social Service Unit (SSU)** presents a valuable service to our residents and plays an important role in helping the department carry out its mission. The cores responsibilities of this unit are:

- Police Incident/Victim Outreach
- Counseling Services
- Crisis Intervention
- Community Networking
- *Social Service Referrals*

EXPENDITURE

| Classification | (1) Actual 2006-07 | (1) Budget 2007-08 | (1) Estimated 2007-08 | Proposed 2008-09 | Projected 2009-10 | Projected 2010-11 |
|--------------------|--------------------------|--------------------------|-----------------------------|---------------------|----------------------|----------------------|
| Administration | | | | \$1,654,214 | \$1,767,219 | \$1,778,752 |
| Special Operations | | | | 1,326,758 | 1,405,645 | 1,431,948 |
| Investigations | | | | 1,064,040 | 1,148,443 | 1,202,653 |
| Patrol | | | | 7,172,244 | 8,065,351 | 8,394,134 |
| Traffic | | | | 1,060,309 | 1,153,859 | 1,147,717 |
| Records | | | | 651,704 | 660,899 | 696,378 |
| Social Services | | | | 381,885 | 408,431 | 422,899 |
| Totals | \$10,722,645 | \$12,327,013 | \$11,421,277 | \$13,311,154 | \$14,609,847 | \$15,074,481 |

1) The Village has historically budgeted on a line item basis. This budget is the first year that the Village has moved to a program-cost budget. Therefore, the numbers for the 2006-07 Actual and 2007-08 Budget and Estimated are not available on a program basis.

NARRATIVE

The Administration Program is comprised of the Chief of Police, Deputy Chief of Police, Support Services Lieutenant, Patrol Lieutenant, Administrative Sergeant, Administrative Secretary, Crime Analyst and an Administrative Community Service Technician (CST).

The Chief of Police reports directly to the Village Manager and has overall authority and responsibility for department leadership, department purchasing, personnel administration, citizen and Village officials contacts. The Chief serves as the primary departmental liaison with other Village departments, the Board of Fire and Police Commissioners and other law enforcement and government agencies. The Chief directly supervises the Deputy Chief and Administrative Secretary and responds to scenes of major crimes as incident commander. The Chief strives to be visible and represents the department throughout the community.

The Deputy Chief performs administrative duties delegated by the Chief of Police. The Deputy Chief coordinates the preparation of the department budget, internal investigations and serves as emergency services project coordinator. He is also the direct supervisor of both the Patrol Lieutenant and the Support Services Lieutenant. The Deputy Chief also serves as the department's liaison with the media. Either Lieutenant and/or the Deputy Chief respond to the scene of major events. The Deputy Chief serves as the Acting Chief of Police when the Chief is unavailable.

The Support Services Lieutenant is responsible for the management and operation of the Records Division, Social Service Unit, Investigations Unit, and Special Operations Unit (SOU) and directly supervises the Crime Analyst and Administrative CST. This position is responsible for much of the complex staff work involving statistical analysis, long-range planning and department policies and procedures.

The Patrol Lieutenant is responsible for patrol operations and directly supervises the five Patrol Sergeants, the Traffic Sergeant and the Administrative Sergeant. The Patrol Lieutenant is responsible for monitoring all uniformed patrol operations, manpower allocation and the investigation of citizen complaints.

The Administrative Sergeant works under the direction of the Patrol Lieutenant and is responsible for patrol division scheduling, departmental training and the Commission for the Accreditation of Law Enforcement Agencies (CALEA) accreditation process.

The department's Administrative Secretary provides administrative support to all command personnel, maintains budget files, personnel files and confidential police records. The Administrative CST assists the Support Services Lieutenant in a variety of tasks and performs many facility and fleet management duties. The Crime Analyst provides statistical analysis for a variety of police issues including crime and calls for service. The Crime Analyst also supplies the

statistical information necessary to assist in the development of problem solving strategies by the individual zone coordinators and the SOU.

2008 ACCOMPLISHMENTS

1. The sixth patrol zone was designed but was not implemented due to staffing shortages.
2. Completed an additional 102 of the 459 standards required for CALEA Accreditation.
3. A staff study was conducted concerning the feasibility of implementing an Automated Traffic Law Enforcement (red light camera enforcement) system in Carol Stream. Following a comprehensive study, the Village contracted with Redflex USA to provide the infrastructure and services for such a system.
4. Completed all of the requirements of the National Incident Management Systems NIMCAST in order to be eligible for federal grant funding.

2009 OBJECTIVES

1. Implement the Automated Traffic Law Enforcement (red light cameras) program at a minimum of three intersections in the Village. (Village Board Goal #8b)
2. Conduct a one-day customer service training session for all police department employees and evaluate citizen feedback post-training. (Village Board Goal #6)
3. Reduce the use of flares through increased use of eco-friendly LED lighting systems at crashes and other traffic emergencies. (Village Board Goal #11)
4. Locate and purchase a suitable building in Carol Stream for the evidence storage facility. (Village Board Goal #14)
5. Evaluate the availability and feasibility of utilizing alternate fuel/fuel efficient vehicles for administrative fleet vehicles (Village Board Goal #11)

EXPENDITURE

| | Actual FY 06-07 | Revised Budget FY 07-08 | Estimated Expenditures FY 07-08 | Proposed Budget FY 08-09 | Projected FY 09-10 | Projected FY 10-11 |
|-------------------------------|----------------------------|--|--|---|-------------------------------|-------------------------------|
| Salaries & Wages | | | | | | |
| 51102 Personal Services | \$ 0 | \$ 0 | \$ 0 | \$ 922,542 | \$ 969,478 | \$ 1,022,054 |
| 51109 Overtime | 0 | 0 | 0 | 163,532 | 170,440 | 177,324 |
| 51111 Group Insurance | 0 | 0 | 0 | 117,848 | 126,600 | 133,063 |
| 51112 IMRF | 0 | 0 | 0 | 30,724 | 31,098 | 31,369 |
| 51113 FICA | 0 | 0 | 0 | 77,733 | 81,163 | 85,069 |
| 51114 Workers Comp. | 0 | 0 | 0 | 61,682 | 64,583 | 67,876 |
| 51116 Transfer-Police Pension | 0 | 0 | 0 | 51,773 | 55,009 | 58,447 |
| Subtotal | 0 | 0 | 0 | 1,425,834 | 1,498,371 | 1,575,202 |
| Contractual Services | | | | | | |
| 52212 Auto Maint. & Rpr. | 0 | 0 | 0 | 26,293 | 27,154 | 26,008 |
| 52222 Meetings | 0 | 0 | 0 | 2,510 | 2,515 | 2,590 |
| 52223 Training | 0 | 0 | 0 | 29,895 | 25,600 | 37,255 |
| 52224 Vehicle Insurance | 0 | 0 | 0 | 3,218 | 2,146 | 1,716 |
| 52226 Office Equip. Maint. | 0 | 0 | 0 | 7,450 | 6,875 | 5,400 |
| 52227 Radio Maintenance | 0 | 0 | 0 | 556 | 248 | 1,217 |
| 52230 Telephone | 0 | 0 | 0 | 6,618 | 7,195 | 7,507 |
| 52234 Dues & Subscriptions | 0 | 0 | 0 | 5,124 | 17,338 | 8,800 |
| 52236 Mgmt. Physicals | 0 | 0 | 0 | 540 | 560 | 625 |
| 52243 Paging | 0 | 0 | 0 | 384 | 384 | 384 |
| 52245 Gen'l Communication | 0 | 0 | 0 | 40,698 | 41,919 | 43,177 |
| 52253 Consultant | 0 | 0 | 0 | 15,000 | 0 | 0 |
| 52255 Software Maintenance | 0 | 0 | 0 | 767 | 776 | 835 |
| Subtotal | 0 | 0 | 0 | 139,053 | 132,710 | 135,514 |
| Commodities | | | | | | |
| 53313 Auto Gas & Oil | 0 | 0 | 0 | 12,009 | 13,191 | 14,416 |
| 53314 Office Supplies | 0 | 0 | 0 | 17,500 | 18,000 | 18,500 |
| 53315 Printed Materials | 0 | 0 | 0 | 1,253 | 1,200 | 1,250 |
| 53317 Operating Supplies | 0 | 0 | 0 | 1,260 | 1,305 | 1,350 |
| 53318 Reference Materials | 0 | 0 | 0 | 300 | 225 | 225 |
| 53321 Ammunition | 0 | 0 | 0 | 240 | 248 | 256 |
| 53322 Emergency Equipment | 0 | 0 | 0 | 90 | 95 | 100 |
| 53323 Weapons | 0 | 0 | 0 | 2,700 | 0 | 0 |
| 53324 Uniforms | 0 | 0 | 0 | 6,915 | 6,412 | 6,604 |
| 53326 Prisoner Care | 0 | 0 | 0 | 825 | 850 | 875 |
| 53350 Small Equipment | 0 | 0 | 0 | 6,985 | 4,775 | 3,675 |
| Subtotal | 0 | 0 | 0 | 50,077 | 46,301 | 47,251 |
| Capital Outlay | | | | | | |
| 54412 Other Equipment | 0 | 0 | 0 | 7,750 | 16,000 | 1,425 |
| 54413 Computer Equipment | 0 | 0 | 0 | 9,000 | 10,400 | 2,200 |
| 54415 Vehicles | 0 | 0 | 0 | 22,500 | 23,600 | 0 |
| 54417 Radios | 0 | 0 | 0 | 0 | 39,837 | 17,160 |
| Subtotal | 0 | 0 | 0 | 39,250 | 89,837 | 20,785 |
| Totals | \$ 0 | \$ 0 | \$ 0 | \$ 1,654,214 | \$ 1,767,219 | \$ 1,778,752 |

NARRATIVE

The Special Operations Unit (SOU) is responsible for tactical patrols, gang and drug enforcement. The unit also oversees community programs including Crime Prevention, School Resource Officers at Jay Stream Middle School & Glenbard North High School and instruction for DARE (Drug Abuse Resistance Education) and GREAT (Gang Resistance Education Awareness Training) programs.

2008 ACCOMPLISHMENTS

1. In May 2007 the unit assisted with development of the Citizens Police Academy Alumni Association. The Association has created and enacted bylaws, elected a Board of Directors and assisted with the Citizens Police Academy.
2. The unit created a system to sell seized vehicles through Ebay. Thirty-five vehicles were sold, totaling \$120,069.
3. The unit coordinated efforts with Glenbard North and created a parent program to teach parents of at-risk youth about the signs of gang activity and what to look for. Four classes were presented to thirty parents of at-risk youths.
4. Increased the number of volunteer hours to 1,616 in 2007 from 893 in 2006.

2009 OBJECTIVES

1. The unit will create an area on the department's website to enable the volunteers to view upcoming events, assignments and manpower needs. This website area will also be the medium for creating assignments for events and notifying the volunteers of needed information. The website will also be utilized to recruit additional volunteers.
2. The unit will select an officer to replace one of the tactical officers, who will return to the street in 2009. This officer will receive the necessary training to perform the job tasks of the position.
3. The unit will coordinate with the Glenbard North High School administration to design and complete a tabletop exercise for an armed intruder. The exercise will include the SRO, school administration, members of the Special Operations Unit and a member of the DuPage County SWAT team.
4. The unit will create the following new areas on the department's website: Crime prevention tips and services, gang identification, internet crimes and My Space safety. The unit will advertise the new areas by completing two press releases and placing information in the Carol Stream Correspondent.

EXPENDITURE

| | Actual FY 06-07 | Revised Budget FY 07-08 | Estimated Expenditures FY 07-08 | Proposed Budget FY 08-09 | Projected FY 09-10 | Projected FY 10-11 |
|---------------------------------|----------------------------|--|--|---|-------------------------------|-------------------------------|
| Salaries & Wages | | | | | | |
| 51102 Personal Services | \$ 0 | \$ 0 | \$ 0 | \$ 743,264 | \$ 787,495 | \$ 829,490 |
| 51107 Court Time | 0 | 0 | 0 | 10,650 | 11,103 | 11,547 |
| 51109 Overtime | 0 | 0 | 0 | 17,962 | 19,040 | 20,034 |
| 51111 Group Insurance | 0 | 0 | 0 | 149,376 | 161,104 | 169,764 |
| 51112 IMRF | 0 | 0 | 0 | 12,590 | 12,859 | 13,084 |
| 51113 FICA | 0 | 0 | 0 | 59,049 | 62,459 | 65,605 |
| 51114 Workers Comp. | 0 | 0 | 0 | 47,484 | 50,278 | 52,890 |
| 51116 Transfer - Police Pension | 0 | 0 | 0 | 72,920 | 77,477 | 82,320 |
| Subtotal | 0 | 0 | 0 | 1,113,295 | 1,181,815 | 1,244,734 |
| Contractual Services | | | | | | |
| 52212 Auto Maint. & Repair | 0 | 0 | 0 | 26,144 | 24,955 | 25,859 |
| 52222 Meetings | 0 | 0 | 0 | 500 | 500 | 525 |
| 52223 Training | 0 | 0 | 0 | 16,615 | 9,450 | 14,635 |
| 52224 Vehicle Insurance | 0 | 0 | 0 | 3,218 | 2,146 | 1,716 |
| 52226 Office Equip. Maint. | 0 | 0 | 0 | 4,200 | 4,500 | 4,700 |
| 52227 Radio Maintenance | 0 | 0 | 0 | 1,855 | 202 | 1,783 |
| 52230 Telephone | 0 | 0 | 0 | 4,131 | 4,054 | 4,220 |
| 52234 Dues & Subscriptions | 0 | 0 | 0 | 471 | 445 | 500 |
| 52236 Management Physicals | 0 | 0 | 0 | 595 | 280 | 315 |
| 52243 Paging | 0 | 0 | 0 | 288 | 288 | 288 |
| 52245 Gen'l Communication | 0 | 0 | 0 | 58,140 | 59,884 | 61,681 |
| 52255 Software Maintenance | 0 | 0 | 0 | 540 | 565 | 590 |
| Subtotal | 0 | 0 | 0 | 116,697 | 107,269 | 116,812 |
| Commodities | | | | | | |
| 53313 Auto Gas & Oil | 0 | 0 | 0 | 12,009 | 13,191 | 14,416 |
| 53315 Printed Materials | 0 | 0 | 0 | 1,463 | 1,500 | 1,550 |
| 53317 Operating Supplies | 0 | 0 | 0 | 4,200 | 4,350 | 4,500 |
| 53318 Reference Materials | 0 | 0 | 0 | 180 | 135 | 135 |
| 53321 Ammunition | 0 | 0 | 0 | 720 | 744 | 768 |
| 53322 Emergency Equipment | 0 | 0 | 0 | 180 | 190 | 200 |
| 53323 Weapons | 0 | 0 | 0 | 3,150 | 0 | 0 |
| 53324 Uniforms | 0 | 0 | 0 | 13,464 | 12,840 | 13,207 |
| 53325 Community Relations | 0 | 0 | 0 | 29,500 | 30,150 | 30,350 |
| 53330 Investigative Fund | 0 | 0 | 0 | 2,550 | 2,650 | 2,700 |
| 53350 Small Equipment | 0 | 0 | 0 | 2,650 | 0 | 0 |
| Subtotal | 0 | 0 | 0 | 70,066 | 65,750 | 67,826 |
| Capital Outlay | | | | | | |
| 54413 Computer Equipment | 0 | 0 | 0 | 1,200 | 0 | 1,700 |
| 54415 Vehicles | 0 | 0 | 0 | 24,700 | 0 | 0 |
| 54417 Radios | 0 | 0 | 0 | 800 | 50,811 | 876 |
| Subtotal | 0 | 0 | 0 | 26,700 | 50,811 | 2,576 |
| Totals | \$ 0 | \$ 0 | \$ 0 | \$ 1,326,758 | \$ 1,405,645 | \$ 1,431,948 |

NARRATIVE

The responsibilities of the Investigations Unit include criminal case investigation, victim follow up, sex offender registration, evidence/property management and employee background investigations.

2008 ACCOMPLISHMENTS

1. The Investigations Unit conducted three informational seminars for the community concerning the prevention of identity theft and the steps that should be taken if someone becomes a victim. Seminars were conducted at Belmont Village, Windsor Park, and Central Park. In addition, a pamphlet on identity theft entitled "Holiday Safety Tips" was developed for the public.
2. The Investigations Unit trained each of their employees in the use of the DuPage County Imagetrack database. That data base assists the department with the identification of suspects in all types of cases. Two detectives also became trainers for the new system.
3. The Investigations Unit began using a new database, Entersect, to assist with the investigation of crimes. The database provides immediate information about people, property, computers, vehicles and telephone numbers.
4. The Detective Sergeant conducted an analysis of the Investigations Unit. The analysis included the unit's needs such as manpower allocation, workload, training, equipment, personnel, etc. No major changes were recommended, but the analysis will help the unit to meet the future needs of the department and the community.

2009 OBJECTIVES

1. The Investigations Unit will begin to provide more training related to computer crimes for the detectives. This year one detective will be selected to receive specialized training such as basic computer crimes, computer crimes investigation, cell phone & portable storage forensic investigations, and computer fraud.
2. Implement a computer based evidence management system. (Village Board Goal #12b)
3. The "Financial Identity Theft" guide and the "Merchants Guide to Forged/Bad Checks" will be updated and revised to ensure that it meets the needs of the community. When complete, these guides will be put on the website.

4. The Investigations Unit will expand its role on Internet investigations. At least four investigations will be initiated to target sexual predators that prey on children. These cases will involve undercover work on-line.

GENERAL CORPORATE FUND

POLICE DEPARTMENT

Investigations Detail

EXPENDITURE

| | Actual FY 06-07 | Revised Budget FY 07-08 | Estimated Expenditures FY 07-08 | Proposed Budget FY 08-09 | Projected FY 09-10 | Projected FY 10-11 |
|---------------------------------|----------------------------|--|--|---|-------------------------------|-------------------------------|
| Salaries & Wages | | | | | | |
| 51102 Personal Services | \$ 0 | \$ 0 | \$ 0 | \$ 654,443 | \$ 687,332 | \$ 720,294 |
| 51107 Court Time | 0 | 0 | 0 | 10,650 | 11,103 | 11,547 |
| 51109 Overtime | 0 | 0 | 0 | 15,396 | 16,320 | 17,172 |
| 51111 Group Insurance | 0 | 0 | 0 | 86,057 | 92,510 | 97,275 |
| 51112 IMRF | 0 | 0 | 0 | 17,047 | 17,570 | 18,038 |
| 51113 FICA | 0 | 0 | 0 | 52,057 | 54,632 | 57,218 |
| 51114 Workers Comp. | 0 | 0 | 0 | 37,520 | 39,153 | 40,754 |
| 51116 Transfer - Police Pension | 0 | 0 | 0 | 62,711 | 66,631 | 70,795 |
| Subtotal | 0 | 0 | 0 | 935,881 | 985,251 | 1,033,093 |
| Contractual Services | | | | | | |
| 52212 Auto Maint. & Repair | 0 | 0 | 0 | 7,231 | 7,463 | 11,921 |
| 52222 Meetings | 0 | 0 | 0 | 75 | 75 | 90 |
| 52223 Training | 0 | 0 | 0 | 16,290 | 13,400 | 12,525 |
| 52224 Vehicle Insurance | 0 | 0 | 0 | 920 | 613 | 490 |
| 52226 Office Equip. Maint. | 0 | 0 | 0 | 650 | 675 | 700 |
| 52227 Radio Maintenance | 0 | 0 | 0 | 455 | 202 | 783 |
| 52230 Telephone | 0 | 0 | 0 | 3,768 | 3,880 | 3,768 |
| 52234 Dues & Subscriptions | 0 | 0 | 0 | 1,440 | 1,491 | 1,485 |
| 52236 Management Physicals | 0 | 0 | 0 | 560 | 240 | 270 |
| 52243 Paging | 0 | 0 | 0 | 384 | 384 | 384 |
| 52245 Gen'l Communication | 0 | 0 | 0 | 46,512 | 47,907 | 49,345 |
| 52255 Software Maintenance | 0 | 0 | 0 | 1,208 | 1,265 | 1,322 |
| Subtotal | 0 | 0 | 0 | 79,493 | 77,595 | 83,083 |
| Commodities | | | | | | |
| 53313 Auto Gas & Oil | 0 | 0 | 0 | 3,431 | 3,769 | 4,119 |
| 53315 Printed Materials | 0 | 0 | 0 | 1,463 | 1,500 | 1,550 |
| 53317 Operating Supplies | 0 | 0 | 0 | 840 | 870 | 900 |
| 53318 Reference Materials | 0 | 0 | 0 | 180 | 135 | 135 |
| 53321 Ammunition | 0 | 0 | 0 | 720 | 744 | 768 |
| 53322 Emergency Equipment | 0 | 0 | 0 | 180 | 190 | 200 |
| 53323 Weapons | 0 | 0 | 0 | 2,250 | 0 | 0 |
| 53324 Uniforms | 0 | 0 | 0 | 7,942 | 7,528 | 7,754 |
| 53330 Investigative Fund | 0 | 0 | 0 | 12,210 | 12,650 | 13,000 |
| 53350 Small Equipment | 0 | 0 | 0 | 0 | 0 | 3,625 |
| Subtotal | 0 | 0 | 0 | 29,216 | 27,386 | 32,051 |
| Capital Outlay | | | | | | |
| 54412 Other Equipment | 0 | 0 | 0 | 13,000 | 4,000 | 0 |
| 54413 Computer Equipment | 0 | 0 | 0 | 5,650 | 3,400 | 4,950 |
| 54415 Vehicles | 0 | 0 | 0 | 0 | 0 | 48,600 |
| 54417 Radios | 0 | 0 | 0 | 800 | 50,811 | 876 |
| Subtotal | 0 | 0 | 0 | 19,450 | 58,211 | 54,426 |
| Totals | \$ 0 | \$ 0 | \$ 0 | \$ 1,064,040 | \$ 1,148,443 | \$ 1,202,653 |

NARRATIVE

The core responsibilities of the Patrol Division include 9-1-1-call response, preliminary investigation of reporting incidents, community service, law enforcement, crime prevention and community policing and problem solving.

2008 ACCOMPLISHMENTS

1. Each zone coordinator prepared a report of activity types and locations of their assigned zone. This report is used by the department and zone officers to identify and focus on problem areas, zone objectives and partnership building opportunities.
2. New equipment has been installed in our squad cars. Each assists in officer safety and efficiency. This includes digital video recording, limited wireless Internet access, Motor Crash Reporting (MCR) and automated citation printers connected to the mobile data computers. Training has been provided as each application was released.
3. Police department vehicle accidents have been reduced by 31.8%. Education and awareness training was provided to employees.
4. We conducted a study of available pistols and ammunition to replace the department issued firearm. After completing this research the Sig Sauer 40 Caliber double action pistol was identified as the best alternative. These firearms were then purchased.

2009 OBJECTIVES

1. Relevant topics will be identified and Sergeants and Corporals will receive training to better prepare them for promotion. Some of these training sessions will be in-house and address issues specific to our police department.
2. Each zone coordinator will identify a major project for their zone and work with the community on that issue. The recent zone profiles, data from the crime analyst and stakeholder/community zone officer input will be used to determine the best project.
3. The patrol division will work towards improving customer service. Monthly topics will be identified and training will be provided to demonstrate the best methods to handle situations and improve customer service. (Village Board Goal #6)
4. Schedule a disaster drill for the police department, fire district and village. This will include mutual aid requests for a variety of services. The goal of this exercise is to test our response capabilities and provide realistic training to all involved.

GENERAL CORPORATE FUND

POLICE DEPARTMENT

Patrol Detail

EXPENDITURE

| | Actual FY 06-07 | Revised Budget FY 07-08 | Estimated Expenditures FY 07-08 | Proposed Budget FY 08-09 | Projected FY 09-10 | Projected FY 10-11 |
|---------------------------------|--------------------|-------------------------------|---------------------------------------|--------------------------------|-----------------------|-----------------------|
| Salaries & Wages | | | | | | |
| 51102 Personal Services | \$ 0 | \$ 0 | \$ 0 | \$ 3,708,766 | \$ 4,066,705 | \$ 4,586,510 |
| 51107 Court Time | 0 | 0 | 0 | 113,600 | 118,428 | 123,165 |
| 51109 Overtime | 0 | 0 | 0 | 202,714 | 214,880 | 226,098 |
| 51111 Group Insurance | 0 | 0 | 0 | 639,694 | 719,262 | 754,499 |
| 51112 IMRF | 0 | 0 | 0 | 33,500 | 34,365 | 35,095 |
| 51113 FICA | 0 | 0 | 0 | 307,803 | 336,085 | 375,508 |
| 51114 Workers Comp. | 0 | 0 | 0 | 293,831 | 321,201 | 360,311 |
| 51116 Transfer - Police Pension | 0 | 0 | 0 | 500,231 | 531,495 | 564,713 |
| Subtotal | 0 | 0 | 0 | 5,800,139 | 6,342,421 | 7,025,899 |
| Contractual Services | | | | | | |
| 52212 Auto Maint. & Repair | 0 | 0 | 0 | 285,464 | 299,170 | 305,656 |
| 52222 Meetings | 0 | 0 | 0 | 75 | 75 | 90 |
| 52223 Training | 0 | 0 | 0 | 78,025 | 93,300 | 67,775 |
| 52224 Vehicle Insurance | 0 | 0 | 0 | 35,862 | 23,908 | 19,126 |
| 52226 Office Equip. Maint. | 0 | 0 | 0 | 4,815 | 5,050 | 5,275 |
| 52227 Radio Maintenance | 0 | 0 | 0 | 15,857 | 4,758 | 14,870 |
| 52230 Telephone | 0 | 0 | 0 | 16,187 | 15,827 | 18,942 |
| 52234 Dues & Subscriptions | 0 | 0 | 0 | 1,261 | 1,369 | 1,321 |
| 52236 Management Physicals | 0 | 0 | 0 | 5,390 | 2,940 | 3,705 |
| 52239 Range | 0 | 0 | 0 | 5,500 | 5,500 | 5,500 |
| 52243 Paging | 0 | 0 | 0 | 480 | 480 | 480 |
| 52245 Gen'l Communication | 0 | 0 | 0 | 406,980 | 419,189 | 431,765 |
| 52249 Animal Control | 0 | 0 | 0 | 5,900 | 6,100 | 6,250 |
| 52255 Software Maintenance | 0 | 0 | 0 | 720 | 800 | 880 |
| Subtotal | 0 | 0 | 0 | 862,516 | 878,466 | 881,635 |
| Commodities | | | | | | |
| 53313 Auto Gas & Oil | 0 | 0 | 0 | 133,814 | 146,990 | 160,639 |
| 53315 Printed Materials | 0 | 0 | 0 | 7,891 | 8,400 | 8,652 |
| 53317 Operating Supplies | 0 | 0 | 0 | 33,600 | 34,800 | 36,000 |
| 53318 Reference Materials | 0 | 0 | 0 | 4,800 | 3,600 | 3,600 |
| 53321 Ammunition | 0 | 0 | 0 | 9,600 | 9,920 | 10,240 |
| 53322 Emergency Equipment | 0 | 0 | 0 | 12,980 | 1,920 | 2,040 |
| 53323 Weapons | 0 | 0 | 0 | 8,500 | 3,800 | 4,375 |
| 53324 Uniforms | 0 | 0 | 0 | 67,694 | 64,737 | 64,819 |
| 53350 Small Equipment | 0 | 0 | 0 | 16,560 | 22,265 | 17,105 |
| Subtotal | 0 | 0 | 0 | 295,439 | 296,432 | 307,470 |
| Capital Outlay | | | | | | |
| 54412 Other Equipment | 0 | 0 | 0 | 46,650 | 37,675 | 19,250 |
| 54413 Computer Equipment | 0 | 0 | 0 | 40,000 | 28,700 | 22,000 |
| 54415 Vehicles | 0 | 0 | 0 | 123,500 | 155,400 | 133,500 |
| 54417 Radios | 0 | 0 | 0 | 4,000 | 326,257 | 4,380 |
| Subtotal | 0 | 0 | 0 | 214,150 | 548,032 | 179,130 |
| Totals | \$ 0 | \$ 0 | \$ 0 | \$ 7,172,244 | \$ 8,065,351 | \$ 8,394,134 |

NARRATIVE

The Traffic Unit is responsible for enforcement of the Illinois Vehicle Code, various public education programs, traffic crash investigation, Crash Response Team, child safety seat inspection program, school crossing guard program and the administration of various Illinois Department of Transportation Division of Traffic Safety grants.

2008 ACCOMPLISHMENTS

1. The Traffic Unit along with assistance from patrol officers conducted the following traffic initiatives and "RID" (Reduce Influenced Drivers) enforcements.
 - Thirty-five "RID" enforcement operations resulted in 59 DUI arrests.
 - Forty-nine "Speed/Intersection Enforcement" initiatives resulted in 2,131 citations being issued.
 - Eight "Aggressive Driver" initiatives resulted in 125 citations being issued for four various unsafe driving violations.
 - Seventy-eight "Safety Belt" initiatives/zones resulted in 2,091 citations being issued.
 - Eight "Truck Enforcement" initiatives resulted in fines totaling \$78,883.
 - One child safety seat event was held in 2007 and our inspectors continued to handle many walk-ins. A total of sixty-five child safety seats were inspected.
2. Many of the traffic initiatives conducted in 2007 were funded by over \$120,000 in grants that were awarded to the department by the Illinois Department of Transportation Division of Traffic Safety. The unit was awarded a \$2,000 equipment grant from the Illinois Department of Transportation Division of Traffic Safety in response to our successful "Click it or Ticket" safety belt enforcement campaign.
3. The department placed second in the State Traffic Safety Challenge and first in the National Traffic Safety Challenge.
4. The unit displayed two traffic safety floats in the 4th of July parade.
5. In an effort to reach out to the Hispanic and elderly drivers in our community the unit held three informational seminars attended by a total of seventy people. The topics covered

included: drinking and driving, driver's licensing, insurance requirements, child restraints and elderly driver training.

2009 OBJECTIVES

1. The Traffic Unit will continue to aggressively enforce traffic violations and conduct traffic initiatives to reduce crashes and "RID" the roadways of intoxicated drivers. Traffic objectives during the coming year include:
 - Forty speed/intersection initiatives
 - Forty seat belt enforcement zones and roving patrols
 - Four roadside safety checkpoints
 - Thirty "RID" (Reduce Influenced Drivers) initiatives
 - One child safety seat inspection and education seminar
 - Six overweight truck initiatives.
2. The Traffic Unit will apply for additional grant funding, when available, through the Illinois Department of Transportation Division of Traffic Safety.
3. The department is participating in the 2007 State Traffic Safety Challenge that allows law enforcement agencies to establish comprehensive goals in traffic enforcement and to share their accomplishments with the law enforcement community. The department will focus on the three main requirements to achieve this recognition:
 - Occupant protection, such as safety belt or child restraints
 - Impaired driving, either alcohol or drug impaired driving
 - Speed enforcement.
4. The Traffic Unit will assist in the implementation and administration of an automated red light enforcement program. The Unit's involvement will include review of violations, staff support at administrative hearings and addressing violator inquiries.

GENERAL CORPORATE FUND

POLICE DEPARTMENT

Traffic Detail

EXPENDITURE

| | Actual FY 06-07 | Revised Budget FY 07-08 | Estimated Expenditures FY 07-08 | Proposed Budget FY 08-09 | Projected FY 09-10 | Projected FY 10-11 |
|---------------------------------|--------------------|-------------------------------|---------------------------------------|--------------------------------|-----------------------|-----------------------|
| Salaries & Wages | | | | | | |
| 51102 Personal Services | \$ 0 | \$ 0 | \$ 0 | \$ 312,830 | \$ 330,849 | \$ 351,914 |
| 51105 Crossing Guards | 0 | 0 | 0 | 93,825 | 97,813 | 101,726 |
| 51107 Court Time | 0 | 0 | 0 | 7,100 | 7,402 | 7,698 |
| 51109 Overtime | 0 | 0 | 0 | 112,830 | 113,600 | 114,310 |
| 51111 Group Insurance | 0 | 0 | 0 | 43,340 | 46,688 | 49,160 |
| 51113 FICA | 0 | 0 | 0 | 40,284 | 42,049 | 43,911 |
| 51114 Workers Comp. | 0 | 0 | 0 | 38,441 | 40,125 | 42,022 |
| 51116 Transfer - Police Pension | 0 | 0 | 0 | 41,564 | 44,162 | 46,922 |
| Subtotal | 0 | 0 | 0 | 690,214 | 722,688 | 757,663 |
| Contractual Services | | | | | | |
| 52212 Auto Maint. & Repair | 0 | 0 | 0 | 20,366 | 25,161 | 21,836 |
| 52223 Training | 0 | 0 | 0 | 28,380 | 14,050 | 19,645 |
| 52224 Vehicle Insurance | 0 | 0 | 0 | 2,759 | 1,839 | 1,471 |
| 52227 Radio Maintenance | 0 | 0 | 0 | 902 | 90 | 847 |
| 52230 Telephone | 0 | 0 | 0 | 1,670 | 1,726 | 1,801 |
| 52234 Dues & Subscriptions | 0 | 0 | 0 | 322 | 295 | 250 |
| 52236 Management Physicals | 0 | 0 | 0 | 140 | 160 | 180 |
| 52243 Paging | 0 | 0 | 0 | 240 | 240 | 240 |
| 52245 Gen'l Communication | 0 | 0 | 0 | 29,070 | 29,942 | 30,840 |
| 52255 Software Maintenance | 0 | 0 | 0 | 90 | 100 | 110 |
| 52298 ATLE - Service Fee | 0 | 0 | 0 | 259,050 | 275,415 | 283,622 |
| 52310 ATLE - Legal Adjudctn | 0 | 0 | 0 | 6,400 | 9,600 | 9,600 |
| Subtotal | 0 | 0 | 0 | 349,389 | 358,618 | 370,442 |
| Commodities | | | | | | |
| 53313 Auto Gas & Oil | 0 | 0 | 0 | 10,293 | 11,307 | 12,357 |
| 53314 Office Supplies | 0 | 0 | 0 | 0 | 0 | 0 |
| 53315 Printed Materials | 0 | 0 | 0 | 597 | 600 | 625 |
| 53317 Operating Supplies | 0 | 0 | 0 | 840 | 870 | 900 |
| 53318 Reference Materials | 0 | 0 | 0 | 120 | 90 | 90 |
| 53321 Ammunition | 0 | 0 | 0 | 720 | 744 | 768 |
| 53322 Emergency Equipment | 0 | 0 | 0 | 180 | 190 | 200 |
| 53323 Weapons | 0 | 0 | 0 | 1,800 | 0 | 0 |
| 53324 Uniforms | 0 | 0 | 0 | 4,956 | 4,536 | 4,672 |
| Subtotal | 0 | 0 | 0 | 19,506 | 18,337 | 19,612 |
| Capital Outlay | | | | | | |
| 54413 Computer Equipment | 0 | 0 | 0 | 1,200 | 0 | 0 |
| 54415 Vehicles | 0 | 0 | 0 | 0 | 32,000 | 0 |
| 54417 Radios | 0 | 0 | 0 | 0 | 22,216 | 0 |
| Subtotal | 0 | 0 | 0 | 1,200 | 54,216 | 0 |
| Totals | \$ 0 | \$ 0 | \$ 0 | \$ 1,060,309 | \$ 1,153,859 | \$ 1,147,717 |

NARRATIVE

The Records Division is staffed 24 hours/seven days a week including holidays and is often the first contact for customers in the Police Department.

The Records Division processes reports through the NetRMS system, the new web based DuPage County Criminal Justice data system. All traffic stop contact data is recorded and transmitted to the Illinois Department of Transportation. Arrest paperwork and the criminal/ordinance complaints, citations and bond are transmitted to the DuPage County Circuit Clerk for court.

2008 ACCOMPLISHMENTS

1. Records Supervisors attended an IDOT Mobile Crash Reporting (MCR) informational meeting and training session. Printers for printing the motorist copy of the crash report were purchased for the squad cars in December, 2007. Implementation of the IDOT MCR system began February 1, 2008.
2. The Records Supervisor conducted an analysis of the Records Division. The analysis included the unit's needs such as personnel, workload and equipment needs. The analysis identified needed equipment that was included in the FY09 budget. Personnel and workload recommendations will be dependent upon the impact of MCR and electronic ticketing.

2009 OBJECTIVES

1. A procedure will be established for electronic ticketing workflow. This procedure will address the workflow method between the squad cars, Records and the Circuit Clerk's office.
2. With the implementation of the MCR program of electronic crash reporting, research the workflow between the Patrol Division and Records Division. Research the retrieval of crash reports from IDOT. Establish a procedure for the workflow of electronic crash reporting and the procedure for retrieving the reports when necessary for the Records Division and for the public.
3. Research the CALEA Accreditation standards that will affect the Records Division. The Records Division will implement five of the standards for CALEA Accreditation.
4. The NetRMS electronic report writing system's software rules may produce errors when officers are writing and submitting reports. The Records Supervisor and Assistant Supervisor will hold roll call training sessions with each platoon to review and correct the most common errors.

EXPENDITURE

| | Actual FY 06-07 | Revised Budget FY 07-08 | Estimated Expenditures FY 07-08 | Proposed Budget FY 08-09 | Projected FY 09-10 | Projected FY 10-11 |
|-----------------------------|----------------------------|--|--|---|-------------------------------|-------------------------------|
| Salaries & Wages | | | | | | |
| 51102 Personal Services | \$ 0 | \$ 0 | \$ 0 | \$ 460,358 | \$ 487,827 | \$ 515,764 |
| 51109 Overtime | 0 | 0 | 0 | 2,566 | 2,720 | 2,862 |
| 51111 Group Insurance | 0 | 0 | 0 | 59,680 | 64,136 | 67,426 |
| 51112 IMRF | 0 | 0 | 0 | 43,841 | 44,698 | 45,399 |
| 51113 FICA | 0 | 0 | 0 | 35,414 | 37,527 | 39,675 |
| 51114 Workers Comp. | 0 | 0 | 0 | 1,891 | 2,004 | 2,117 |
| Subtotal | 0 | 0 | 0 | 603,750 | 638,912 | 673,243 |
| Contractual Services | | | | | | |
| 52223 Training | 0 | 0 | 0 | 4,590 | 4,400 | 4,760 |
| 52226 Office Equip. Maint. | 0 | 0 | 0 | 2,700 | 3,425 | 3,550 |
| 52232 Records Storage | 0 | 0 | 0 | 110 | 115 | 120 |
| 52234 Dues & Subscriptions | 0 | 0 | 0 | 244 | 136 | 146 |
| 52243 Paging | 0 | 0 | 0 | 96 | 96 | 96 |
| 52247 Data Processing | 0 | 0 | 0 | 3,600 | 3,700 | 3,800 |
| Subtotal | 0 | 0 | 0 | 11,340 | 11,872 | 12,472 |
| Commodities | | | | | | |
| 53315 Printed Materials | 0 | 0 | 0 | 1,391 | 1,350 | 1,400 |
| 53317 Operating Supplies | 0 | 0 | 0 | 840 | 870 | 900 |
| 53318 Reference Materials | 0 | 0 | 0 | 120 | 90 | 90 |
| 53324 Uniforms | 0 | 0 | 0 | 5,463 | 5,605 | 5,773 |
| 53350 Small Equipment | 0 | 0 | 0 | 300 | 0 | 2,000 |
| Subtotal | 0 | 0 | 0 | 8,114 | 7,915 | 10,163 |
| Capital Outlay | | | | | | |
| 54412 Other Equipment | 0 | 0 | 0 | 8,300 | 0 | 0 |
| 54413 Computer Equipment | 0 | 0 | 0 | 20,200 | 2,200 | 500 |
| Subtotal | 0 | 0 | 0 | 28,500 | 2,200 | 500 |
| Totals | \$ 0 | \$ 0 | \$ 0 | \$ 651,704 | \$ 660,899 | \$ 696,378 |

NARRATIVE

The Social Service Unit (SSU) primarily functions as a support service to police personnel and as a proactive intervention and interaction service provider to the Carol Stream community. Support services provided by the Social Service Unit include a comprehensive referral service, diagnostic consultation, crisis intervention, individual, family, couples and group counseling.

2008 ACCOMPLISHMENTS

1. A Social Service Unit Weather Emergency Procedure was developed to provide immediate assistance in identifying and accessing senior community contacts, partners and potential transportation options available for our growing Carol Stream Senior population in the event of a high-risk weather situation.
2. The Social Service Unit enhanced its preparedness to respond to a pandemic by researching existing Pandemic Preparedness plans, compiling lessons learned by law enforcement from the SARS outbreak and by participating in a tabletop exercise.
3. The Social Service Unit expanded its outreach to area seniors through a multimedia approach through the Village's Channel, updating the village website and by utilizing the City Watch Message System. Programming on the cable channel addressed senior concerns regarding Medicare Part D and Fire Safety. A drop down menu was added under the Social Service web page specifically for Senior Services and City Watch messages addressed issues about weather, fraud and area services.
4. The Social Service Unit forged strong working relationships with area Red Cross representatives and the DuPage County Homeland Security Emergency Management team to secure site contracts and the production of a Carol Stream Community Shelter Guide. The guide was disseminated to Village and Police representatives for computer and hard copy access. In addition a Memorandum of Understanding was executed between the Village and Red Cross in order to coordinate disaster services.

2009 OBJECTIVES

1. The Social Service Unit will coordinate three new initiatives to reinvigorate community and employee interest in fund raising and volunteer participation for the annual Christmas Sharing Program.
2. The Social Service Unit will provide in-house training to Police and Village employees on Pandemic Preparedness emphasizing professional and personal preparedness.

3. The Social Service Unit will promote and initiate a registration drive for Carol Stream residents to participate in “Operation Helping Hand”, a program designed to ensure the safety of those residents in DuPage County that are most vulnerable in emergencies and disasters, the elderly and infirmed and those with various disabilities.

4. The Social Service Unit will initiate the implementation of a Teen Alcohol & Drug Accountability Program for the Village of Carol Stream. They will reach out to community and Village stakeholders with the intention of educating and engaging them in the process of developing a Village wide program.

