### Village of Carol Stream

#### SPECIAL WORKSHOP MEETING

MONDAY DECEMBER 1, 2014

6:00 P.M.

### GREGORY J. BIELAWSKI MUNICIPAL CENTER 500 N. GARY AVENUE CAROL STREAM, ILLINOIS 60188

#### LOWER LEVEL TRAINING ROOM

#### **AGENDA**

- 1. CALL TO ORDER
- 2. ATTENDANCE
- 3. REVIEW OF WATER & SEWER FUND
- 4. OTHER BUSINESS
- 5. ADJOURNMENT

### Village of Carol Stream Interdepartmental Memo

TO:

Joe Breinig, Village Manager

FROM:

Jon Batek, Finance Director

DATE:

November 25, 2014

RE:

Village Board Budget Workshop #1 on December 1, 2014

Water and Sewer Fund

Transmitted with this memorandum are PowerPoint slides for our upcoming Village Board workshop review of the proposed fiscal year 2015/16 Water and Sewer Fund Budget.

Also attached, but not formally included in the presentation for next Monday evening are line item budgets for Water and Sewer Fund revenues and expenses for each operating division. We would be happy to address specific questions the Mayor and Village Board may have at the individual line item level should they arise.

You will recall that following the 2011 announcement of a multi-year January 1 rate hike by the City of Chicago we began accelerating the preparation of the proposed Water and Sewer Fund budget with the primary purpose of reviewing and making a recommendation on rates for the coming January 1st.

That said, we have completed preliminary FY15/16 budget projections at a high level. While these projections will be subject to further refinement as the budget process continues, we are confident that the preliminary draft Water and Sewer Budget presented herewith is sufficiently accurate to support the rate recommendations proposed and we do not anticipate any major changes to the budget as proposed.

We will of course follow up with the Mayor and Village Board of any notable adjustments as the budget process continues over the coming months.

### Village of Carol Stream WATER AND SEWER FUND

Description	Actual FY 13/14	Revised Budget FY 14/15	Estimated FY 14/15	Proposed Budget FY 15/16	Projected FY 16/17	Projected FY 17/18
Water & Sewer Fund Rev	enues					
43415 Grants	\$ 0	\$ 63,000	\$ 63,000	\$ 0	\$ 0	\$ 0
44220 Water Billings	6,029,931	6,650,000	6,340,000	6,720,000	6,660,000	6,600,000
44221 Water Penalties	62,238	70,000	65,000	67,000	66,000	66,000
44223 Connect - Water	7,000	6,000	12,000	10,000	5,000	5,000
44224 Meter Sales	27,303	20,000	25,000	20,000	10,000	10,000
44225 Sewer Billings	2,357,704	2,315,000	2,200,000	2,130,000	2,070,000	2,005,000
44226 Sewer Penalties	40,587	35,000	36,000	32,000	31,000	30,000
44227 Connect - Sewer	7,960	5,000	9,000	8,000	5,000	5,000
44228 Expansion Fee	104,959	80,000	125,000	75,000	5,000	5,000
44255 Admin.Fee	66,985	70,000	65,000	65,000	65,000	65,000
46501 Interest Income	50,593	50,000	(325,000)	14,000	20,000	40,000
47406 Wheaton Sanitary	6,771	7,000	6,800	7,000	7,000	7,000
47407 Misc. Revenue	21,053	5,000	7,400	5,000	5,000	5,000
47410 DPC Reimb.	61,795	61,000	60,800	60,000	59,000	58,000
47517 Rental Income	170,456	200,000	190,000	152,000	156,000	160,000
Total Revenues	\$ 9,015,335	\$ 9,637,000	\$ 8,880,000	\$ 9,365,000	\$ 9,164,000	\$ 9,061,000

-	Actual FY 13/14	Revised Budget FY 14/15	Estimated FY 14/15	Proposed Budget FY 15/16	Projected FY 16/17	Projected FY 17/18
EXPENSES						
Operating Expenses Salaries & Wages						
Salaries & Wages	1,168,424	1,244,536	1,253,106	1,338,888	1,340,247	1,341,889
WRC Contract	1,577,508	1,736,807	1,736,807	1,765,013	1,814,213	1,869,890
DuPage Water Commission	4,530,823	5,290,000	5,085,000	5,535,000	5,535,000	5,535,000
Contractual Services	678,830	1,151,250	1,025,480	1,172,647	1,119,829	976,402
Commodities	282,739	347,861	276,118	350,344	347,717	352,476
Total Operating Expenses	8,238,324	9,770,454	9,376,511	10,161,892	10,157,006	10,075,657
Capital/Debt Expenses						
Other Capital/Debt	181,493	515,665	516,615	604,724	487,744	563,763
Construction	532,552	5,629,000	3,288,000	3,302,000	904,000	1,358,000
Total Capital	714,045	6,144,665	3,804,615	3,906,724	1,391,744	1,921,763
Total Expenses	8,952,369	15,915,119	13,181,126	14,068,616	11,548,750	11,997,420