GENERAL CORPORATE FUND

**POLICE DEPARTMENT
Social Services Detail**

EXPENDITURE

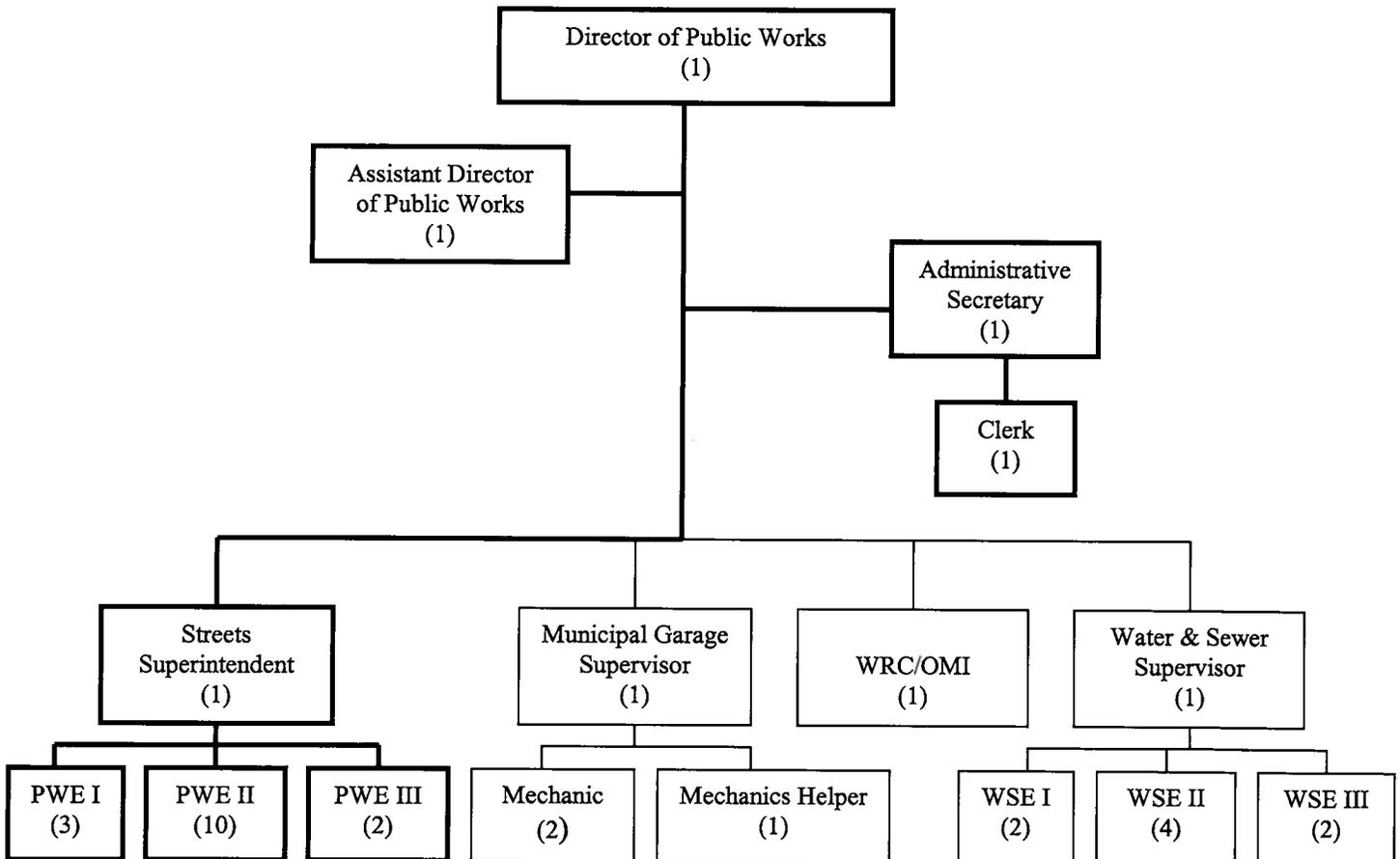
| | Actual FY 06-07 | Revised Budget FY 07-08 | Estimated Expenditures FY 07-08 | Proposed Budget FY 08-09 | Projected FY 09-10 | Projected FY 10-11 |
|-----------------------------|----------------------------|--|--|---|-------------------------------|-------------------------------|
| Salaries & Wages | | | | | | |
| 51102 Personal Services | \$ 0 | \$ 0 | \$ 0 | \$ 286,860 | \$ 303,825 | \$ 321,057 |
| 51111 Group Insurance | 0 | 0 | 0 | 31,371 | 33,787 | 35,570 |
| 51112 IMRF | 0 | 0 | 0 | 27,280 | 27,800 | 28,221 |
| 51113 FICA | 0 | 0 | 0 | 21,945 | 23,243 | 24,561 |
| 51114 Workers Comp. | 0 | 0 | 0 | 1,061 | 1,124 | 1,188 |
| Subtotal | 0 | 0 | 0 | 368,517 | 389,779 | 410,597 |
| Contractual Services | | | | | | |
| 52222 Meetings | 0 | 0 | 0 | 700 | 700 | 775 |
| 52223 Training | 0 | 0 | 0 | 6,585 | 7,300 | 7,715 |
| 52226 Office Equip. Maint. | 0 | 0 | 0 | 310 | 320 | 330 |
| 52230 Telephone | 0 | 0 | 0 | 557 | 573 | 593 |
| 52234 Dues & Subscriptions | 0 | 0 | 0 | 1,355 | 1,355 | 1,445 |
| 52243 Paging | 0 | 0 | 0 | 144 | 144 | 144 |
| Subtotal | 0 | 0 | 0 | 9,651 | 10,392 | 11,002 |
| Commodities | | | | | | |
| 53315 Printed Materials | 0 | 0 | 0 | 597 | 600 | 625 |
| 53317 Operating Supplies | 0 | 0 | 0 | 420 | 435 | 450 |
| 53318 Reference Materials | 0 | 0 | 0 | 300 | 225 | 225 |
| 53350 Small Equipment | 0 | 0 | 0 | 800 | 0 | 0 |
| Subtotal | 0 | 0 | 0 | 2,117 | 1,260 | 1,300 |
| Capital Outlay | | | | | | |
| 54413 Computer Equipment | 0 | 0 | 0 | 1,600 | 7,000 | 0 |
| Subtotal | 0 | 0 | 0 | 1,600 | 7,000 | 0 |
| Totals | \$ 0 | \$ 0 | \$ 0 | \$ 381,885 | \$ 408,431 | \$ 422,899 |

PERSONNEL SCHEDULE

| | Authorized 2007 | Budget 2008 | Proposed 2009 | Projected 2010 | Projected 2011 |
|--------------------|--------------------|----------------|------------------|-------------------|-------------------|
| Streets | 19 | 20 | 20 | 20 | 20 |
| Water/Sewer | 8 | 8 | 9 | 9 | 9 |
| Municipal Garage | 4 | 4 | 4 | 4 | 4 |
| Seasonal Employees | 8 | 8 | 8 | 8 | 8 |

The Street Division Includes Public Works Administrative Staff.

ORGANIZATIONAL CHART



NARRATIVE

The Street Division’s mission is to maintain the Village infrastructure, such as streets, curbs, sidewalks, parkway trees, storm water collection and drainage systems, street lighting and traffic control signage and rights-of-way. The Division’s seven programs include administration, snow and ice control, street maintenance, traffic signs & lights, building grounds, parkway trees, and storm-water management. The Village’s Street Superintendent oversees all Division operations and reports to the Director of Public Works. It is being recommended that the Administrative Analyst position be reclassified to Assistant Public Works Director to better align the duties of the position with the needs of the department.

EXPENDITURE

| Classification | (1) Actual 2006-07 | (1) Budget 2007-08 | (1) Estimated 2007-08 | Proposed 2008-09 | Projected 2009-10 | Projected 2010-11 |
|---------------------------|--------------------------|--------------------------|-----------------------------|---------------------|----------------------|----------------------|
| Administration | | | | \$330,046 | \$347,570 | \$371,337 |
| Snow & Ice Control | | | | 719,300 | 771,284 | 940,910 |
| Street Maintenance | | | | 594,339 | 641,930 | 622,227 |
| Traffic Signs & Lights | | | | 520,863 | 363,775 | 418,952 |
| Building & Grounds | | | | 563,111 | 620,811 | 583,470 |
| Storm Water Management | | | | 226,551 | 407,585 | 266,428 |
| Parkway Trees | | | | 442,020 | 464,562 | 425,067 |
| Totals | \$2,630,674 | \$3,152,830 | \$3,146,418 | \$3,396,230 | \$3,617,517 | \$3,628,391 |

(1) The Village has historically budgeted on a line item basis. This budget is the first year that the Village has moved to a program-cost budget. Therefore, the numbers for the 2006-07 Actual and 2007-08 Budget and Estimated are not available on a program basis.

NARRATIVE

The Administration Program element includes expenditures associated with: preparing purchase requests, establishing daily work schedules, developing and applying computer procedures and applications to improve work effectiveness, conducting facility safety audits, drafting bid specifications, documenting and processing customer requests for service, evaluating employee performance and preparing the division's annual operating and budget plan.

2008 ACCOMPLISHMENTS

1. The Administrative staff received, recorded and responded to 970 citizen requests for service during 2007. Of the 970 requests, 97.2% were promptly responded to and resolved satisfactorily. The remaining twenty-seven (27) requests are in process.
2. Completed the development of the parkway tree geodatabase. This visual database allows staff to see the species of each tree at its given location. By knowing the species of the tree in question, staff can choose a strategy to remedy the problem before going into the field. (Village Board Goal #16)
3. Staff developed a computerized streetlight maintenance tracking application and new work procedures. This new system allows staff to keep track of the status of all 1684 streetlights in the Village. By utilizing this database, staff will have the ability to check on the current condition of a streetlight and check work notes regarding the streetlight in question. (Village Board Goal #16)

2009 OBJECTIVES

1. Create additional avenues to spread information about department projects via the web page and provide residents an easy way to request Village services electronically. (Village Board Goals #6 & #7)
2. Provide customer service training to all staff. (Village Board Goal #7)

EXPENDITURE

| Acct./Description | Actual FY 06-07 | Revised Budget FY 07-08 | Estimated Expenditures FY 07-08 | Proposed Budget FY 08-09 | Projected FY 09-10 | Projected FY 10-11 |
|---------------------------------|----------------------------|--|--|---|-------------------------------|-------------------------------|
| Salaries & Wages | | | | | | |
| 51102 Personal Services | \$ 0 | \$ 0 | \$ 0 | \$ 174,364 | \$ 183,843 | \$ 193,417 |
| 51111 Group Insurance | 0 | 0 | 0 | 21,394 | 22,959 | 33,716 |
| 51112 IMRF | 0 | 0 | 0 | 16,582 | 16,822 | 17,001 |
| 51113 FICA | 0 | 0 | 0 | 13,339 | 14,064 | 14,796 |
| 51114 Workers Comp. | 0 | 0 | 0 | 2,886 | 3,016 | 3,145 |
| Subtotal | 0 | 0 | 0 | 228,565 | 240,704 | 262,075 |
| Contractual Services | | | | | | |
| 52212 Auto Maintenance & Repair | 0 | 0 | 0 | 11,194 | 11,573 | 11,998 |
| 52222 Meetings | 0 | 0 | 0 | 150 | 150 | 150 |
| 52223 Training | 0 | 0 | 0 | 6,475 | 5,950 | 5,950 |
| 52224 Vehicle Insurance | 0 | 0 | 0 | 1,891 | 1,260 | 1,008 |
| 52226 Office Equip. Maintenance | 0 | 0 | 0 | 300 | 300 | 300 |
| 52227 Radio Maintenance | 0 | 0 | 0 | 500 | 500 | 500 |
| 52230 Telephone | 0 | 0 | 0 | 2,000 | 2,000 | 2,000 |
| 52231 Copy Expense | 0 | 0 | 0 | 300 | 300 | 300 |
| 52234 Dues & Subscriptions | 0 | 0 | 0 | 2,305 | 2,415 | 2,195 |
| 52236 Management Physicals | 0 | 0 | 0 | 400 | 400 | 400 |
| 52255 Software Maintenance | 0 | 0 | 0 | 500 | 500 | 500 |
| 52267 Uniform Cleaning | 0 | 0 | 0 | 1,400 | 1,400 | 1,400 |
| 52269 Mosquito Abatement | 0 | 0 | 0 | 37,122 | 40,835 | 42,877 |
| 52276 Janitorial Services | 0 | 0 | 0 | 12,000 | 12,000 | 12,000 |
| 52277 Heating Gas | 0 | 0 | 0 | 14,000 | 14,000 | 14,000 |
| Subtotal | 0 | 0 | 0 | 90,537 | 93,583 | 95,578 |
| Commodities | | | | | | |
| 53313 Auto Gas & Oil | 0 | 0 | 0 | 3,444 | 3,783 | 4,134 |
| 53314 Office Supplies | 0 | 0 | 0 | 1,400 | 1,400 | 1,400 |
| 53315 Printed Materials | 0 | 0 | 0 | 100 | 100 | 100 |
| 53317 Operating Supplies | 0 | 0 | 0 | 1,000 | 1,000 | 1,000 |
| 53319 Maintenance Supplies | 0 | 0 | 0 | 2,500 | 2,500 | 2,500 |
| Subtotal | 0 | 0 | 0 | 8,444 | 8,783 | 9,134 |
| Capital Outlay | | | | | | |
| 54413 Computer Equipment | 0 | 0 | 0 | 2,500 | 4,500 | 4,550 |
| Subtotal | 0 | 0 | 0 | 2,500 | 4,500 | 4,550 |
| Totals | \$ 0 | \$ 0 | \$ 0 | \$ 330,046 | \$ 347,570 | \$ 371,337 |

NARRATIVE

The Street Division is responsible for removing snow and ice from 107 miles of Village streets, which include 315 cul-de-sacs. To efficiently manage snow and ice removal, the service area has been subdivided into sixteen separate zones. Independent contractors are assigned to areas throughout town to supplement staff during snow events. A combined private and public staffing plan allows the Village to maintain the service level expected during major snow accumulations. An eight-hour snow removal benchmark has been established for storm events.

2008 ACCOMPLISHMENTS

1. Snow removal operations met all Village Board approved snow plan objectives during the winter of 2006-2007. The winter of 2006-07 had twenty-three (23) plowing events that resulted in 58 inches of snow. All streets were cleared within eight hours after the snowfall stopped as per the Snow and Ice Control plan. Salt brine, a more environmentally friendly material which meets NPDES requirements, was used to pre-treat streets prior to snow events. The department used 61,624 gallons of brine and 2185 tons of road salt during 2006-07.
2. The Public Works Department added a new material to the Snow Ice Removal operations in 2007. “GeoMelt” is an anti-icing/deicing fluid that is an all-natural, agricultural, renewable product made from beet juice that when mixed with salt brine lowers the freezing point to – 26 degrees F. The Village utilized 9,555 gallons of GeoMelt to help remove snow and ice from Village streets. (Village Board Goal #11)

2009 OBJECTIVES

1. Maintain or exceed the Village Board established benchmarks for each snow and ice event as defined in the Snow/Ice Control plan.
2. Research and analyze additional snow and ice fighting products that are “Environmentally Friendly” that will help the Village to achieve the requirements of its NPDES Phase II permit.

GENERAL CORPORATE FUND

**PUBLIC WORKS
Street Division - Snow and Ice Control Detail**

EXPENDITURE

| Acct./Description | Actual FY 06-07 | Revised Budget FY 07-08 | Estimated Expenditures FY 07-08 | Proposed Budget FY 08-09 | Projected FY 09-10 | Projected FY 10-11 |
|-----------------------------|----------------------------|--|--|---|-------------------------------|-------------------------------|
| Salaries & Wages | | | | | | |
| 51102 Personal Services | \$ 0 | \$ 0 | \$ 0 | \$ 169,177 | \$ 177,924 | \$ 186,669 |
| 51109 Overtime | 0 | 0 | 0 | 40,000 | 41,700 | 43,400 |
| 51111 Group Insurance | 0 | 0 | 0 | 29,622 | 32,007 | 33,716 |
| 51112 IMRF | 0 | 0 | 0 | 19,893 | 20,096 | 20,223 |
| 51113 FICA | 0 | 0 | 0 | 16,002 | 16,801 | 17,600 |
| 51114 Workers Comp. | 0 | 0 | 0 | 19,746 | 20,732 | 21,719 |
| Subtotal | 0 | 0 | 0 | 294,440 | 309,260 | 323,327 |
| Contractual Services | | | | | | |
| 52212 Auto Maint. & Repair | 0 | 0 | 0 | 111,942 | 115,727 | 119,973 |
| 52223 Training | 0 | 0 | 0 | 1,400 | 1,400 | 1,400 |
| 52224 Vehicle Insurance | 0 | 0 | 0 | 18,866 | 12,577 | 10,062 |
| 52243 Paging | 0 | 0 | 0 | 375 | 375 | 375 |
| 52244 Bld. Maint. & Repair | 0 | 0 | 0 | 5,000 | 0 | 0 |
| 52264 Equipment Rental | 0 | 0 | 0 | 0 | 7,200 | 7,200 |
| 52266 Snow Removal | 0 | 0 | 0 | 120,000 | 120,000 | 120,000 |
| Subtotal | 0 | 0 | 0 | 257,583 | 257,279 | 259,010 |
| Commodities | | | | | | |
| 53313 Auto Gas & Oil | 0 | 0 | 0 | 34,363 | 37,747 | 41,252 |
| 53324 Uniforms | 0 | 0 | 0 | 1,250 | 1,170 | 1,170 |
| Subtotal | 0 | 0 | 0 | 35,613 | 38,917 | 42,422 |
| Capital Outlay | | | | | | |
| 54412 Other Equipment | 0 | 0 | 0 | 0 | 10,200 | 0 |
| 54415 Vehicles | 0 | 0 | 0 | 107,000 | 107,000 | 218,000 |
| 54417 Radios | 0 | 0 | 0 | 700 | 700 | 1,400 |
| 54422 Installment Loans | 0 | 0 | 0 | 23,964 | 47,928 | 96,751 |
| Subtotal | 0 | 0 | 0 | 131,664 | 165,828 | 316,151 |
| Totals | \$ 0 | \$ 0 | \$ 0 | \$ 719,300 | \$ 771,284 | \$ 940,910 |

NARRATIVE

The Street Maintenance Program includes costs for maintaining and repairing curbs, sidewalks and streets. Personnel conduct routine maintenance of street infrastructure, such as cold/hot patching, curb and sidewalk repairs, while major street reconstruction projects, managed by the Engineering Department, are contracted out. Continuous street infrastructure maintenance and repair ensures safe pedestrian walkway and driving surfaces throughout the Village.

2008 ACCOMPLISHMENTS

1. The Street Division completed the sidewalk inspection of Work Zone #6 which resulted in 40 pedestrian sidewalk squares being replaced, and another 301 squares were raised by mudjacking the existing sidewalk into alignment.
2. Replaced 180 linear feet of curbing during 2007.

2009 OBJECTIVES

1. Conduct sidewalk inspection and repairs in Work Zone #1.
2. To better inform our customers, the description of the sidewalk inspection and repair schedule will be posted on the Public Works Section of the Village's web page and allow the residents to request additional services via the web page. (Village Board Goal #7)
3. Develop a pavement maintenance program that is focused on potholes and pavement patches. Staff will propose solutions to the Village Board and finish repairs by November 30th.

GENERAL CORPORATE FUND

PUBLIC WORKS

Street Division – Street Maintenance Detail

EXPENDITURE

| Acct./Description | Actual FY 06-07 | Revised Budget FY 07-08 | Estimated Expenditures FY 07-08 | Proposed Budget FY 08-09 | Projected FY 09-10 | Projected FY 10-11 |
|---------------------------------|--------------------|-------------------------------|---------------------------------------|--------------------------------|-----------------------|-----------------------|
| Salaries & Wages | | | | | | |
| 51102 Personal Services | \$ 0 | \$ 0 | \$ 0 | \$ 171,231 | \$ 179,810 | \$ 188,393 |
| 51109 Overtime | 0 | 0 | 0 | 5,000 | 5,300 | 5,500 |
| 51111 Group Insurance | 0 | 0 | 0 | 28,931 | 31,151 | 32,812 |
| 51112 IMRF | 0 | 0 | 0 | 16,760 | 16,938 | 17,043 |
| 51113 FICA | 0 | 0 | 0 | 13,482 | 14,161 | 14,833 |
| 51114 Workers Comp. | 0 | 0 | 0 | 16,636 | 17,474 | 18,303 |
| Subtotal | 0 | 0 | 0 | 252,040 | 264,834 | 276,884 |
| Contractual Services | | | | | | |
| 52212 Auto Maintenance & Repair | 0 | 0 | 0 | 23,788 | 24,592 | 25,494 |
| 52224 Vehicle Insurance | 0 | 0 | 0 | 4,009 | 2,673 | 2,138 |
| 52243 Paging | 0 | 0 | 0 | 150 | 150 | 150 |
| 52264 Equipment Rental | 0 | 0 | 0 | 500 | 500 | 500 |
| 52272 Property Maintenance | 0 | 0 | 0 | 15,000 | 15,000 | 15,000 |
| 52286 Street Maintenance | 0 | 0 | 0 | 235,000 | 244,000 | 254,000 |
| Subtotal | 0 | 0 | 0 | 278,447 | 286,915 | 297,282 |
| Commodities | | | | | | |
| 53313 Auto Gas & Oil | 0 | 0 | 0 | 7,302 | 8,021 | 8,766 |
| 53316 Small Tools | 0 | 0 | 0 | 1,500 | 1,500 | 1,500 |
| 53317 Operating Supplies | 0 | 0 | 0 | 25,000 | 25,000 | 25,000 |
| 53319 Maintenance Supplies | 0 | 0 | 0 | 1,200 | 1,200 | 1,200 |
| 53324 Uniforms | 0 | 0 | 0 | 1,350 | 1,260 | 1,260 |
| Subtotal | 0 | 0 | 0 | 36,352 | 36,981 | 37,726 |
| Capital Outlay | | | | | | |
| 54412 Other Equipment | 0 | 0 | 0 | 27,500 | 10,000 | 10,335 |
| 54415 Vehicles | 0 | 0 | 0 | 0 | 42,500 | 0 |
| 54417 Radios | 0 | 0 | 0 | 0 | 700 | 0 |
| Subtotal | 0 | 0 | 0 | 27,500 | 53,200 | 10,335 |
| Totals | \$ 0 | \$ 0 | \$ 0 | \$ 594,339 | \$ 641,930 | \$ 622,227 |

NARRATIVE

The Traffic Signs and Lights Program includes costs associated with traffic control and roadway illumination throughout Village streets. Staff is responsible for the maintenance of 1684 streetlights, installation of new and replacement traffic control signage and the completion of all J.U.L.I.E. system electrical cable locate requests. Program personnel are also responsible for completing repairs to street light cable cuts and ground faults. Program personnel also coordinate the contractual repairs for light pole knockdowns occurring in a program year. Re-striping and remarking of pavement signage is also conducted each year.

2008 ACCOMPLISHMENTS

1. Staff replaced and/or repaired 249 street name and traffic control signs during 2007.
2. Staff completed 4,923 requests for electric locates and 201 streetlight repair orders in 2007.
3. Replaced 10 streetlight poles knocked down during accidents.
4. The Munson Drive Street Light Project was designed, contracted, and was completed in the spring of 2008. The project included the replacement of thirteen (13) streetlights, cable, and controllers along north side of Munson Drive.

2009 OBJECTIVES

1. Complete the Street Light Replacement Program in the Spring Valley Subdivision, which includes the replacement of 40 streetlight poles and 41 streetlights.
2. Upon completion of the Engineering Department Sign Study, the Public Works Department will prioritize the changes addressed in the study. New signs will be installed that meet the findings of the study.
3. Physically label all 1684 Street Light Poles to improve the identification process. This will allow residents to know exactly which streetlight is malfunctioning when they report it to Public Works. (Village Board Goal #6)
4. To improve communications to our customers, staff will post information on the sites of inoperable street lights and when the lights will be repaired on the Public Works Section of the Village's web page. (Village Board Goal #7)
5. Explore the possibility of using LED traffic signals at the Kuhn/Lies Road intersection.

EXPENDITURE

| Acct.#/Description | Actual FY 06-07 | Revised Budget FY 07-08 | Estimated Expenditures FY 07-08 | Proposed Budget FY 08-09 | Projected FY 09-10 | Projected FY 10-11 |
|----------------------------------|----------------------------|--|--|---|-------------------------------|-------------------------------|
| Salaries & Wages | | | | | | |
| 51102 Personal Services | \$ 0 | \$ 0 | \$ 0 | \$ 153,313 | \$ 160,149 | \$ 166,896 |
| 51109 Overtime | 0 | 0 | 0 | 5,000 | 5,300 | 5,500 |
| 51111 Group Insurance | 0 | 0 | 0 | 30,024 | 32,356 | 34,087 |
| 51112 IMRF | 0 | 0 | 0 | 15,056 | 15,139 | 15,154 |
| 51113 FICA | 0 | 0 | 0 | 12,111 | 12,657 | 13,188 |
| 51114 Workers Comp. | 0 | 0 | 0 | 14,945 | 15,618 | 16,274 |
| Subtotal | 0 | 0 | 0 | 230,449 | 241,219 | 251,099 |
| Contractual Services | | | | | | |
| 52212 Auto Maintenance & Repair | 0 | 0 | 0 | 19,590 | 20,252 | 20,995 |
| 52224 Vehicle Insurance | 0 | 0 | 0 | 3,537 | 2,358 | 1,886 |
| 52243 Paging | 0 | 0 | 0 | 150 | 150 | 150 |
| 52244 Bld. Maint. & Repair | 0 | 0 | 0 | 9,200 | 0 | 0 |
| 52270 St. Lgt Maint - Knockdown | 0 | 0 | 0 | 22,000 | 22,000 | 22,000 |
| 52271 Street Light - Maintenance | 0 | 0 | 0 | 22,000 | 22,000 | 22,000 |
| 52272 Property Maintenance | 0 | 0 | 0 | 2,100 | 2,100 | 2,100 |
| Subtotal | 0 | 0 | 0 | 78,577 | 68,860 | 69,131 |
| Commodities | | | | | | |
| 53313 Auto Gas & Oil | 0 | 0 | 0 | 6,443 | 7,077 | 7,735 |
| 53316 Small Tools | 0 | 0 | 0 | 500 | 500 | 500 |
| 53317 Operating Supplies | 0 | 0 | 0 | 2,500 | 2,500 | 2,500 |
| 53324 Uniforms | 0 | 0 | 0 | 1,100 | 1,025 | 1,025 |
| 53344 Street Signs | 0 | 0 | 0 | 17,000 | 9,000 | 9,000 |
| Subtotal | 0 | 0 | 0 | 27,543 | 20,102 | 20,760 |
| Capital Outlay | | | | | | |
| 54415 Vehicles | 0 | 0 | 0 | 150,000 | 0 | 43,668 |
| 54417 Radios | 0 | 0 | 0 | 700 | 0 | 700 |
| 54422 Installment Loans | 0 | 0 | 0 | 33,594 | 33,594 | 33,594 |
| Subtotal | 0 | 0 | 0 | 184,294 | 33,594 | 77,962 |
| Totals | \$ 0 | \$ 0 | \$ 0 | \$ 520,863 | \$ 363,775 | \$ 418,952 |

NARRATIVE

The Building Grounds Program includes costs associated with landscape maintenance of the Public Works Center, the 243 acres of green space around the Village's 28 storm water detention/retention ponds and 208 miles of right of ways. Detention and retention mowing is also a functional requirement of the Village's NPDES Phase II storm water requirements. Right-of-way restorations arising from water main breaks, snowplow damage or curb reconstruction are also part of this program. To meet the three-week mowing cycle objective, six part-time employees are utilized to compliment full-time personnel in landscape maintenance throughout a growing season. This program also includes the contractual costs to maintain the North Avenue median and the Gary Avenue, Schmale Road, Army Trail Road and County Farm Road rights-of-way, which are maintained by the Village by for DuPage County. DuPage County reimburses the Village for the cost of mowing.

2008 ACCOMPLISHMENTS

1. The Village's objective is to cut all properties approximately once every 3 weeks. In 2007, 96.3% of the properties mowed met this objective.
2. The Village completed a roof study with Industrial Roofing Services, Inc. This study provided the Village with the condition of twenty-eight (28) roofs at all Public Works facilities and a recommended replacement schedule.

2009 OBJECTIVES

1. Analyze energy usage at the Public Works Center and look at ways to decrease the energy consumption. (Village Board Goal #11)
2. Consistent with the roof study conducted in the summer of 2007, the Village is scheduled to replace the roof over the office area of the mechanics garage as well as the gasoline canopy.
3. Analyze the North Avenue islands maintained by the Village and modify the current landscaping plan and replace plantings with new "salt-tolerant" streetscape.
4. Evaluate outdoor chemicals for their impact on the environment and examine alternatives.

GENERAL CORPORATE FUND

PUBLIC WORKS

Street Division - Building & Grounds Detail

EXPENDITURE

| Acct./Description | Actual FY 06-07 | Revised Budget FY 07-08 | Estimated Expenditures FY 07-08 | Proposed Budget FY 08-09 | Projected FY 09-10 | Projected FY 10-11 |
|---------------------------------|--------------------|-------------------------------|---------------------------------------|--------------------------------|-----------------------|-----------------------|
| Salaries & Wages | | | | | | |
| 51102 Personal Services | \$ 0 | \$ 0 | \$ 0 | \$ 253,107 | \$ 266,793 | \$ 280,604 |
| 51106 Seasonal Help | 0 | 0 | 0 | 20,000 | 20,520 | 21,060 |
| 51109 Overtime | 0 | 0 | 0 | 5,000 | 5,300 | 5,500 |
| 51111 Group Insurance | 0 | 0 | 0 | 47,299 | 51,005 | 53,732 |
| 51112 IMRF | 0 | 0 | 0 | 24,546 | 24,896 | 25,149 |
| 51113 FICA | 0 | 0 | 0 | 21,275 | 22,385 | 23,498 |
| 51114 Workers Comp. | 0 | 0 | 0 | 26,253 | 27,623 | 28,996 |
| Subtotal | 0 | 0 | 0 | 397,480 | 418,522 | 438,539 |
| Contractual Services | | | | | | |
| 52212 Auto Maintenance & Repair | 0 | 0 | 0 | 13,993 | 14,466 | 14,997 |
| 52224 Vehicle Insurance | 0 | 0 | 0 | 2,122 | 1,415 | 1,132 |
| 52244 Bld. Maint. & Repair | 0 | 0 | 0 | 50,000 | 81,000 | 28,000 |
| 52264 Equipment Rental | 0 | 0 | 0 | 2,000 | 2,000 | 2,000 |
| 52272 Property Maintenance | 0 | 0 | 0 | 80,000 | 80,000 | 80,000 |
| Subtotal | 0 | 0 | 0 | 148,115 | 178,881 | 126,129 |
| Commodities | | | | | | |
| 53313 Auto Gas & Oil | 0 | 0 | 0 | 3,866 | 4,247 | 4,641 |
| 53316 Small Tools | 0 | 0 | 0 | 500 | 500 | 500 |
| 53317 Operating Supplies | 0 | 0 | 0 | 2,000 | 2,000 | 2,000 |
| 53324 Uniforms | 0 | 0 | 0 | 2,150 | 2,005 | 2,005 |
| 53350 Small Equipment | 0 | 0 | 0 | 1,500 | 1,000 | 1,000 |
| Subtotal | 0 | 0 | 0 | 10,016 | 9,752 | 10,146 |
| Capital Outlay | | | | | | |
| 54412 Other Equipment | 0 | 0 | 0 | 7,500 | 13,656 | 8,656 |
| Subtotal | 0 | 0 | 0 | 7,500 | 13,656 | 8,656 |
| Totals | \$ 0 | \$ 0 | \$ 0 | \$ 563,111 | \$ 620,811 | \$ 583,470 |

NARRATIVE

The maintenance of storm inlets and catch basins and 105 miles of storm sewers is this program's initiative. Staff inspects and repairs detention pond restrictor valves, obstructed or collapsed stormwater collection inlets, and culverts to minimize possible flooding potential. The Street Division installs and maintains eight floating aerators at various retention ponds throughout the Village. Many of these established maintenance programs are now mandated under the NPDES Phase II storm water requirements.

2008 ACCOMPLISHMENTS

1. Thirty-eight (38) inlet grates were replaced and twenty-six (26) storm inlets were rebuilt.
2. Between March 19, 2007 and November 30, 2007, street sweepers swept 4,700 miles and 1,213 cubic yards of debris were removed. The sweeping of Village streets is a Best Management Practice (BMP) under NPDES Phase II. (Village Board Goal #11)

2009 OBJECTIVES

1. Develop new work procedures for the utilization of Internet based automated vehicle tracking and data collection controllers on Street Sweeping Equipment. (Village Goal #12b)
2. In coordination with the DuPage County Countywide Illicit Discharge and Connection Ordinance, develop enforcement procedures in accordance with the Village's stormwater ordinance.

EXPENDITURE

| Acct./Description | Actual FY 06-07 | Revised Budget FY 07-08 | Estimated Expenditures FY 07-08 | Proposed Budget FY 08-09 | Projected FY 09-10 | Projected FY 10-11 |
|---------------------------------|----------------------------|--|--|---|-------------------------------|-------------------------------|
| Salaries & Wages | | | | | | |
| 51102 Personal Services | \$ 0 | \$ 0 | \$ 0 | \$ 109,924 | \$ 115,402 | \$ 120,881 |
| 51106 Seasonal Help | 0 | 0 | 0 | 5,000 | 5,130 | 5,265 |
| 51109 Overtime | 0 | 0 | 0 | 5,000 | 5,300 | 5,500 |
| 51111 Group Insurance | 0 | 0 | 0 | 17,970 | 19,335 | 20,363 |
| 51112 IMRF | 0 | 0 | 0 | 10,929 | 11,044 | 11,109 |
| 51113 FICA | 0 | 0 | 0 | 9,174 | 9,626 | 10,071 |
| 51114 Workers Comp. | 0 | 0 | 0 | 11,143 | 11,688 | 12,224 |
| Subtotal | 0 | 0 | 0 | 169,140 | 177,525 | 185,413 |
| Contractual Services | | | | | | |
| 52212 Auto Maintenance & Repair | 0 | 0 | 0 | 13,993 | 14,466 | 14,997 |
| 52224 Vehicle Insurance | 0 | 0 | 0 | 2,354 | 1,569 | 1,256 |
| 52243 Paging | 0 | 0 | 0 | 75 | 75 | 75 |
| 52248 Electricity | 0 | 0 | 0 | 10,000 | 11,000 | 12,000 |
| 52264 Equipment Rental | 0 | 0 | 0 | 1,200 | 1,200 | 1,200 |
| 52265 Hauling | 0 | 0 | 0 | 7,000 | 7,000 | 7,000 |
| 52272 Property Maintenance | 0 | 0 | 0 | 5,000 | 5,000 | 5,000 |
| Subtotal | 0 | 0 | 0 | 39,622 | 40,310 | 41,528 |
| Commodities | | | | | | |
| 53313 Auto Gas & Oil | 0 | 0 | 0 | 4,289 | 4,711 | 5,148 |
| 53324 Uniforms | 0 | 0 | 0 | 800 | 745 | 745 |
| Subtotal | 0 | 0 | 0 | 5,089 | 5,456 | 5,893 |
| Capital Outlay | | | | | | |
| 54412 Other Equipment | 0 | 0 | 0 | 12,700 | 0 | 0 |
| 54413 Computer Equipment | 0 | 0 | 0 | 0 | 0 | 0 |
| 54415 Vehicles | 0 | 0 | 0 | 0 | 150,000 | 0 |
| 54417 Radios | 0 | 0 | 0 | 0 | 700 | 0 |
| 54422 Installment Loan | 0 | 0 | 0 | 0 | 33,594 | 33,594 |
| Subtotal | 0 | 0 | 0 | 12,700 | 184,294 | 33,594 |
| Totals | \$ 0 | \$ 0 | \$ 0 | \$ 226,551 | \$ 407,585 | \$ 266,428 |

NARRATIVE

The Street Division is responsible for the approximately 7,000 Village Parkway Trees. The program includes costs for pruning, removal and planting replacement trees along Village right-of-ways. Continuous maintenance of the Village's tree stock requires program personnel to conduct trimming, tree removals, stump grinding and parkway tree replacement planting. The Village has been divided into six (6) work zones for tree maintenance. A six (6) year rotating pruning schedule is followed. This program also includes the parkway tree replacement program.

2008 ACCOMPLISHMENTS

1. A parkway tree-pruning program was completed with the pruning of 649 parkway trees in selected subdivisions throughout the Village.
2. Staff responded to 246 tree-related citizen requests for service. Staff also removed 73 dead trees.
3. The Village entered into a Tree Harvesting Agreement with St. Aubin Nursery to provide the Village with 2,000 trees between 2012 and 2015. The Village also entered into a planting agreement with St. Aubin Nursery to provide and plant 150 trees per year from 2008 to 2011.
4. The Village Board reserved \$2.25 million for the removal and replacement of parkway trees.

2009 OBJECTIVES

1. Having found Emerald Ash Borer in Village trees, the Public Works department will be increasing inspections of Ash trees throughout the Village. Trees that are infected or distressed will be removed and disposed of according to Illinois Department of Agriculture regulations. Staff estimates that 275 trees will be removed.
2. Staff will begin analyzing alternative ways of disposing of tree material removed due to the Emerald Ash Borer infestation within the Village.
3. Public Works staff will propose a revised tree ordinance, including provisions to address removal of trees on private property.
4. Public Works staff will complete all requirements and apply for Tree City USA certification.

GENERAL CORPORATE FUND

**PUBLIC WORKS
Street Division – Parkway Tree Detail**

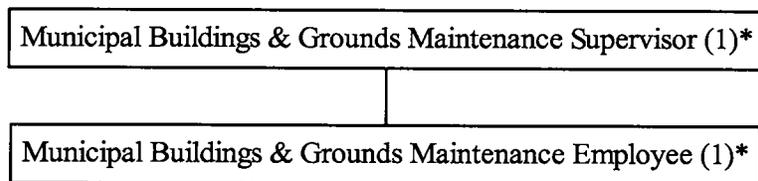
EXPENDITURE

| Acct./Description | Actual FY 06-07 | Revised Budget FY 07-08 | Estimated Expenditures FY 07-08 | Proposed Budget FY 08-09 | Projected FY 09-10 | Projected FY 10-11 |
|---------------------------------|----------------------------|--|--|---|-------------------------------|-------------------------------|
| Salaries & Wages | | | | | | |
| 51102 Personal Services | \$ 0 | \$ 0 | \$ 0 | \$ 110,747 | \$ 117,265 | \$ 123,894 |
| 51106 Seasonal Help | 0 | 0 | 0 | 5,000 | 5,130 | 5,265 |
| 51109 Overtime | 0 | 0 | 0 | 5,000 | 5,300 | 5,500 |
| 51111 Group Insurance | 0 | 0 | 0 | 19,772 | 21,286 | 22,414 |
| 51112 IMRF | 0 | 0 | 0 | 11,008 | 11,215 | 11,374 |
| 51113 FICA | 0 | 0 | 0 | 9,237 | 9,769 | 10,301 |
| 51114 Workers Comp. | 0 | 0 | 0 | 10,747 | 11,356 | 11,966 |
| Subtotal | 0 | 0 | 0 | 171,511 | 181,321 | 190,714 |
| Contractual Services | | | | | | |
| 52212 Auto Maintenance & Repair | 0 | 0 | 0 | 23,788 | 24,592 | 25,494 |
| 52222 Meetings | 0 | 0 | 0 | 100 | 100 | 100 |
| 52223 Training | 0 | 0 | 0 | 150 | 150 | 150 |
| 52224 Vehicle Insurance | 0 | 0 | 0 | 4,009 | 2,673 | 2,138 |
| 52234 Dues & Subscriptions | 0 | 0 | 0 | 310 | 310 | 310 |
| 52243 Paging | 0 | 0 | 0 | 150 | 150 | 150 |
| 52264 Equipment Rental | 0 | 0 | 0 | 4,000 | 4,000 | 4,000 |
| 52268 Tree Maintenance | 0 | 0 | 0 | 190,350 | 190,350 | 190,350 |
| Subtotal | 0 | 0 | 0 | 222,857 | 222,325 | 222,692 |
| Commodities | | | | | | |
| 53313 Auto Gas & Oil | 0 | 0 | 0 | 7,302 | 8,021 | 8,766 |
| 53315 Printed Materials | 0 | 0 | 0 | 100 | 100 | 100 |
| 53316 Small Tools | 0 | 0 | 0 | 500 | 500 | 500 |
| 53324 Uniforms | 0 | 0 | 0 | 850 | 795 | 795 |
| 53350 Small Equipment | 0 | 0 | 0 | 1,900 | 1,500 | 1,500 |
| Subtotal | 0 | 0 | 0 | 10,652 | 10,916 | 11,661 |
| Capital Outlay | | | | | | |
| 54412 Other Equipment | 0 | 0 | 0 | 37,000 | 50,000 | 0 |
| Subtotal | 0 | 0 | 0 | 37,000 | 50,000 | 0 |
| Totals | \$ 0 | \$ 0 | \$ 0 | \$ 442,020 | \$ 464,562 | \$ 425,067 |

PERSONNEL SCHEDULE

| | <u>Authorized 2007</u> | <u>Budget 2008</u> | <u>Proposed 2009</u> | <u>Projected 2010</u> | <u>Projected 2011</u> |
|-----------|----------------------------|------------------------|--------------------------|---------------------------|---------------------------|
| Full Time | 2 | 2 | 2 | 2 | 2 |

ORGANIZATIONAL CHART



- * The Municipal Buildings & Grounds Maintenance Supervisor and Employee are supervised out of the Administration Department, but are included in the Municipal Building budget for accounting purposes.

NARRATIVE

Under the direction of the Administration Department the Buildings and Grounds Maintenance Supervisor and Employee are responsible for the daily upkeep and repair of the Gregory J. Bielawski Municipal Center, Historic Farmhouse, Town Center and the St. Charles Road/Gary Avenue natural area known as Daylily Park. Buildings and grounds maintenance includes limited painting, light electrical and plumbing repairs, replacement of worn out parts and other general construction, repair and maintenance work. Major maintenance and repair work done at the Municipal Center (HVAC, plumbing, electrical, etc.), Historic Farmhouse, Daylily Park and Town Center is performed by independent contractors as is the janitorial cleaning and landscaping of the municipal buildings. Major long-term capital additions are included in the Capital Improvement Program whereas the repairs to the Municipal Center and other municipal facilities are included in the operating budget.

2008 ACCOMPLISHMENTS

1. Coordinated reconstruction of the Municipal Center parking lot to minimize disruption to employees and guests.
2. Included “Green Initiative” requirements in the janitorial services and landscape maintenance contracts requiring contractors to use organic or “earth friendly” products. Began change out of incandescent lights to more energy efficient fluorescent and Light Emitting Diode (LED) lighting products. Submitted grant application to retrofit energy efficient lights in the Police Department. (Village Board Goal #11)

2009 OBJECTIVES

1. Coordinate re-roofing of the historic farmhouse and installation of parking lot lighting at the Gregory J. Bielawski Municipal Center to minimize disruption of operations.
2. Continue to explore methods to increase energy efficiency of municipal facilities and operations and actively pursue contractors that use green products that are environmentally friendly.

| Classification | EXPENDITURE | | | | | |
|----------------|--------------------------|--------------------------|-----------------------------|---------------------|----------------------|----------------------|
| | (1) Actual 2006-07 | (1) Budget 2007-08 | (1) Estimated 2007-08 | Proposed 2008-09 | Projected 2009-10 | Projected 2010-11 |
| Administration | | | | \$501,783 | \$426,737 | \$450,112 |
| Totals | \$544,731 | \$550,097 | \$425,466 | \$501,783 | \$426,737 | \$450,112 |

(1) The Village has historically budgeted on a line item basis. This budget is the first year that the Village has moved to a program-cost budget. Therefore, the numbers for the 2006-07 Actual and 2007-08 Budget and Estimated are not available on a program basis.

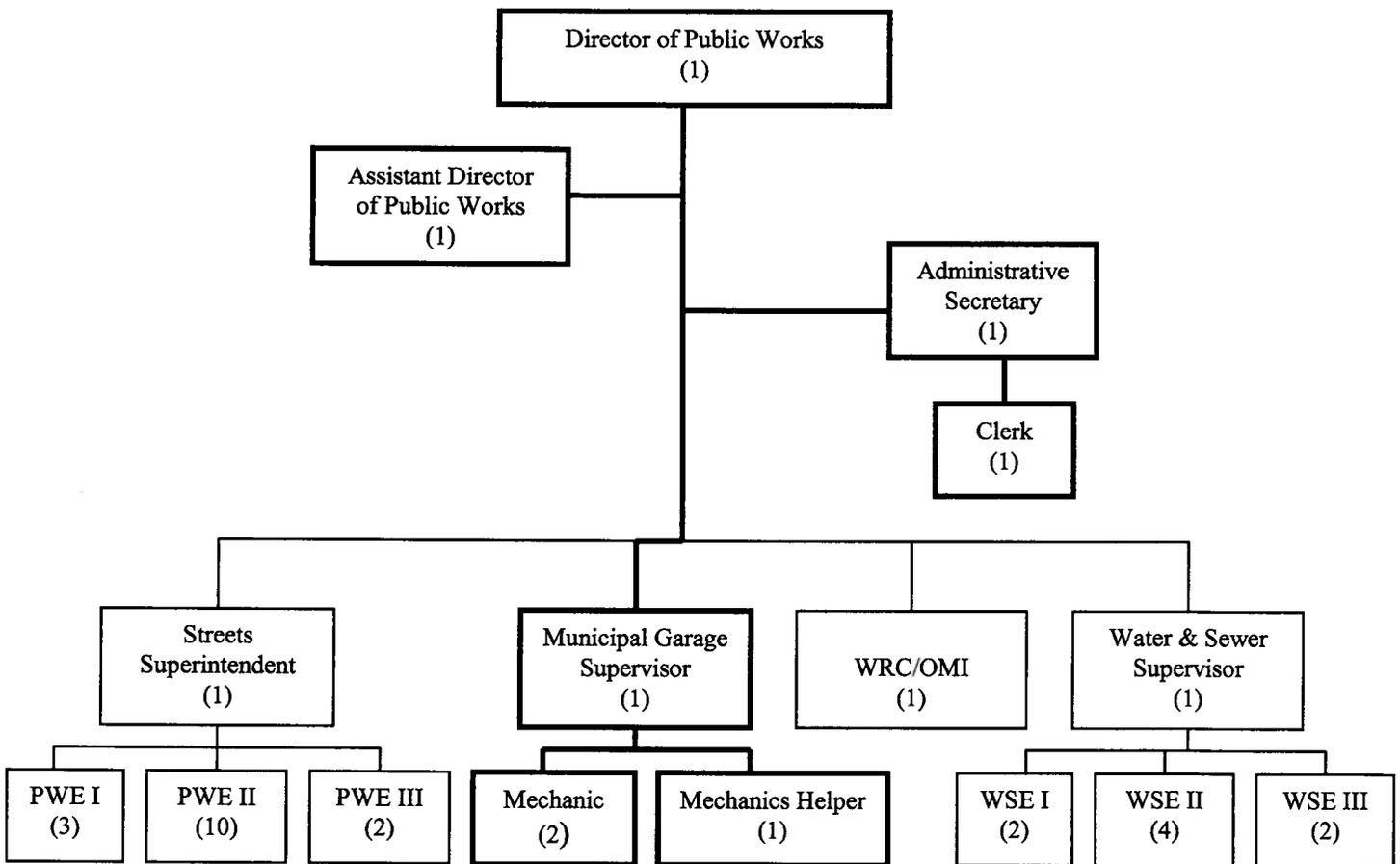
EXPENDITURE

| Acct. # / Description | Actual FY 06-07 | Revised Budget FY 07-08 | Estimated Expenditures FY 07-08 | Proposed Budget FY 08-09 | Projected FY 09-10 | Projected FY 10-11 |
|---------------------------------|----------------------------|--|--|---|-------------------------------|-------------------------------|
| Salaries & Wages | | | | | | |
| 51102 Personal Services | \$ 0 | \$ 0 | \$ 0 | \$ 131,911 | \$ 139,627 | \$ 147,453 |
| 51109 Overtime | 0 | 0 | 0 | 550 | 600 | 600 |
| 51111 Group Insurance | 0 | 0 | 0 | 19,942 | 21,484 | 22,622 |
| 51112 IMRF | 0 | 0 | 0 | 12,597 | 12,831 | 13,014 |
| 51113 FICA | 0 | 0 | 0 | 10,133 | 10,727 | 11,326 |
| 51114 Workers Comp. | 0 | 0 | 0 | 8,954 | 9,479 | 10,008 |
| Subtotal | 0 | 0 | 0 | 184,087 | 194,748 | 205,023 |
| Contractual Services | | | | | | |
| 52212 Auto Maintenance & Repair | 0 | 0 | 0 | 6,213 | 6,423 | 6,659 |
| 52219 TC Maintenance | 0 | 0 | 0 | 26,000 | 26,000 | 26,000 |
| 52223 Training | 0 | 0 | 0 | 100 | 100 | 100 |
| 52224 Vehicle Insurance | 0 | 0 | 0 | 2,038 | 1,359 | 1,087 |
| 52230 Telephone | 0 | 0 | 0 | 650 | 750 | 750 |
| 52243 Paging | 0 | 0 | 0 | 100 | 120 | 125 |
| 52244 Maintenance and Repair | 0 | 0 | 0 | 158,400 | 71,250 | 80,400 |
| 52248 Electricity | 0 | 0 | 0 | 1,870 | 2,057 | 2,263 |
| 52264 Equipment Rental | 0 | 0 | 0 | 250 | 250 | 275 |
| 52267 Uniform Cleaning | 0 | 0 | 0 | 400 | 400 | 425 |
| 52276 Janitorial Service | 0 | 0 | 0 | 45,000 | 46,350 | 47,740 |
| 52277 Gas and Water | 0 | 0 | 0 | 10,000 | 10,500 | 11,000 |
| Subtotal | 0 | 0 | 0 | 251,021 | 165,559 | 176,824 |
| Commodities | | | | | | |
| 53313 Auto Gas & Oil | 0 | 0 | 0 | 1,575 | 1,730 | 1,890 |
| 53319 Maintenance Supplies | 0 | 0 | 0 | 14,500 | 15,000 | 15,250 |
| 53320 Janitorial Supplies | 0 | 0 | 0 | 5,500 | 5,500 | 5,500 |
| 53324 Uniforms | 0 | 0 | 0 | 600 | 600 | 625 |
| 53350 Small Equipment | 0 | 0 | 0 | 500 | 500 | 500 |
| 53381 TC Supplies | 0 | 0 | 0 | 20,000 | 20,000 | 20,000 |
| Subtotal | 0 | 0 | 0 | 42,675 | 43,330 | 43,765 |
| Capital Outlay | | | | | | |
| 54412 Other Equipment | 0 | 0 | 0 | 22,000 | 23,100 | 24,500 |
| 54413 Computer Equipment | 0 | 0 | 0 | 2,000 | 0 | 0 |
| Subtotal | 0 | 0 | 0 | 24,000 | 23,100 | 24,500 |
| Totals | \$ 0 | \$ 0 | \$ 0 | \$ 501,783 | \$ 426,737 | \$ 450,112 |

PERSONNEL SCHEDULE

| | Authorized 2007 | Budget 2008 | Proposed 2009 | Projected 2010 | Projected 2011 |
|-------------------------|--------------------|----------------|------------------|-------------------|-------------------|
| Streets | 19 | 20 | 20 | 20 | 20 |
| Water/Sewer | 8 | 8 | 9 | 9 | 9 |
| Municipal Garage | 4 | 4 | 4 | 4 | 4 |
| Seasonal Employees | 8 | 8 | 8 | 8 | 8 |

ORGANIZATIONAL CHART



NARRATIVE

The mission of the Municipal Garage Division is to continuously improve its preventive maintenance program to minimize the occurrence of costly emergency vehicle, truck and equipment breakdowns and maximize equipment availability, thereby maintaining the timely delivery of Village services to residents. The cost of the garage operation is allocated to the operating departments on a pro-rated basis depending on the number of vehicles each department has.

The Administration program element includes the direct and indirect administrative services, while the vehicle maintenance and repair program element includes maintenance of the fleet. The Municipal Garage contracts out specialty repairs such as bodywork, brake replacement, alignments, radio repairs and mandated truck safety inspections.

EXPENDITURE

| Classification | (1) Actual 2006-07 | (1) Budget 2007-08 | (1) Estimated 2007-08 | Proposed 2008-09 | Projected 2009-10 | Projected 2010-11 |
|---------------------------------|--------------------------|--------------------------|-----------------------------|---------------------|----------------------|----------------------|
| Administration | | | | \$0 | \$0 | \$0 |
| Vehicle Maintenance & Repair | | | | \$0 | \$0 | \$0 |
| Total | \$51,755 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 |

⁽¹⁾ The Village has historically budgeted on a line item basis. This budget is the first year that the Village has moved to a program-cost budget. Therefore, the numbers for the 2006-07 Actual and 2007-08 Budget and Estimated are not available on a program basis.

NARRATIVE

Administrative support of the municipal garage operation includes maintenance and repair scheduling, maintenance of individual vehicle records, technician training, data processing of completed repair orders, parts inventory and control, preparing environmental reporting on fleet air emission compliance, conducting employee performance evaluations and preparing the annual budget plan.

2008 ACCOMPLISHMENTS

1. Staff, as part of a goal of the Village Board, reviewed the cost effectiveness of alternative fuel cars and encouraged other departments to purchase flex-fuel vehicles, especially E85, (ethanol fueled). During 2007, the fleet of E85 Vehicles increased from 3 to 10 with the purchase of seven (7) new E85 fueled police squad cars.
2. Staff facilitated an intergovernmental relationship with the DuPage Forest Preserve to allow the Village to fuel its Flex Fuel Vehicles at their facility.
3. During 2007, the Public Works Department began using B20 Diesel fuel, a higher grade BioDiesel fuel. By using this new fuel, all 31 of our diesel vehicles were reclassified as Alternative fuel vehicles. Combined with the fleet of E85 vehicles, the Village's fleet now consists of 41 Alternative Fuel Vehicles. (Village Board Goal #11)

2009 OBJECTIVES

1. Install an E85 Alternative fueling facility at the Public Works Center. This facility will meet all state, Village, and Fire Regulations. By having the fueling facility at the Public Works Center, there will be a reduction in the time and travel spent to fuel an E-85 vehicle. (Village Board Goal #11)

EXPENDITURE

| Acct. #/Description | Actual FY 06-07 | Revised Budget FY 07-08 | Estimated Expenses FY 07-08 | Proposed Budget FY 08-09 | Projected FY 09-10 | Projected FY 10-11 |
|---------------------------------|----------------------------|--|--|---|-------------------------------|-------------------------------|
| Salaries & Wages | | | | | | |
| 51102 Personal Services | \$ 0 | \$ 0 | \$0 | \$ 161,031 | \$ 168,355 | \$ 175,713 |
| 51111 Group Insurance | 0 | 0 | 0 | 21,727 | 23,389 | 24,634 |
| 51112 IMRF | 0 | 0 | 0 | 15,314 | 15,405 | 15,445 |
| 51113 FICA | 0 | 0 | 0 | 12,319 | 12,879 | 13,442 |
| 51114 Workers Comp. | 0 | 0 | 0 | 4,784 | 4,991 | 5,195 |
| Subtotal | 0 | 0 | 0 | 215,175 | 225,019 | 234,429 |
| Contractual Services | | | | | | |
| 52212 Auto Maintenance & Repair | 0 | 0 | 0 | 500 | 600 | 600 |
| 52223 Training | 0 | 0 | 0 | 150 | 150 | 150 |
| 52224 Vehicle Insurance | 0 | 0 | 0 | 509 | 679 | 543 |
| 52227 Radio Maintenance | 0 | 0 | 0 | 100 | 100 | 100 |
| 52234 Dues & Subscriptions | 0 | 0 | 0 | 1,675 | 1,785 | 1,675 |
| 52264 Equipment Rental | 0 | 0 | 0 | 175 | 175 | 175 |
| 52267 Uniform Cleaning | 0 | 0 | 0 | 530 | 530 | 530 |
| Subtotal | 0 | 0 | 0 | 3,639 | 4,019 | 3,773 |
| Commodities | | | | | | |
| 53313 Auto Gas & Oil | 0 | 0 | 0 | 371 | 408 | 445 |
| 53314 Office Supplies | 0 | 0 | 0 | 450 | 450 | 450 |
| 53315 Printed Materials | 0 | 0 | 0 | 450 | 250 | 450 |
| 53318 Reference Materials | 0 | 0 | 0 | 1,000 | 1,000 | 1,000 |
| 53324 Uniforms | 0 | 0 | 0 | 300 | 300 | 300 |
| 53358 Allocation to other Depts | 0 | 0 | 0 | (221,385) | (231,446) | (240,847) |
| Subtotal | 0 | 0 | 0 | (218,814) | (229,038) | (238,202) |
| Totals | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 |

NARRATIVE

The timely maintenance of the Village's 232-piece fleet is the primary focus of the garage operation. A computerized maintenance and repair program schedules vehicles for service using industry mileage or recommended service interval estimates. Four separate maintenance and repair services exist for scheduling including lubrications, engine tune-ups, coolant system flushes and transmission inspections and servicing. In addition, vehicles are tested for compliance with State emission requirements according to pre-established test intervals developed by Illinois Environmental Protection Agency. Repair requests occurring between scheduled services are performed by Village mechanics. Specialty repairs are contracted out to local area vendors, as are some oil changes, radio work, bodywork, brake repairs and front-end alignment.

2008 ACCOMPLISHMENTS

1. Through training and testing, all mechanics were recertified as Automotive Service Excellence (ASE) mechanics.
2. Division mechanics completed 400 requests for maintenance requests in addition to the following scheduled preventive maintenance jobs: 234 PMA's (oil changes) 19 PMB's (engine tune ups), 27 PMC's (cooling system flushes) and 39 PMD's (transmission inspections) were completed during 2007.

2009 OBJECTIVES

1. Research the cost benefit of using Nitrogen Gas as a replacement to air in tires.
2. Closely monitor the results of using B20 and E85 fuels. Review and revise, as necessary, maintenance schedules that might be affected by the use of alternative fuels. Also, monitor and determine the cost impacts of using alternative fuels.

EXPENDITURE

| Acct. #/Description | Actual FY 06-07 | Revised Budget FY 07-08 | Estimated Expenses FY 07-08 | Proposed Budget FY 08-09 | Projected FY 09-10 | Projected FY 10-11 |
|---------------------------------|----------------------------|--|--|---|-------------------------------|-------------------------------|
| Salaries & Wages | | | | | | |
| 51102 Personal Services | \$ 0 | \$ 0 | \$ 0 | \$ 177,643 | \$ 185,609 | \$ 193,470 |
| 51109 Overtime | 0 | 0 | 0 | 3,000 | 3,000 | 3,000 |
| 51111 Group Insurance | 0 | 0 | 0 | 22,213 | 23,924 | 25,191 |
| 51112 IMRF | 0 | 0 | 0 | 17,179 | 17,258 | 17,270 |
| 51113 FICA | 0 | 0 | 0 | 13,819 | 14,429 | 15,030 |
| 51114 Workers Comp. | 0 | 0 | 0 | 8,021 | 8,374 | 8,723 |
| Subtotal | 0 | 0 | 0 | 241,875 | 252,594 | 262,684 |
| Contractual Services | | | | | | |
| 52212 Auto Maintenance & Repair | 0 | 0 | 0 | 500 | 600 | 600 |
| 52223 Training | 0 | 0 | 0 | 450 | 450 | 450 |
| 52224 Vehicle Insurance | 0 | 0 | 0 | 510 | 680 | 544 |
| 52244 Maintenance & Repair | 0 | 0 | 0 | 2,500 | 2,500 | 2,500 |
| 52264 Equipment Rental | 0 | 0 | 0 | 720 | 720 | 720 |
| 52267 Uniform Cleaning | 0 | 0 | 0 | 3,075 | 3,075 | 3,075 |
| 52284 Equipment Maintenance | 0 | 0 | 0 | 4,200 | 4,200 | 4,200 |
| Subtotal | 0 | 0 | 0 | 11,955 | 12,225 | 12,089 |
| Commodities | | | | | | |
| 53313 Auto Gas & Oil | 0 | 0 | 0 | 372 | 408 | 446 |
| 53316 Tools | 0 | 0 | 0 | 3,100 | 3,100 | 3,100 |
| 53317 Operating Supplies | 0 | 0 | 0 | 3,300 | 3,300 | 3,300 |
| 53324 Uniforms | 0 | 0 | 0 | 900 | 900 | 900 |
| 53341 Gas - Consumed | 0 | 0 | 0 | 348,639 | 382,967 | 418,528 |
| 53343 Oil\Parts Consumed | 0 | 0 | 0 | 45,000 | 45,000 | 45,000 |
| 53350 Small Equipment | 0 | 0 | 0 | 1,200 | 1,200 | 1,200 |
| 53353 Outsourcing Services | 0 | 0 | 0 | 25,000 | 25,000 | 25,000 |
| 53354 Parts Purchased | 0 | 0 | 0 | 45,000 | 45,000 | 45,000 |
| 53355 Parts Purchased Contra | 0 | 0 | 0 | (45,000) | (45,000) | (45,000) |
| 53356 Gas Purchased | 0 | 0 | 0 | 348,639 | 382,967 | 418,528 |
| 53357 Gas Purchased Contra | 0 | 0 | 0 | (348,639) | (382,967) | (418,528) |
| 53358 Allocation to other Depts | 0 | 0 | 0 | (686,841) | (730,194) | (777,542) |
| Subtotal | 0 | 0 | 0 | (259,330) | (268,319) | (280,068) |
| Capital Outlay | | | | | | |
| 54411 Other Equipment | 0 | 0 | 0 | 5,500 | 3,500 | 5,295 |
| Subtotal | 0 | 0 | 0 | 5,500 | 3,500 | 5,295 |
| Totals | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 |

NARRATIVE

The Transfer and Agreement Account recognizes transfers to the Capital Improvement Fund and payments required under several sales tax sharing agreements that the Village has entered into as identified below.

EXPENDITURE

| Classification | Actual 2006-07 | Budget 2007-08 | Estimated 2007-08 | Proposed 2008-09 | Projected 2009-10 | Projected 2010-11 |
|--|---------------------------|---------------------------|------------------------------|-----------------------------|------------------------------|------------------------------|
| Transfer to TIF Debt Service | \$144,058 | \$176,906 | \$180,000 | \$185,563 | \$191,274 | \$197,099 |
| Payment to Stark Farm – Sales Tax Reimb. | 38,228 | 37,624 | 36,195 | 36,195 | 36,195 | 36,195 |
| Home Depot – Sales Tax Reimb. | 94,458 | 186,625 | 0 | 0 | 0 | 0 |
| Lowe's – Sales Tax Reimb. | 86,640 | 104,500 | 87,500 | 88,381 | 89,265 | 90,158 |
| Construction | 178,387 | 0 | 0 | 0 | 0 | 0 |
| Transfer to CIP Fund | 4,000,000 | 1,750,000 | 0 | 0 | 0 | 0 |
| Totals | \$4,541,771 | \$2,255,655 | \$303,695 | \$310,139 | \$316,734 | \$323,452 |

NARRATIVE

The Village hosts community events including a four-day festival at the Ross Ferraro Town Center. The Village has been programming cultural events at the Town Center since 1998 and over time, the Town Center has become a central gathering place for residents of all ages and ethnic backgrounds. The Village also owns and operates an historic farmhouse, a reconditioned 1950's Italianate farmhouse that was donated to the Village in 1995 by Pasquinelli Homes as part of the Autumn Ridge subdivision annexation. The Town Center and Historic Farmhouse are available for use by the general public for wedding receptions, family gatherings, reunions and other private and semi-private events for a nominal fee.

2008 ACCOMPLISHMENTS

1. Organized efforts and resources, which provided a variety of high quality activities and encouraged broader use of the Ross Ferraro Town Center and Historic Farmhouse.

2009 OBJECTIVES

1. Organize efforts and resources, which provide a variety of diverse, high quality activities and encourage broader use of the Ross Ferraro Town Center and Historic Farmhouse.
2. Complete the third year of the pedestrian pathway lighting replacement/enhancement program, which will provide a more reliable and cost effective light source for users of the Town Center. Investigate the feasibility of using LED lighting at the Ross Ferraro Town Center. (Village Board Goal #11)
3. Establish activities and schedule events to commemorate the Village's 50th anniversary of incorporation in January 2009. (Village Board Goal #17)

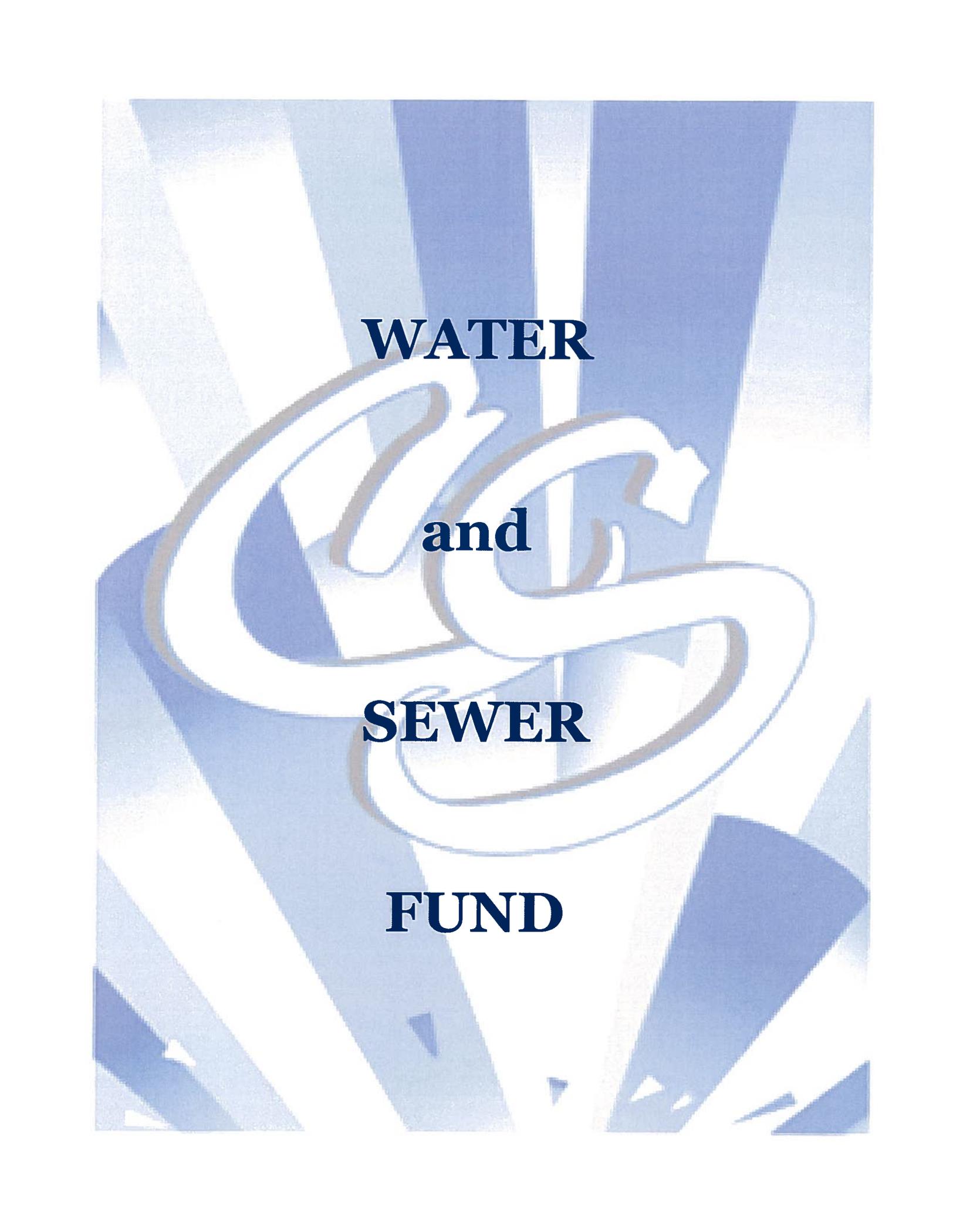
EXPENDITURE

| Classification | (1) Actual 2006-07 | (1) Budget 2007-08 | (1) Estimated 2007-08 | Proposed 2008-09 | Projected 2009-10 | Projected 2010-11 |
|----------------|--------------------------|--------------------------|-----------------------------|---------------------|----------------------|----------------------|
| Administration | | | | \$ 458,873 | \$485,698 | \$457,707 |
| Totals | \$243,443 | \$261,500 | \$264,751 | \$458,873 | \$485,698 | \$457,707 |

⁽¹⁾ The Village has historically budgeted on a line item basis. This budget is the first year that the Village has moved to a program-cost budget. Therefore, the numbers for the 2006-07 Actual and 2007-08 Budget and Estimated are not available on a program basis.

EXPENDITURE

| Acct. # / Description | Actual FY 06-07 | Revised Budget FY 07-08 | Estimated Expenditures FY 07-08 | Proposed Budget FY 08-09 | Projected FY 09-10 | Projected FY 10-11 |
|------------------------------|--------------------|-------------------------------|---------------------------------------|--------------------------------|-----------------------|-----------------------|
| Salaries & Wages | | | | | | |
| 51102 Personal Services | \$ 0 | \$ 0 | \$ 0 | \$ 31,392 | \$ 32,931 | \$ 34,466 |
| 51109 Overtime | 0 | 0 | 0 | 100,000 | 104,251 | 108,682 |
| 51112 IMRF | 0 | 0 | 0 | 8,216 | 8,260 | 8,284 |
| 51113 FICA | 0 | 0 | 0 | 10,051 | 10,494 | 10,951 |
| 51114 Workers Comp. | 0 | 0 | 0 | 10,514 | 10,962 | 11,424 |
| Subtotal | 0 | 0 | 0 | 160,173 | 166,898 | 173,807 |
| Contractual Services | | | | | | |
| 52287 Summer in the Center | 0 | 0 | 0 | 185,000 | 185,000 | 185,000 |
| 52288 Concert Series | 0 | 0 | 0 | 32,000 | 32,000 | 32,000 |
| 52289 Octoberfest | 0 | 0 | 0 | 6,500 | 6,500 | 6,500 |
| 52290 Multi-Cultural Event | 0 | 0 | 0 | 11,500 | 11,500 | 11,500 |
| 52291 Misc events/activities | 0 | 0 | 0 | 60,000 | 80,000 | 45,000 |
| Subtotal | 0 | 0 | 0 | 295,000 | 315,000 | 280,000 |
| Commodities | | | | | | |
| 53302 Bricks | 0 | 0 | 0 | 2,600 | 2,700 | 2,800 |
| 53350 Small Equipment | 0 | 0 | 0 | 600 | 600 | 600 |
| Subtotal | 0 | 0 | 0 | 3,200 | 3,300 | 3,400 |
| Capital Outlay | | | | | | |
| 54412 Other Equipment | 0 | 0 | 0 | 500 | 500 | 500 |
| Subtotal | 0 | 0 | 0 | 500 | 500 | 500 |
| Totals | \$ 0 | \$ 0 | \$ 0 | \$ 458,873 | \$ 485,698 | \$ 457,707 |



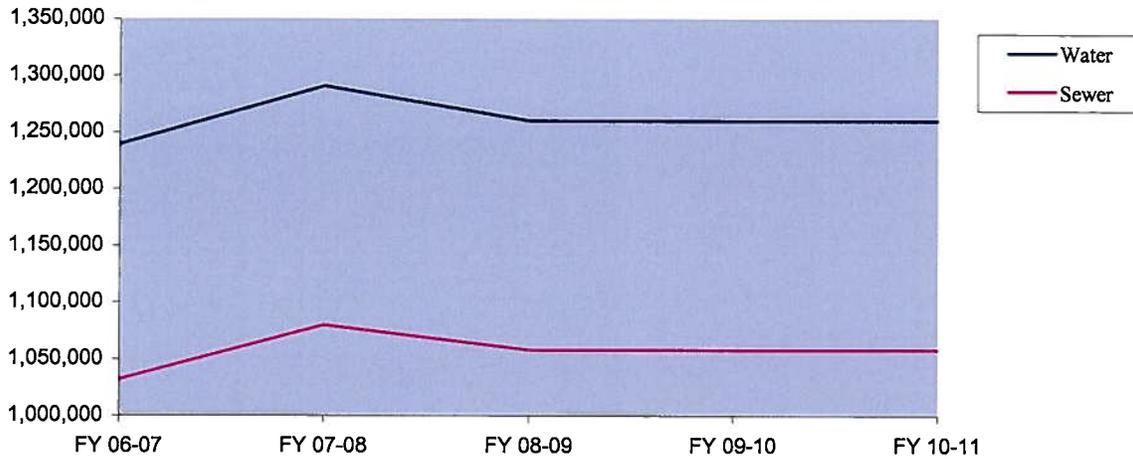
WATER

and

SEWER

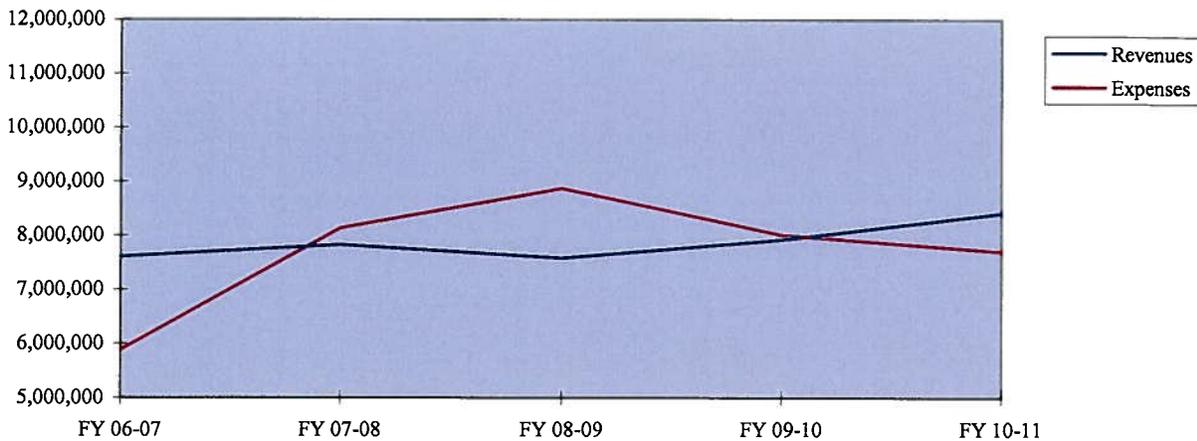
FUND

**WATER AND SEWER FUND
BILLABLE CONSUMPTION
2007 - 2011**



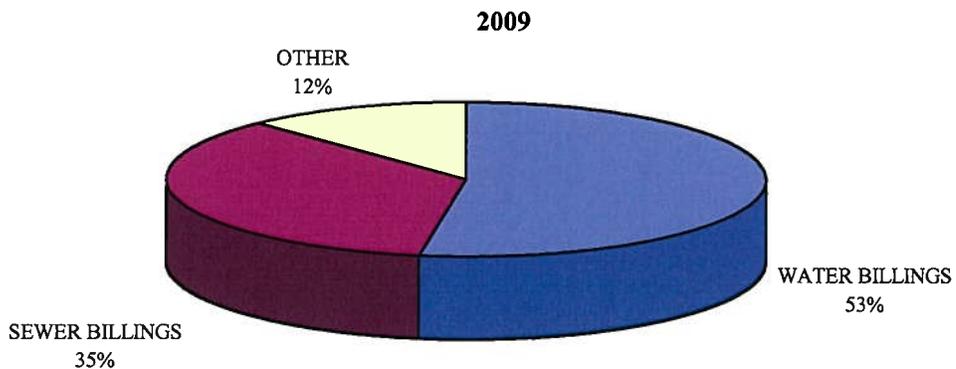
Sewer consumption is billed based on the amount of water used. Since the Wheaton Sanitary District provides service for the southern portion of the Village, the sewer usage to water usage ratio is 84%.

**WATER AND SEWER FUND
REVENUES vs. EXPENSES
2007 - 2011**

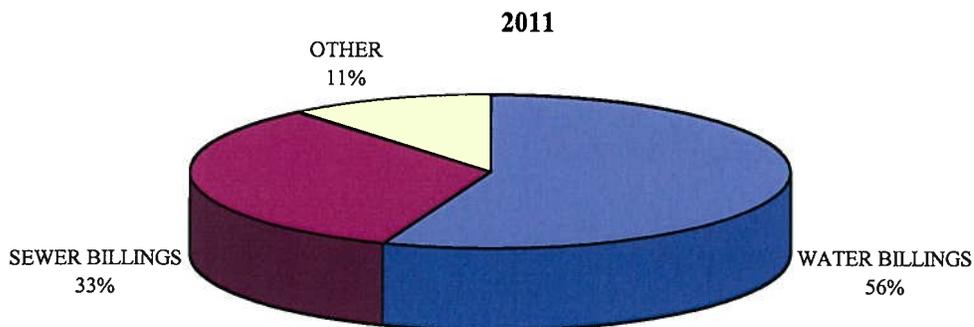
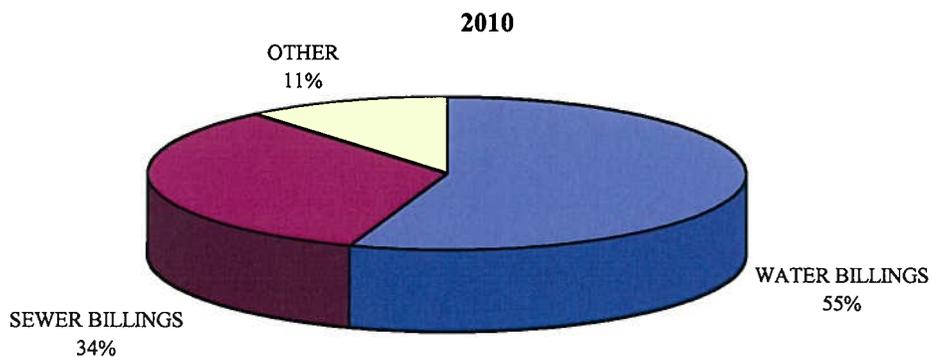


The projected deficit position starting in FY08 reflects the impact of the Water and Sewer Capital Improvement Program (CIP). The CIP is funded out of reserves. During that period, the water system is going to be extended into the unincorporated area southwest of the Village at a cost of \$2.8m of which \$1.9m was a rebate from the DuPage Water Commission.

**WATER AND SEWER FUND
REVENUES
2009-2011**



The "other" revenue category includes operating revenues such as penalties, shut-off notice revenue and meter sales, and non-operating revenues such as building related revenues and interest income.



Village of Carol Stream

WATER AND SEWER FUND

Revenues

| Description | Actual FY 06-07 | Revised Budget FY 07-08 | Estimated Revenues FY 07-08 | (1) | (2) | (3) |
|------------------------------------|---------------------|-------------------------------|-----------------------------------|--------------------------------|-----------------------|-----------------------|
| | | | | Proposed Budget FY 08-09 | Projected FY 09-10 | Projected FY 10-11 |
| Operating Revenue | | | | | | |
| Water Billings | \$ 3,760,364 | \$ 3,958,372 | \$ 3,843,000 | \$ 3,990,000 | \$ 4,384,800 | \$ 4,699,800 |
| Water Penalties | 35,057 | 39,584 | 35,500 | 39,900 | 43,848 | 46,998 |
| Sewer Billings | 2,456,006 | 2,668,750 | 2,540,160 | 2,656,584 | 2,656,584 | 2,773,008 |
| Sewer Penalties | 25,802 | 26,687 | 25,400 | 26,566 | 26,566 | 27,730 |
| Meter Sales | 37,417 | 22,300 | 50,000 | 25,010 | 25,010 | 1,525 |
| Miscellaneous Revenues | 3,691 | 3,500 | 120,000 | 3,600 | 3,600 | 3,600 |
| Shut-off Notices/Admin. Fee | 49,626 | 73,000 | 26,500 | 30,000 | 30,000 | 30,000 |
| Wheaton Sanitary Serv. Charge | 5,965 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 |
| Interest Income-operating | 0 | 82,616 | 77,454 | 80,157 | 80,157 | 80,157 |
| Total Operating Revenue | 6,373,928 | 6,880,809 | 6,724,014 | 6,857,817 | 7,256,565 | 7,668,818 |
| Non-Operating Revenue | | | | | | |
| Rental Income | 68,893 | 74,496 | 72,000 | 74,422 | 77,399 | 80,495 |
| Connection Fee - Water | 23,175 | 19,800 | 40,000 | 20,500 | 20,500 | 1,250 |
| Connection Fee - Sewer | 37,002 | 33,800 | 60,000 | 32,800 | 32,800 | 2,000 |
| Expansion Fee | 424,546 | 249,120 | 325,000 | 212,790 | 212,790 | 12,975 |
| Interest Income | 607,996 | 252,000 | 610,000 | 385,000 | 324,000 | 324,000 |
| Developer Contribution | 75,409 | 0 | 1,229 | 0 | 0 | 0 |
| Total Non-Operating Revenue | 1,237,021 | 629,216 | 1,108,229 | 725,512 | 667,489 | 420,720 |
| Other Funding Sources | | | | | | |
| Reappropriation of Fund Balance | 0 | 1,162,288 | 1,162,288 | 2,608,500 | 1,234,000 | 76,000 |
| Installment Loan Proceeds | 0 | 0 | 0 | 0 | 0 | 320,000 |
| Total Other Funding Sources | 0 | 1,162,288 | 1,162,288 | 2,608,500 | 1,234,000 | 396,000 |
| Total Revenue | \$ 7,610,949 | \$ 8,672,313 | \$ 8,994,531 | \$ 10,191,829 | \$ 9,158,054 | \$ 8,485,538 |

(1) Assumptions

- Billable Water Usage - 1,260,000,000 gals.
- Water rate is \$3.25/1,000 gals. (10/01/08)
- Billable Sewer Usage - 84.00% of water
- Sewer rate is \$2.51/1,000 gals.

(2) Assumptions

- Billable Water Usage - 1,260,000,000 gals.
- Water rate is \$3.48/1,000 gals.
- Billable Sewer Usage - 84.00% of water
- Sewer rate is \$2.51/1,000 gals.

(3) Assumptions

- Billable Water Usage - 1,260,000,000 gals.
- Water rate is \$3.73/1,000 gals.
- Billable Sewer Usage - 84.00% of water
- Sewer rate is \$2.62/1,000 gals.

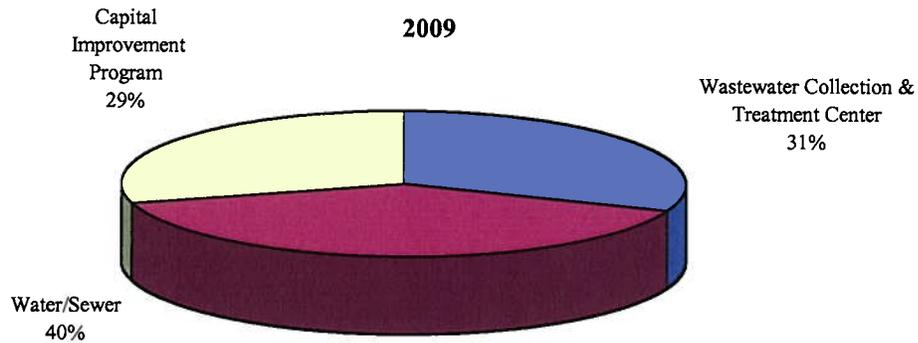
Village of Carol Stream

WATER AND SEWER FUND

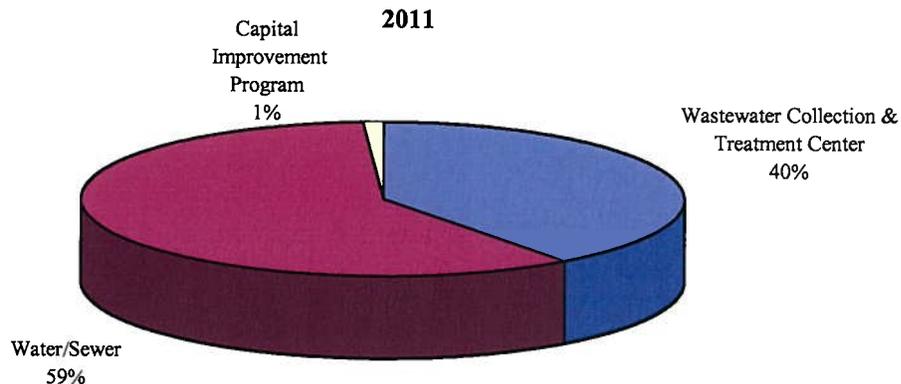
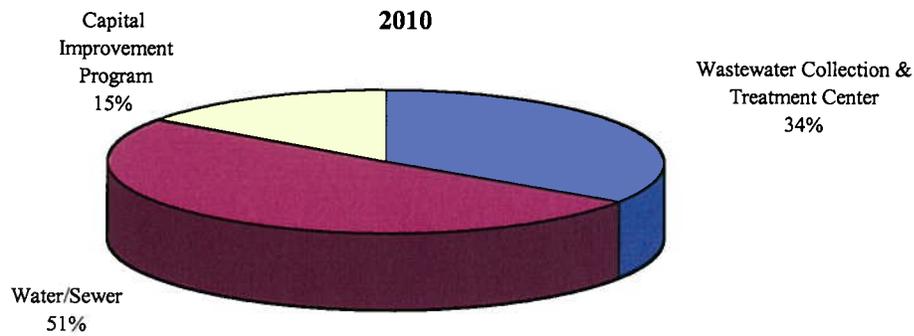
Revenues vs Expenses Comparison

| Description | Actual FY 06-07 | Revised Budget FY 07-08 | Estimated FY 07-08 | Proposed Budget FY 08-09 | Projected FY 09-10 | Projected FY 10-11 |
|---|---------------------|-------------------------------|-----------------------|--------------------------------|-----------------------|-----------------------|
| Operating Revenue | | | | | | |
| Water Billings | \$ 3,760,364 | \$ 3,958,372 | \$ 3,843,000 | \$ 3,990,000 | \$ 4,384,800 | \$ 4,699,800 |
| Water Penalties | 35,057 | 39,584 | 35,500 | 39,900 | 43,848 | 46,998 |
| Sewer Billings | 2,456,006 | 2,668,750 | 2,540,160 | 2,656,584 | 2,656,584 | 2,773,008 |
| Sewer Penalties | 25,802 | 26,687 | 25,400 | 26,566 | 26,566 | 27,730 |
| Meter Sales | 37,417 | 22,300 | 50,000 | 25,010 | 25,010 | 1,525 |
| Miscellaneous Revenues | 3,691 | 3,500 | 120,000 | 3,600 | 3,600 | 3,600 |
| Shut-off Notice/Admin. Fee | 49,626 | 73,000 | 26,500 | 30,000 | 30,000 | 30,000 |
| Wheaton Sanitary Ser. Charge | 5,965 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 |
| Interest Income-operating | 0 | 82,616 | 77,454 | 80,157 | 80,157 | 80,157 |
| Total Operating Revenue | 6,373,928 | 6,880,809 | 6,724,014 | 6,857,817 | 7,256,565 | 7,668,818 |
| Non-Operating Revenue | | | | | | |
| Rental Income | 68,893 | 74,496 | 72,000 | 74,422 | 77,399 | 80,495 |
| Connection Fee - Water | 23,175 | 19,800 | 40,000 | 20,500 | 20,500 | 1,250 |
| Connection Fee - Sewer | 37,002 | 33,800 | 60,000 | 32,800 | 32,800 | 2,000 |
| Expansion Fee | 424,546 | 249,120 | 325,000 | 212,790 | 212,790 | 12,975 |
| Interest Income | 607,996 | 252,000 | 610,000 | 385,000 | 324,000 | 324,000 |
| Developer Contribution | 75,409 | 0 | 1,229 | 0 | 0 | 0 |
| Total Non-Operating Revenue | 1,237,021 | 629,216 | 1,108,229 | 725,512 | 667,489 | 420,720 |
| Other Funding Sources | | | | | | |
| Reappropriation of Fund Balance | 0 | 1,162,288 | 1,162,288 | 2,608,500 | 1,234,000 | 76,000 |
| Installment Loan Proceeds | 0 | 0 | 0 | 0 | 0 | 320,000 |
| Total Other Funding Sources | 0 | 1,162,288 | 1,162,288 | 2,608,500 | 1,234,000 | 396,000 |
| Total Revenue | \$ 7,610,949 | \$ 8,672,313 | \$ 8,994,531 | \$ 10,191,829 | \$ 9,158,054 | \$ 8,485,538 |
| Expenses | | | | | | |
| Wastewater Collection & Treatment Center | \$ 2,365,969 | \$ 3,354,981 | \$ 3,816,881 | \$ 2,929,529 | \$ 3,332,554 | \$ 3,145,096 |
| Water/Sewer | \$ 3,523,743 | \$ 4,230,561 | \$ 4,325,894 | \$ 5,945,099 | \$ 4,683,204 | \$ 4,558,048 |
| Total Expenses | \$ 5,889,712 | \$ 7,585,542 | \$ 8,142,775 | \$ 8,874,628 | \$ 8,015,758 | \$ 7,703,144 |
| Net Income | \$ 1,721,237 | \$ 1,086,771 | \$ 851,756 | \$ 1,317,201 | \$ 1,142,296 | \$ 782,394 |

**WATER AND SEWER FUND
EXPENSES BY DIVISION
2009 - 2011**



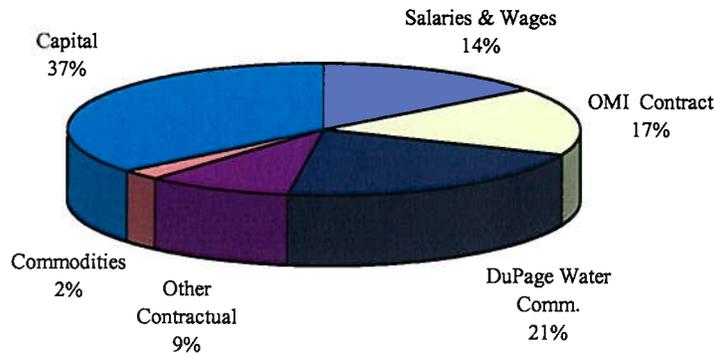
The largest expenditures within the Water and Sewer Fund are the purchase of Lake Michigan water which represents 29.9% of the operating budget and the management contract for the Water Reclamation Center which is 23.9%. Combined, they represent 53.8% of the total operating budget. The CIP (29%) is primarily the extension of the water main into the unincorporated area southwest of the Village.



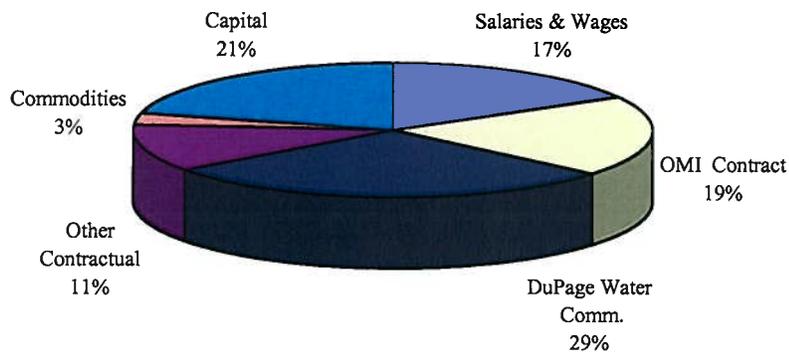
The Water/Sewer Division represents 52.1% of the total Water and Sewer Fund budget. The purchase of Lake Michigan water represents 53.8% of the Water/Sewer Division's budget and the management contract for the Water Reclamation Center represents 43.6% of the Wastewater Collection & Treatment Center budget.

**WATER AND SEWER FUND
EXPENSES BY CLASS
2009 - 2011**

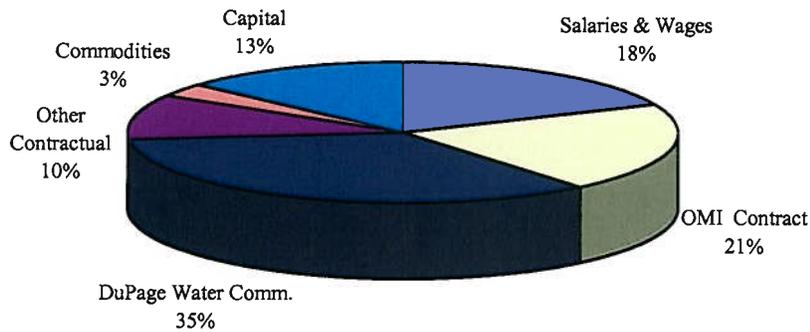
2009



2010



2011



38% (53.8% of the operating element) of the Water and Sewer Fund budget represents the cost of purchasing Lake Michigan Water and the management contract of the water reclamation operation. For the most part, the Capital allocation represents the Water and Sewer Fund Capital Improvement program.

Village of Carol Stream

WATER AND SEWER FUND

Budget Comparison

| Division | Salaries & Wages | | Contractual Services | | Commodities | | Capital Outlay | | Totals | |
|--|---------------------|---------------------|----------------------|---------------------|-------------------|-------------------|---------------------|---------------------|---------------------|---------------------|
| | 2009 | 2010 | 2009 | 2010 | 2009 | 2010 | 2009 | 2010 | 2009 | 2010 |
| Wastewater Collection & Treatment Center | \$ 308,242 | \$ 325,629 | \$ 1,883,198 | \$ 1,964,009 | \$ 14,386 | \$ 14,313 | \$ 723,703 | \$ 1,028,403 | \$ 2,929,529 | \$ 3,332,554 |
| Water/Sewer | 987,013 | 1,018,638 | 2,286,362 | 2,783,199 | 206,804 | 208,863 | 2,484,920 | 672,484 | 5,945,099 | 4,683,204 |
| Total | \$ 1,275,255 | \$ 1,344,267 | \$ 4,169,560 | \$ 4,747,208 | \$ 221,190 | \$ 223,176 | \$ 3,208,623 | \$ 1,700,887 | \$ 8,874,628 | \$ 8,015,758 |

Village of Carol Stream

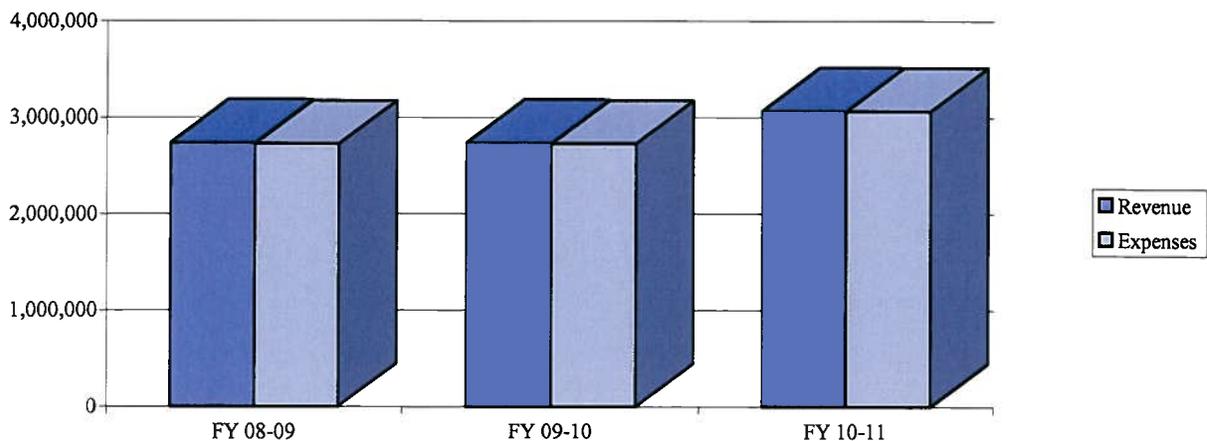
WATER AND SEWER FUND

Wastewater Collection & Treatment Center

Revenues & Expenses

| Description | Actual FY 06-07 | Revised Budget FY 07-08 | Estimated FY 07-08 | Proposed Budget FY 08-09 | Projected FY 09-10 | Projected FY 10-11 |
|--|---------------------|-------------------------------|-----------------------|--------------------------------|-----------------------|-----------------------|
| Operating Revenue | | | | | | |
| Sewer Billings | \$ 2,456,006 | \$ 2,668,750 | \$ 2,540,160 | \$ 2,656,584 | \$ 2,656,584 | \$ 2,773,008 |
| Sewer Penalties | 25,802 | 26,687 | 25,400 | 26,566 | 26,566 | 27,730 |
| Miscellaneous Revenues | 1,845 | 1,750 | 60,000 | 1,800 | 1,800 | 1,800 |
| Shut-off Notice/Admin. Fee | 24,812 | 36,500 | 13,250 | 15,000 | 15,000 | 15,000 |
| Interest Income | 0 | 41,308 | 38,727 | 40,078 | 40,078 | 40,078 |
| Total Operating Revenue | 2,508,466 | 2,774,995 | 2,677,537 | 2,740,028 | 2,740,028 | 2,857,616 |
| Non-Operating Revenue | | | | | | |
| Connection Fee - Sewer | 37,002 | 33,800 | 60,000 | 32,800 | 32,800 | 2,000 |
| Expansion Fee | 212,273 | 124,560 | 162,500 | 106,395 | 106,395 | 6,487 |
| Interest Income | 303,998 | 126,000 | 305,000 | 192,500 | 162,000 | 162,000 |
| Total Non-Operating Revenue | 553,273 | 284,360 | 527,500 | 331,695 | 301,195 | 170,487 |
| Other Funding Sources | | | | | | |
| Reappropriation of Fund Balance | 0 | 232,000 | 584,000 | 200,000 | 600,000 | 76,000 |
| Installment Loan Proceeds | 0 | 0 | 0 | 0 | 0 | 215,000 |
| Total Other Funding Sources | 0 | 232,000 | 584,000 | 200,000 | 600,000 | 291,000 |
| Total Revenue | \$ 3,061,739 | \$ 3,291,355 | \$ 3,789,037 | \$ 3,271,723 | \$ 3,641,223 | \$ 3,319,103 |
| Expenses | | | | | | |
| Wastewater Collection & Treatment Center | \$ 2,365,969 | \$ 3,354,981 | \$ 3,816,881 | \$ 2,929,529 | \$ 3,332,554 | \$ 3,145,096 |
| Total Expenses | \$ 2,365,969 | \$ 3,354,981 | \$ 3,816,881 | \$ 2,929,529 | \$ 3,332,554 | \$ 3,145,096 |
| Net Income | \$ 695,770 | \$ (63,626) | \$ (27,844) | \$ 342,194 | \$ 308,669 | \$ 174,007 |

OPERATING REVENUES vs. OPERATING EXPENSES 2009- 2011



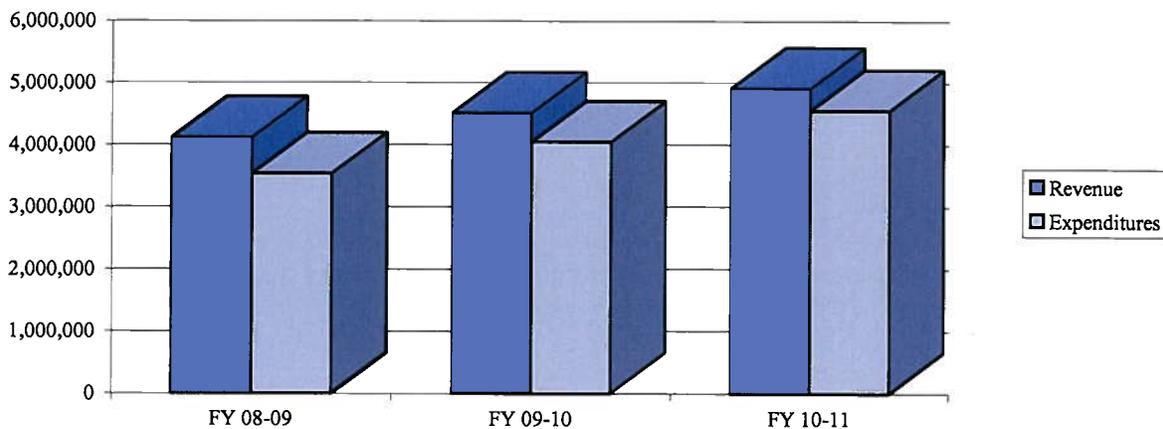
Village of Carol Stream

WATER AND SEWER FUND

Water/Sewer Revenues & Expenses

| Description | Actual FY 06-07 | Revised Budget FY 07-08 | Estimated FY 07-08 | Proposed Budget FY 08-09 | Projected FY 09-10 | Projected FY 10-11 |
|------------------------------------|---------------------|-------------------------------|-----------------------|--------------------------------|-----------------------|-----------------------|
| Operating Revenue | | | | | | |
| Water Billings | \$ 3,760,364 | \$ 3,958,372 | \$ 3,843,000 | \$ 3,990,000 | \$ 4,384,800 | \$ 4,699,800 |
| Water Penalties | 35,057 | 39,584 | 35,500 | 39,900 | 43,848 | 46,998 |
| Meter Sales | 37,417 | 22,300 | 50,000 | 25,010 | 25,010 | 1,525 |
| Miscellaneous Revenues | 1,846 | 1,750 | 60,000 | 1,800 | 1,800 | 1,800 |
| Shut-off Notices/Admin. Fee | 24,813 | 36,500 | 13,250 | 15,000 | 15,000 | 15,000 |
| Wheaton Sanitary Ser. Charge | 5,965 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 |
| Interest Income | 0 | 41,308 | 38,727 | 40,079 | 40,079 | 40,079 |
| Total Operating Revenue | 3,865,462 | 4,105,814 | 4,046,477 | 4,117,789 | 4,516,537 | 4,811,202 |
| Non-Operating Revenue | | | | | | |
| Rental Income | 68,893 | 74,496 | 72,000 | 74,422 | 77,399 | 80,495 |
| Connection Fee - Water | 23,175 | 19,800 | 40,000 | 20,500 | 20,500 | 1,250 |
| Expansion Fee | 212,273 | 124,560 | 162,500 | 106,395 | 106,395 | 6,488 |
| Interest Income | 303,998 | 126,000 | 305,000 | 192,500 | 162,000 | 162,000 |
| Developer Contribution | 75,409 | 0 | 1,229 | 0 | 0 | 0 |
| Total Non-Operating Revenue | 683,748 | 344,856 | 580,729 | 393,817 | 366,294 | 250,233 |
| Other Funding Sources | | | | | | |
| Reappropriation of Fund Balance | 0 | 930,288 | 578,288 | 2,408,500 | 634,000 | 0 |
| Installment Loan Proceeds | 0 | 0 | 0 | 0 | 0 | 105,000 |
| Total Other Funding Sources | 0 | 930,288 | 578,288 | 2,408,500 | 634,000 | 105,000 |
| Total Revenue | \$ 4,549,210 | \$ 5,380,958 | \$ 5,205,494 | \$ 6,920,106 | \$ 5,516,831 | \$ 5,166,435 |
| Expenses | | | | | | |
| Water/Sewer | 3,523,743 | 4,230,561 | 4,325,894 | 5,945,099 | 4,683,204 | 4,558,048 |
| Total Expenses | \$ 3,523,743 | \$ 4,230,561 | \$ 4,325,894 | \$ 5,945,099 | \$ 4,683,204 | \$ 4,558,048 |
| Net Income | \$ 1,025,467 | \$ 1,150,397 | \$ 879,600 | \$ 975,007 | \$ 833,627 | \$ 608,387 |

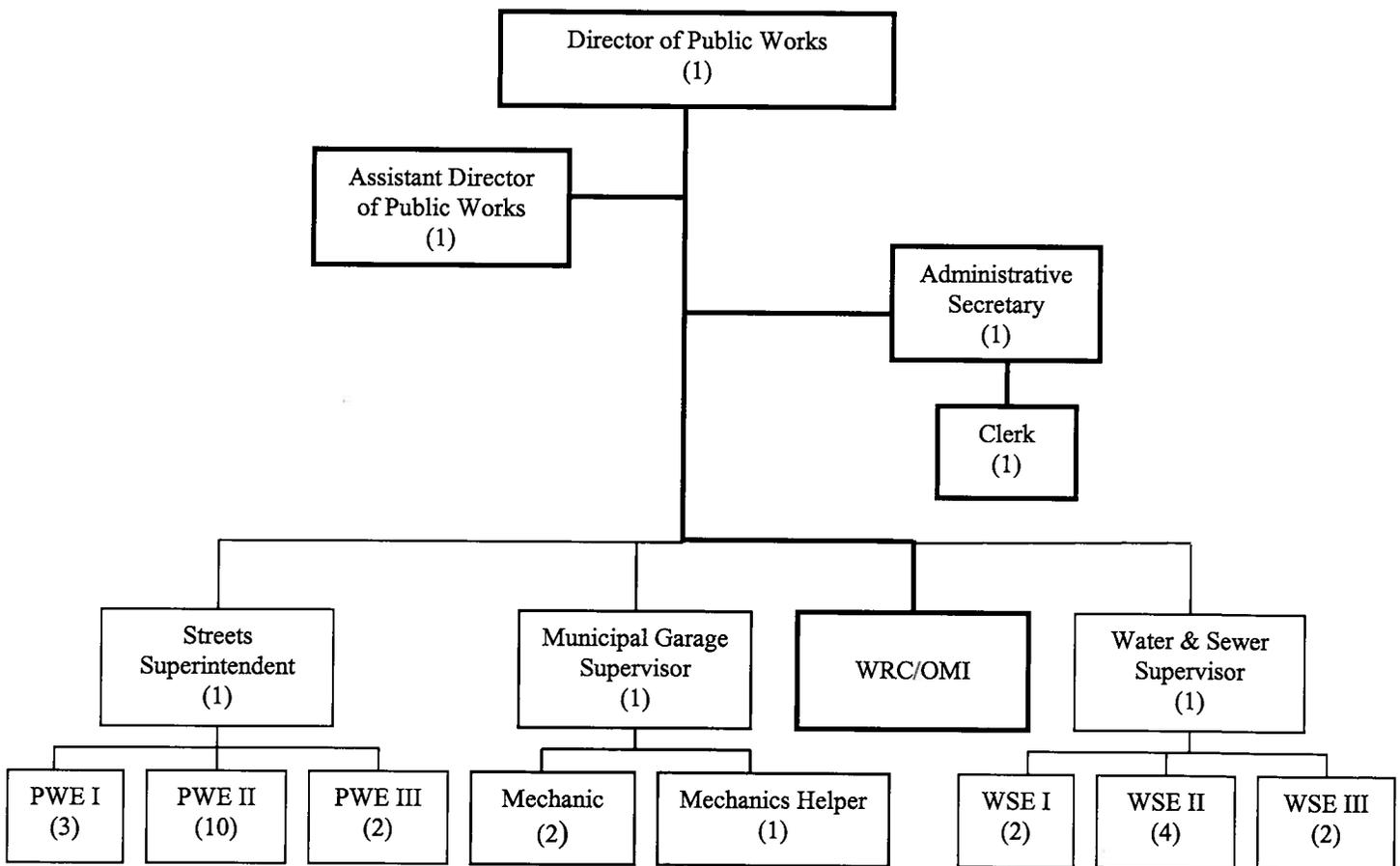
OPERATING REVENUES vs. OPERATING EXPENSES 2009- 2011



PERSONNEL SCHEDULE

| | Authorized 2007 | Budget 2008 | Proposed 2009 | Projected 2010 | Projected 2011 |
|--------------------|--------------------|----------------|------------------|-------------------|-------------------|
| Streets | 19 | 20 | 20 | 20 | 20 |
| Water/Sewer | 8 | 8 | 9 | 9 | 9 |
| Municipal Garage | 4 | 4 | 4 | 4 | 4 |
| Seasonal Employees | 8 | 8 | 8 | 8 | 8 |

ORGANIZATIONAL CHART



Note: The Public Works Director, for budgetary purposes, is included in the General Corporate Fund – Public Works Department and is shown here for organizational purposes only.

NARRATIVE

The Village’s 6.5 million gallons per day (MGD) Water Reclamation Center (WRC) operates under permit conditions issued by the Illinois and United States Environmental Protection Agencies. A contract operator is responsible for daily operating decisions as well as the financial cost of daily operations. All of the employees at the Water Reclamation facility are employees of the contractor. In addition to the contract cost, additional Village expenses include program costs for administration, industrial pretreatment program administration, sewer system maintenance, and customer billing.

EXPENDITURE

| Classification | (1) Actual 2006-07 | (1) Budget 2007-08 | (1) Estimated 2007-08 | Proposed 2008-09 | Projected 2009-10 | Projected 2010-11 |
|---|--------------------------|--------------------------|-----------------------------|---------------------|----------------------|----------------------|
| Administration | | | | \$630,956 | \$619,554 | \$611,500 |
| Daily Treatment Operations | | | | 1,731,499 | 1,676,309 | 1,701,511 |
| Industrial Pre- treatment | | | | 27,003 | 28,125 | 29,321 |
| Sewer System Maintenance & Repair | | | | 321,954 | 794,258 | 577,436 |
| Utility Billing | | | | 218,117 | 214,308 | 225,328 |
| Totals | \$2,365,969 | \$3,354,981 | \$3,816,881 | \$2,929,529 | \$3,332,554 | \$3,145,096 |

(1) The Village has historically budgeted on a line item basis. This budget is the first year that the Village has moved to a program-cost budget. Therefore, the numbers for the 2006-07 Actual and 2007-08 Budget and Estimated are not available on a program basis.

NARRATIVE

The Administration Program includes staff time necessary for overseeing the contract operations, hosting regulatory audits, preparing the annual division budget, and preparing compliance reporting to regulatory authorities.

2008 ACCOMPLISHMENTS

1. Hosted the WRC's annual Open House where approximately 300 residents learned about the process of recycling wastewater into effluent that is recycled safely into Kline Creek. (Village Board Goal #11)
2. Completed the demolition of the east side tanks at the WRC facilities in preparation for the construction of a bike pathway that will run through the WRC.
3. Received and implemented operating changes of the new WRC NPDES Operating Permit.

2009 OBJECTIVES

1. Working with Lakewood Homes, complete the installation of the bike path and associated landscaping plan that will run through the WRC to the Easton Park Town homes. (Village Board Goal #22a)
2. Conduct an energy study to determine whether or not alternative energy sources are an option and if so, determine what the cost and feasibility of using them are. (Village Board Goals #13b and #18d)

WATER AND SEWER FUND

PUBLIC WORKS

Wastewater Collection & Treatment Center – Administration Detail

EXPENDITURE

| Acct. #/Description | Actual FY 06-07 | Revised Budget FY 07-08 | Estimated Expenses FY 07-08 | Proposed Budget FY 08-09 | Projected FY 09-10 | Projected FY 10-11 |
|------------------------------------|----------------------------|--|--|---|-------------------------------|-------------------------------|
| Salaries & Wages | | | | | | |
| 51102 Personal Services | \$ 0 | \$ 0 | \$ 0 | \$ 39,872 | \$ 41,716 | \$ 43,545 |
| 51111 Group Insurance | 0 | 0 | 0 | 5,277 | 5,670 | 5,950 |
| 51112 IMRF | 0 | 0 | 0 | 3,792 | 3,817 | 3,828 |
| 51113 FICA | 0 | 0 | 0 | 3,050 | 3,191 | 3,331 |
| 51114 Workers Comp. | 0 | 0 | 0 | 148 | 154 | 161 |
| Subtotal | 0 | 0 | 0 | 52,139 | 54,548 | 56,815 |
| Contractual Services | | | | | | |
| 52223 Training | 0 | 0 | 0 | 1,200 | 1,200 | 1,200 |
| 52230 Telephone | 0 | 0 | 0 | 600 | 600 | 600 |
| 52231 Copy Expense | 0 | 0 | 0 | 150 | 150 | 150 |
| 52232 Records Storage/Microfilming | 0 | 0 | 0 | 100 | 100 | 100 |
| 52234 Dues & Subscriptions | 0 | 0 | 0 | 150 | 150 | 150 |
| 52253 Consultant | 0 | 0 | 0 | 10,000 | 0 | 0 |
| 52261 Liability Insurance | 0 | 0 | 0 | 7,785 | 6,811 | 2,046 |
| 52263 Property Insurance | 0 | 0 | 0 | 9,079 | 7,942 | 2,386 |
| 52272 NPDES Permit Fee | 0 | 0 | 0 | 30,000 | 30,000 | 30,000 |
| Subtotal | 0 | 0 | 0 | 59,064 | 46,953 | 36,632 |
| Commodities | | | | | | |
| 53314 Office Supplies | 0 | 0 | 0 | 150 | 150 | 150 |
| 53317 Operating Supplies | 0 | 0 | 0 | 1,500 | 1,500 | 1,500 |
| Subtotal | 0 | 0 | 0 | 1,650 | 1,650 | 1,650 |
| Capital Outlay | | | | | | |
| 54413 Computer Equipment | 0 | 0 | 0 | 1,700 | 0 | 0 |
| 56490 Loan Principal | 0 | 0 | 0 | 287,898 | 295,345 | 302,984 |
| 56491 Loan Interest | 0 | 0 | 0 | 153,505 | 146,058 | 138,419 |
| 58702 Transfer to Replacement | 0 | 0 | 0 | 70,000 | 70,000 | 70,000 |
| 57499 Contingency | 0 | 0 | 0 | 5,000 | 5,000 | 5,000 |
| Subtotal | 0 | 0 | 0 | 518,103 | 516,403 | 516,403 |
| Totals | \$ 0 | \$ 0 | \$ 0 | \$ 630,956 | \$ 619,554 | \$ 611,500 |

NARRATIVE

The Village's contract for the daily operation of the WRC is with OMI. As part of the contract, OMI is responsible for the daily operating cost, while the Village pays for capital and major maintenance expenses.

2008 ACCOMPLISHMENTS

1. The Village's Water Reclamation Center was able to meet and exceed average monthly effluent standards, averaging 2.6 mg/l for BOD and 3.4 mg/l for suspended solids. The NPDES maximum limits are 10 mg/l and 12 mg/l, respectively. During 2007, the WRC experienced ten (10) violations. All violations were analyzed and corrections were made to minimize the possibility of violations in the future.
2. Total wastewater treated was 1.8 billion gallons, 792 cubic yards of grit were removed in the primary process and 4900 cubic yards of sludge were processed and hauled to a landfill.
3. Installed automatic chlorine residual probes to improve monitoring and control of chlorine disinfection. The Village also entered into a design/build contract with CH2Mhill to replace the gas chlorine system with a liquid hypochloride system.
4. Sand Filter Cells #1 and #2 were rehabilitated to maintain the reliability of the final stage sand filters.

2009 OBJECTIVES

1. Administer the design/build contract to convert the WRC's disinfection process to liquid hypochloride from chlorine gas.
2. Major maintenance activities for next year include the building modification and installation of new ventilation equipment in the Sand Filter Building, rehabilitation of Sand Filter Cells #3 and #4, seal coating of pavement areas, and the replacement of the sludge press polymer feed pump. (Village Board Goal #18d)

Wastewater Collection & Treatment Center – Daily Treatment Operations Detail

EXPENDITURE

| Acct. #/Description | Actual FY 06-07 | Revised Budget FY 07-08 | Estimated Expenses FY 07-08 | Proposed Budget FY 08-09 | Projected FY 09-10 | Projected FY 10-11 |
|---------------------------------|----------------------------|--|--|---|-------------------------------|-------------------------------|
| Contractual Services | | | | | | |
| 52212 Auto Maintenance & Repair | \$ 0 | \$ 0 | \$ 0 | \$ 3,793 | \$ 3,921 | \$ 4,065 |
| 52224 Vehicle Insurance | 0 | 0 | 0 | 256 | 171 | 136 |
| 52244 Maintenance and Repair | 0 | 0 | 0 | 80,000 | 130,000 | 106,000 |
| 52262 OMI Contract | 0 | 0 | 0 | 1,497,128 | 1,541,864 | 1,590,924 |
| Subtotal | 0 | 0 | 0 | 1,581,177 | 1,675,956 | 1,701,125 |
| Commodities | | | | | | |
| 53313 Auto Gas | 0 | 0 | 0 | 322 | 353 | 386 |
| Subtotal | 0 | 0 | 0 | 322 | 353 | 386 |
| Capital Outlay | | | | | | |
| 54480 Construction | 0 | 0 | 0 | 150,000 | 0 | 0 |
| Subtotal | 0 | 0 | 0 | 150,000 | 0 | 0 |
| Totals | \$ 0 | \$ 0 | \$ 0 | \$ 1,731,499 | \$ 1,676,309 | \$ 1,701,511 |

NARRATIVE

The Industrial Pretreatment Program element includes compliance activities for the National Pretreatment Regulations of the Clean Water Act. Each year, program staff are required to conduct annual industrial facility inspections, coordinate industrial discharge sample monitoring, review industrial wastewater surveys of new industries, computerize and tally quarterly sampling analyses of program industries, prepare quarterly correspondence and the IEPA annual report submission, initiate and track all enforcement activity. The program works to eliminate high discharges into the sanitary sewers, which allows the Wastewater Collection and Treatment Facility to operate within its permit.

2008 ACCOMPLISHMENTS

1. Utilized business licenses and GIS Address points to identify industrial buildings that are occupied and are at risk to discharge into our sanitary sewer system.
2. Issued thirteen (13) violations to Industrial Users (IU) that had excursions to the sewer system that were not in accordance to their Industrial Wastewater Discharge Permit. Staff also collected \$10,114 in surcharge fees from IU's for exceeding monthly average maximum concentrations for three parameters are Fats, Oils, and Grease (FOG), Biochemical Oxygen Demand (BOD), and Total Suspended Solids (TSS).

2009 OBJECTIVES

1. Staff will review and recommend a modification to the sewer surcharge rate structure for industrial users that exceed monthly average maximum concentrations for FOG, BOD, and TSS.
2. As a part of the ongoing pretreatment monitoring requirements, staff will be focusing on the area south of North Avenue. This monitoring will confirm which businesses are in each location and if whether or not they are a threat to our sewer system.

WATER AND SEWER FUND

PUBLIC WORKS

Wastewater Collection & Treatment Center – Industrial Pretreatment Detail

EXPENDITURE

| Acct. #/Description | Actual FY 06-07 | Revised Budget FY 07-08 | Estimated Expenses FY 07-08 | Proposed Budget FY 08-09 | Projected FY 09-10 | Projected FY 10-11 |
|---------------------------------|----------------------------|--|--|---|-------------------------------|-------------------------------|
| Salaries & Wages | | | | | | |
| 51102 Personal Services | \$ 0 | \$ 0 | \$ 0 | \$ 13,068 | \$ 13,996 | \$ 14,953 |
| 51111 Group Insurance | 0 | 0 | 0 | 623 | 630 | 618 |
| 51112 IMRF | 0 | 0 | 0 | 1,243 | 1,281 | 1,314 |
| 51113 FICA | 0 | 0 | 0 | 1,000 | 1,071 | 1,144 |
| 51114 Workers Comp. | 0 | 0 | 0 | 48 | 52 | 55 |
| Subtotal | 0 | 0 | 0 | 15,982 | 17,030 | 18,084 |
| Contractual Services | | | | | | |
| 52212 Auto Maintenance & Repair | 0 | 0 | 0 | 3,793 | 3,921 | 4,065 |
| 52222 Meetings | 0 | 0 | 0 | 100 | 100 | 100 |
| 52224 Vehicle Insurance | 0 | 0 | 0 | 256 | 171 | 136 |
| 52229 Postage | 0 | 0 | 0 | 200 | 200 | 200 |
| 52240 Public Notices | 0 | 0 | 0 | 200 | 200 | 200 |
| 52279 Lab Services | 0 | 0 | 0 | 6,000 | 6,000 | 6,000 |
| Subtotal | 0 | 0 | 0 | 10,549 | 10,592 | 10,701 |
| Commodities | | | | | | |
| 53313 Auto Gas | 0 | 0 | 0 | 322 | 353 | 386 |
| 53350 Small Equipment | 0 | 0 | 0 | 150 | 150 | 150 |
| Subtotal | 0 | 0 | 0 | 472 | 503 | 536 |
| Totals | \$ 0 | \$ 0 | \$ 0 | \$ 27,003 | \$ 28,125 | \$ 29,321 |

NARRATIVE

Program responsibilities include keeping the 109 miles of sanitary sewers and 2,519 manholes free of obstructions and structurally sound. Maintenance personnel conduct inspections, maintenance and repairs of collection sewers, lift stations and wet wells. Routine maintenance reduces the likelihood of back up, odor problems or storm infiltration. The computerized Supervisory Control and Data Acquisition (SCADA) system with problem alarm capability assists sewer maintenance staff in monitoring flow rates through lift stations and in detecting system collection problems should they arise. The Sewer System Maintenance and Repair Program is conducted by Water/Sewer Division staff, but is shown here for funding purposes.

2008 ACCOMPLISHMENTS

1. Completed construction and returned to service the new Tubeway Sanitary Lift Station.
2. The Village entered into a 3-year contract for Sanitary Sewer Televising. During the first year of this contract, the focus was areas planned for road work in the summer of 2008, as well as portions of the industrial park. Over 26,000 lineal feet of sanitary sewers were cleaned and televised. Staff is currently reviewing results of the televising and prioritizing a list of projects to be completed.

2009 OBJECTIVES

1. The Village will be in the second year of the contract for sanitary sewer televising. The focus will continue to be on the sewer lines in the industrial park, as well as Kuhn Road, which will be part of the 2009 road project. The goal is to televise approximately 35,000 LF of this year.
2. Reconstruction plans are to be developed for the replacement of the Evergreen Drive Sanitary Lift Station and the Tubeway Drive Stormwater Lift Station.

WATER AND SEWER FUND

PUBLIC WORKS

Wastewater Collection & Treatment Center – Sewer System Maint. & Repair Detail

EXPENDITURE

| Acct. #/Description | Actual FY 06-07 | Revised Budget FY 07-08 | Estimated Expenses FY 07-08 | Proposed Budget FY 08-09 | Projected FY 09-10 | Projected FY 10-11 |
|---------------------------------|----------------------------|--|--|---|-------------------------------|-------------------------------|
| Salaries & Wages | | | | | | |
| 51102 Personal Services | \$ 0 | \$ 0 | \$ 0 | \$ 115,397 | \$ 121,956 | \$ 128,617 |
| 51109 Overtime | 0 | 0 | 0 | 3,000 | 3,130 | 3,255 |
| 51111 Group Insurance | 0 | 0 | 0 | 24,399 | 25,242 | 26,597 |
| 51112 IMRF | 0 | 0 | 0 | 11,260 | 11,445 | 11,592 |
| 51113 FICA | 0 | 0 | 0 | 9,057 | 9,569 | 10,088 |
| 51114 Workers Comp. | 0 | 0 | 0 | 6,720 | 7,095 | 7,474 |
| 51117 Compensated Absences | 0 | 0 | 0 | 0 | 0 | 0 |
| Subtotal | 0 | 0 | 0 | 169,833 | 178,437 | 187,623 |
| Contractual Services | | | | | | |
| 52212 Auto Maintenance & Repair | 0 | 0 | 0 | 7,586 | 7,843 | 8,131 |
| 52224 Vehicle Insurance | 0 | 0 | 0 | 513 | 341 | 274 |
| 52230 Telephone | 0 | 0 | 0 | 3,780 | 3,780 | 3,780 |
| 52248 Electricity | 0 | 0 | 0 | 15,500 | 17,050 | 18,755 |
| 52272 NPDES Permit Fee | 0 | 0 | 0 | 2,100 | 2,100 | 2,100 |
| 52277 Heating Gas | 0 | 0 | 0 | 1,000 | 1,000 | 1,000 |
| 52297 Sewer System Maintenance | 0 | 0 | 0 | 60,000 | 60,000 | 60,000 |
| Subtotal | 0 | 0 | 0 | 90,479 | 92,114 | 94,040 |
| Commodities | | | | | | |
| 53313 Auto Gas | 0 | 0 | 0 | 642 | 707 | 772 |
| 53317 Operating Supplies | 0 | 0 | 0 | 500 | 500 | 500 |
| 53332 Sewer System Supplies | 0 | 0 | 0 | 10,000 | 10,000 | 10,000 |
| 53350 Small Equipment | 0 | 0 | 0 | 500 | 500 | 500 |
| Subtotal | 0 | 0 | 0 | 11,642 | 11,707 | 11,772 |
| Capital Outlay | | | | | | |
| 54412 Other Equipment | 0 | 0 | 0 | 0 | 12,000 | 18,778 |
| 54415 Vehicles | 0 | 0 | 0 | 0 | 0 | 215,000 |
| 54417 Radio | 0 | 0 | 0 | 0 | 0 | 1,400 |
| 54480 Construction | 0 | 0 | 0 | 50,000 | 500,000 | 0 |
| 56493 Installment Loan | 0 | 0 | 0 | 0 | 0 | 48,823 |
| Subtotal | 0 | 0 | 0 | 50,000 | 512,000 | 284,001 |
| Totals | \$ 0 | \$ 0 | \$ 0 | \$ 321,954 | \$ 794,258 | \$ 577,436 |

NARRATIVE

The Utility Billing program for the combined water and sewer system is a function of the Financial Management Department. Residential and commercial water and sewer accounts are billed monthly. The Financial Management Department is also responsible for addressing all customer questions and concerns in regard to their utility accounts, as well as all recordkeeping for payments received, receivables, late notices and shut-offs for non-payment. The Financial Management Department's operating costs for the utility billing function are charged directly to the Water and Sewer Fund.

2008 ACCOMPLISHMENTS

1. Installed and implemented the new utility billing software program.

2009 OBJECTIVES

1. Prepare a procedures manual for the new utility billing program by April 30, 2009.

Wastewater Collection & Treatment Center – Utility Billing Detail

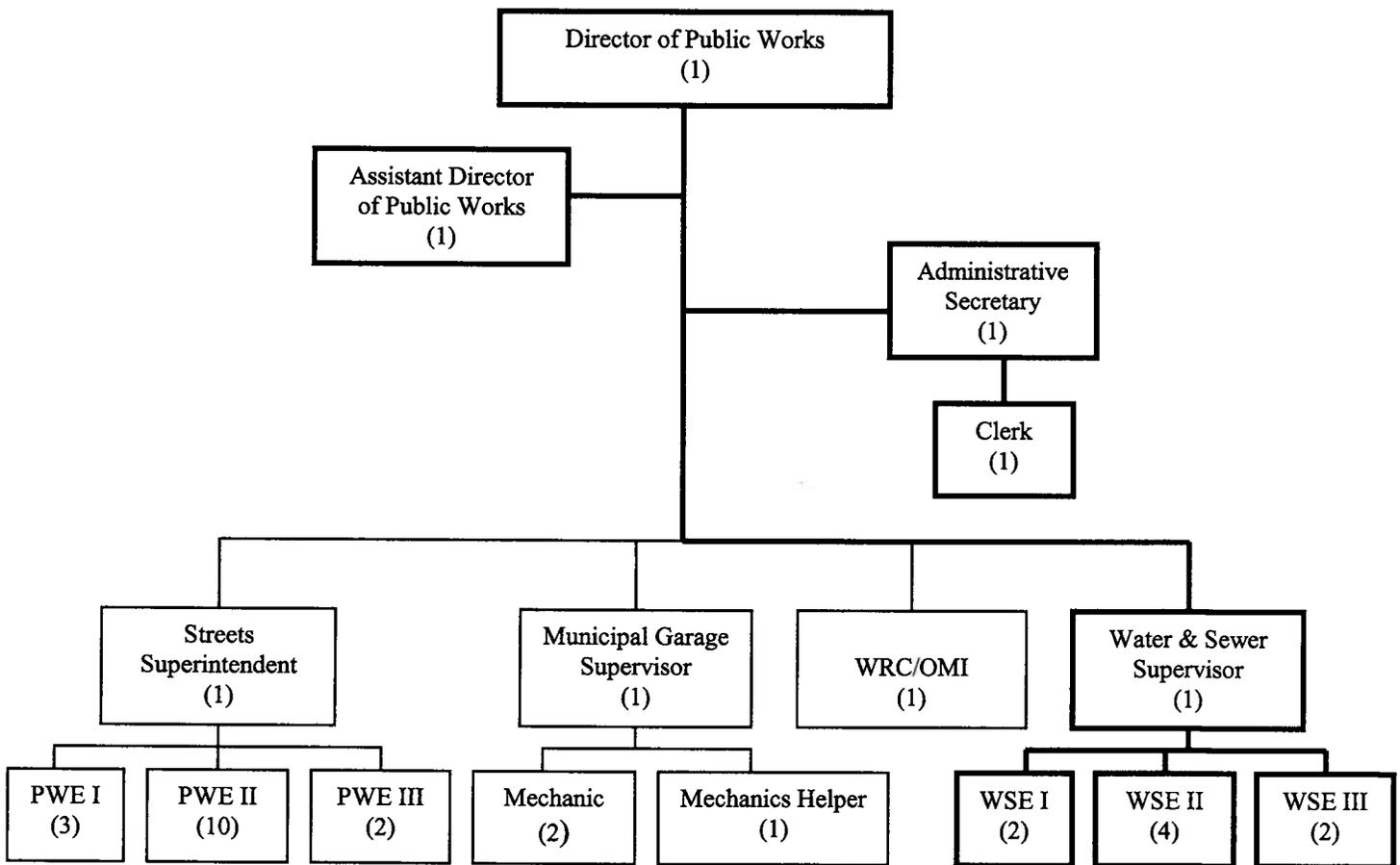
EXPENDITURE

| Acct. #/Description | Actual FY 06-07 | Revised Budget FY 07-08 | Estimated Expenses FY 07-08 | Proposed Budget FY 08-09 | Projected FY 09-10 | Projected FY 10-11 |
|--------------------------------|----------------------------|--|--|---|-------------------------------|-------------------------------|
| Salaries & Wages | | | | | | |
| 51102 Personal Services | \$ 0 | \$ 0 | \$ 0 | \$ 52,440 | \$ 56,560 | \$ 60,859 |
| 51111 Group Insurance | 0 | 0 | 0 | 8,741 | 9,424 | 9,928 |
| 51112 IMRF | 0 | 0 | 0 | 4,726 | 4,903 | 5,066 |
| 51113 FICA | 0 | 0 | 0 | 4,012 | 4,327 | 4,656 |
| 51114 Workers Comp. | 0 | 0 | 0 | 369 | 400 | 431 |
| Subtotal | 0 | 0 | 0 | 70,288 | 75,614 | 80,940 |
| Contractual Services | | | | | | |
| 52221 Utility Bill Processing | 0 | 0 | 0 | 58,235 | 59,796 | 63,946 |
| 52229 Postage | 0 | 0 | 0 | 21,846 | 23,594 | 24,483 |
| 52237 Audit Fees | 0 | 0 | 0 | 3,293 | 3,423 | 3,560 |
| 52280 Municipal Service Charge | 0 | 0 | 0 | 58,555 | 51,581 | 52,099 |
| Subtotal | 0 | 0 | 0 | 141,929 | 138,394 | 144,088 |
| Commodities | | | | | | |
| 53315 Printed Materials | 0 | 0 | 0 | 300 | 300 | 300 |
| Subtotal | 0 | 0 | 0 | 300 | 300 | 300 |
| Capital Outlay | | | | | | |
| 54412 Other Equipment | 0 | 0 | 0 | 5,600 | 0 | 0 |
| Subtotal | 0 | 0 | 0 | 5,600 | 0 | 0 |
| Totals | \$ 0 | \$ 0 | \$ 0 | \$ 218,117 | \$ 214,308 | \$ 225,328 |

PERSONNEL SCHEDULE

| | Authorized 2007 | Budget 2008 | Proposed 2009 | Projected 2010 | Projected 2011 |
|--------------------|--------------------|----------------|------------------|-------------------|-------------------|
| Streets | 19 | 20 | 20 | 20 | 20 |
| Water/Sewer | 8 | 8 | 9 | 9 | 9 |
| Municipal Garage | 4 | 4 | 4 | 4 | 4 |
| Seasonal Employees | 8 | 8 | 8 | 8 | 8 |

ORGANIZATIONAL CHART



NARRATIVE

The mission of the Water Division is to provide Village water customers with continuous, high quality water, meeting national drinking water standards. Five programs exist which directly support this mission: administration, distribution system operation and maintenance, daily inspections, water metering, and finance. These five programs operate under the direct supervision of the Village’s Water/Sewer Supervisor, who reports to the Director of Public Works.

EXPENDITURE

| Classification | (1) Actual 2006-07 | (1) Budget 2007-08 | (1) Estimated 2007-08 | Proposed 2008-09 | Projected 2009-10 | Projected 2010-11 |
|---|--------------------------|--------------------------|-----------------------------|---------------------|----------------------|----------------------|
| Administration | | | | \$202,780 | \$207,420 | \$232,617 |
| Distribution System Operation and Maintenance | | | | 5,081,277 | 3,799,924 | 3,622,433 |
| Daily Inspections | | | | 99,335 | 103,563 | 107,632 |
| Water Metering | | | | 273,163 | 278,506 | 284,045 |
| Utility Billing | | | | 288,544 | 293,791 | 311,321 |
| Totals | \$3,523,743 | \$4,230,561 | \$4,325,894 | \$5,945,099 | \$4,683,204 | \$4,558,048 |

(1) The Village has historically budgeted on a line item basis. This budget is the first year that the Village has moved to a program-cost budget. Therefore, the numbers for the 2006-07 Actual and 2007-08 Budget and Estimated are not available on a program basis.

NARRATIVE

The Administration Program includes a variety of staff support activities which include coordinating the purchase of supplies, services and equipment, preparing daily and monthly accounting of water distribution, management of water system capital improvements projects, evaluation of employee performance, preparing the annual Division budget plan, providing administrative support for the analytical sampling program and technical data support for the meter repair and replacement program.

2008 ACCOMPLISHMENTS

1. Staff worked with the Engineering Department and the consulting engineers to complete the Southwest Area Utility Infrastructure study and to begin the development of detailed plans and specifications for the system expansion.

2009 OBJECTIVES

1. Staff will work with the Engineering Department and consulting engineers throughout the design phase of the Southwest Area Utility Infrastructure expansion. (Village Board Goal #10a)
2. Staff will assist the Engineering Department in the revision of the GIS/Water Utility maps by modifying the water valve layer as new information becomes available. (Village Board Goal #16)

EXPENDITURE

| Acct. #/Description | Actual FY 06-07 | Revised Budget FY 07-08 | Estimated Expenses FY 07-08 | Proposed Budget FY 08-09 | Projected FY 09-10 | Projected FY 10-11 |
|---------------------------------|----------------------------|--|--|---|-------------------------------|-------------------------------|
| Salaries & Wages | | | | | | |
| 51102 Personal Services | \$ 0 | \$ 0 | \$ 0 | \$ 108,476 | \$ 113,695 | \$ 118,890 |
| 51111 Group Insurance | 0 | 0 | 0 | 20,699 | 22,259 | 23,471 |
| 51112 IMRF | 0 | 0 | 0 | 10,316 | 10,403 | 10,450 |
| 51113 FICA | 0 | 0 | 0 | 8,298 | 8,698 | 9,095 |
| 51114 Workers Comp. | 0 | 0 | 0 | 2,376 | 2,480 | 2,583 |
| Subtotal | 0 | 0 | 0 | 150,165 | 157,535 | 164,489 |
| Contractual Services | | | | | | |
| 52212 Auto Maintenance & Repair | 0 | 0 | 0 | 2,976 | 3,077 | 3,190 |
| 52222 Meetings | 0 | 0 | 0 | 100 | 100 | 100 |
| 52223 Training | 0 | 0 | 0 | 250 | 250 | 250 |
| 52224 Vehicle Insurance | 0 | 0 | 0 | 1,103 | 735 | 589 |
| 52227 Radio Maintenance | 0 | 0 | 0 | 200 | 200 | 200 |
| 52229 Postage | 0 | 0 | 0 | 1,000 | 1,000 | 1,000 |
| 52230 Telephone | 0 | 0 | 0 | 2,100 | 2,100 | 2,100 |
| 52231 Copy Expense | 0 | 0 | 0 | 150 | 150 | 150 |
| 52232 Records Storage | 0 | 0 | 0 | 100 | 100 | 100 |
| 52234 Dues & Subscriptions | 0 | 0 | 0 | 410 | 465 | 300 |
| 52261 Liability Insurance | 0 | 0 | 0 | 7,785 | 6,811 | 2,046 |
| 52263 Property Insurance | 0 | 0 | 0 | 7,306 | 6,391 | 1,920 |
| 52267 Uniform Cleaning | 0 | 0 | 0 | 1,300 | 1,300 | 1,300 |
| 52279 Lab Services | 0 | 0 | 0 | 20,000 | 18,000 | 18,000 |
| Subtotal | 0 | 0 | 0 | 44,780 | 40,679 | 31,245 |
| Commodities | | | | | | |
| 53313 Auto Gas | 0 | 0 | 0 | 1,735 | 1,906 | 2,083 |
| 53314 Office Supplies | 0 | 0 | 0 | 750 | 750 | 750 |
| 53315 Printed Materials | 0 | 0 | 0 | 350 | 350 | 350 |
| Subtotal | 0 | 0 | 0 | 2,835 | 3,006 | 3,183 |
| Capital Outlay | | | | | | |
| 54413 Computer Equipment | 0 | 0 | 0 | 0 | 1,200 | 0 |
| 54415 Vehicles | 0 | 0 | 0 | 0 | 0 | 28,000 |
| 54417 Radios | 0 | 0 | 0 | 0 | 0 | 700 |
| 57499 Contingency | 0 | 0 | 0 | 5,000 | 5,000 | 5,000 |
| Subtotal | 0 | 0 | 0 | 5,000 | 6,200 | 33,700 |
| Totals | \$ 0 | \$ 0 | \$ 0 | \$ 202,780 | \$ 207,420 | \$ 232,617 |

NARRATIVE

The Distribution System Operations and Maintenance Program includes maintenance and repair costs of operating three (3) water pressure adjusting stations, three (3) standby supply wells, five (5) water storage tanks, one-hundred thirty-eight (138) linear miles of water supply main, one-thousand seven-hundred (1,700) fire hydrants, and one-thousand five hundred and seven (1507) control valves. Program personnel conduct continuous inspection and maintenance of the distribution system, including the emergency back-up well system equipment to maximize system reliability. Program personnel conduct routine system maintenance including, valve exercising and annual flushing of water mains in the spring of each year to reduce sediment build-up in the supply mains.

2008 ACCOMPLISHMENTS

1. Awarded the contract and completed the repainting of water tower #2, located at the Public Works Center.
2. Completed third year of the valve exercising program. All 179 of the water valves in Work Zone #6 were exercised. Less than 2% of the valves that were exercised needed to be repaired after exercising were completed.
3. Total water use accountability was 94.38%, 2.38% above the 92 % State requirements.

2009 OBJECTIVES

1. Continue water valve exercising in work Zone 1 and work with the Engineering Department and consultants to revise system maps as field information is obtained. There are 188 water valves identified in work Zone 1. (Village Board Goal #16)
2. In order to insure the highest level of water accountability, the water division staff will be working with an outside professional consultant to conduct a leak detection survey. The survey will be conducted using state of the art sounding equipment and surveying 100% of the system's mains, hydrants and valves. (Village Board Goal #11)

WATER AND SEWER FUND

PUBLIC WORKS

Water Division - Distribution System Operations and Maintenance Detail

EXPENDITURE

| Acct. #/Description | Actual FY 06-07 | Revised Budget FY 07-08 | Estimated Expenses FY 07-08 | Proposed Budget FY 08-09 | Projected FY 09-10 | Projected FY 10-11 |
|---------------------------------|----------------------------|--|--|---|-------------------------------|-------------------------------|
| Salaries & Wages | | | | | | |
| 51102 Personal Services | \$ 0 | \$ 0 | \$ 0 | \$ 331,256 | \$ 348,168 | \$ 365,119 |
| 51106 Seasonal Help | 0 | 0 | 0 | 8,880 | 9,120 | 9,360 |
| 51109 Overtime | 0 | 0 | 0 | 33,750 | 35,200 | 36,600 |
| 51111 Group Insurance | 0 | 0 | 0 | 65,767 | 71,853 | 75,706 |
| 51112 IMRF | 0 | 0 | 0 | 34,712 | 35,078 | 35,311 |
| 51113 FICA | 0 | 0 | 0 | 28,602 | 30,025 | 31,448 |
| 51114 Workers Comp. | 0 | 0 | 0 | 21,161 | 22,207 | 23,251 |
| Subtotal | 0 | 0 | 0 | 524,128 | 551,651 | 576,795 |
| Contractual Services | | | | | | |
| 52212 Auto Maintenance & Repair | 0 | 0 | 0 | 19,344 | 19,997 | 20,730 |
| 52223 Training | 0 | 0 | 0 | 1,750 | 1,750 | 1,750 |
| 52224 Vehicle Insurance | 0 | 0 | 0 | 7,202 | 4,801 | 3,841 |
| 52230 Telephone | 0 | 0 | 0 | 21,000 | 21,000 | 21,000 |
| 52243 Paging | 0 | 0 | 0 | 300 | 300 | 300 |
| 52244 Maintenance and Repair | 0 | 0 | 0 | 45,620 | 120,120 | 38,120 |
| 52248 Electricity | 0 | 0 | 0 | 85,250 | 93,775 | 103,150 |
| 52253 Consultant | 0 | 0 | 0 | 12,500 | 0 | 0 |
| 52264 Equipment Rental | 0 | 0 | 0 | 500 | 500 | 500 |
| 52272 Property Maintenance | 0 | 0 | 0 | 1,200 | 1,200 | 1,200 |
| 52283 DuPage County Water Comm. | 0 | 0 | 0 | 1,872,333 | 2,301,600 | 2,644,100 |
| 52284 Equipment Maintenance | 0 | 0 | 0 | 1,500 | 1,500 | 1,500 |
| Subtotal | 0 | 0 | 0 | 2,068,499 | 2,566,543 | 2,836,191 |
| Commodities | | | | | | |
| 53313 Auto Gas | 0 | 0 | 0 | 11,330 | 12,446 | 13,601 |
| 53316 Small Tools | 0 | 0 | 0 | 1,500 | 1,500 | 1,500 |
| 53317 Operating Supplies | 0 | 0 | 0 | 26,000 | 26,000 | 26,000 |
| 53324 Uniforms | 0 | 0 | 0 | 3,500 | 3,500 | 3,500 |
| 53350 Small Equipment | 0 | 0 | 0 | 2,000 | 2,000 | 2,000 |
| Subtotal | 0 | 0 | 0 | 44,330 | 45,446 | 46,601 |
| Capital Outlay | | | | | | |
| 54412 Other Equipment | 0 | 0 | 0 | 7,600 | 1,500 | 0 |
| 54415 Vehicles | 0 | 0 | 0 | 44,020 | 70,384 | 137,930 |
| 54417 Radios | 0 | 0 | 0 | 700 | 1,400 | 1,400 |
| 56493 Installment Loan | 0 | 0 | 0 | 0 | 0 | 23,516 |
| 54480 Construction | 0 | 0 | 0 | 2,392,000 | 563,000 | 0 |
| Subtotal | 0 | 0 | 0 | 2,444,320 | 636,284 | 162,846 |
| Totals | \$ 0 | \$ 0 | \$ 0 | \$ 5,081,277 | \$ 3,799,924 | \$ 3,622,433 |

NARRATIVE

The Daily Inspections program includes staff resources to conduct inspections of water and sewer installations, service connections, main extensions and meter installations. Inspection program personnel are also assigned to administer the Illinois Environmental Protection Agency mandated monthly water sampling program to maintain water quality certification status with regulatory authorities. Since demand for daily inspections varies with the extent of building activity within the Village, program costs may fluctuate according to projected building estimates.

2008 ACCOMPLISHMENTS

1. Staff completed 149 certificate-of-occupancy (C.O.) inspections, witnessed 7 pressure tests to ensure compliance of new connections to our water system to Environmental Protection Agency regulations and oversaw 20 chlorination tests of new system connections during 2006.
2. Five Hundred Twenty-two (522) bacteriological samples were collected throughout the water system to comply with Environmental Protection Agency regulations and ensure water quality. All samples were within parameters set by the IEPA.
3. Water Division Staff collected the first round of water samples under the EPA's "Stage 2 Disinfection By Products (Stage 2 DBP)" Rule. These samples were within EPA standards.

2009 OBJECTIVES

1. During the remainder of 2008, Water Division staff will complete five (5) more water sample collections to complete the DBP Monitoring Program. A report of the results of the monitoring is due to IEPA by January 1, 2009. The IEPA will advise the Village on the next step of the program once all tests results are reviewed.
2. Lead and Copper sampling, which is required every three years, will be conducted at 30 residential sites throughout the Village.

EXPENDITURE

| Acct. #/Description | Actual FY 06-07 | Revised Budget FY 07-08 | Estimated Expenses FY 07-08 | Proposed Budget FY 08-09 | Projected FY 09-10 | Projected FY 10-11 |
|---------------------------------|----------------------------|--|--|---|-------------------------------|-------------------------------|
| Salaries & Wages | | | | | | |
| 51102 Personal Services | \$ 0 | \$ 0 | \$ 0 | \$ 61,829 | \$ 64,645 | \$ 67,432 |
| 51109 Overtime | 0 | 0 | 0 | 1,750 | 1,825 | 1,900 |
| 51111 Group Insurance | 0 | 0 | 0 | 10,898 | 11,831 | 12,462 |
| 51112 IMRF | 0 | 0 | 0 | 6,046 | 6,082 | 6,094 |
| 51113 FICA | 0 | 0 | 0 | 4,864 | 5,085 | 5,305 |
| 51114 Workers Comp. | 0 | 0 | 0 | 3,673 | 3,840 | 4,005 |
| Subtotal | 0 | 0 | 0 | 89,060 | 93,308 | 97,198 |
| Contractual Services | | | | | | |
| 52212 Auto Maintenance & Repair | 0 | 0 | 0 | 3,720 | 3,846 | 3,987 |
| 52224 Vehicle Insurance | 0 | 0 | 0 | 1,281 | 921 | 737 |
| 52272 Property Maintenance | 0 | 0 | 0 | 2,100 | 2,100 | 2,100 |
| Subtotal | 0 | 0 | 0 | 7,101 | 6,867 | 6,824 |
| Commodities | | | | | | |
| 53313 Auto Gas | 0 | 0 | 0 | 2,174 | 2,388 | 2,610 |
| 53324 Uniforms | 0 | 0 | 0 | 1,000 | 1,000 | 1,000 |
| Subtotal | 0 | 0 | 0 | 3,174 | 3,388 | 3,610 |
| Totals | \$ 0 | \$ 0 | \$ 0 | \$ 99,335 | \$ 103,563 | \$ 107,632 |

NARRATIVE

The Water Metering Program includes costs to inspect, repair, replace, and read water meters. A meter maintenance program exists to record and track all maintenance activity for the 10,894 customer meters in the system. The program tracks system meters by age, location and repair codes and schedules needed meter replacements based upon a recommended 15-year operational life. The program also monitors the age of the Automatic Meter Reading (AMR) batteries and schedules the AMR replacements. Timely and efficient replacement of system meters ensures financial integrity and accountability in the billing and revenue collection for water resource use. Meter maintenance program personnel also respond to various other requests such as turn offs/ons and repairing leaking meters.

2008 ACCOMPLISHMENTS

1. Staff replaced 42 AMR's during the past year due to their inability to transmit a reading.

2009 OBJECTIVES

1. The Village's AMR program was implemented ten (10) years ago with the installation of 756 devices. The battery's estimated life is 8 to 12 years. Staff will closely monitor the battery failure rate of existing AMR devices and will modify replacement schedules as necessary, based on experience.
2. The proposed budget includes the establishing of a reserve for the replacement of AMR's. The reserve will be funded in an amount up to \$150,000 per year for the next ten years.

EXPENDITURE

| Acct. #/Description | Actual FY 06-07 | Revised Budget FY 07-08 | Estimated Expenses FY 07-08 | Proposed Budget FY 08-09 | Projected FY 09-10 | Projected FY 10-11 |
|---------------------------------|----------------------------|--|--|---|-------------------------------|-------------------------------|
| Salaries & Wages | | | | | | |
| 51102 Personal Services | \$ 0 | \$ 0 | \$ 0 | \$ 66,674 | \$ 70,381 | \$ 74,130 |
| 51109 Overtime | 0 | 0 | 0 | 2,450 | 2,555 | 2,660 |
| 51111 Group Insurance | 0 | 0 | 0 | 13,637 | 14,798 | 15,591 |
| 51112 IMRF | 0 | 0 | 0 | 6,313 | 6,401 | 6,466 |
| 51113 FICA | 0 | 0 | 0 | 5,288 | 5,580 | 5,874 |
| 51114 Workers Comp. | 0 | 0 | 0 | 3,777 | 3,986 | 4,197 |
| Subtotal | 0 | 0 | 0 | 98,139 | 103,701 | 108,918 |
| Contractual Services | | | | | | |
| 52212 Auto Maintenance & Repair | 0 | 0 | 0 | 6,696 | 6,923 | 7,177 |
| 52224 Vehicle Insurance | 0 | 0 | 0 | 2,498 | 1,665 | 1,332 |
| 52243 Paging | 0 | 0 | 0 | 100 | 100 | 100 |
| 52282 Meter Maintenance | 0 | 0 | 0 | 11,000 | 11,000 | 11,000 |
| Subtotal | 0 | 0 | 0 | 20,294 | 19,688 | 19,609 |
| Commodities | | | | | | |
| 53313 Auto Gas | 0 | 0 | 0 | 3,930 | 4,317 | 4,718 |
| 53316 Small Tools | 0 | 0 | 0 | 300 | 300 | 300 |
| 53324 Uniforms | 0 | 0 | 0 | 500 | 500 | 500 |
| 53333 Meters | 0 | 0 | 0 | 150,000 | 150,000 | 150,000 |
| Subtotal | 0 | 0 | 0 | 154,730 | 155,117 | 155,518 |
| Totals | \$ 0 | \$ 0 | \$ 0 | \$ 273,163 | \$ 278,506 | \$ 284,045 |

NARRATIVE

The Utility Billing program for the combined water and sewer system is a function of the Financial Management Department. Residential and commercial water and sewer accounts are billed monthly. The Financial Management Department is also responsible for addressing all customer questions and concerns in regard to their utility accounts, as well as all recordkeeping for payments received, receivables, late notices and shut-offs for non-payment. The Financial Management Department's operating costs for the utility billing function are charged directly to the Water and Sewer Fund.

2008 ACCOMPLISHMENTS

1. Installed and implemented the new utility billing software program.

2009 OBJECTIVES

1. Prepare a procedures manual for the new utility billing program by April 30, 2009.

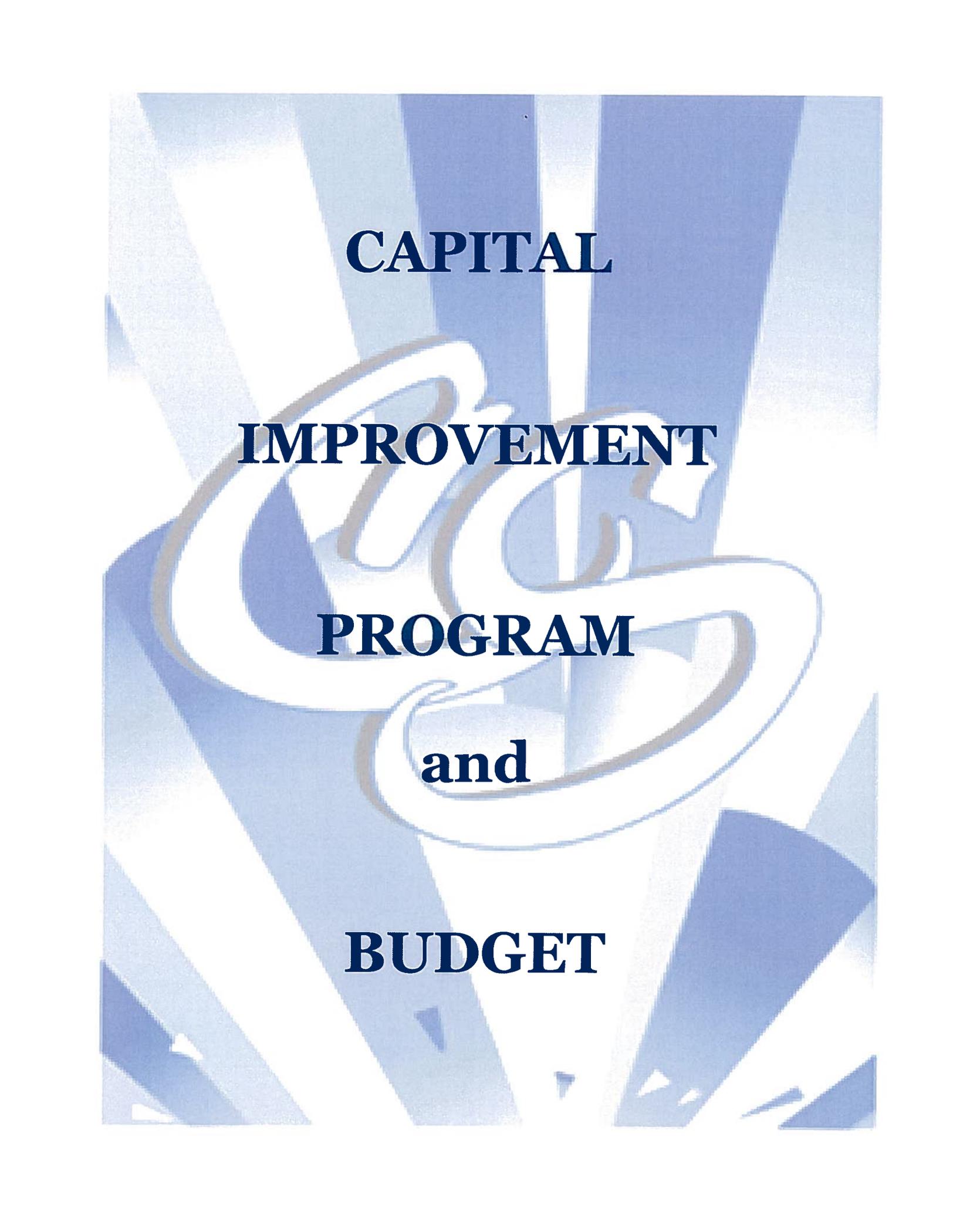
WATER AND SEWER FUND

PUBLIC WORKS

Water Division – Utility Billing Detail

EXPENDITURE

| Acct. #/Description | Actual FY 06-07 | Revised Budget FY 07-08 | Estimated Expenses FY 07-08 | Proposed Budget FY 08-09 | Projected FY 09-10 | Projected FY 10-11 |
|---------------------------------|----------------------------|--|--|---|-------------------------------|-------------------------------|
| Salaries & Wages | | | | | | |
| 51102 Personal Services | \$ 0 | \$ 0 | \$ 0 | \$ 76,975 | \$ 82,131 | \$ 87,674 |
| 51111 Group Insurance | 0 | 0 | 0 | 15,052 | 16,230 | 17,100 |
| 51112 IMRF | 0 | 0 | 0 | 7,320 | 7,515 | 7,707 |
| 51113 FICA | 0 | 0 | 0 | 5,889 | 6,283 | 6,707 |
| 51114 Workers Comp. | 0 | 0 | 0 | 285 | 304 | 336 |
| Subtotal | 0 | 0 | 0 | 105,521 | 112,463 | 119,524 |
| Contractual Services | | | | | | |
| 52212 Auto Maintenance & Repair | 0 | 0 | 0 | 2,976 | 3,077 | 3,190 |
| 52221 Utility Bill Processing | 0 | 0 | 0 | 58,235 | 59,796 | 63,946 |
| 52224 Vehicle Insurance | 0 | 0 | 0 | 1,103 | 736 | 589 |
| 52229 Postage | 0 | 0 | 0 | 21,846 | 23,594 | 24,483 |
| 52237 Audit Fees | 0 | 0 | 0 | 3,293 | 2,423 | 3,560 |
| 52280 Municipal Service Charge | 0 | 0 | 0 | 58,235 | 59,796 | 63,946 |
| Subtotal | 0 | 0 | 0 | 145,688 | 149,422 | 159,714 |
| Commodities | | | | | | |
| 53313 Auto Gas | 0 | 0 | 0 | 1,735 | 1,906 | 2,083 |
| Subtotal | 0 | 0 | 0 | 1,735 | 1,906 | 2,083 |
| Capital Outlay | | | | | | |
| 54412 Other Equipment | 0 | 0 | 0 | 5,600 | 0 | 0 |
| 58702 Transfer to Replacement | 0 | 0 | 0 | 30,000 | 30,000 | 30,000 |
| Subtotal | 0 | 0 | 0 | 35,600 | 30,000 | 30,000 |
| Totals | \$ 0 | \$ 0 | \$ 0 | \$ 288,544 | \$ 293,791 | \$ 311,321 |

The background features a large, stylized white '@' symbol centered on a blue and white geometric pattern of overlapping shapes and lines. The text is overlaid on this design.

CAPITAL

IMPROVEMENT

PROGRAM

and

BUDGET

INTRODUCTION

The Capital Improvement Program (CIP) is a multi-year plan that forecasts spending for anticipated capital projects. The plan addresses both maintenance and replacement of existing infrastructure as well as the development of new facilities to accommodate future growth and activities. It enables the Village to identify capital projects and to coordinate facility financing and timing. An effective CIP consists of both an administrative process to identify the location, scale, and timing of needed capital projects and a fiscal plan to provide for the funding of those projects.

The CIP links the Village's Capital planning and budgeting functions. The CIP helps implement past policy decisions by establishing priorities among existing and competing capital needs and is also be used to measure and evaluate the merits of new proposals.

OVERVIEW

The projected 2009-13 segment of the Capital Improvement Program is \$37.13 million (m) with the FY09 year being \$11.18m. The Plan also incorporates the projected impact of the current increased cost of oil and its by-products. These increased costs have resulted in staff having to reassess the scope of the annual maintenance projects. Due to projected shortfalls in the Motor Fuel Tax Fund (MFT), the flexible pavement program was moved from MFT to the General Corporate Fund – CIP in FY09.

Roadways

The goal is to maintain a “good” rating based on a nationally recognized rating system. The recommended program of maintenance to include crack filling, pavement rejuvenation, resurfacing, and overlaying will provide the means to meet this goal.

The reconstruction of Fair Oaks Road Phase I was completed in FY08 and the design of Phase II is scheduled for FY09. Fullerton Avenue will receive an overlay (\$1.03m), the flexible payment program and pavement reconstruction projects total \$2.08m and two additional bike paths/trails (\$.49m) are included in FY09.

Water and Sewer Utilities

The Water and Sewer Utilities include four projects with a total cost of \$3.60m. The largest project is the expansion of the water main into the unincorporated portion of the Village's southwest planning corridor at a projected cost of \$2.90m. With the discovery of contaminated private wells in the unincorporated areas, the Village decided to use the rebate (\$1.90m) from the DuPage Water Commission to help fund this project. This project will provide the back-bone water system from which to expand, if necessary, in order to provide Lake Michigan water to the unincorporated areas southwest of Carol Stream.

Facilities

State Statutes regarding the preservation of evidence in capital cases now requires that police departments maintain this evidence permanently. Due to the lack of available space at the Municipal Center, this plan includes the purchase and renovation of a warehouse type building in FY08/09 at a projected cost of \$4.00m.

Stormwater Utilities

The Tubeway Stormwater Lift Station is scheduled to be replaced in FY11 at a cost of \$.38m.

CAPITAL FINANCING STRATEGY

The Village's capital financing involves decisions and long-term commitments that require planning as careful and as deliberate as the planning that is used to develop the CIP construction plan.

The CIP document includes a Capital Financing Strategy designed to assist both staff and the Board in the development of a strategy as to how to pay for these projects. A capital financing strategy should (1) limit the cost of providing capital infrastructure and equipment while meeting the Village's needs, (2) ensure financial strength and flexibility in the future, (3) assure that the residents that use the infrastructure are paying for its use and (4) strengthening the Village's standing with the bond-rating agencies, bond buyers, regulators and our customers.

CONCLUSION

Completion of the projects in the Capital Improvement Program will move the Village toward "good" street and utility systems and prolong the life of their various components, provide utility capacity to meet customer demand, provide water to areas outside of the Village limits that have experienced contaminated wells, encourage the further economic development of the community, meet the legal requirements for evidence storage and continue to enhance the appearance of the Village.

2008-09 CAPITAL IMPROVEMENT PROJECTS IMPACTS ON OPERATING FUNDS

1. **Fair Oaks Road Phase II Improvement:** This project is the design engineering for Phase II (Plum Grove Court to the southern Village limits) of the overall Fair Oaks Road reconstruction.

Impact on Future Operating Budget: There is no immediate impact on operations.

2. **Kuhn Road Trail:** This project is a 2.3 mile long shared-use path on the west side of Kuhn Road from Lies Road, to ultimately connecting to the Great Western Trail.

Impact on Future Operating Budget: There is no immediate impact on operations.

3. **Easton Park Bike Path:** This project consists of the extension of an existing shared-use path in the Easton Park subdivision to Arrowhead Trail.

Impact on Future Operating Budget: There is no immediate impact on operations.

4. **Flexible Pavement Resurfacing/Structural Overlay:** This is an annual project that involves either a 1.5" maintenance overlay or a 2" structural overlay on selected streets.

Impact on Future Operating Budget: will decrease the maintenance costs to the roadway. The decreased maintenance costs are negligible.

5. **Fullerton Avenue Pavement Rehabilitation:** The upper 2.5" asphalt surface course will be removed and replaced with asphalt leveling binder and surface courses. Full depth patching will be performed at severely deteriorated locations.

Impact on Future Operating Budget: Will decrease the maintenance costs to the roadway. The decreased maintenance costs are negligible.

6. **West Street/Gunderson Drive Reconstruction:** Both West Street from Della Avenue to Gunderson Drive and Gunderson Drive from West Street to Main Place will be totally reconstructed. Construction will include the addition of curb and gutter and streetlights.

Impact on Future Operating Budget: Will decrease the maintenance costs to the roadway due to the change in the surface. The decreased maintenance costs are negligible.

7. **Streetlight Replacement Program:** This project involves the removal and replacement of nine deteriorated concrete streetlight poles with standard aluminum poles and screw-in bases. The control box and 3,700 feet of wiring will also be replaced.

Impact on Future Operating Budget: Will slightly decrease the energy consumption and cost.

- 8. Evergreen Lift Station Replacement:** This project is the replacement of the current underground lift station with a submersible station.

Impact on Future Operating Budget: Since this is for the design, there is no immediate impact on the budget.

- 9. Southwest Water Main Extension:** Due to the presence of contaminated wells in the unincorporated area southwest of the Village limits, a 9,000' water main is going to be build in order to provide those residents Lake Michigan water if/when its necessary.

Impact on Future Operating Budget: The maintenance cost for water mains will increase but the increase should be negligible. In addition, dependent on the number of customers that connect, the amount of water purchased will increase.

- 10. Police Evidence Storage Building:** This project includes the purchase and renovation of a warehouse type building that will be used to store evidence on a long-term basis.

Impact on Future Operating Budget: The annual operating costs will be approximately \$10,000 per year.

- 11. Town Center Parking Lot and Lighting Improvements:** The current vacant land will be re-graded to eliminate ponding as well as to provide positive drainage. Permanent lighting including a control box will be installed for the field parking lot and the existing parking lot lights will be replaced with ornamental fixtures.

Impact on Future Operating Budget: No increase in maintenance costs is anticipated and there will be a decrease of approximately \$10,000/yr. in operating costs at the events.

- 12. Village Hall Parking Lot Lighting:** The existing parking lot lighting will be replaced with more functional, reliable and aesthetically pleasing poles and luminaries.

Impact on Future Operating Budget: Due to more energy efficient lights, there will be a slight decrease in the energy costs.

- 13. Tubeway Storm Water Lift Station Replacement:** The current underground station would be replaced with a submersible station and the existing facilities would be removed.

Impact on Future Operating Budget: The operating and maintenance costs should decrease as a result of the new lift station being more energy efficient.

Village of Carol Stream

CAPITAL IMPROVEMENT PROGRAM

Five Year Plan: 2009-2013

| CIP Projects By Fund (\$000) | Fund | FY 09 Budget | FY 10 Planned | FY 11 Planned | FY 12 Planned | FY 13 Planned | Total |
|---|------|-----------------|------------------|------------------|------------------|------------------|-----------------|
| <u>Roadways:</u> | | | | | | | |
| 1. Fair Oaks Rd. Phase II Improvement* | GCF | \$720 | \$0 | \$188 | \$4,557 | \$506 | \$5,971 |
| 2. West Branch DuPage River Trail* | GCF | \$0 | \$83 | \$67 | \$936 | \$103 | \$1,189 |
| 3. Fair Oaks Road Bike Path* | GCF | \$0 | \$0 | \$58 | \$559 | \$62 | \$679 |
| 4. Kuhn Rd. Trail* | GCF | \$239 | \$1,090 | \$120 | \$0 | \$0 | \$1,449 |
| 5. Easton Park Bike Path* | GCF | \$250 | \$0 | \$0 | \$0 | \$0 | \$250 |
| 6. Flexible Pavement Resurfacing/ Structural Overlay | GCF | \$1,900 | \$1,719 | \$1,237 | \$1,895 | \$890 | \$7,641 |
| 7. Flexible Pavement Reconstruction | MFT | \$0 | \$521 | \$1,138 | \$1,195 | \$1,254 | \$4,108 |
| 8. Fullerton Ave. Pavement Rehabilitation | MFT | \$1,034 | \$0 | \$0 | \$0 | \$0 | \$1,034 |
| 9. Kehoe Blvd. Pavement Rehabilitation* | MFT | \$0 | \$0 | \$877 | \$0 | \$0 | \$877 |
| 10. Kuhn Rd. Pavement Rehabilitation* | MFT | \$0 | \$0 | \$0 | \$0 | \$1,196 | \$1,196 |
| 11. West St./Gunderson Dr. Reconstruction | GCF | \$180 | \$1,384 | \$0 | \$0 | \$0 | \$1,564 |
| 12. Doris Ave. Reconstruction | GCF | \$0 | \$28 | \$280 | \$0 | \$0 | \$308 |
| 13. Morton Rd. Phase I Reconstruction* | GCF | \$0 | \$157 | \$1,188 | \$509 | \$0 | \$1,854 |
| 14. Gary Ave./Lies Rd. Pedestrian Improvements* | GCF | \$0 | \$72 | \$0 | \$0 | \$0 | \$72 |
| 15. Gary Ave. Improvements* | GCF | \$0 | \$100 | \$0 | \$0 | \$0 | \$100 |
| 16. Streetlight Replacement Program | GCF | \$43 | \$89 | \$65 | \$68 | \$47 | \$312 |
| Subtotal | | \$4,366 | \$5,243 | \$5,218 | \$9,719 | \$4,058 | \$28,604 |
| <u>Water and Sewer Utilities:</u> | | | | | | | |
| 1. Well #2 Rehabilitation | W/S | \$0 | \$58 | \$0 | \$0 | \$0 | \$58 |
| 2. Evergreen Lift Station Replacement | W/S | \$50 | \$500 | \$0 | \$0 | \$0 | \$550 |
| 3. Southwest Water Main Extension | W/S | \$2,392 | \$505 | \$0 | \$0 | \$0 | \$2,897 |
| 4. Oswego Drive Water Main Replacemen | W/S | \$0 | \$0 | \$0 | \$0 | \$96 | \$96 |
| Subtotal | | \$2,442 | \$1,063 | \$0 | \$0 | \$96 | \$3,601 |
| <u>Facilities:</u> | | | | | | | |
| 1. Police Evidence Storage Building | GCF | \$4,000 | \$0 | \$0 | \$0 | \$0 | \$4,000 |
| 2. Town Center Tent Replacement | GCF | \$0 | \$0 | \$200 | \$0 | \$0 | \$200 |
| 3. Town Center Parking Lot & Lighting Improvements | GCF | \$244 | \$0 | \$0 | \$0 | \$0 | \$244 |
| 4. Village Hall Lighting Replacement | GCF | \$102 | \$0 | \$0 | \$0 | \$0 | \$102 |
| Subtotal | | \$4,346 | \$0 | \$200 | \$0 | \$0 | \$4,546 |
| <u>Stormwater Utilities:</u> | | | | | | | |
| 1. Tubeway Dr. Stormwater Lift Station Replacement | GCF | \$30 | \$0 | \$350 | \$0 | \$0 | \$380 |
| Subtotal | | \$30 | \$0 | \$350 | \$0 | \$0 | \$380 |
| Total Expenditures All Funds: | | \$11,184 | \$6,306 | \$5,768 | \$9,719 | \$4,154 | \$37,131 |

* Partially funded through outside source(s)

Village of Carol Stream

CAPITAL IMPROVEMENT PROGRAM

Five Year Plan: 2009-13

| CIP Funding By Source (\$000) | Fund | FY 09 Planned | FY 10 Planned | FY 11 Planned | FY 12 Planned | FY 13 Planned | Total |
|-----------------------------------|------|------------------|------------------|------------------|------------------|------------------|---------|
| Roadways: | | | | | | | |
| 1. Fair Oaks Road Imp. - Phase II | GCF | | | | | | |
| - Wayne Township | | \$107 | \$0 | \$51 | \$1,230 | \$137 | \$1,525 |
| - Reserves | | \$613 | \$0 | \$137 | \$3,327 | \$369 | \$4,446 |
| 2. West Branch River Trl. | GCF | | | | | | |
| - Forest Preserve | | \$0 | \$50 | \$40 | \$188 | \$21 | \$299 |
| - FHWA-STP-TCM | | \$0 | \$0 | \$0 | \$622 | \$69 | \$691 |
| - Reserves | | \$0 | \$33 | \$27 | \$126 | \$13 | \$199 |
| 3. Fair Oaks Road Bike Path | GCF | | | | | | |
| - Wayne Township | | \$0 | \$0 | \$20 | \$195 | \$21 | \$236 |
| - Reserves | | \$0 | \$0 | \$38 | \$364 | \$41 | \$443 |
| 4. Kuhn Road Trail | GCF | | | | | | |
| - Park District | | \$33 | \$64 | \$7 | \$0 | \$0 | \$104 |
| - FHWA-CMAQ | | \$191 | \$116 | \$12 | \$0 | \$0 | \$319 |
| - FHWA- STP-TCM | | \$0 | \$709 | \$79 | \$0 | \$0 | \$788 |
| - Reserves | | \$15 | \$201 | \$22 | \$0 | \$0 | \$238 |
| 5. Easton Park Bike Path | GCF | | | | | | |
| - Developer | | \$207 | \$0 | \$0 | \$0 | \$0 | \$207 |
| - Reserves | | \$43 | \$0 | \$0 | \$0 | \$0 | \$43 |
| 6. Flexible Pave. Resurf/Overlay | GCF | | | | | | |
| - Reserves | | \$1,900 | \$1,719 | \$1,237 | \$1,895 | \$890 | \$7,641 |
| 7. Flexible Pavement Reconstr. | MFT | | | | | | |
| - Reserves | | \$0 | \$521 | \$1,138 | \$1,195 | \$1,254 | \$4,108 |
| 8. Fullerton Ave. Pavement Rehab | MFT | | | | | | |
| - LAPP | | \$674 | \$0 | \$0 | \$0 | \$0 | \$674 |
| - Reserves | | \$360 | \$0 | \$0 | \$0 | \$0 | \$360 |
| 9. Kehoe Blvd. Pavement Rehab. | MFT | | | | | | |
| - LAPP | | \$0 | \$0 | \$568 | \$0 | \$0 | \$568 |
| - Reserves | | \$0 | \$0 | \$309 | \$0 | \$0 | \$309 |
| 10. Kuhn Road Pavement Rehab. | MFT | | | | | | |
| - LAPP | | \$0 | \$0 | \$0 | \$0 | \$837 | \$837 |
| - Reserves | | \$0 | \$0 | \$0 | \$0 | \$359 | \$359 |
| 11. West St./Gunderson Dr.Recon. | GCF | | | | | | |
| - Reserves | | \$180 | \$1,384 | \$0 | \$0 | \$0 | \$1,564 |
| 12. Doris Ave. Reconstruction | GCF | | | | | | |
| - Reserves | | \$0 | \$28 | \$280 | \$0 | \$0 | \$308 |
| 13. Morton Rd. Phase I Reconstr. | GCF | | | | | | |
| - Reserves | | \$0 | \$157 | \$1,188 | \$509 | \$0 | \$1,854 |
| 14. Gary Ave./Lies Rd.Pedstrn. Im | GCF | | | | | | |
| - Developer | | \$0 | \$72 | \$0 | \$0 | \$0 | \$72 |
| 15. Gary Ave. Improvements | GCF | | | | | | |
| - Reserves | | \$0 | \$100 | \$0 | \$0 | \$0 | \$100 |
| 16. Streetlight Replacement | GCF | | | | | | |
| - Reserves | | \$43 | \$89 | \$65 | \$68 | \$47 | \$312 |

Village of Carol Stream

CAPITAL IMPROVEMENT PROGRAM

Five Year Plan: 2009-13

Water and Sewer Utilities:

| | | | | | | | |
|---------------------------------|-----|---------|-------|-----|-----|------|---------|
| 1. Well #2 Rehabilitation | W/S | | | | | | |
| - Reserves | | \$0 | \$58 | \$0 | \$0 | \$0 | \$58 |
| 2. Evergreen-Lift Station Repl. | W/S | | | | | | |
| - Reserves | | \$50 | \$500 | \$0 | \$0 | \$0 | \$550 |
| 3. Southwest Water Main Ext. | W/S | | | | | | |
| - Reserves | | \$2,392 | \$505 | \$0 | \$0 | \$0 | \$2,897 |
| 4. Oswego Dr. Water Main Repl. | W/S | | | | | | |
| - Reserves | | \$0 | \$0 | \$0 | \$0 | \$96 | \$96 |

Facilities:

| | | | | | | | |
|-----------------------------------|-----|---------|-----|-------|-----|-----|---------|
| 1. Police Evidence Storage Bldg. | GCF | | | | | | |
| - GO Bond | | \$4,000 | \$0 | \$0 | \$0 | \$0 | \$4,000 |
| - Reserves | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 2. Town Center Tent Replacement | GCF | | | | | | |
| - Reserves | | \$0 | \$0 | \$200 | \$0 | \$0 | \$200 |
| 3. Town Center Park.Lot/Lighting | GCF | | | | | | |
| - Reserves | | \$244 | \$0 | \$0 | \$0 | \$0 | \$244 |
| 4. Village Hall Lighting Replacem | GCF | | | | | | |
| - Reserves | | \$102 | \$0 | \$0 | \$0 | \$0 | \$102 |

Stormwater Utilities:

| | | | | | | | |
|----------------------------------|-----|------|-----|-------|-----|-----|-------|
| 1. Tubeway-Stormwater Lift Stat. | GCF | | | | | | |
| - Reserves | | \$30 | \$0 | \$350 | \$0 | \$0 | \$380 |

| | | | | | | |
|----------------------|-----------------|----------------|----------------|----------------|----------------|-----------------|
| TOTAL FUNDING | \$11,184 | \$6,306 | \$5,768 | \$9,719 | \$4,154 | \$37,131 |
|----------------------|-----------------|----------------|----------------|----------------|----------------|-----------------|

Funding Breakdown:

| | | | | | | |
|--------------|-----------------|----------------|----------------|----------------|----------------|-----------------|
| Debt | \$4,000 | \$0 | \$0 | \$0 | \$0 | \$4,000 |
| Other | \$1,212 | \$1,011 | \$777 | \$2,235 | \$1,085 | \$6,320 |
| Reserves | \$5,972 | \$5,295 | \$4,991 | \$7,484 | \$3,069 | \$26,811 |
| Unfunded | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total | \$11,184 | \$6,306 | \$5,768 | \$9,719 | \$4,154 | \$37,131 |
| | | | | | | |
| % Non-Debt | 64% | 100% | 100% | 100% | 100% | 89% |

Village of Carol Stream
GENERAL CORPORATE FUND
CAPITAL IMPROVEMENT PROGRAM

Five Year Plan: 2009-13

| Project | (000's) | | | | | | | | | | | | | | | |
|---|---------------------|--------------|-------------------|---------------------|--------------|-------------------|---------------------|--------------|-------------------|---------------------|--------------|-------------------|---------------------|------------|-------------------|---------------------|
| | Surplus 05/01/08 | Revenue | Expend- itures | Balance 04/30/09 | Revenue | Expend- itures | Balance 04/30/10 | Revenue | Expend- itures | Balance 04/30/11 | Revenue | Expend- itures | Balance 04/30/12 | Revenue | Expend- itures | Balance 04/30/13 |
| Construction Projects | | | | | | | | | | | | | | | | |
| West Branch DuPage River Trail | | | 0 | | 83 | | 67 | | 936 | | | | 103 | | | |
| Fair Oaks Rd. Reconstr. Phase II | | | 720 | | 0 | | 188 | | 4,557 | | | | 506 | | | |
| Fair Oaks Rd. - Bike Path | | | 0 | | 0 | | 58 | | 559 | | | | 62 | | | |
| Kuhn Road Trail | | | 239 | | 1,090 | | 120 | | 0 | | | | 0 | | | |
| Easton Park Bike Path | | | 250 | | 0 | | 0 | | 0 | | | | 0 | | | |
| Morton Road Pasa I Reconstr. | | | 0 | | 157 | | 1,188 | | 509 | | | | 0 | | | |
| Flexible Pavement Resurf/Overlay | | | 1,900 | | 1,719 | | 1,237 | | 1,895 | | | | 890 | | | |
| West St./Gundersen Dr. Reconstr. | | | 180 | | 1,384 | | 0 | | 0 | | | | 0 | | | |
| Doris Avenue Reconstr. | | | 0 | | 28 | | 280 | | 0 | | | | 0 | | | |
| Streetlight Replacement | | | 43 | | 89 | | 65 | | 68 | | | | 47 | | | |
| Tubeway Stmwtr. Lift Sta. | | | 30 | | 0 | | 350 | | 0 | | | | 0 | | | |
| Police Evidence Storage Bidg. | | | 4,000 | | 0 | | 0 | | 0 | | | | 0 | | | |
| Village Hall Parking Lot Lighting Repl. | | | 102 | | 0 | | 0 | | 0 | | | | 0 | | | |
| Town Center Improvements | | | 244 | | 0 | | 0 | | 0 | | | | 0 | | | |
| Gary Ave./Lies Rd. Pedestrian Impr. | | | 0 | | 72 | | 0 | | 0 | | | | 0 | | | |
| Gary Ave. Improvements | | | 0 | | 100 | | 0 | | 0 | | | | 0 | | | |
| Town Center Tent Repl. | | | 0 | | 0 | | 200 | | 0 | | | | 0 | | | |
| Revenues | | | | | | | | | | | | | | | | |
| Fair Oaks Rd. Phase II - WTRD | | 107 | | 0 | | | 51 | | 1,230 | | | | 137 | | | |
| Fair Oaks Rd. Path - WTRD | | 0 | | 0 | | | 20 | | 195 | | | | 21 | | | |
| West Branch Trl.- Forest Preserve | | 0 | | 50 | | | 40 | | 188 | | | | 21 | | | |
| West Branch Trl.- TCM ⁽¹⁾ | | 0 | | 0 | | | 0 | | 622 | | | | 69 | | | |
| Kuhn Rd.Trl. - CMAQ ⁽¹⁾ | | 191 | | 116 | | | 12 | | 0 | | | | 0 | | | |
| Kuhn Rd.Trl. - TCM ⁽¹⁾ | | 0 | | 709 | | | 79 | | 0 | | | | 0 | | | |
| Kuhn Rd Trl. - Park District | | 33 | | 64 | | | 7 | | 0 | | | | 0 | | | |
| Easton Park Path - Developer | | 207 | | 0 | | | 0 | | 0 | | | | 0 | | | |
| Gary Avenue/Lies Rd. - Pedestrian | | 0 | | 72 | | | 0 | | 0 | | | | 0 | | | |
| GO Debt | | 4,000 | | 0 | | | 0 | | 0 | | | | 0 | | | |
| Surplus(Deficit) Fr.Operations(Projected) | | 1,750 | | 1,000 | | | 1,000 | | 250 | | | | 250 | | | |
| Interest | | 560 | | 530 | | | 454 | | 380 | | | | 182 | | | |
| Cash Flow | 16,000 | 6,848 | 7,708 | 15,140 | 2,541 | 4,722 | 12,959 | 1,663 | 3,753 | 10,868 | 2,865 | 8,524 | 5,210 | 680 | 1,608 | 4,282 |

⁽¹⁾ Subject to funding approval.

Village of Carol Stream

WATER AND SEWER FUND

CAPITAL IMPROVEMENT PROGRAM

Five Year Plan: 2009-13

| Project | (000's) | | | | | | | | | | | | | | | |
|-------------------------------------|---------------------|------------|-------------------|---------------------|--------------|-------------------|---------------------|--------------|-------------------|---------------------|------------|-------------------|---------------------|------------|-------------------|---------------------|
| | Surplus 05/01/08 | Revenue | Expend- itures | Balance 04/30/09 | Revenue | Expend- itures | Balance 04/30/10 | Revenue | Expend- itures | Balance 04/30/11 | Revenue | Expend- itures | Balance 04/30/12 | Revenue | Expend- itures | Balance 04/30/13 |
| Construction Projects | | | | | | | | | | | | | | | | |
| Well #2 Rehabilitation | | | 0 | | 58 | | | | 0 | | | 0 | | | | 0 |
| Evergreen Lift Station | | | 50 | | 500 | | | | 0 | | | 0 | | | | 0 |
| Oswego Drive Water Main Repl. | | | 0 | | 0 | | | | 0 | | | 0 | | | | 96 |
| Southwest Water Main Exten. | | | 2,392 | | 505 | | | | 0 | | | 0 | | | | 0 |
| Revenues | | | | | | | | | | | | | | | | |
| Surplus From Operations (Projected) | | 300 | | | 750 | | | 750 | | | 500 | | | | | 400 |
| Interest | | 385 | | | 324 | | | 324 | | | 361 | | | | | 392 |
| Cash Flow | 11,000 | 685 | 2,442 | 9,243 | 1,074 | 1,063 | 9,254 | 1,074 | 0 | 10,327 | 861 | 0 | 11,189 | 792 | 96 | 11,884 |

Village of Carol Stream

MOTOR FUEL TAX CAPITAL IMPROVEMENT PROGRAM

Five Year Plan: 2009-13

| Project | (000's) | | | | | | | | | | | | | | | |
|-------------------------------|-------------------|--------------|-------------------|---------------------|--------------|-------------------|---------------------|--------------|-------------------|---------------------|--------------|-------------------|---------------------|--------------|-------------------|---------------------|
| | Surplus 5/1/08 | Revenue | Expend- itures | Balance 04/30/09 | Revenue | Expend- itures | Balance 04/30/10 | Revenue | Expend- itures | Balance 04/30/11 | Revenue | Expend- itures | Balance 04/30/12 | Revenue | Expend- itures | Balance 04/30/13 |
| Operating Expenditures | | | | | | | | | | | | | | | | |
| Operating Supplies | | | 245 | | 255 | | | 275 | | | 295 | | | | 317 | |
| Crackfilling | | | 69 | | 73 | | | 76 | | | 80 | | | | 84 | |
| Construction Projects | | | | | | | | | | | | | | | | |
| Flexible Pavement | | | 0 | | 0 | | | 0 | | | 0 | | | | 0 | |
| Pavement Reconst. | | | 0 | | 521 | | | 1,138 | | | 1,195 | | | | 1,254 | |
| Kuhn Road Pavement Rehab. | | | 0 | | 0 | | | 0 | | | 0 | | | | 1,196 | |
| Kehoe Blvd. Pavement Rehab. | | | 0 | | 0 | | | 877 | | | 0 | | | | 0 | |
| Fullerton Rd Pavement Rehab | | | 1,034 | | 0 | | | 0 | | | 0 | | | | 0 | |
| Revenues | | | | | | | | | | | | | | | | |
| MFT Allotments | | 1,177 | | | 1,183 | | | 1,197 | | | 1,203 | | | | 1,209 | |
| Fullerton Rd. - LAPP | | 674 | | | 0 | | | 0 | | | 0 | | | | 0 | |
| Kuhn Rd. - LAPP | | 0 | | | 0 | | | 0 | | | 0 | | | | 837 | |
| Kehoe Blvd. - LAPP | | 0 | | | 0 | | | 568 | | | 0 | | | | 0 | |
| Interest | | 35 | | | 53 | | | 67 | | | 48 | | | | 37 | |
| Cash Flow | 990 | 1,886 | 1,348 | 1,528 | 1,236 | 849 | 1,915 | 1,832 | 2,366 | 1,381 | 1,251 | 1,570 | 1,062 | 2,083 | 2,851 | 295 |

Village of Carol Stream

MOTOR FUEL TAX FUND

CAPITAL IMPROVEMENT PROGRAM

Detail

| Description | Actual FY 06-07 | Revised Budget FY 07-08 | Estimated FY 07-08 | Budget FY 08-09 | Planned FY 09-10 | Planned FY 10-11 | Planned FY 11-12 | Planned FY 12-13 |
|------------------------------------|---------------------|-------------------------------|-----------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| Revenue | | | | | | | | |
| Intergovernmental | | | | | | | | |
| Allotments | \$ 1,206,390 | \$ 1,184,490 | \$ 1,165,667 | \$ 1,177,000 | \$ 1,183,000 | \$ 1,197,000 | \$ 1,203,000 | \$ 1,209,000 |
| Interest Income | 118,175 | 72,000 | 80,000 | 35,000 | 53,000 | 67,000 | 48,000 | 37,000 |
| Grants | 0 | 0 | 0 | 674,000 | 0 | 568,000 | 0 | 837,000 |
| Subtotal | 1,324,565 | 1,256,490 | 1,245,667 | 1,886,000 | 1,236,000 | 1,832,000 | 1,251,000 | 2,083,000 |
| Reappropriation of Fund Balance | 0 | 1,572,208 | 1,354,333 | 66,522 | 0 | 1,025,834 | 239,271 | 1,520,056 |
| Total Revenue | \$ 1,324,565 | \$ 2,828,698 | \$ 2,600,000 | \$ 1,952,522 | \$ 1,236,000 | \$ 2,857,834 | \$ 1,490,271 | \$ 3,603,056 |
| Expenditures | | | | | | | | |
| Contractual Services | | | | | | | | |
| Crackfilling | 0 | 66,000 | 66,000 | 69,000 | 73,000 | 76,000 | 80,000 | 84,000 |
| Maintenance & Repair | 2,978 | 5,150 | 5,150 | 5,000 | 5,464 | 6,024 | 6,325 | 6,641 |
| Electricity | 51,961 | 60,500 | 55,000 | 58,350 | 60,100 | 63,105 | 64,367 | 65,654 |
| Subtotal | 54,939 | 131,650 | 126,150 | 132,350 | 138,564 | 145,129 | 150,692 | 156,295 |
| Commodities | | | | | | | | |
| Salt | 120,097 | 108,529 | 158,529 | 132,090 | 145,299 | 159,829 | 175,812 | 193,393 |
| Sand | 819 | 2,884 | 4,300 | 1,498 | 1,498 | 1,573 | 1,652 | 1,734 |
| Concrete | 4,928 | 10,300 | 7,600 | 10,488 | 11,012 | 11,563 | 12,141 | 12,748 |
| Miscellaneous | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Materials | 5,219 | 3,600 | 3,000 | 5,310 | 5,841 | 6,133 | 6,440 | 6,762 |
| Street Signs | 7,432 | 13,287 | 8,500 | 20,000 | 12,600 | 13,230 | 13,892 | 14,586 |
| Street Light Supplies | 8,119 | 7,848 | 6,000 | 8,500 | 8,925 | 9,371 | 9,840 | 10,332 |
| CA-6 | 3,574 | 8,600 | 8,600 | 3,960 | 4,356 | 4,574 | 4,802 | 5,043 |
| Subtotal | 150,188 | 155,048 | 196,529 | 181,846 | 189,531 | 206,273 | 224,579 | 244,598 |
| Capital Outlay | | | | | | | | |
| Street Resurfacing | 1,557,498 | 2,542,000 | 2,277,321 | 1,034,000 | 521,000 | 2,015,000 | 1,195,000 | 2,450,000 |
| Subtotal | 1,557,498 | 2,542,000 | 2,277,321 | 1,034,000 | 521,000 | 2,015,000 | 1,195,000 | 2,450,000 |
| Total Expenditures | \$ 1,762,625 | \$ 2,828,698 | \$ 2,600,000 | \$ 1,348,196 | \$ 849,095 | \$ 2,366,402 | \$ 1,570,271 | \$ 2,850,893 |

Village of Carol Stream

CAPITAL IMPROVEMENT PROGRAM

Ten Year Plan: 2014-2018

| | | (000's) | | | | | |
|--|------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|------------------------|
| | Fund | FY 14 | FY 15 | FY 16 | FY 17 | FY 18 | TOTAL |
| <u>Roadway System</u> | | | | | | | |
| 1. Flexible Pavement Resurf/Struct.Overlay | GCF | \$2,090 | \$2,194 | \$2,304 | \$2,419 | \$2,540 | \$11,547 |
| 2. Flexible Pavement Reconstruction | MFT | \$1,317 | \$1,383 | \$1,452 | \$1,525 | \$1,601 | \$7,278 |
| 3. Morton Rd. Phase II Reconstruction* | GCF | \$0 | \$0 | \$421 | \$3,182 | \$1,363 | \$4,966 |
| 4. Old Gary Ave. Reconstruction | GCF | \$0 | \$1,500 | \$0 | \$0 | \$0 | \$1,500 |
| 5. Vale Rd. Reconstruction | GCF | \$0 | \$0 | \$0 | \$0 | \$58 | \$58 |
| 6. Streetlight Replacement | GCF | \$55 | \$55 | \$55 | \$55 | \$55 | \$275 |
| Subtotal: | | <u>\$3,462</u> | <u>\$5,132</u> | <u>\$4,232</u> | <u>\$7,181</u> | <u>\$5,617</u> | <u>\$25,624</u> |
| <u>Water and Sewer Utilities</u> | | | | | | | |
| 1. SW Reservoir & Pumping Station | W/S | \$3,713 | \$0 | \$0 | \$0 | \$0 | \$3,713 |
| 2. SW DPWC Connection & Metering Station | W/S | \$0 | \$2,608 | \$0 | \$0 | \$0 | \$2,608 |
| 3. Schmale Rd. Watermain Replacement | W/S | \$1,172 | \$0 | \$0 | \$0 | \$0 | \$1,172 |
| 4. Kuhn Rd. Watermain Replacement | W/S | \$63 | \$629 | \$0 | \$0 | \$0 | \$692 |
| 5. St. Charles Rd. Watermain Replacement | W/S | \$0 | \$69 | \$685 | \$0 | \$0 | \$754 |
| 6. Gunderson Dr. Watermain Replacement | W/S | \$0 | \$0 | \$80 | \$795 | \$0 | \$875 |
| 7. Thornhill Dr. Watermain Replacement | W/S | \$0 | \$0 | \$0 | \$105 | \$1,051 | \$1,156 |
| 8. Oswego Dr. Watermain Replacement | W/S | \$1,051 | \$0 | \$0 | \$0 | \$0 | \$1,051 |
| Subtotal: | | <u>\$5,999</u> | <u>\$3,306</u> | <u>\$765</u> | <u>\$900</u> | <u>\$1,051</u> | <u>\$12,021</u> |
| <u>Facilities</u> | | | | | | | |
| 1. None | GCF | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Subtotal: | | <u>\$0</u> | <u>\$0</u> | <u>\$0</u> | <u>\$0</u> | <u>\$0</u> | <u>\$0</u> |
| <u>Stormwater Utility</u> | | | | | | | |
| 1. None | GCF | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Subtotal: | | <u>\$0</u> | <u>\$0</u> | <u>\$0</u> | <u>\$0</u> | <u>\$0</u> | <u>\$0</u> |
| Total Expenditures All Funds: | | <u><u>\$9,461</u></u> | <u><u>\$8,438</u></u> | <u><u>\$4,997</u></u> | <u><u>\$8,081</u></u> | <u><u>\$6,668</u></u> | <u><u>\$37,645</u></u> |

* Partially funded through outside source(s)

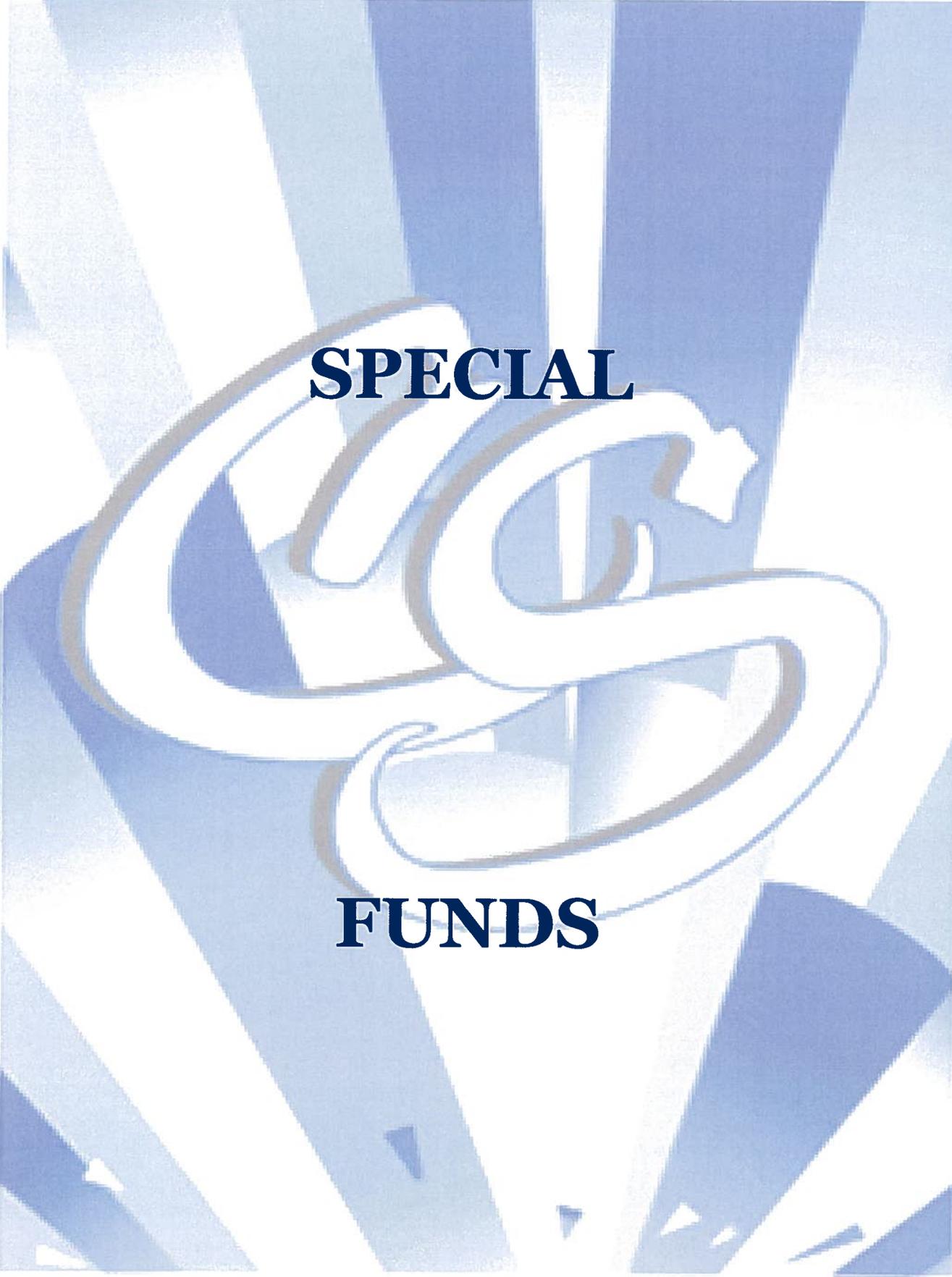
Village of Carol Stream

CAPITAL IMPROVEMENT PROGRAM

Twenty Year Plan: 2019-2028

| | | <u>Fund</u> | <u>2019</u> | <u>2020</u> | <u>2021</u> | <u>2022</u> | <u>2023</u> | <u>2024</u> | <u>2025</u> | <u>2026</u> | <u>2027</u> | <u>2028</u> |
|---|-----|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| <u>Roadway System</u> | | | | | | | | | | | | |
| 1. Flexible Pavement Resurf/Struct. Overlay | GCF | X | X | X | X | X | X | X | X | X | X | X |
| 2. Flexible Pavement Reconstruction | MFT | X | X | X | X | X | X | X | X | X | X | X |
| 3. Vale Rd. Reconstruction | GCF | X | | | | | | | | | | |
| 4. Kuhn Rd. Reconstruction | GCF | | X | X | | | | | | | | |
| 5. Lies Rd. Trail East* | GCF | | | | X | X | | | | | | |
| 6. Kuhn Road Trail North* | GCF | | | | | | X | X | | | | |
| 7. Streetlight Replacement | GCF | X | X | X | X | X | X | X | X | X | X | X |
| <u>Water and Sewer Utilities</u> | | | | | | | | | | | | |
| 1. St. Charles Rd. Sanitary Sewer Extension | W/S | X | X | | | | | | | | | |
| 2. Fire Hydrant Replacement | W/S | X | X | X | X | X | X | X | X | X | X | X |
| 3. Watermain Replacement | W/S | X | X | X | X | X | X | X | X | X | X | X |
| 4. Sanitary Sewer Replacement | W/S | X | X | X | X | X | X | X | X | X | X | X |
| 5. Sludge Storage Building Repl. | W/S | X | | | | | | | | | | |
| 6. Tall Oaks Lift Station Replacement | W/S | | | | | | X | | | | | |
| 7. Skyline Estates Watermain Improvements | W/S | | | | | | | X | X | | | |
| 8. Gary Avenue Gardens Watermain Improve. | W/S | | | | | | | | | X | X | |
| <u>Facilities</u> | | | | | | | | | | | | |
| 1. New Police Station | GCF | | | | | | | | | | | |
| - Land | | | X | | | | | | | | | |
| - Construction | | | | X | | | | | | | | |
| 2. Community Park Improvements* | GCF | X | | | | | | | | | | |
| <u>Stormwater Utility</u> | | | | | | | | | | | | |
| None | | | | | | | | | | | | |

* Partially funded through outside source(s)



SPECIAL

FUNDS

LIBRARY FUND

Although not prepared or reviewed by the Village Staff, the Library budget as provided by the Library Board is included.

POLICE PENSION FUND

The Police Pension Fund expenditure budget is submitted by the Police Pension Fund Trustees. The annual municipal contribution is determined by an independent actuarial study.

TAX INCREMENT FINANCING (TIF) - GENEVA CROSSING DEBT SERVICE FUND

The TIF - Geneva Crossing Debt Service Fund is established to retire the bonds that were issued for the Geneva Crossing Tax Increment Financing District in 1997. The 1997 TIF Bonds were replaced by Senior Lien Tax Increment Revenue Refunding Bonds, Series 2005. The 2005 bonds are scheduled to be retired December 30, 2021.

Village of Carol Stream

PUBLIC LIBRARY

2008 - 2009 Budget/Appropriation

| Description | Proposed Budget |
|-----------------------------------|----------------------------|
| Revenue | |
| General Fund | \$3,409,534 |
| IMRF Fund | 288,000 |
| Insurance Fund | 13,800 |
| Audit Fund | 4,300 |
| Reappropriation of Fund Balance | <u>83,946</u> |
| Total | \$3,799,580 |
| Expenditures | |
| General Fund | 3,292,790 |
| IMRF Fund | |
| IMRF | 171,510 |
| FICA | 137,662 |
| Audit Fund | 4,368 |
| Liability Insurance Fund | 33,800 |
| Capital Maintenance & Repair Fund | <u>159,450</u> |
| Total | \$3,799,580 |

Due to statutory requirements, the 2009 appropriation budget supports the tax levy in December, 2008 and therefore, must be passed on or before April 30, 2008.

Village of Carol Stream

POLICE PENSION FUND

Summary

NARRATIVE

The Police Pension Fund was established to provide pensions for police officers and their dependents as determined by Illinois State statute. The annual funding level is determined by an actuarial study that is performed by a private actuary that is engaged by the Village. Both the employees and the Village contribute to the Fund. The Village's contribution is made by a transfer from the General Corporate Fund. The Fund is currently 75.5% funded and does not need to be 100% funded until the year 2033.

REVENUE/EXPENSES

| Classification | Actual FY 06-07 | Budget FY 07-08 | Estimated FY 07-08 | Proposed FY 09-09 | Projected FY 09-10 | Projected FY 10-11 |
|-----------------------|--------------------|--------------------|-----------------------|----------------------|-----------------------|-----------------------|
| Revenue | | | | | | |
| Employer Contribution | \$ 833,441 | \$ 729,957 | \$ 729,957 | \$ 729,199 | \$ 774,774 | \$ 823,197 |
| Employee Contribution | 448,870 | 441,821 | 441,821 | 534,160 | 578,063 | 637,678 |
| Interest Income | 2,228,909 | 1,580,819 | 1,294,450 | 1,722,500 | 1,762,250 | 1,765,500 |
| Totals | \$3,511,220 | \$2,752,597 | \$2,466,228 | \$2,985,859 | \$3,115,087 | \$3,226,375 |
| Expenses | | | | | | |
| Contractual Services | \$ 40,821 | \$ 149,891 | \$ 44,806 | \$ 50,592 | \$ 54,314 | \$ 58,408 |
| Commodities | 0 | 0 | 0 | 0 | 0 | 0 |
| Other Expenses | 822,565 | 973,346 | 945,138 | 1,157,202 | 1,282,963 | 1,472,980 |
| Totals | \$863,386 | \$1,123,237 | \$989,944 | \$1,207,794 | \$1,337,277 | \$1,531,388 |

Village of Carol Stream

POLICE PENSION FUND

Detail

| Description | Actual FY 06-07 | Revised Budget FY 07-08 | Estimated FY 07-08 | Proposed Budget FY 08-09 | Projected FY 09-10 | Projected FY 10-11 |
|-------------------------------|---------------------|-------------------------------|-----------------------|--------------------------------|-----------------------|-----------------------|
| Revenue | | | | | | |
| Employer Contribution | \$ 833,441 | \$ 729,957 | \$ 729,957 | \$ 729,199 | \$ 774,774 | \$ 823,197 |
| Employee Contribution | 448,870 | 441,821 | 441,821 | 534,160 | 578,063 | 637,678 |
| Interest Income - Gov. Secur. | 294,861 | 580,950 | 580,950 | 686,250 | 701,250 | 677,500 |
| Interest Income - IL Funds | 22,833 | 13,125 | 126,500 | 10,000 | 10,000 | 10,000 |
| Interest Income - FNMA's | 30,004 | 0 | 0 | 0 | 0 | 0 |
| Interest Income - GNMA's | 0 | 0 | 0 | 0 | 0 | 0 |
| Interest Income - Banks | 10,743 | 3,510 | 12,000 | 3,750 | 3,750 | 3,750 |
| Appreciation - Separate Acct. | 1,478,266 | 983,234 | 450,000 | 922,500 | 947,250 | 974,250 |
| Gain/(Loss) | (48,660) | 0 | 125,000 | 100,000 | 100,000 | 100,000 |
| Miscellaneous Unrealized G/L | 440,862 | 0 | 0 | 0 | 0 | 0 |
| Total Revenue | \$ 3,511,220 | \$ 2,752,597 | \$ 2,466,228 | \$ 2,985,859 | \$ 3,115,087 | \$ 3,226,375 |
| Expenses | | | | | | |
| Contractual Services | | | | | | |
| Meetings | \$ 4,191 | \$ 5,200 | \$ 4,000 | \$ 5,200 | \$ 5,200 | \$ 5,200 |
| Dues & Subscriptions | 750 | 1,300 | 1,300 | 1,300 | 1,300 | 1,300 |
| Legal Fees | 620 | 1,000 | 1,000 | 1,500 | 1,500 | 1,500 |
| Public Notices/Inform. | 20 | 0 | 0 | 0 | 0 | 0 |
| Banking Services | 1,615 | 1,500 | 1,500 | 2,000 | 2,000 | 2,000 |
| Management Fee | 30,429 | 137,316 | 33,835 | 37,217 | 40,939 | 45,033 |
| Bonding & Insurance | 2,871 | 3,200 | 2,871 | 3,000 | 3,000 | 3,000 |
| Secretary Services | 325 | 375 | 300 | 375 | 375 | 375 |
| Subtotal | 40,821 | 149,891 | 44,806 | 50,592 | 54,314 | 58,408 |
| Commodities | | | | | | |
| Office Supplies | 0 | 0 | 0 | 0 | 0 | 0 |
| Subtotal | 0 | 0 | 0 | 0 | 0 | 0 |
| Other Expenses | | | | | | |
| Retirement Members | 759,671 | 935,996 | 885,000 | 1,123,027 | 1,247,860 | 1,436,902 |
| State Filing Fee | 3,811 | 4,400 | 4,338 | 4,775 | 5,253 | 5,778 |
| Emp. Contribution Refund | 35,833 | 5,000 | 28,000 | 5,000 | 5,000 | 5,000 |
| Disability - Members | 23,250 | 27,700 | 27,700 | 24,150 | 24,600 | 25,050 |
| Contingency | 0 | 250 | 100 | 250 | 250 | 250 |
| Subtotal | 822,565 | 973,346 | 945,138 | 1,157,202 | 1,282,963 | 1,472,980 |
| Total Expenses | \$ 863,386 | \$ 1,123,237 | \$ 989,944 | \$ 1,207,794 | \$ 1,337,277 | \$ 1,531,388 |

Village of Carol Stream

DEBT SERVICE FUND

Revenue/Expenditures & Changes in Fund Balance

Summary

| Description | Actual FY 05-06 | Actual FY 06-07 | Estimated FY 07-08 | Proposed FY 08-09 | Projected FY 09-10 | Projected FY 10-11 |
|---------------------------------|--------------------|--------------------|-----------------------|----------------------|-----------------------|-----------------------|
| Beginning Balance, May 1 | \$ 1,015,112 | \$ 803,933 | \$ 918,585 | \$ 1,082,029 | \$ 1,233,318 | \$ 1,398,089 |
| Revenue/Source | | | | | | |
| Incremental Taxes | 292,136 | 307,274 | 322,717 | 332,399 | 342,370 | 352,642 |
| Interest Income | 27,807 | 34,293 | 37,500 | 37,500 | 37,500 | 37,500 |
| Transfer from General | | | | | | |
| Corporate Fund | 233,475 | 144,058 | 180,000 | 185,563 | 191,274 | 197,099 |
| Other Transfers | | | | | | |
| Total Revenue/Sources | 553,418 | 485,625 | 540,217 | 555,462 | 571,144 | 587,241 |
| Expenditures/Uses | | | | | | |
| Principal Retirement | 205,000 | 180,000 | 190,000 | 195,000 | 205,000 | 210,000 |
| Interest and Fiscal Charges | 389,679 | 190,973 | 186,773 | 179,173 | 171,373 | 162,660 |
| Miscellaneous | 0 | 0 | 0 | 30,000 | 30,000 | 0 |
| Bonds Issued at Par | (4,285,000) | 0 | 0 | 0 | 0 | 0 |
| Payment to Escrow Agent | 4,454,918 | 0 | 0 | 0 | 0 | 0 |
| Total Expenditures/Uses | 764,597 | 370,973 | 376,773 | 404,173 | 406,373 | 372,660 |
| Ending Balance, April 30 | \$ 803,933 | \$ 918,585 | \$ 1,082,029 | \$ 1,233,318 | \$ 1,398,089 | \$ 1,612,670 |
| Reserved for Debt Service | | | | | | |
| Totals | \$ 803,933 | \$ 918,585 | \$ 1,082,029 | \$ 1,233,318 | \$ 1,398,089 | \$ 1,612,670 |

Village of Carol Stream
TAX INCREMENT FINANCING DISTRICT
GENEVA CROSSING DEBT SERVICE FUND

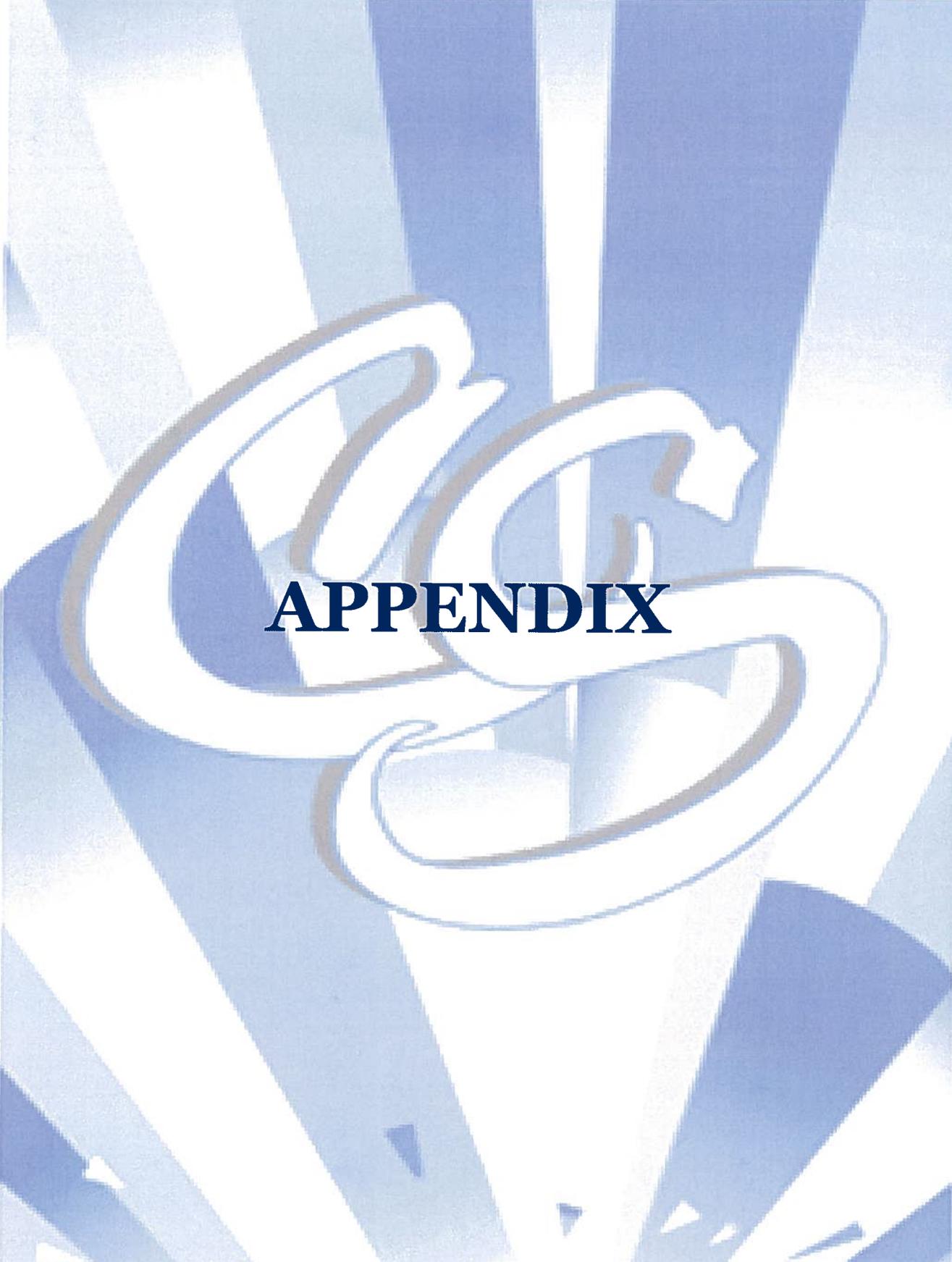
Summary

NARRATIVE

The Tax Increment Financing (TIF) District - Geneva Crossing Debt Service Fund was set up in 1997 to retire the \$4.8 million in bonds that were issued for the Geneva Crossing Tax Increment Financing District. In 2005, this issue was refinanced so as to take advantage of the favorable interest rate environment. This shopping center is anchored by a 71,000 square foot Dominick's Finer Foods grocery store.

REVENUE/EXPENDITURE

| Classification | Actual 2006-07 | Budget 2007-08 | Estimated 2007-08 | Proposed 2008-09 | Projected 2009-10 | Projected 2010-11 |
|---|-------------------|-------------------|----------------------|---------------------|----------------------|----------------------|
| Revenue | | | | | | |
| Incremental Taxes | \$307,274 | \$319,062 | \$322,717 | \$332,399 | \$342,370 | \$352,642 |
| Interest Income | 34,293 | 55,125 | 37,500 | 37,500 | 37,500 | 37,500 |
| Transfer from General Corporate Fund | 144,058 | 176,906 | 180,000 | 185,563 | 191,274 | 197,099 |
| Totals | \$485,625 | \$551,093 | \$540,217 | \$555,462 | \$571,144 | \$587,241 |
| Expenditures | | | | | | |
| Principal Retirement | \$180,000 | \$190,000 | \$190,000 | \$195,000 | \$205,000 | \$210,000 |
| Interest & Fiscal Charges | 190,973 | 186,773 | 186,773 | 179,173 | 171,373 | 162,660 |
| Miscellaneous | 0 | 30,000 | 0 | 30,000 | 30,000 | 0 |
| Bonds Issued at Par | 0 | 0 | 0 | 0 | 0 | 0 |
| Payment to Escrow Agent | 0 | 0 | 0 | 0 | 0 | 0 |
| Totals | \$370,973 | \$406,773 | \$376,773 | \$404,173 | \$406,373 | \$372,660 |



APPENDIX

Village of Carol Stream

FINANCIAL PLAN & ANNUAL BUDGET

Preparation Calendar – 2009-11

| <u>Due Dates</u> | <u>Activity</u> |
|---------------------------------|--|
| A. Monday, October 15, 2007 | Financial Plan instructions distributed to Executive Team. |
| B. Friday, October 26, 2007 | Executive Teams review and update their 5-year forecast pertaining to personnel and capital items |
| C. Monday, November 5, 2007 | Village Board meets to discuss policies, goals and objectives |
| D. Monday, November 5, 2007 | Finance Department submits salary, wages and health insurance cost figures to Departments. Public Works submits gas/oil and maintenance costs to Departments. |
| E. Monday, November 5, 2007 | Executive Team meets as a group to discuss 5-year forecasts. |
| F. Friday, November 16, 2007 | Line item budgets, including justifications, are due. |
| G. Friday, December 7, 2007 | Initial review of the Operating Budget requests are completed by the Budget Team and returned to the Executive Team to implement revisions. |
| H. Wednesday, December 12, 2007 | Financial Plan narratives are due. |
| I. Thursday, December 20, 2007 | Department Heads receive Financial Plan revisions. |
| J. Friday, January 4, 2008 | Executive Team submits their completed Annual Operating Budget and Financial Plan to the Village Manager. Finance submits revenue projections to the Village Manager. |
| K. Friday, January 11, 2008 | Finance Department submits non-departmental budgets to the Village Manager. Budgets are sent back to Executive Team for final revisions. |
| L. Friday, January 18, 2008 | Executive Team submits their final revised Annual Operating Budgets and Financial Plans to the Village Manager. |

Village of Carol Stream

FINANCIAL PLAN & ANNUAL BUDGET

Preparation Calendar – 2009-11

| <u>Due Dates</u> | <u>Activity</u> |
|---------------------------------|---|
| M. Tuesday, January 29, 2008 | Proposed Financial Plan and Annual Budget is delivered to the Village Board. Financial Plan and 2008-09 Annual Budget workshops are scheduled. |
| N. Thursday, February 21, 2008 | Notice of Public Hearing for the Annual Budget is prepared. |
| O. Monday, February 25, 2008 | Preparation of Revised Financial Plan and 2008-09 Annual Budget incorporating changes from budget workshops. |
| P. Wednesday, February 27, 2008 | Public display of proposed 2009-11 Financial Plan and 2008-09 Annual Budget. |
| Q. Monday, March 3, 2008 | Notice of public hearing on the 2009-11 Financial Plan and 2008-09 Annual Budget is published. |
| R. Monday, April 7, 2008 | Public hearing is held along with the adoption of the 2009-11 Financial Plan and 2008-09 Annual Budget. |
| S. Sunday, April 13, 2008 | Notice of Financial Plan and Annual Budget adoption is published. |
| T. Monday, October 6, 2008 | 2008 tentative tax levy established. |
| U. October, 2008 | Calendar will repeat for the 2010-12 planning process and will be distributed in October, 2008. |

- A. The Financial Plan Instruction Booklet will be distributed to Department Heads on Monday, October 15, 2007. Department Heads are to familiarize themselves with this year's revisions to the Financial Plan documents to be used in the financial planning process. If any questions or comments arise, bring them to the attention of Bob Mellor or Stan Helgerson.
- B. Department Heads are to review and update their five-year forecasts.
- C. Discussions will include a review of Financial Policies, Goals and Objectives.
- D. Department Heads will receive preliminary salary and wage cost figures. These cost figures should be included in the Department Annual Budget line item requests.

Public Works Director will tabulate the previous year's gas/oil and maintenance figures and calculates and distributes three-year projections for same. Also, the Public Works Director will compile the capital/utility costs for the municipal garage and will pro-rate these back to the other departments. These projections are to be included in the Departmental Annual Budget line item requests.

- E. Executive Team will meet to discuss the five-year plans and updates.
- F. Department Heads are to submit their Departmental Annual Budgets (line item requests) to the Finance Director, including supporting documents justifying changes in activities and service levels. This includes written quotes with appropriate inflationary indices factored in for work to be done at a later date. All background information/literature used to support these requests should be made available to Administration at this time.

1. Department Summary Sheet.

Departmental Financial Plan requests are categorized by: salaries and wages, contractual services, commodities and capital outlay. Expenditure summaries are to be presented in column format divided to present an historical view of the department's financial plan. Column headings will be designated as 2006-07 Actual, 2007-08 Revised Budget, 2007-08 Estimated, 2008-2009 Proposed Budget, 2009-2010 Projected, and 2010-2011 Projected. Department Heads are to include the number of their authorized positions and a brief summary of the departmental programs.

2. Program Summary Sheet:

Departmental programs are to be categorized by salaries and wages, contractual services, commodities and capital outlay.

3. Line Item Financial Plan Requests:

The Department summary totals are the total of the individual line item accounts. As with the departmental summary sheet, the columns will be divided to present an historical view of the department's Financial Plan. Column headings will be designated as 2006-07 Actual, 2007-08 Revised Budget, 2007-08 Estimated, 2008-2009 Proposed Budget, 2009-2010 Projected, and 2010-2011 Projected.

In addition to the Departmental Financial Plan requests outlined above, Department Heads shall submit a line item justification sheet (Exhibit 6) which details major expenditure changes (10%±) in the departmental line item Financial Plan and a departmental expenditure spread sheet. Justification sheets will not be included in the Village Manager's submitted Financial Plan document; however, they will be used by the Manager to review the Departmental Financial Plan requests.

G. Department Heads will meet with members of the Budget Team to review the Departmental Financial Plans and proposed Capital Improvement Program. This will most likely be done within the first two weeks of December.

H. Five copies of the Financial Plan Details are to be submitted to the Finance Director's Office. Please use the current format.

Each departmental program is to include a narrative section and designated sections for accomplishments, objectives and an expense summary. The Accomplishments should include highlights from your department for the current budget year. Please refer to the objectives detailed in your 2007-08 budget when preparing the Accomplishments section. The Objectives section should include plans for the three year Financial Plan.

I. Financial Plan revisions will be given to Department Heads.

J. Department Heads will make the necessary changes to their Departmental Annual Budgets and Financial Plans and submit the revised documents by Friday, January 4, 2008.

Finance will provide revenue projections to the Village Manager.

K. The Village Manager will review all final Departmental requests in relation to revenue projections and return any budgets which need final revisions. Finance Department will submit all the non-departmental budgets to the Village Manager.

L. All Annual Operating Budgets and Financial Plans are due in final form.

- M. The Village Board will receive the proposed Financial Plan along with their regular Board agenda packet. This will allow Board members an opportunity to read and begin their analysis of the document.

Budget workshops will provide the Village Board an opportunity to discuss and analyze the proposed Financial Plan and Capital Improvement Program in detail. Administrative staff will prepare themselves to respond to any and all questions the Board may have. If any Board members wish to have certain information available at these workshops, it is suggested they contact the Village Manager in advance so the requested information/documentation can be made available.

- N. Arrangements will be made with the Daily Herald to publish the notice for the Financial Plan Hearing in the newspaper.
- O. Administration and Finance will work with Department Heads to incorporate all revisions to the proposed Annual Budget and Financial Plan which result from Village Board direction offered during Budget workshops.
- P. The proposed 2009-11 Financial Plan and 2008-09 Annual Budget will be on display at the Village Hall.
- Q. Administration and Finance staff will prepare and publish the notice of public hearing regarding the Financial Plan and 2008-09 budget element and will prepare a copy of the proposed Financial Plan, including the Financial Plan workshop changes for public display.
- R. The combined 2009-2011 Village of Carol Stream Financial Plan will be presented for approval at a public hearing during the regular Village Board meeting. The 2008-09 budget will also be considered for adoption at this time.
- S. The Notice of the adoption of the Financial Plan and Annual Budget is published.
- T. The 2008 tentative tax levy is established.
- U. The budget calendar will repeat for the 2010-12 planning process and will be distributed in October, 2008.

2008-04-12

**VILLAGE OF CAROL STREAM
500 North Gary Avenue
Carol Stream, IL 60188**

ORDINANCE NO. 2008-04-12

**AN ORDINANCE ADOPTING THE ANNUAL BUDGET
FOR THE VILLAGE OF CAROL STREAM, DUPAGE COUNTY
ILLINOIS FOR THE YEAR COMMENCING
MAY 1, 2008 AND ENDING APRIL 30, 2009**

**ADOPTED BY THE MAYOR AND BOARD OF TRUSTEES
OF THE VILLAGE OF CAROL STREAM
THIS 21ST DAY OF APRIL 2008**

**Published in pamphlet form
by order of the Mayor
and Board of Trustees of
the Village of Carol Stream,
County of DuPage, Illinois
This 1st of May 2008**

ORDINANCE NO. 2008-04-12

**AN ORDINANCE ADOPTING THE ANNUAL BUDGET FOR THE
VILLAGE OF CAROL STREAM
FOR THE YEAR COMMENCING
MAY 1, 2008 AND ENDING APRIL 30, 2009**

WHEREAS, the Village of Carol Stream has placed on file its proposed tentative Annual Operating Budget and has made such tentative Annual Operating Budget available for public inspection; and

WHEREAS, said Village of Carol Stream has caused the publication of a notice of public hearing on the tentative Annual Operating Budget; and

WHEREAS, the Village of Carol Stream has held a public hearing as required by law.

NOW, THEREFORE, BE IT ORDAINED BY THE MAYOR AND BOARD OF TRUSTEES OF THE VILLAGE OF CAROL STREAM, DUPAGE COUNTY, ILLINOIS, IN THE EXERCISE OF ITS HOME RULE POWERS, as follows:

SECTION 1: That the budget attached hereto and made a part hereof as Exhibit "A" be and the same is hereby adopted as the Annual Budget for the Village of Carol Stream for the year commencing May 1, 2008 and ending April 30, 2009.

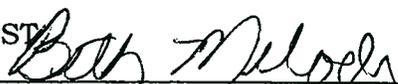
SECTION 2: That the adopting of the foregoing Budget shall be in lieu of the Appropriation Ordinance required in Section 8-2-9 of the Illinois Municipal Code.

SECTION 3: This Ordinance shall be in full force and effect from and after its passage, approval and publication in pamphlet form as provided by law.

PASSED AND APPROVED THIS 21ST DAY OF APRIL 2008.

| | | |
|---------|---|---|
| AYES: | 5 | Trustees Drager, Weiss, Schwarze, McCarthy & Gieser |
| NAYS: | 0 | |
| ABSENT: | 1 | Trustee Fenner |


Frank Saverino, Sr., Mayor

ATTEST 
Beth Melody, Village Clerk

CERTIFICATE OF PUBLICATION
Paddock Publications, Inc.

Daily Herald

Corporation organized and existing under and by virtue of the laws of the State of Illinois, DOES HEREBY CERTIFY that it is the publisher of the **DAILY HERALD**. That said **DAILY HERALD** is a secular newspaper and has been circulated daily in the Village(s) of

Addison, Bensenville, Bloomingdale, Carol Stream, Glendale Heights, Glen Ellyn, Itasca, Keeneyville, Lisle, Lombard, Medinah, Naperville, Oak Brook, Oakbrook Terrace, Roselle, Villa Park, Warrenville, West Chicago, Wheaton, Winfield, Wood Dale

County(ies) of DuPage

and State of Illinois, continuously for more than one year prior to the date of the first publication of the notice hereinafter referred to and is of general circulation throughout said Village(s), County(ies) and State.

I further certify that the DAILY HERALD is a newspaper as defined in "an Act to revise the law in relation to notices" as amended in 1992 Illinois Compiled Statutes, Chapter 7150, Act 5, Section 1 and 5. That a notice of which the annexed printed slip is a true copy, was published April 25, 2008 in said DAILY HERALD.

IN WITNESS WHEREOF, the undersigned, the said PADDOCK PUBLICATIONS, Inc., has caused this certificate to be signed by, this authorized agent, at Arlington Heights, Illinois.

PADDOCK PUBLICATIONS, INC.
DAILY HERALD NEWSPAPERS

BY Holly Bratoneck
Authorized Agent

Control # T4056543

LEGAL NOTICE

Notice of Availability of 2008-09 Adopted Budget, Village of Carol Stream
A copy of the adopted 2008-09 Operations Budget is available for Public Inspection during the hours of 8:00 a.m. and 5:00 p.m. at the Carol Stream Village Hall, 500 N. Gary Avenue, Carol Stream, Illinois
Published in Daily Herald April 25, 2008 (4056543)

The modified accrual basis of accounting is used for all governmental fund types and agency funds. Under the modified accrual basis of accounting, revenues are recognized when susceptible to accrual (i.e., when they become both measurable and available). "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period. Property taxes are recognized when they become both measurable and available in accordance with GASB Codification Section P70. A one-year availability period is used for revenue recognition for all other governmental fund revenues. Expenditures are recorded when the related fund liability is incurred. Principal and interest on general long-term debt are recorded as fund liabilities when due or when amounts have been accumulated in the debt service fund for payments to be made early in the following year.

Those revenues susceptible to accrual are property taxes, franchise taxes, licenses, interest revenue, and charges for services. Sales income, and motor fuel taxes collected and held by the state at year-end on behalf of the Village of Carol Stream are also recognized as revenue.

The accrual basis of accounting is utilized for proprietary fund types, pension trust funds, and nonexpendable trust funds. Under this method, revenues are recorded when earned and expenses are recorded at the time liabilities are incurred.

Deferred revenue is reported on the combined balance sheet. Deferred revenues arise when a potential revenue does not meet both the "measurable" and "available" criteria for recognition in the current period. Deferred revenues also arise when resources are received before there is a legal claim to them, as when grant monies are received prior to the incurrence of qualifying expenditures. In subsequent periods, when both revenue recognition criteria are met, or when the resources can be legally claimed, the liability for deferred revenue is removed from the combined balance sheet and revenue is recognized.

Budgets

The budget reflects the modified accrual basis of accounting. Under this basis, revenues are budgeted for the fiscal year in which they are susceptible to accrual, that is they are both measurable and available. Available means collectible within the budget year or soon enough thereafter to be used to pay liabilities of the budget year. Expenditures are recorded in the budget year in which the fund liability is incurred, if measurable.

Encumbrances represent commitments related to unperformed contracts for goods or services. Encumbrance accounting--under which purchase orders, contracts and other commitments for the expenditure of resources are recorded to reserve that portion of the applicable appropriation--is utilized for the governmental funds. Material encumbrances outstanding at year end, if any, are governmental reservation of fund balances and do not constitute expenditures or liabilities because the commitments will be honored during the subsequent year.

Village of Carol Stream

Procedure for Amending Budgets/Bond Indebtedness

Procedure for Amending Village Budgets

When deletions, additions, changes or creation of subclasses do not exceed the amount of two thousand five hundred dollars (\$2,500.00), approval of such change may be granted by the Village Manager. Where such amounts exceed two thousand five hundred dollars (\$2,500.00), the Village Manager shall, within ten (10) days after having granted tentative approval to the action, transmit a request for the concurrence in this action to the Board of Trustees. The Board of Trustees may, within twenty-one (21) days after receiving the report of the Village Manager, either confirm or overrule the decision of the Village Manager. If the Village Board does not act upon the recommendation of the Village Manager within twenty-one (21) days after receiving the report, the decision rendered by the Village Manager shall be final, unless the Village Manager shall determine to modify his tentative decision.

Carol Stream Public Library

The budget for the Carol Stream Public Library is prepared and administered by their Board of Trustees. The Library Board provides the Village with its budget totals so that the Village can include them in its budget document. The Village must include the library's budget in its budget document because the tax levy, for the library, is based on the approved budget of the Village. The Village is required to levy taxes for the library (Illinois Revised Statutes 81-3-5).

Bond Indebtedness

The Village, under its home rule authority, does not have a legal debt limit. The Village has no immediate plans for issuing bonds.

| | | |
|---|-----|--|
| Shall the annual library tax for main- tenance and operation in (insert name of city) be increased from (insert present tax) to (insert proposed tax)? | YES | |
| | NO | |

Laws 1965, p. 1402, § 3-3, eff. July 12, 1965. Amended by P.A. 76-693, § 1, eff. Aug. 7, 1969; P.A. 81-1489, § 70, eff. Dec. 1, 1980.

Formerly III.Rev.Stat.1991, ch. 81, ¶ 3-3.

5/3-4. Tax levy in towns, villages, or townships—Rate—Election on increase or termination of tax—Limitations

§ 3-4. When the electors of an incorporated town, village or township have voted to establish and maintain a public library as provided in Section 2-2, the corporate authorities of such incorporated town, village or township shall levy an annual tax for the establishment and maintenance of such library, not exceeding .15% of the value as equalized or assessed by the Department of Revenue. If the petition and ballots so specify in the original establishment as set forth in Section 2-2 of this Act, the corporate authorities may levy a tax in excess of .15%, not to exceed the rate specified in such establishment petition and ballot, but in any event not to exceed .60% of the value as equalized and assessed by the Department of Revenue. If the annual public library tax rate of an established library was increased above .12% up to .20% prior to 1972 as provided in this Act, the corporate authorities shall then levy up to an additional .03% above the increased rate approved at the referendum. Such tax rate may be increased to not to exceed .60% of the value, as equalized or assessed by the Department of Revenue, or the excess tax shall no longer be levied, if the electors of such incorporated town, village or township shall so determine by referendum at any regular election. Such referendum shall be petitioned for in the manner as the referendum for the establishment and maintenance of the library. Any tax levied pursuant to Section 3-9 shall be disregarded in applying the provisions of this Section.

The corporate authorities may also levy an additional tax of .02% of the value of all the taxable property in the incorporated town, village or township, as equalized or assessed by the Department of Revenue, for the purchase of sites and buildings, for the construction and equipment of buildings, for the rental of buildings required for library purposes, and for maintenance, repairs and alterations of library buildings and equipment. In any year in which the corporate authorities propose to levy such additional .02% tax, the corporate authorities shall adopt a resolution determining to levy such tax. Within 15 days after the adoption of the resolution, it shall be published at least once in one or more newspapers published in the incorporated town, village or township, or if no newspaper is published therein, then in one or more newspapers with a general circulation therein. In an incorporated town, village or township in which no newspaper is published, publication may instead be made by posting a notice in three prominent places. The publication or posting of the resolution shall include a notice of (1) the specific number of voters required to sign a petition requesting that the question of the adoption of the resolution be submitted to the electors of the incorporated town, village or township; (2) the time in which the petition must be filed; and (3) the date of the prospective referendum. The clerk of the incorporated town, village or township, shall provide a petition form to any individual requesting one. If no petition is filed with the corporate authorities within 30 days after publication or posting of the resolution, the incorporated town, village or township shall then be authorized to levy the tax. However, if within the 30 day period, a petition is filed with the

corporate authorities, signed by electors of the incorporated town, village or township equal in number to 10% or more of the total number of registered voters in the incorporated town, village or township, asking that the question of levying such a .02% tax be submitted to the electors thereof, the question shall be submitted at a special or general election. Notice of this election shall be given as provided by the general election laws of this state in force at the time of the election, and the election shall be held in all respects in accordance with those laws. The ballot on which the proposition is submitted shall be in substantially the following form: "Shall the corporate authorities of (name of incorporated town, village or township) be authorized to levy an additional tax of _____% for the construction of buildings, provision of sites, etc., as determined by resolution of _____, 19__?". If a majority of votes cast upon the proposition are in favor thereof, the corporate authorities may levy the additional tax.

Laws 1965, p. 1402, § 3-4, eff. July 12, 1965. Amended by Laws 1967, p. 996, § 1, eff. July 1, 1967; Laws 1967, p. 2717, § 1, eff. Aug. 7, 1967; Laws 1968, p. 281, § 1, eff. July 1, 1969; P.A. 76-662, § 1, eff. Aug. 6, 1969; P.A. 76-2586, § 1, eff. July 14, 1970; P.A. 80-406, § 1, eff. Oct. 1, 1977; P.A.80-1152, § 1, eff. July 1, 1978; P.A. 80-1153, § 1, eff. July 1, 1978; P.A. 80-1364, § 33, eff. Aug. 13, 1978; P.A. 81-1489, § 70, eff. Dec. 1, 1980; P.A. 81-1509, Art. IV, § 74, eff. Sept. 26, 1980; P.A. 82-1014, Art. 11, § 12, eff. Jan. 1, 1983; P.A. 84-832, Art. III, § 10, eff. Sept. 23, 1985; P.A. 84-982, § 1, eff. Sept. 25, 1985; PA 85-751, § 1, eff. Jan. 1, 1988; P.A. 87-767, § 108, eff. Jan. 1, 1992.

Formerly III.Rev.Stat.1991, ch. 81, ¶ 3-4.

5/3-5. Levy and collection of taxes—Disposition of proceeds

§ 3-5. The library taxes provided for in this Act shall be levied by the corporate authorities in the amounts determined by the board and collected in like manner with other general taxes of the city, village, incorporated town or township and the proceeds shall be deposited in a special fund, which shall be known as the library fund. In townships and in cities, villages and incorporated towns having a population of 50,000 or less the proceeds of any such tax shall be paid over by the officer charged with the collection thereof to the board of trustees of the library. Expenditures from the library fund shall be under the direction of the board of library trustees.

Laws 1965, p. 1402, § 3-5, eff. July 12, 1965. Amended by Laws 1967, p. 2719, § 1, eff. Aug. 7, 1967; PA 76-662, § 1, eff. Aug. 6, 1969; PA 84-770, § 1, eff. Jan. 1, 1986.

Formerly III.Rev.Stat.1991, ch. 81, ¶ 3-5.

5/3-6. Library taxes—Status for limitation purposes

§ 3-6. The library taxes provided for in this Article are in addition to all other taxes or tax rates authorized to be levied by any city, incorporated town, village or township and shall not be a part of the taxes matling up any rate prescribed as a limitation on the amount of taxes any city, incorporated town, village or township may levy.

Laws 1965, p. 1402, § 3-6, eff. July 12, 1965. Amended by Laws 1967, p. 2717, § 1, eff. Aug. 7, 1967.

Formerly III.Rev.Stat.1991, ch. 81, ¶ 3-6.

(b) Compile an annual budget in accordance with Section 8-2-9.3.

(c) Examine all books and records of all municipal departments, commissions, and boards which relate to monies received by the municipality, municipal departments, commissions, and boards, and paid out by the municipality, municipal departments, commissions, and boards, debts and accounts receivable, amounts owed by or to the municipality, municipal departments, commissions, and boards.

(d) Obtain such additional information from the municipality, municipal departments, commissions, and boards as may be useful to the budget officer for purposes of compiling a municipal budget, such information to be furnished by the municipality, municipal departments, commissions, and boards in the form required by the budget officer. Any department, commission or board which refuses to make such information as is requested of it available to the budget officer shall not be permitted to make expenditures under any subsequent budget for the municipality until such municipal department, commission, or board shall comply in full with the request of the budget officer.

(e) Establish and maintain such procedures as shall insure that no expenditures are made by the municipality, municipal departments, commissions, or board except as authorized by the budget.

Laws 1961, p. 576, § 8-2-9.2, added by Laws 1967, p. 3494, § 1, eff. Sept. 1, 1967. Amended by P.A. 76-1117, § 1, eff. Aug. 28, 1969.

Formerly III.Rev.Swt.1991, ch. 24, ¶ 8-2-9.2.

5/8-2-9.3. Compilation and contents of budget

§ 8-2-9.3. Compilation and contents of budget. The municipal budget officer shall compile a budget, such budget to contain estimates of revenues available to the municipality for the fiscal year for which the budget is drafted, together with recommended expenditures for the municipality and all of the municipality's departments, commissions, and boards. Revenue estimates and expenditure recommendations shall be presented in a manner which is in conformity with good fiscal management practices. Substantial conformity to a chart of accounts, now or in the future, recommended by the National Committee on Governmental Accounting, (or) the Auditor of Public Accounts of the State of Illinois, or the Division of Local Governmental Affairs and Property Taxes of the Department of Revenue of the State of Illinois or successor agencies shall be deemed proof of such conformity. The budget shall contain actual or estimated revenues and expenditures for the two years immediately preceding the fiscal year for which the budget is prepared. So far as is possible, the fiscal data for such two preceding fiscal years shall be itemized in a manner which is in conformity with the chart of accounts approved above. Each budget shall show the specific fund from which each anticipated expenditure shall be made.

Laws 1961, p. 576, § 8-2-9.3, added by Laws 1967, p. 3494, § 1, eff. Sept. 1, 1967. Amended by P.A. 76-1117, § 1, eff. Aug. 28, 1969.

Formerly III.Rev.,Stat.1991, ch. 24, ¶ 8-2-9.3.

5/8-2-9.4. Passage of annual budget-Effect

§ 8-2-9.4. Passage of annual budget-Effect. Passage of the annual budget by the corporate authorities shall be in lieu of passage of the appropriation ordinance as required by Section 8-2-9 of this Act. The annual budget need not be published except in a manner provided for in Section 8-2-9.9.

The annual budget shall be adopted by the corporate authorities before the beginning of the fiscal year to which it applies.

Laws 1961, p. 576, § 8-2-9.4, added by Laws 1967, p. 3494, § 1, eff. Sept. 1, 1967. Amended by P.A. 76-1117, § 1, eff. Aug. 28, 1969.

Formerly III.Rev.Stat.1991, ch. 24, ¶ 8-2-9.4.

5/8-2-9.5. Capital improvement, repair or replacement fund

§ 8-2-9.5. In the preparation by the municipal budget officer of the annual budget, an amount not to exceed 3% of the equalized assessed value of property subject to taxation by the municipality may be accumulated in a separate fund for the purpose or purposes of specific capital improvements, repairs, and/or replacements of specific types of municipal equipment or other tangible property, both real and personal, to be designated as the "Capital Improvement, Repair or Replacement Fund". Expenditures from the Capital Improvement, Repair or Replacement Fund shall be budgeted in the fiscal year in which the capital improvement, repair or replacement will occur. Upon the completion or abandonment of any object for which the Capital Improvement, Repair or Replacement Fund, or should any surplus monies remain after the completion or abandonment of any object for which the Capital Improvement, Repair or Replacement Fund was inaugurated, then such funds no longer necessary for capital improvement, repair or replacement shall be transferred into the general corporate fund of the municipality on the first day of the fiscal year following such abandonment, completion, or discovery of surplus funds.

Laws 1961, p. 576, § 8-2-9.5, added by Laws 1967, p. 3494, § 1, eff. Sept. 1, 1967. Amended by P.A. 76-1117, § 1, eff. Aug. 28, 1969; P.A. 84-147, § 1, eff. Jan. 1, 1986.

Formerly III.Rev.Stat.1991, ch. 24, ¶ 8-2-9.5.

5/8-2-9.6. Revision of annual budget

§ 8-2-9.6. Revision of annual budget. The corporate authorities may delegate authority to heads of municipal departments, boards, or commissions to delete, add to, change or create sub-classes within object classes budgeted previously to the department, board, or commission, subject to such limitation or requirement for prior approval by the budget officer or executive officer of the municipality as the council, upon a two-thirds vote of the corporate authorities then holding office, may establish. By a vote of two-thirds of the members of the corporate authorities then holding office, the annual budget for the municipality may be revised by deleting, adding to, changing or creating sub-classes within object classes and object classes themselves. No revision of the budget shall be made increasing the budget in the event funds are not available to effectuate the purpose of the revision.

Laws 1961, p. 576, § 8-2-9.6, added by Laws 1967, p. 3494, § 1, eff. Sept. 1, 1967. Amended by P.A. 76-1117, § 1, eff. Aug. 28, 1969.

Formerly III.Rev.Stat.1991, ch. 24, ¶ 8-2-9.6.

5/8-2-9.7. Funds for contingency purposes

§ 8-2-9.7. Funds for contingency purposes. The annual budget may contain money set aside for contingency purposes not to exceed ten percent of the total budget, less the amount set aside for contingency purposes, which monies

Village of Carol Stream, Illinois

Fund Balances of Governmental Funds Last Ten Fiscal Years April 30, 2007

| | 1998 | 1999 | 2000 | 2001 | 2002 | 2003 | 2004 | 2005 | 2006 | 2007 |
|--|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| General Fund | | | | | | | | | | |
| Reserved | \$ 48,094 | \$ 40,593 | \$ 142,775 | \$ 539,555 | \$ 630,299 | \$ 868,062 | \$ 888,961 | \$ 749,188 | \$ 1,010,119 | \$ 962,520 |
| Unreserved - Designated | | | | | | | | | | |
| Designated for Contingency ¹ | | | | | | | 1,085,000 | 1,085,000 | 1,085,000 | |
| Designated for Stormwater Improve. | | | | | | | 358,000 | 358,000 | 358,000 | 358,000 |
| Designated for Capital Projects | | | | | | 250,000 | 250,000 | | | |
| Designated for Capital Outlay ² | | | | | | | | 14,016,396 | | |
| Designated for TIF Closure | | | 111,444 | | | | | | | |
| Unreserved - Undesignated | 18,526,088 | 19,616,996 | 22,853,297 | 24,148,818 | 25,373,220 | 24,407,372 | 23,998,425 | 13,143,003 | 16,984,853 | 18,568,043 |
| Total General Fund | \$ 18,574,182 | \$ 19,657,589 | \$ 23,107,516 | \$ 24,688,373 | \$ 26,003,519 | \$ 25,525,434 | \$ 26,580,386 | \$ 29,351,587 | \$ 19,437,972 | \$ 19,888,563 |
| All Other Governmental Funds | | | | | | | | | | |
| Reserved | \$ 3,215,320 | \$ 4,940,294 | \$ 2,293,326 | \$ 2,792,540 | \$ 3,191,171 | \$ 3,257,999 | \$ 3,326,876 | \$ 3,833,069 | \$ 3,784,227 | \$ 3,460,819 |
| Unreserved, reported in | | | | | | | | | | |
| Special Revenue Funds | 1,316,860 | 1,636,157 | 552,669 | 303,806 | 279,378 | 265,781 | 370,415 | 93,311 | - | - |
| Capital Project Funds | - | - | - | - | - | - | - | - | 13,889,007 | 16,650,004 |
| Total Other Governmental Funds | \$ 4,532,180 | \$ 6,576,451 | \$ 2,845,995 | \$ 3,096,346 | \$ 3,470,549 | \$ 3,523,780 | \$ 3,697,291 | \$ 3,926,380 | \$ 17,673,234 | \$ 20,110,823 |

Data Source

Audited Financial Statements

¹ Unreserved designated for Contingency is for pending class action lawsuit relating to the Infrastructure Maintenance Fee collected during 1998-2002.

Resolution of the class action lawsuit was completed during the fiscal year 2007. Resulting in the \$59,598 reserve of fund balance. The reserve is to be used for certain types of programs or projects that were previously unfunded by the Village.

² Unreserved designated for Capital Outlay is to be used for the CIP Fund created in fiscal year 2006.

Village of Carol Stream, Illinois

Changes In Fund Balances of Governmental Funds Last Ten Fiscal Years April 30, 2007

| | 1998 | 1999 | 2000 | 2001 | 2002 | 2003 | 2004 | 2005 | 2006 | 2007 |
|--|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| Revenues | | | | | | | | | | |
| Taxes ¹ | \$ 12,693,151 | \$ 14,215,660 | \$ 16,782,671 | \$ 14,669,961 | \$ 13,906,852 | \$ 13,809,689 | \$ 15,187,406 | \$ 16,737,100 | \$ 17,818,453 | \$ 18,049,175 |
| Licenses and Permits | 1,288,781 | 1,463,810 | 1,393,245 | 988,926 | 1,008,961 | 1,057,415 | 1,322,128 | 1,059,311 | 1,245,454 | 1,158,955 |
| Intergovernmental | 1,299,122 | 1,196,268 | 1,390,055 | 1,481,240 | 1,267,092 | 1,231,845 | 1,229,211 | 1,302,149 | 1,286,806 | 1,332,193 |
| Fines and Forfeitures | 408,897 | 490,583 | 553,822 | 516,655 | 474,092 | 595,083 | 627,252 | 771,834 | 972,417 | 1,250,782 |
| Charges for Services | 1,155,991 | 1,617,125 | 1,959,417 | 1,184,448 | 1,127,211 | 1,106,378 | 1,036,183 | 1,008,026 | 1,028,717 | 1,166,143 |
| Investment Income | 1,358,517 | 1,287,716 | 1,201,093 | 1,734,375 | 1,003,516 | 669,844 | 292,862 | 491,993 | 1,246,389 | 1,921,530 |
| Miscellaneous | 204,682 | 187,868 | 420,957 | 207,124 | 231,993 | 332,162 | 747,869 | 213,847 | 339,207 | 767,854 |
| Total Revenues | 18,409,141 | 20,459,030 | 23,701,260 | 20,782,729 | 19,019,717 | 18,802,416 | 20,442,911 | 21,584,260 | 23,937,443 | 25,646,632 |
| Expenditures | | | | | | | | | | |
| General Government | 3,740,730 | 4,287,370 | 4,506,549 | 3,857,060 | 4,275,162 | 4,132,589 | 4,170,312 | 4,418,125 | 4,679,087 | 5,075,030 |
| Public Safety | 5,524,654 | 5,845,017 | 6,194,449 | 7,162,549 | 7,917,016 | 8,202,988 | 8,724,147 | 9,244,140 | 10,181,294 | 10,722,645 |
| Highways and Streets | 8,632,883 | 6,141,637 | 5,951,214 | 7,212,635 | 4,691,090 | 6,640,442 | 5,857,420 | 4,448,230 | 3,924,822 | 4,791,012 |
| Debt Service | | | | | | | | | | |
| Principal | 430,000 | 450,000 | 60,000 | 70,000 | 85,000 | 100,000 | 115,000 | 135,000 | 205,000 | 180,000 |
| Interest | 583,727 | 602,601 | 476,294 | 364,612 | 359,100 | 352,406 | 344,531 | 335,475 | 227,642 | 187,973 |
| Other Charges | 18 | 3,000 | 27,500 | 4,501 | 3,000 | 3,075 | 3,038 | 3,000 | 162,036 | 3,000 |
| Capital Outlay | | | | | | | | | | |
| Intergovernmental ² | - | - | 2,372,958 | - | - | - | - | - | 623,662 | 1,932,061 |
| Total Expenditures¹ | 18,912,012 | 17,329,625 | 19,588,964 | 18,671,357 | 17,330,368 | 19,431,500 | 19,214,448 | 18,583,970 | 20,003,543 | 22,891,721 |
| Excess of Revenues over (under) Expenditures | (502,871) | 3,129,405 | 4,112,296 | 2,111,372 | 1,689,349 | (629,084) | 1,228,463 | 3,000,290 | 3,933,900 | 2,754,911 |
| Other financing Sources (Uses) | | | | | | | | | | |
| Transfers In | 177,112 | - | - | 562,341 | 191,287 | 382,888 | 170,903 | 153,474 | 14,508,721 | 4,144,058 |
| Transfers Out | (177,112) | - | - | (168,508) | (191,287) | (178,658) | (170,903) | (153,474) | (14,508,721) | (4,144,058) |
| Bonds Issued | - | - | - | - | - | - | - | - | 4,285,000 | - |
| Discount on Bonds Issued | - | - | - | - | - | - | - | - | - | - |
| Payment to Escrow Agent | - | - | (4,392,825) | - | - | - | - | - | (4,454,918) | - |
| Sale of Capital Assets | - | - | - | - | - | - | - | - | - | - |
| Total Other Financing Sources (Uses) | - | - | (4,392,825) | 393,833 | - | 204,230 | - | - | (169,918) | - |
| Net Change in Fund Balances | \$ (502,871) | \$ 3,129,405 | \$ (280,529) | \$ 2,505,205 | \$ 1,689,349 | \$ (424,854) | \$ 1,228,463 | \$ 3,000,290 | \$ 3,763,982 | \$ 2,754,911 |
| Debt Service as a Percentage of Noncapital Expenditures | 6.58% | 6.52% | 2.82% | 2.78% | 3.01% | 2.82% | 2.80% | 2.98% | 2.36% | 1.73% |

Data Source

Audited Financial Statements

¹ Increase in fiscal year 1997 expenditures were due to one-time development costs for the Geneva TIF District. Also, issued Carol Point Refunding revenue bonds.

Increase in fiscal year 1998 expenditures were due to construction costs for Gary Avenue Improvements including Town Center.

² Defeasance of Carol Point TIF district excess tax distribution to DuPage County.

³ Sales Tax Revenue declined during 2002 and 2003 because two major businesses changed their point of sale to different towns. However, their operations remained in Carol Stream, but the sales tax revenue was received by the city/village where the point of sale was recorded.

Village of Carol Stream, Illinois

Assessed and Estimated Actual Value of Taxable Property

Last Ten Fiscal Years

April 30, 2007

| Tax Levy Year | Real Property | | Ratio of Total Assessed Value to Total Estimated Actual Value | Equalization Factor |
|---------------------|--------------------------------|------------------------------|---|------------------------|
| | Equalized Assessed Value | Estimated Actual Value | | |
| 1997 | 691,430,904 | 2,074,292,712 | 33.33 | 1.0000 |
| 1998 | 735,180,183 | 2,205,540,549 | 33.33 | 1.0000 |
| 1999 | 779,782,004 | 2,351,138,012 | 33.33 | 1.0000 |
| 2000 | 835,059,287 | 2,505,177,861 | 33.33 | 1.0000 |
| 2001 | 888,489,605 | 2,665,468,815 | 33.33 | 1.0000 |
| 2002 | 973,726,661 | 2,921,179,983 | 33.33 | 1.0000 |
| 2003 | 1,034,746,437 | 3,104,239,311 | 33.33 | 1.0000 |
| 2004 | 1,122,274,001 | 3,366,822,003 | 33.33 | 1.0000 |
| 2005 | 1,190,364,152 | 3,571,092,456 | 33.33 | 1.0000 |
| 2006 | 1,267,852,954 | 3,803,558,862 | 33.33 | 1.0000 |

Data Source

Office of the County Clerk

Village of Carol Stream, Illinois

Principal Property Taxpayers

Current Year and Nine Years Ago

April 30, 2007

| Taxpayer | 2006 | | | 1997 | | |
|--------------------------------|------------------------|------|---|------------------------|------|---|
| | Taxable Assessed Value | Rank | Percentage of Total VOCS Taxable Assessed Value | Taxable Assessed Value | Rank | Percentage of Total VOCS Taxable Assessed Value |
| James Campbell Co LLC | \$ 13,585,533 | 1 | 1.07% | -- | | |
| Aimco | 13,573,940 | 2 | 1.07% | \$ 6,443,730 | 1 | 0.98% |
| Berlin Industries | 8,854,900 | 3 | 0.70% | -- | | |
| Tyndale House Publishers | 7,993,100 | 4 | 0.63% | -- | | |
| Windsor Park Manor | 7,825,430 | 5 | 0.62% | 5,437,260 | 2 | 0.82% |
| Tri State Distribution | 7,755,000 | 6 | 0.61% | -- | | |
| JW Paj | 7,743,900 | 7 | 0.61% | -- | | |
| Covered Bridges | 7,127,750 | 8 | 0.56% | 4,508,550 | 5 | 0.68% |
| Wicks | 6,734,540 | 9 | 0.53% | -- | | |
| MP 437 Tower | 6,722,450 | 10 | 0.53% | -- | | |
| Carol Point Business Center | -- | | -- | 5,424,510 | 3 | 0.82% |
| Rootberg, Irving | -- | | -- | 3,721,040 | 8 | 0.56% |
| W. W. Grainger | -- | | -- | 3,500,360 | 9 | 0.53% |
| American National Bank & Trust | -- | | -- | 3,421,560 | 10 | 0.52% |
| CB Commerical Real Estate | -- | | -- | 4,683,730 | 4 | 0.71% |
| Alter Asset Management | -- | | -- | 4,204,270 | 6 | 0.64% |
| Chemical Bank | -- | | -- | 4,165,660 | 7 | 0.63% |
| | <u>\$ 87,916,543</u> | | <u>6.93%</u> | <u>\$ 45,510,670</u> | | <u>6.90%</u> |

Source: DuPage County Clerks Office

Village of Carol Stream, Illinois

Principal Employers

Current Year and Five Years Ago

January 1, 2008

| Employer | 2008 | | | 2003 | | |
|---------------------------------|------|-----------|----------------------------|------|-----------|----------------------------|
| | Rank | Employees | % of Total City Population | Rank | Employees | % of Total City Population |
| FIC America Corp. | 1 | 635 | 1.56% | 4 | 400 | 0.99% |
| Peacock Engineering Company | 2 | 543 | 1.33% | | | |
| CNS Home Health | 3 | 325 | 0.80% | 6 | 325 | 0.80% |
| Berlin Industries | 4 | 320 | 0.79% | 1 | 600 | 1.48% |
| Fedex Ground Package System Inc | 5 | 300 | 0.74% | 8 | 300 | 0.74% |
| Office Depot Business Services | 6 | 274 | 0.67% | 3 | 412 | 1.02% |
| Altivity Packagaing | 7 | 270 | 0.66% | | | |
| Tyndale House Publishers | 8 | 260 | 0.64% | 10 | 300 | 0.74% |
| Invensys Appliance Controls | 9 | 250 | 0.61% | | | |
| Ingram Micro | 10 | 225 | 0.55% | 2 | 540 | 1.34% |
| Michael Nicholas Carpentry LLC | | | | 9 | 300 | 0.74% |
| Jefferson Smurfitt Corporation | | | | 7 | 320 | 0.79% |
| Party Lite Gifts | | | | 5 | 330 | 0.82% |

Data Source

Village records and Illinois Department of Commerce and Economic Opportunity website.

Information prior to 2003 was unavailable.

Village of Carol Stream, Illinois

Taxable Sales By Category Last Ten Calendar Years April 30, 2007

| Calendar Year | 1998 | 1999 | 2000 | 2001 | 2002 | 2003 | 2004 | 2005 | 2006 ⁴ | 2007 ⁴ |
|---|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| General Merchandise ² | \$ 207,291 | \$ 189,281 | \$ 0 | \$ 0 | \$ 0 | \$ 127,289 | \$ 124,237 | \$ 1,359 | \$ 76 | \$ 341 |
| Food | 850,863 | 891,596 | 1,020,089 | 1,124,834 | 934,229 | 935,885 | 968,617 | 922,797 | 907,518 | 939,389 |
| Drinking and Eating Places | 253,516 | 267,304 | 266,434 | 268,379 | 280,831 | 284,421 | 311,632 | 300,727 | 326,168 | 342,204 |
| Apparel ² | 9,737 | 10,875 | 0 | 0 | 0 | 21,876 | 23,157 | 26,307 | 20,282 | 8,940 |
| Furniture & H.H. & Radio | 89,941 | 121,071 | 186,912 | 281,223 | 331,429 | 338,749 | 323,482 | 311,514 | 380,541 | 388,107 |
| Lumber, Building Hardware | 107,597 | 206,123 | 568,136 | 760,620 | 451,412 | 104,672 | 470,473 | 688,780 | 605,009 | 604,838 |
| Automobile and Filling Stations | 488,720 | 557,698 | 595,673 | 551,627 | 462,214 | 401,744 | 422,843 | 475,407 | 533,382 | 534,918 |
| Drugs and Miscellaneous Retail | 730,274 | 912,035 | 1,182,722 | 1,291,677 | 1,658,490 | 1,629,931 | 1,515,612 | 1,571,678 | 1,575,287 | 1,508,184 |
| Agriculture and All Others ¹ | 1,089,465 | 1,361,190 | 1,119,221 | 802,444 | 744,310 | 685,335 | 618,352 | 871,984 | 1,183,040 | 1,021,862 |
| Manufacturers ¹ | 332,719 | 357,537 | 352,616 | 320,729 | 256,754 | 280,864 | 326,014 | 263,180 | 215,080 | 280,803 |
| TOTAL³ | \$ 4,160,123 | \$ 4,874,710 | \$ 5,523,144 | \$ 5,621,206 | \$ 5,257,010 | \$ 4,810,766 | \$ 5,104,419 | \$ 5,433,733 | \$ 5,746,383 | \$ 5,629,586 |
| Village direct sales tax rate | 1.00% | 1.00% | 1.00% | 1.00% | 1.00% | 1.00% | 1.00% | 1.00% | 1.00% | 1.00% |

Source: Illinois Department of Revenue
Data available for Calendar Year only

¹ During 1997-1998, Twenty- Two new businesses opened.

² Data by category is not available from the State of Illinois for categories with less than 4 taxpayers. However, they are included in the totals for 2000, 2001 and 2002. Per the State of Illinois, there must not have been 4 taxpayers during the years 2000, 2001 and 2002.

³ Sales Tax Revenue declined during 2002 and 2003 because two major businesses changed their point of sale to different towns. However, their operations remained in Carol Stream, but the sales tax revenue was received by the city/village where the point of sale was recorded.

Village of Carol Stream, Illinois

Taxable Sales By Category - Home Rule Last Ten Calendar Years April 30, 2007

| Calendar Year | 1998 | 1999 | 2000 | 2001 | 2002 | 2003* | 2004 | 2005 | 2006 | 2007 |
|---------------------------------|-------------|-------------|-------------|-------------|-------------|-------------------|---------------------|---------------------|---------------------|---------------------|
| General Merchandise | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 36,139 | \$ 61,125 | \$ 651 | \$ 36 | \$ 168 |
| Food | - | - | - | - | - | 78,090 | 156,490 | 152,677 | 150,129 | 161,555 |
| Drinking and Eating Places | - | - | - | - | - | 67,651 | 150,601 | 146,968 | 161,404 | 169,565 |
| Apparel | - | - | - | - | - | 6,125 | 12,038 | 13,154 | 10,141 | 4,470 |
| Furniture & H.H. & Radio | - | - | - | - | - | 82,479 | 160,539 | 155,416 | 186,435 | 193,808 |
| Lumber, Building Hardware | - | - | - | - | - | 26,229 | 198,998 | 344,020 | 302,485 | 302,335 |
| Automobile and Filling Stations | - | - | - | - | - | 28,988 | 57,647 | 69,480 | 70,556 | 78,342 |
| Drugs and Miscellaneous Retail | - | - | - | - | - | 302,620 | 628,003 | 679,417 | 678,161 | 634,747 |
| Agriculture and All Others | - | - | - | - | - | 138,328 | 295,137 | 417,076 | 563,173 | 502,825 |
| Manufacturers | - | - | - | - | - | 68,770 | 154,223 | 129,761 | 106,387 | 138,062 |
| TOTAL | \$ - | \$ 835,419 | \$ 1,874,801 | \$ 2,108,620 | \$ 2,228,907 | \$ 2,185,877 |
| Village direct sales tax rate | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.50% | 0.50% | 0.50% | 0.50% |

Source: Illinois Department of Revenue
Data available Calendar Year only

* Taxes imposed 7/1/2003

Village of Carol Stream, Illinois

Direct and Overlapping Sales Tax Rates

Last Ten Levy Years

April 30, 2007

| Fiscal Year | Village Direct Rate | DuPage County Water Commission | Regional Transportation Authority | County Rate | State Rate | Total |
|-------------|---------------------|--------------------------------|-----------------------------------|-------------|------------|-------|
| 1998 | 1.00% | 0.25% | 0.25% | 0.25% | 5.00% | 6.75% |
| 1999 | 1.00% | 0.25% | 0.25% | 0.25% | 5.00% | 6.75% |
| 2000 | 1.00% | 0.25% | 0.25% | 0.25% | 5.00% | 6.75% |
| 2001 | 1.00% | 0.25% | 0.25% | 0.25% | 5.00% | 6.75% |
| 2002 | 1.00% | 0.25% | 0.25% | 0.25% | 5.00% | 6.75% |
| 2003* | 1.50% | 0.25% | 0.25% | 0.25% | 5.00% | 7.25% |
| 2004 | 1.50% | 0.25% | 0.25% | 0.25% | 5.00% | 7.25% |
| 2005 | 1.50% | 0.25% | 0.25% | 0.25% | 5.00% | 7.25% |
| 2006 | 1.50% | 0.25% | 0.25% | 0.25% | 5.00% | 7.25% |
| 2007 | 1.50% | 0.25% | 0.25% | 0.25% | 5.00% | 7.25% |

Data Source

Village and County Records

*Village Board imposed a .50% Home Rule Sales Tax

Village of Carol Stream, Illinois

Demographic and Economic Information

Last Ten Fiscal Years

April 30, 2007

| Fiscal Year | Population | Equalized Assessed Value | Personal Income | Per Capita Personal Income | Unemployment Rate |
|-------------------|------------|--------------------------|------------------|----------------------------|-------------------|
| 2007 ¹ | 40,738 | N/A | \$ 1,024,642,176 | \$ 25,152 | 3.90% |
| 2006 | 40,438 | \$ 1,267,852,954 | 1,017,096,576 | 25,152 | 4.20% |
| 2005 | 40,438 | 1,185,144,242 | 1,017,096,576 | 25,152 | 5.30% |
| 2004 | 40,438 | 1,117,457,331 | 1,017,096,576 | 25,152 | 4.70% |
| 2003 | 40,438 | 1,030,357,807 | 1,017,096,576 | 25,152 | 5.30% |
| 2002 | 40,438 | 969,383,481 | 1,017,096,576 | 25,152 | 5.80% |
| 2001 | 40,438 | 884,176,175 | 1,017,096,576 | 25,152 | 3.50% |
| 2000 | 40,438 | 830,989,287 | 1,017,096,576 | 25,152 | 3.00% |
| 1999 | 37,982 | 779,782,004 | 1,071,168,364 | 28,202 | 2.90% |
| 1998 | 37,982 | 694,526,467 | 1,071,168,364 | 28,202 | 3.00% |

Data Sources:

Village Records, US Census Bureau and Office of the County Clerk

¹ 2007 Equalized Assessed Valuation is unavailable until 2008.

Village of Carol Stream, Illinois

Schedule of Legal Debt Margin

April 30, 2007

The government is a home rule municipality.

Article VII, Section 6(k) of the 1970 Illinois Constitution governs computation of the legal debt margin.

"The General Assembly may limit by law the amount and require referendum approval of debt to be incurred by home rule municipalities, payable from ad valorem property tax receipts, only in excess of the following percentages of the assessed value of its taxable property... (2) if its population is more than 25,000 and less than 500,000 an aggregate of one per cent: ...indebtedness which is outstanding on the effective date (July 1, 1971) of this constitution or which is thereafter approved by referendum...shall not be included in the foregoing percentage amounts."

To date the General Assembly has set no limits for home rule municipalities.

Village of Carol Stream, Illinois

Ratios of Outstanding Debt By Type

Last Ten Fiscal Years

April 30, 2007

| Fiscal Year Ended | Governmental Activities | | Business-Type Activities | Total Primary Government | Percentage of Personal Income* | |
|-------------------|-------------------------------|-------------------------------|--------------------------|--------------------------|--------------------------------|--------|
| | Tax Increment Financing Bonds | Tax Increment Refunding Bonds | IEPA Loan Payable | | Per Capita* | |
| 1998 | 4,690,000 | 4,865,000 | 8,732,457 | 18,287,457 | 1.71% | \$ 481 |
| 1999 | 4,690,000 | 4,415,000 | 8,302,284 | 17,407,284 | 1.63% | \$ 458 |
| 2000 ¹ | 4,630,000 | | 7,856,573 | 12,486,573 | 1.23% | \$ 309 |
| 2001 | 4,560,000 | | 7,394,762 | 11,954,762 | 1.18% | \$ 296 |
| 2002 | 4,475,000 | | 6,916,271 | 11,391,271 | 1.12% | \$ 282 |
| 2003 ² | 4,375,000 | | 9,998,446 | 14,373,446 | 1.41% | \$ 355 |
| 2004 | 4,260,000 | | 6,297,340 | 10,557,340 | 1.04% | \$ 261 |
| 2005 | 4,125,000 | | 6,369,123 | 10,494,123 | 1.03% | \$ 260 |
| 2006 ³ | - | 4,080,000 | 6,102,457 | 10,182,457 | 1.00% | \$ 252 |
| 2007 | - | 3,900,000 | 5,828,893 | 9,728,893 | 0.95% | \$ 239 |

* See the Schedule of Demographic and Economic Statistics on page 256 for personal income and population data.

¹ July 1999, the Village deposited cash on hand of \$4,392,825 into an irrevocable escrow, to advance refund, through an in-substance defeasance, \$4,415,000 of the Carol Point TIF refunding bonds. An additional, \$2,372,958 was paid to DuPage County for re-distribution to the various taxing jurisdictions within the TIF upon its dissolution.

² During 2004, the Village retired the 1991 IEPA Revolving Loan of \$10.3 million. The proceeds of the 1991 Loan were used to acquire Water and Sewer System capital assets. The Village also received \$7.6 million IEPA loan under the revolving loan program to construct the Water Reclamation

³ Refunded 1997 tax increment financing bonds by issuing on August 30, 2005, Senior lien tax refund bonds in the amount of \$4,285,000. This debt is not a general obligation of the Village and is secured incremental tax revenue generated by the district.

Village of Carol Stream, Illinois

Schedule of Debt Service to Maturity - Water and Sewer Fund

2005 IEPA Loan

April 30, 2007

| <u>Date</u> | <u>Principal</u> | <u>Interest</u> | <u>Total Debt Service</u> |
|-------------|---------------------|---------------------|---------------------------|
| 10 /07 | 139,423.91 | 74,901.28 | 5,828,893.37 |
| 04 /08 | 141,215.51 | 73,109.68 | 5,689,469.46 |
| 10 /08 | 143,030.13 | 71,295.06 | 5,548,253.95 |
| 04 /09 | 144,868.06 | 69,457.13 | 5,405,223.82 |
| 10 /09 | 146,729.62 | 67,595.57 | 5,260,355.76 |
| 04 /10 | 148,615.09 | 65,710.10 | 5,113,626.14 |
| 10 /10 | 150,524.80 | 63,800.39 | 4,965,011.05 |
| 04 /11 | 152,459.04 | 61,866.15 | 4,814,486.25 |
| 10 /11 | 154,418.14 | 59,907.05 | 4,662,027.21 |
| 04 /12 | 156,402.41 | 57,922.78 | 4,507,609.07 |
| 10 /12 | 158,412.18 | 55,913.01 | 4,351,206.66 |
| 04 /13 | 160,447.78 | 53,877.41 | 4,192,794.48 |
| 10 /13 | 162,509.53 | 51,815.66 | 4,032,346.70 |
| 04 /14 | 164,597.78 | 49,727.41 | 3,869,837.17 |
| 10 /14 | 166,712.86 | 47,612.33 | 3,705,239.39 |
| 04 /15 | 168,855.12 | 45,470.07 | 3,538,526.53 |
| 10 /15 | 171,024.91 | 43,300.28 | 3,369,671.41 |
| 04 /16 | 173,222.58 | 41,102.61 | 3,198,646.50 |
| 10 /16 | 177,703.01 | 36,622.18 | 3,025,423.92 |
| 04 /17 | 179,986.49 | 34,338.70 | 2,852,285.93 |
| 10 /17 | 182,299.32 | 32,025.87 | 2,672,272.42 |
| 04 /18 | 184,641.86 | 29,683.33 | 2,492,285.93 |
| 10 /18 | 187,014.51 | 27,310.68 | 2,309,986.61 |
| 04 /19 | 189,417.65 | 24,907.54 | 2,125,344.75 |
| 10 /19 | 191,851.66 | 22,473.53 | 2,000,823.23 |
| 04 /20 | 194,316.96 | 20,008.23 | 1,938,330.24 |
| 10 /20 | 196,813.93 | 17,511.26 | 1,891,259.59 |
| 04 /21 | 199,342.99 | 14,982.20 | 1,848,912.59 |
| 10 /21 | 201,904.55 | 12,420.64 | 1,811,587.05 |
| 04 /22 | 204,499.02 | 9,826.17 | 1,778,682.50 |
| 10 /22 | 207,126.83 | 7,198.36 | 1,749,682.50 |
| 04 /23 | 209,788.41 | 4,536.78 | 1,724,183.48 |
| 10 /23 | 143,268.24 | 1,841.00 | 1,702,056.65 |
| 04 /24 | 143,268.24 | 1,841.00 | 143,268.24 |
| | <u>5,828,893.37</u> | <u>1,388,947.14</u> | 0.00 |

Village of Carol Stream, Illinois

Direct and Overlapping Bond Debt

April 30, 2007

| Governmental unit | Gross Bonded Debt | Percentage Debt Applicable to the Village of Carol Stream ¹ | Village of Carol Stream Share of Debt |
|---|-------------------------|--|---------------------------------------|
| Village of Carol Stream ¹ | \$ - | 100.00% | \$ - |
| DuPage County | 189,100,000 | 3.38% | 6,391,580 |
| DuPage County Forest Preserve District | 244,366,312 | 3.38% | 8,259,581 |
| DuPage Water Commission | 46,275,000 | 3.51% | 1,624,253 |
| Geneva Crossing TIF District ² | 3,900,000 | 100.00% | 3,900,000 |
| Park Districts | | | |
| Carol Stream | 17,539,171 | 86.75% | 15,215,231 |
| Glen Ellyn | 16,264,457 | 1.09% | 177,283 |
| Wheaton | 43,090,000 | 0.0006% | 259 |
| Schools | | | |
| District No. 25 | 9,990,000 | 42.61% | 4,256,739 |
| District No. 46 | 364,109,311 | 2.22% | 8,083,227 |
| District No. 93 | 20,925,000 | 63.78% | 13,345,965 |
| District No. 87 | 42,860,000 | 15.48% | 6,634,728 |
| District No. 200 | 141,075,000 | 6.16% | 8,690,220 |
| District No. 41 | 30,126,118 | 1.96% | 590,472 |
| District No. 94 | 24,225,000 | 9.11% | 2,206,898 |
| District No. 502 | 177,865,000 | 2.78% | 4,944,647 |
| District No. 509 | 52,210,386 | 0.94% | 490,778 |
| Fire Districts | | | |
| Bartlett Fire District | - | 0.19% | - |
| Carol Stream Fire District | 3,000,000 | 91.28% | 2,738,400 |
| Winfield Fire District | - | 0.0020% | - |
| | <u>\$ 1,426,920,755</u> | | <u>\$ 87,550,259</u> |
| | <u>\$ 1,426,920,755</u> | | <u>\$ 87,550,259</u> |
| Per Capita Overlapping Debt | | | \$ 2,149.11 |

¹ Determined by ratio of assessed value of property subject to taxation in the Village to value of property subject to taxation in the overlapping unit. Includes the Village of Carol Stream Library.

² Tax increment financing (TIF) debt is secured by the incremental taxes collected from the respective districts and are not the general obligations of the Village. Therefore, TIF debt is not included as direct debt of the Village of Carol stream but overlapping debt.

Village of Carol Stream, Illinois

Miscellaneous Statistics

April 30, 2007

Date of Incorporation January 5, 1959

Form of Government Board-Administrator

The Legislative Board is comprised of the elected Mayor and six Trustees of the Village of Carol Stream. The Board makes policy decisions necessary to maintain and enhance the health, safety and welfare of the citizens and visitors to Carol Stream. These decisions include, but are not limited to: matters of annexation; tax impact; budgets; letting of contracts; citizens' and others' concerns; acceptance of subdivision improvements; establishment of and variations in housing, subdivision, building, drainage, zoning and traffic codes; and establishment of license fees and other charges.

| | | Term Expires On: |
|---------|----------------|------------------|
| Mayor | Frank Saverino | April 30, 2011 |
| Trustee | Michael Drager | April 30, 2009 |
| Trustee | Pam Fenner | April 30, 2009 |
| Trustee | Rick Gieser | April 30, 2011 |
| Trustee | Matt McCarthy | April 30, 2009 |
| Trustee | Greg Schwarze | April 30, 2011 |
| Trustee | Donald Weiss | April 30, 2011 |

Geographic Location Western Suburb of Chicago
Located in DuPage County

Area 10.0 Square Miles

Library Services

| | |
|--------------------------------|---------|
| Number of Branch Libraries | 1 |
| Number of Books | 167,145 |
| Number of Registered Borrowers | 23,472 |
| 2005 Book Circulation | 357,990 |
| Number of Audio Visual Items | 16,015 |

Elections

| | |
|---|--------|
| Number of Registered Voters (4/05) | 20,954 |
| Number of Votes Cast in Last Municipal Election (4/05) | 5,637 |
| Percentage of Registered Voters Voting in Last Municipal Election | 26.9% |

Village of Carol Stream, Illinois

Operating Indicators
Last Ten Calendar Years
April 30, 2007

| Function/Program | 1998 | 1999 | 2000 | 2001 | 2002 | 2003 | 2004 | 2005 | 2006 | 2007 |
|---|----------------|----------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| General Government | | | | | | | | | | |
| <u>Village Clerk</u> | | | | | | | | | | |
| Passports Issued ¹ | NA | NA | NA | NA | 357 | 732 | 391 | 292 | 341 | 612 |
| <u>Finance</u> | | | | | | | | | | |
| Vehicle stickers issued | 21,464 | 22,957 | 22,725 | 22,516 | 23,567 | 23,952 | 23,917 | 23,958 | 24,269 | 24,601 |
| Real Estate Transfer Tax: | | | | | | | | | | |
| Number of transactions | 1,360 | 1,459 | 1,292 | 1,309 | 1,354 | 1,591 | 1,150 | 1,269 | 1,220 | 966 |
| Refunds issued | 112 | 131 | 109 | 75 | 97 | 98 | 80 | 76 | 73 | 33 |
| Accounts Payable Checks processed | NA | 3,650 | 3,621 | 3,921 | 3,861 | 3,569 | 2,935 | 1,980 | 1,814 | 1,806 |
| Business licenses issued | 728 | 809 | 773 | 850 | 810 | 879 | 840 | 904 | 1,081 | 1,124 |
| <u>Engineering</u> | | | | | | | | | | |
| Flexible pavement projects (miles) ² | NA | NA | NA | NA | 4.33 | 2.6 | 5.02 | 6.05 | 7.48 | 7.40 |
| Crackfilling (pds of material) | 182,000 | 78,000 | 64,000 | 82,000 | 77,000 | 62,000 | 65,000 | 65,450 | - | 52,580 |
| Pavement Rejuvenation (sq yds) | 174,000 | 202,000 | 334,000 | 410,000 | 379,000 | 347,000 | 372,000 | 375,000 | 201,539 | 270,000 |
| Wetland burns (acres) ³ | NA | NA | NA | NA | NA | NA | 39.6 | 96 | 53 | 112 |
| <u>Community Development</u> | | | | | | | | | | |
| Building permits issued | | | | | | | | | | |
| Residential Permits Issued: | | | | | | | | | | |
| New Construction | 82 | 77 | 19 | 24 | 76 | 98 | 28 | 82 | 70 | 148 |
| Remodel | 70 | 47 | 62 | 56 | 71 | 64 | 74 | 60 | 56 | 73 |
| Industrial/Commercial Permits Issued: | | | | | | | | | | |
| New Construction | 16 | 12 | 8 | 8 | 4 | 7 | 9 | 7 | 7 | 7 |
| Remodel | 110 | 153 | 129 | 125 | 110 | 115 | 90 | 75 | 105 | 60 |
| Accessory Permits Issued ⁴ | 1,382 | 1,530 | 1,253 | 1,316 | 1,342 | 1,615 | 1,701 | 1,930 | 1,802 | 1,632 |
| Total Building permit valuation | \$ 113,582,580 | \$ 125,635,251 | \$ 68,010,416 | \$ 55,833,454 | \$ 44,891,889 | \$ 71,333,258 | \$ 61,761,527 | \$ 48,176,232 | \$ 50,496,593 | \$ 63,899,878 |
| Public Safety | | | | | | | | | | |
| <u>Police</u> | | | | | | | | | | |
| Calls for Service: | | | | | | | | | | |
| Officer Initiated | NA | NA | NA | NA | 41,267 | 45,472 | 38,084 | 41,589 | 39,033 | 37,044 |
| 9-1-1 | NA | NA | NA | NA | 16,345 | 17,234 | 17,043 | 16,108 | 15,884 | 15,549 |
| Total Accident investigations: | 1,304 | 1,362 | 1,365 | 1,323 | 1,255 | 1,152 | 1,258 | 1,086 | 1,012 | 1,137 |
| Property Damage | NA | NA | NA | 1,179 | 1,066 | 1,013 | 1,119 | 970 | 913 | 1,023 |
| Personal Injury | NA | NA | NA | 143 | 189 | 136 | 138 | 116 | 99 | 114 |
| Fatalities | NA | NA | NA | 1 | 0 | 0 | 1 | 1 | 0 | 0 |
| Crime Index Part I Offense: | | | | | | | | | | |
| Homicide | 1 | 1 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 |
| Criminal Sexual Assault | 6 | 4 | 5 | 10 | 9 | 12 | 13 | 9 | 3 | 2 |
| Robbery | 6 | 10 | 8 | 16 | 15 | 7 | 9 | 14 | 7 | 15 |
| Aggravated Assault/Battery | 108 | 112 | 141 | 98 | 95 | 96 | 99 | 93 | 70 | 62 |
| Burglary | 119 | 106 | 102 | 128 | 120 | 93 | 112 | 117 | 79 | 78 |
| Theft | 901 | 937 | 693 | 731 | 721 | 660 | 656 | 616 | 605 | 597 |
| Motor Vehicle Theft | 31 | 46 | 44 | 23 | 19 | 25 | 29 | 33 | 34 | 20 |
| Arson | 11 | 7 | 10 | 18 | 11 | 15 | 7 | 12 | 4 | 5 |
| Total Part I Offenses | 1,183 | 1,223 | 1,003 | 1,024 | 990 | 909 | 925 | 894 | 802 | 779 |
| Total Part I Arrests | 188 | 233 | 146 | 137 | 125 | 141 | 140 | 138 | 104 | 120 |
| Parking violations | 4,551 | 4,309 | 7,123 | 6,045 | 5,442 | 5,435 | 5,106 | 5,914 | 4,959 | 4,606 |

Village of Carol Stream, Illinois

Operating Indicators
Last Ten Calendar Years
April 30, 2007

| Function/Program | 1998 | 1999 | 2000 | 2001 | 2002 | 2003 | 2004 | 2005 | 2006 | 2007 |
|--|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|
| Traffic violations (includes DUI violations) | 10,081 | 13,597 | 11,240 | 9,936 | 11,226 | 11,276 | 12,893 | 15,557 | 16,621 | 18,755 |
| DUI Violations | 176 | 165 | 195 | 178 | 281 | 443 | 366 | 426 | 562 | 499 |
| False alarm accounts: | | | | | | | | | | |
| Commercial | NA | NA | NA | 317 | 370 | 417 | 448 | 470 | 488 | 512 |
| Residential | NA | NA | NA | 176 | 292 | 367 | 431 | 477 | 515 | 544 |
| False alarm responses: | | | | | | | | | | |
| Commercial | NA | NA | NA | 1,355 | 1,078 | 936 | 1,048 | 784 | 773 | 760 |
| Residential | NA | NA | NA | 279 | 282 | 264 | 218 | 217 | 169 | 161 |
| Public Works | | | | | | | | | | |
| <u>Streets</u> | | | | | | | | | | |
| Street Sweeping: | | | | | | | | | | |
| Curb lane miles swept | NA | NA | NA | NA | 2,886 | 2,677 | 3,708 | 2,955 | 3,511 | 4,709 |
| Cubic yards of waste collected | NA | NA | NA | NA | 1,775 | 1,458 | 956 | 701 | 1,003 | 1,213 |
| Snow plowing: | | | | | | | | | | |
| Number of snow events | 15 | 20 | 21 | 23 | 14 | 26 | 16 | 17 | 11 | 17 |
| Inches of snow fall | 36 | 52 | 35 | 53 | 35 | 38 | 30 | 45 | 26 | 58 |
| Right of way mowing: | | | | | | | | | | |
| Acres mowed | NA | NA | 1,664 | 2,365 | 2,558 | 2,230 | 2,030 | 1,900 | 2,498 | 2,863 |
| Total number of parcel segments mowed | NA | NA | 391 | 897 | 921 | 848 | 663 | 686 | 975 | 1,319 |
| Sidewalk replaced/repared (squares) | 290 | 267 | 212 | 304 | 632 | 649 | 398 | 408 | 332 | 341 |
| Regulatory signs installed | 56 | 192 | 205 | 311 | 366 | 319 | 272 | 260 | 196 | 232 |
| <u>Garage</u> | | | | | | | | | | |
| Number of PM services performed | NA | 304 | 346 | 281 | 405 | 436 | 400 | 427 | 306 | 696 |
| Number of Outsourced services | NA | 153 | 101 | 175 | 92 | 52 | 53 | 44 | 33 | 26 |
| Water | | | | | | | | | | |
| Average daily consumption: | | | | | | | | | | |
| Residential | 2.94 MGD | 2.96 MGD | 2.93 MGD | 2.94 MGD | 2.96 MGD | 2.81 MGD | 2.77 MGD | 2.76 MGD | 2.47 MGD | 2.71 MGD |
| Industrial/Commercial | .66 MGD | .84 MGD | .83 MGD | .82 MGD | .76 MGD | .72 MGD | .79 MGD | .68 MGD | .64 MGD | .72 MGD |
| Peak daily consumption | 6.83 MGD | 6.74 MGD | 6.50 MGD | 7.56 MGD | 7.44 MGD | 6.95 MGD | 5.80 MGD | 6.81 MGD | 6.36 MGD | 7.61 MGD |
| Water main breaks | 13 | 24 | 16 | 7 | 14 | 16 | 11 | 23 | 7 | 10 |
| Number of valves exercised | NA | NA | NA | NA | NA | NA | 175 | 7 | 125 | 141 |
| Water billing accounts on 12/31: | | | | | | | | | | |
| Residential | 9,412 | 9,505 | 9,651 | 9,649 | 9,693 | 9,819 | 9,881 | 9,882 | 10,107 | 10,200 |
| Industrial/Commercial | 514 | 540 | 570 | 578 | 591 | 602 | 617 | 615 | 628 | 636 |
| Municipal/Church/School | 44 | 47 | 49 | 49 | 49 | 52 | 54 | 55 | 54 | 54 |
| Wastewater | | | | | | | | | | |
| Average daily treatment | 4.62 MGD | 4.78 MGD | 4.56 MGD | 5.1 MGD | 4.93 MGD | 4.65 MGD | 4.38 MGD | 4.27 MGD | 5.95 MGD | 4.92 MGD |
| Excursions/Violations | NA | 6 | 12 | 17 | 0 | 4 | 2 | 1 | 5 | 8 |

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Data Source

Various village departments

NA = Information Unavailable/Program non-existent

MGD = Million Gallons Daily

¹ Passport program began in April, 2001.

² Flexible pavement projects include street resurfacing, replacement and structural overlay. Data was provided from IDOT reports.

³ Maintenance program for wetland burns began in 2004. The acreage shown in 2007 is for fiscal year 5/1/07-4/30/08.

⁴ Accessory Permits include pools, patios, decks, fireplaces, shed, etc.

Village of Carol Stream, Illinois

Capital Asset Statistics

Last Ten Fiscal Year

April 30, 2007

| Function/Program | 1998 | 1999 | 2000 | 2001 | 2002 | 2003 | 2004 | 2005 | 2006 | 2007 |
|-----------------------------|------|------|------|------|------|------|------|------|------|------|
| Public Safety | | | | | | | | | | |
| Police | | | | | | | | | | |
| Stations/Municipal Center | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| Patrol vehicles | 39 | 38 | 42 | 46 | 53 | 45 | 45 | 43 | 45 | 47 |
| Public Works | | | | | | | | | | |
| Residential streets (miles) | 101 | 104 | 106 | 101 | 102 | 107 | 107 | 107 | 108 | 108 |
| Storm sewers (miles) | 96 | 100 | 102 | 102 | 103 | 105 | 105 | 105 | 106 | 106 |
| Water and Sewer | | | | | | | | | | |
| Water mains (miles) | 126 | 131 | 133 | 134 | 135 | 137 | 137 | 137 | 137 | 137 |
| Storage capacity (MG) | 6.5 | 6.5 | 6.5 | 6.5 | 6.5 | 6.5 | 6.5 | 6.5 | 6.5 | 6.5 |
| Sanitary sewers (miles) | 102 | 105 | 107 | 107 | 108 | 109 | 109 | 109 | 109 | 109 |
| Treatment capacity (MG)* | 5.4 | 5.4 | 5.4 | 5.4 | 5.4 | 5.4 | 6.5 | 6.5 | 6.5 | 6.5 |

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Data Source

Village's Comprehensive Annual Financial Report Statistic Section

Various village departments

*Water Reclamation Expansion project began in the fall of 2002 was completed during 2004.

| | |
|------------------|--|
| BMP | Best Management Practice |
| CAFR | Comprehensive Annual Financial Report |
| CATS | Chicago Area Transportation Study |
| CIP | Capital Improvement Program |
| DM&MC | DuPage Mayors & Managers Conference |
| DPC | DuPage County |
| DPC-DEC | DuPage County Department of Environmental |
| EPA | Environmental Protection Agency |
| FAUS | Federal Aid Urban System |
| FHWA | Federal Highway Administration |
| FY | Fiscal Year |
| GASB | Government Accounting Standards Board |
| GAAP | Generally Accepted Accounting Principles |
| GCF | General Corporate Fund |
| GO | General Obligation |
| IDNR | Illinois Department of Natural Resources |
| IDOT | Illinois Department of Transportation |
| IEMA | Illinois Emergency Management Agency |
| IEPA | Illinois Environmental Protection Agency |
| LAPP | Local Agency Pavement Preservation |
| LWCF | Land and Water Conservation Fund |
| MFT | Motor Fuel Tax |
| MPO | Metropolitan Planning Organization |
| NPDES | National Pollutant Discharge Elimination System |
| OSLAD | Open Space Land Acquisition Development |
| PCI | Pavement Condition Index |
| PMS | Pavement Management System |
| RFP | Request for Proposal |
| RMS | Roadway Management System |
| TEA 21 | Transportation Equity Act for the 21 st Century |
| TIF | Tax Increment Financing |
| W&S | Water & Sewer |
| WRC | Water Reclamation Center |
| WTRD | Wayne Township Road District |

The Financial Plan and Annual Budget contains specialized and technical terminology that is unique to public finance and budgeting or a particular departmental operation or project. To assist the reader of the Financial Plan document in understanding these terms, a glossary has been included in the document.

Abatement: A legal concept that underlies local government capital leasing in California and certain other states. Under the concept, a long-term capital lease is a year-to-year transaction. The local government lessee is obligated to make annual lease payment only as the lessor makes available the leased property. This prevents the lease “obligations” from being classified as long-term debt subject to state debt limits and voter approval requirements.

Accrued Interest: Interest earned but not yet paid. In debt sales, interest begins to accrue on the “dated date” for the debt. This date often precedes the closing date by days or weeks. In buying the debt, the underwriters must pay the issuer the accrued interest for the period from the dated date to the closing date, as well as the debt proceeds. The issuer will apply this accrued interest to the first interest payment to investors.

Ad Valorem Tax: Tax levied on the value of property. Also generally called a property tax. General obligation bonds issued by most local governments are secured by unlimited property tax-levying authority. *See also* general obligation bond.

Advance Refunding: Process in which an issuer sells debt to refund existing debt during the period in which call or early redemption is prohibited, that is, before the call option may be exercised. Proceeds from the advance refunding bonds are controlled by a third party, deposited in an escrow account,

invested in safe securities, and used to pay debt service on the existing debt as it is due. This defeases the existing debt. Because of this defeasance, the issuer is responsible only for debt service on the advance refunding bonds. *See also* call; defease; refunding.

Amortization: Allocation of a capital investment or cost over a period of years or time corresponding to the investment’s term or useful life, or allocation of debt over the debt’s term.

Appropriation: An appropriation in a project ordinance provides spending authority that lasts for the length of time it takes to complete the project.

Accrual: The accrual basis of accounting is used for the proprietary Fund types. Under the accrual method, revenues are recognized in the account period in which they are earned while expenses are recognized when the related liability is incurred.

Appropriation Ordinance: The official enactment by the Village Board to establish legal authority for Village officials to obligate and expend resources.

Assessed Valuation: A value that is established for real or personal property for use as a basis for levying property taxes. (Note: Property values are established by the County Assessor.)

Assets: Property owned by a government which has a monetary value.

Authorized Strength: Approved and budgeted positions which an organization may fill.

Balance Sheet: A financial statement that discloses the assets, liabilities, reserves and balances of a specific governmental fund as of a specific date.

Balanced Budget: A budget in which receipts are equal to outlays.

Bank Qualified: When less than \$10 million in debt is issued in a calendar year. A bank qualified issue allows the banks to deduct their costs in buying the debt.

Basis Point: One-hundredth of 1 percent (one basis point is .01 of 1 percent).

Beat Auto Theft Through Law Enforcement (BATTLE): BATTLE is a DuPage County multi-jurisdictional auto theft task force. The task force's primary mission is to investigate organized theft rings, insurance fraud, re-tagging operations, and career auto thieves.

Beat Map: A map showing the individual police patrol blocks for the Village, i.e., Block 29 is the Postal Facility, Block 46 is Gala North, and Block 18 is Glenbard North High School. Beat maps are used for zone assignments and for statistical purposes.

Benefit-Cost Analysis: An approach to evaluating capital projects that compares project benefits with costs. The approach generally attempts to identify all benefits and costs: indirect or external as well as direct, and intangible as well as monetary. If benefits and costs occur over many years and are entirely or predominantly monetary, present value analysis can be used to calculate the present value of benefits and/or costs.

Bond: A written promise to repay debt on a specific date in the future, along with payment of a specified amount of interest at predetermined intervals while the debt is outstanding. "Certificate," "warrant," and "note" are other names that refer to what is defined here as a bond. "Bond" usually refers to long-term debt, that is, debt outstanding for thirteen months or longer; "note" commonly

refers to short-term debt, which matures in a period of twelve months or less.

Bond Counsel: Attorney who reviews legal documents and procedures used in authorizing and issuing debt and opines that the debt has been authorized and issued legally and that interest to be paid on it is exempt from taxation. The bond counsel often prepares legal documents and serves as an adviser through the authorization and sales process. The bond counsel's opinion is vital in marketing debt.

Bond Rating: Assessment of the credit quality of particular debt. A bond rating evaluates the willingness and ability of the issuer to repay the debt with periodic interest when due and to meet other obligations under the bond contract.

Budget: A one-year financial document embodying an estimate of proposed revenue and expenditures for the year. The Village is required by State Statute to approve a budget, and the approved budget sets the legal spending limits for the Village. It is the primary means by which most of the expenditures and service levels of the Village are controlled.

Budget Adjustments: A legal procedure utilized by the Village staff and Village Board to revise a budget. The Village Board must approve any budget amendment or any adjustment in excess of \$2,500.

Balanced Budget: A budget in which receipts are equal to outlays.

Budget Message: The opening section of the budget which provides the Village Board and the Public with a general summary of the most important aspects of the budget, changes from the current and previous fiscal years, and the

views and recommendations of the Village Manager.

Budget Policies: General and specific guidelines adopted by the Village Board that govern financial plan preparation and administration.

Budgetary Control: The control or management of a governmental unit or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of available appropriations and available revenues.

Capital Assets: Assets with a minimum value of \$20,000 and having a useful life of several years. Capital assets are also called fixed assets.

Capital Expenditure: An outlay that results in or contributes to the acquisition or construction of a capital asset.

Capital Financing: Money that is raised and spent to build or acquire a capital asset. Capital financing can include the proceeds of different types of debt: general obligation bonds, revenue bonds, certificates of participation or capital lease debt, and some forms of special or limited obligations bonds. Capital financing can also include annually levied taxes or revenues, capital reserves, impact fees and other charges to property, grants, and other sources that are allocated and spent to help build and acquire capital assets. Capital financing raised through the issuance of debt must be repaid.

Capital Improvement Program (CIP): A multiyear forecast of major capital building, infrastructure, and equipment needs. The forecast period is most often five or six years, although some CIPs cover shorter or longer periods. The CIP not only identifies future capital needs but also the capital

appropriations or estimated spending required to make those needs a reality, sources of capital financing, and their impact on future operating budgets. The CIP is essentially a plan with its first year often becoming the capital budget for the year.

Capital Improvements Budget: A plan of proposed capital expenditures and the means of financing them. Items in the capital budget are usually construction projects designed to improve the value of the government assets. The capital budget is usually enacted as part of the complete annual budget which includes both operating and capital outlays.

Capital Needs Assessment: The identification of capital facility, infrastructure, and equipment needs over a long-term future planning period. The planning period for capital needs assessment often extends 10, 15, or even 20 years into the future. Capital needs assessment may take place as part of a long-term comprehensive plan process or strategic planning. Specific financing for capital needs is usually not identified in a capital needs assessment process.

Capital Reserve: Money raised and set aside to finance future capital improvements or acquisitions. Capital reserves are essentially savings accounts. They can take various forms: a designation or reserving of general or other operating fund balances, a separate capital reserve fund, an equipment replacement or infrastructure rehabilitation revolving fund, etc.

Cash Management: The management of cash necessary to pay for government services while investing temporary cash excesses in order to earn interest revenue. Cash management refers to the activities of forecasting the inflows and outflows of cash, mobilizing cash to improve its availability for investing funds in order to achieve the highest interest and

return available for temporary cash balances without jeopardizing principal.

Certificate of Deposit: A negotiable or non-negotiable receipt for monies deposited in a bank or financial institution for a specified period for a specified rate of interest.

Citizen Service Request Form (CSR): A method by which the Village receives and handles requests, questions or complaints from residents and customers, particularly those inquiries that cannot be immediately satisfied or which require investigation or scheduled work by the Village.

Commodities: Consumable items used by Village departments. Examples include office supplies, replacement parts for equipment, and gasoline.

Community Image Enhancement Project (Gary Avenue Corridor): The first of a multi-phase study which focuses upon improving the appearance of the Gary Avenue Corridor, a stretch of County owned highway which runs from the Village's southern border to its northern border.

The design solutions developed for this corridor could later serve as prototypes for other arterial corridors in Carol Stream. The Village has engaged the services of Camiros LTD, professional urban planners as well as an appointed Citizen Community Enhancement Task Force to prepare recommendations.

Contingency: A budgetary reserve set aside for emergencies or unforeseen expenditures not otherwise budgeted for.

Contractual Services: Services rendered to Village departments and agencies by private firms, individuals, or other government agencies. Examples include utilities, insurance, and professional services.

Debt Capacity: The capacity of a local government or a particular local utility or enterprise to pay principal and interest on debt as well as meet other needs and commitments. General or "net" debt capacity for a local government is evaluated with a variety of debt ratios: net debt per capita, net debt as a percentage of taxable valuation, net debt as a percentage of personal income, and annual debt service on net debt as a percentage of general fund and related expenditures. The debt capacity of a utility or enterprise is evaluated in terms of coverage as well as other factors.

Debt Services Fund: A Fund established to account for the accumulation of resources for, and the payment of general long-term debt, principal and interest.

Deficit: The excess of the liabilities of a fund to cover assets, a negative fund balance.

Deficits Budget: The excess of expenditures of a fund over the revenues during a single accounting period.

Department: A major administrative division of the Village, which indicates overall management responsibility for an operation or a group of related operations within a functional area.

Depreciation: The process of estimating and recording the lost usefulness, expired useful life or diminution of service from a fixed asset that cannot or will not be restored by repair and will be replaced. The cost of the fixed asset's lost usefulness in the depreciation or the cost to reserve in order to replace the item at the end of its useful life.

Disbursement: Payment for goods and services in cash or by check.

DuPage County Countywide Cluster Process: The County Planning Department has divided the County into several geographic clusters which each include a limited number of municipalities. Representatives from each municipality in the cluster meet with the county planning staff to discuss issues of common interest such as transportation, bikeway planning, environmental concerns and open space to develop strategic plans for the cluster and the county.

Encumbrance: The commitment of budgeted funds to purchase an item or service. To encumber funds means to set aside or commit funds for a future expenditure.

Enterprise Fund: A governmental accounting fund in which the services provided are financed and operated similarly to those of a private business. The rate schedules for those services are established to insure that revenues are adequate to meet all necessary expenditures. An enterprise fund in Carol Stream is established for the water and sewer service.

Enterprise Fund Infrastructure: Utility or other enterprise capital assets that are long-lived, usually stationary, and that are financed with enterprise system charges and fees or with bonds or debt repaid from enterprise charges and fees. Enterprise infrastructure includes water and sewer lines and systems, roads, and bridges.

Estimated Revenue: The amount of projected revenue to be collected during the fiscal year. The amount of revenue budgeted is the amount approved by the Village Board.

Expenditure: This term refers to the outflow of funds paid or to be paid for an asset obtained or goods and services obtained regardless of when the expense is actually paid. This term applies to all funds. Note: an

encumbrance is not an expenditure. An encumbrance reserves funds to be expended.

Expenses: Charges incurred (whether paid immediately or unpaid) for operation, maintenance, interest and other charges.

Financial Adviser: A consultant who advises an issuer about capital financing options, the amount and type of debt to issue, debt structure, and other matters related to capital budgeting and finance. In negotiated sales of debt, the underwriter provides financial advisory as well as underwriting services.

Financial Plan: A multi-year, longer range approach to assessing the Village's revenue and expenditure needs which becomes the basis for formulating the annual budget which by law must be adopted. The plan is developed by utilizing existing policies, objectives, assumptions, and accepted benchmarks and activity measures.

Fiscal Year: The time period designated by the Village signifying the beginning and ending period for recording financial transactions. The Village of Carol Stream has specified May 1 to April 30 as its fiscal year.

Fixed Assets: Assets of long-term character which are intended to continue to be held or used, such as land, buildings, machinery, furniture and other equipment.

Fund: An accounting entity that has a set of self-balancing accounts and that records all financial transactions for specific activities or government functions. Eight commonly used funds in public accounting are: general fund, special revenue funds, debt service funds, capital project funds, enterprise funds, trust and agency funds, internal service funds, and special assessment funds.

Fund Balance: The difference between fund assets and fund liabilities in a governmental or trust fund. Changes in fund balances are the result of the difference of revenues to expenditures. When revenues exceed expenditures in a given period, fund balance increases and when expenditures exceed revenue, fund balance decreases.

Full Faith and Credit: A pledge of the general taxing power of a government to repay debt obligations (typically used in reference to bonds).

Full-Time Equivalent: A measure of the authorized hours of position, or a group of positions expressed in terms of the authorized hours for a full-time position.

Gary Avenue Corridor: See Community Image Enhancement Project.

GFOA: Government Finance Officers Association.

General Fund: The largest fund within the Village, the General Fund accounts for most of the financial resources of the government. General Fund revenues include sales and utility taxes, licenses and permits, service charges, and other types of revenue. This fund usually includes most of the basic operating services, such as police protection, finance, community development, public works and general administration.

General Ledger: A file that contains a listing of the various accounts necessary to reflect the financial position of the government.

General Obligation Bonds: Bonds that finance a variety of public projects such as streets, buildings, and improvements. The repayment of these bonds is usually made from the Debt Service Fund, and these bonds

are backed by the full faith and credit of the issuing government

Generally Accepted Accounting Principles (GAAP): Uniform minimum standards for financial accounting and recording, encompassing the conventions, rules and procedures that define accepted accounting principles.

Grant: A contribution by a government or other organization to support a particular function. Grants may be classified as either categorical or block depending upon the amount of discretion allowed by the grantee.

Home-rule Municipality: The basic grant of home-rule power is set forth in Article VII, section 6 of the 1970 Illinois Constitution: "A home rule unit may exercise any power and perform any function pertaining to its government and affairs including, but not limited to, the power to regulate for the protection of the public health, safety, morals and welfare; to license; to tax; and to incur debt."

Infrastructure: Facilities that are available for public use, stationary, and generally have useful lives going out many decades. Local infrastructure includes streets, roads, sidewalks, bridges, stormwater and drainage systems, water supply and sanitary sewer systems.

Issuance Costs For Debt: The up-front costs that a debt issuer incurs in selling or placing debt. Issuance costs for publicly sold debt include fees for the bond attorney, bond ratings, underwriting, printing, and paying agent. Additional issuance costs are incurred for certain types of debt; for example, fees for financial advisory services, feasibility studies, underwriters' counsel, trustee, title insurance, liquidity support, and other items. Debt

issuance costs are customarily paid from debt proceeds.

Interfund Expenditures: Services rendered to Village departments and agencies by other Village departments. Examples include data processing services, payable procedures, and the allocating of central services costs.

Interfund Transfers: Amounts transferred from one fund to another.

Intergovernmental Revenue: Received from other governments, such as the state and federal governments in the form of grants, entitlements, shared revenues or payment in lieu of taxes.

Internal Service Fund: Funds used to account for the financing of goods or services provided by one department to another department on a cost reimbursement basis, for example, the Garage Fund.

Inventory: A detailed listing of property currently held by the government.

Levy: To impose taxes, special assessments, or service charges for the support of Village activities.

Line-Item Budget: A budget that lists detailed expenditure categories (salary, materials, telephone service, travel, etc.) separately, along with the amount budgeted for each specified category. The Village uses a program rather than line-item budget although detailed line-item accounts are maintained and recorded for financial reporting and control purposes.

Long Term Debt: Debt with a maturity of more than one year after the date of issuance.

Modified Accrual Accounting: A basis of accounting in which expenditures are accrued

but revenues are accounted for on a cash basis. This accounting technique is a combination of cash accrual accounting since expenditures are immediately incurred as a liability while revenues are not recorded until they are actually received or are "measurable" and "available for expenditure." Since this type of accounting basis is a conservative financial approach, it is recommended as the standard for most governmental funds.

Operating Budget: The portion of the budget that pertains to daily operations that provide basic governmental services. The operating budget contains appropriations for such expenditures as personnel, supplies, utilities, materials, travel and fuel.

Operating Fund: Resources derived from recurring revenue sources used to finance ongoing operating expenditures and pay-as-you-go capital projects.

Overlapping Local Government: A local government that levies taxes on and/or raises revenues from some of the same citizens as another underlying local government. For example, a county is an overlapping government for any city in the county if the county levies taxes on city residents. An assessment of the city's debt capacity must consider not only city debt and finances but also county debt and finances.

Pay-As-Go Capital Financing: Paying for capital projects and acquisitions from sources other than debt. Pay-as-go sources include current taxes and revenues, taxes and revenues raised in prior years and held as capital reserves, current or prior years' charges to property such as special assessments and impact fees, and grant revenues from the federal, state, or other governments. Also known as pay-as-you-go capital financing.

Personal Services: Costs related to compensating Village employees, including salaries, wages and benefits.

Program Budget: A budget that focuses upon the goals and objectives of a department.

Property Tax: Property taxes are levied on real property according to the property's valuation of the tax rate.

Recurring Capital: A major capital expenditure that is on a continual replacement basis (ex: vehicles, office equipment).

Regained Earnings: An equity account reflecting the accumulated earnings of the Village's Water and Sewer Fund.

Revenue: Is an increase in assets of financial resources which:

- does not increase a liability,
- does not represent a repayment of an expenditure already made,
- does not represent a cancellation of certain liabilities; and
- does not represent an increase in contributed capital.

Revenue Bonds: Bonds usually sold for constructing a project that will produce revenue for the government. The revenue is used to pay the principal and interest of the bond.

Reserve: An account used to indicate that portion of a Fund's balance is legally restricted for a specific purpose and is, therefore, not available for general appropriation.

Risk Management: An organized attempt to protect a government's assets against accidental loss in the most economical method.

Roadway Management System (RMS): This computer software system is used to rate all of the pavement conditions in the Village. A representative section for each street is sampled and all of the cracks and distresses are measured individually. Based on the computer generated rating, or pavement condition index (PCI) for each street.

Senior Lien Tax Increment Revenue Refunding Bond: The bonds were issued in one series totally \$4,285,000 and are registered in the name of Cede and Co., as registered owner and nominee of the Depository Trust Company. The bonds were issued in \$5,000 denominations and are not general obligations of the Village, but are limited obligations payable solely and only from incremental taxes.

Service Level: Alternative levels of services to be provided, the impact of providing these levels of services, and the expenditures required to accomplish their implementation and delivery.

Special Service Area (SSA) Number 1: The Special Service Area is approximately 167 acres which lies 100% within the TIF district. A Special Service Area is an area within a municipality in which special governmental services are provided in addition to the services provided generally throughout the municipality.

SSA No. 1 Bonds: The bonds were issued in the amount of \$2,185,000 and are registered in the name of Cede and Co., as registered owner and nominee of the Depository Trust Company ("DTC"). The bonds were issued in \$5,000 denominations and are not a general obligation of the Village.

Source of Revenue: Revenues are classified according to their source or point of origin.

Tax Increment Financing (TIF) District:

The Village established the Project Area on January 30, 1990, covering a 282 acre industrial area ("Carol Point Industrial Park") located in the Village's eastern portion. On April 24, 1990, the Project Area was amended by increasing it by 16 acres. The Developer expects to construct approximately 4,000,000 square feet of industrial buildings over the next several years.

TIF Bonds - Series A and B: The bonds were issued in two series - Series "A" and Series "B" totaling \$8,100,000 and are registered in the name of Cede and Co., as registered owner and nominee of the Depository Trust Company ("DTC"). The bonds were issued in \$5,000 denominations and are not general obligations of the Village, but are limited obligations payable solely and only from incremental taxes.

Unencumbered Balance: The amount of an appropriation that is neither expended nor encumbered. It is essentially the amount of money still available for future purchases.

Utility Tax: A tax levied by the Village on the customers of various utilities such as electricity, telephone and gas. The tax rate is 5% of the sale price of such utility service or commodity.

Visioning: Anticipating and making provisions for current and future needs of the community.

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