#### **EXPENSE**

Acct. #/Description	Actual FY 13/14	Revised Budget FY 14/15	Estimated Expenses FY 14/15	Proposed Budget FY 15/16	Projected FY 16/17	Projected FY 17/18	
Salaries & Wages							
51102 Personal Services	\$ 147,065	\$ 278,026	\$ 278,026	\$ 303,290	\$ 303,290	\$ 303,290	
51106 Seasonal Help	. 0	0	70	2,000	2,100	2,200	
51109 Overtime	1,539	8,000	9,500	7,500	7,500	7,500	
51111 Group Insurance	45,967	53,382	53,382	53,382	53,382	53,382	
51112 IMRF	22,750	42,079	42,079	42,221	42,221	42,221	
51113 FICA	10,618	21,480	21,480	23,697	23,697	23,697	
51114 Workers Comp.	5,246	6,364	6,364	5,888	6,372	6,902	
Subtotal	233,185	409,331	410,901	437,978	438,562	439,192	
Contractual Services							
52212 Auto Maint. & Repair	23,971	16,506	16,506	21,320	19,180	19,610	
52221 Utility Bill Processing	56,572	58,000	60,000	62,000	61,500	63,500	
52222 Meetings	0	50	50	50	50	50	
52223 Training	68	1,600	1,600	1,870	1,870	1,870	
52224 Vehicle Insurance	802	974	974	1,023	1,074	1,128	
52229 Postage	28,134	27,350	27,650	29,650	31,150	32,650	
52230 Telephone	1,486	2,160	2,010	2,060	2,060	2,060	
52231 Copy Expense	221	405	405	405	405	405	
52234 Dues & Subscriptions	307	310	310	550	550	550	
52237 Audit Fees	3,700	4,000	4,000	5,000	5,200	5,400	
52238 Legal Fees	6,613	2,000	2,800	2,000	2,000	2,000	
52244 Maintenance and Repair	36,935	200,000	200,330	192,500	192,500	12,500	
52253 Consultant	458	70,000	70,000	5,000	0	0	
52255 Software Maintenance	5,606	31,100	11,000	36,000	10,600	11,000	
52256 Banking Services	4,390	4,000	3,400	4,000	4,000	4,000	
52261 Liability Insurance	21,873	26,584	26,584	27,913	29,309	30,774	
52262 WRC Contract	1,577,508	1,736,807	1,736,807	1,765,013	1,814,213	1,869,890	
52263 Property Insurance	19,539	24,217	24,217	20,514	21,539	22,616	
52272 NPDES Permit Fee	32,199	49,100	33,000	32,000	32,000	32,000	
52274 Community Svc. Pgms.		0	0	1,500	1,500	1,500	
52280 Municipal Service Char		100,000	100,000	140,000	145,000	150,000	
Subtotal	1,915,382	2,355,163	2,321,643	2,350,368	2,375,700	2,263,503	
Commodities							
53210 Electricity	9,661	12,600	12,600	-		14,585	
53220 Water	2,736	550	2,220			550	
53230 Natural Gas	1,096	1,500	1,500			1,500	
53313 Auto Gas	9,155	4,876	5,413	4,316		4,392	
53317 Operating Supplies	9,945	10,000	10,000	8,000		8,000	
53324 Uniforms	903	2,320	2,320	2,320	-	2,320	
53350 Small Equipment	309	800	400	0		0	
Subtotal	33,805	32,646	34,453	29,916	30,598	31,347	

#### Wastewater Collection & Treatment Center - Summary Detail

#### **EXPENSE**

Acct. #/Description	Actual FY 13/14	Revised Budget FY 14/15	Estimated Expenses FY 14/15	Proposed Budget FY 15/16	Projected FY 16/17	Projected FY 17/18
Capital Outlay						
54411 Office Equipment	597	2,850	2,850	0	0	0
54412 Other Equipment	20,679	8,000	8,000	29,000	0	0
54480 Construction	429,953	1,968,000	1,968,000	927,000	651,000	100,000
56490 Loan Principal	0	335,568	335,568	344,247	353,152	362,286
56491 Loan Interest	101,216	93,082	93,082	84,403	75,499	66,365
Subtotal	552,445	2,407,500	2,407,500	1,384,650	1,079,651	528,651
Totals	\$ 2,734,817	\$ 5,204,640	\$ 5,174,497	\$ 4,202,912	\$ 3,924,511	\$ 3,262,693

### Water Division - Summary Detail

	EXPENSE											
Acct.#	Description	Actual FY 13/14	I	Revised Budget Y 14/15	F	stimated Expenses TY 14/15		Proposed Budget FY 15/16		Projected FY 16/17		rojected Y 17/18
Accum	Description	F1 10/14		1 14/10		1 14/10		1 1 10/10		1 10/11		1 11/10
	& Wages		_									
	Personal Services	\$ 605,224	\$	526,437	\$	526,437	\$		\$	581,122	\$	581,122
	Seasonal Help	2,236		3,780		3,780		2,000		2,000		2,200
	Overtime	52,907		51,000		58,000		58,000		58,000		58,000
	Group Insurance	109,161		108,499		108,499		108,499		108,499		108,499
	IMRF	97,434		86,480		86,480		87,006		87,006		87,006
51113		45,468		44,062		44,062		48,601		48,601		48,601
	Workers Comp.	12,319		14,947		14,947		15,682		16,457		17,269
	Compensated Absences	6,887		0		0		0		0		0
51118	OPEB Obligation	3,603		0		0		0		0		0
	Subtotal	935,239		835,205		842,205		900,910		901,685		902,697
Contrac	ctual Services											
52212	Auto Maint. & Repair	34,225		33,011		33,011		49,273		44,328		45,320
	Utility Bill Processing	56,572		58,000		60,000		62,000		61,500		63,500
	Meetings	209		200		200		250		250		250
	Training	1,759		1,850		1,850		2,160		2,160		2,160
	Vehicle Insurance	8,388		10,197		10,197		10,583		11,111		11,666
52229	Postage	28,147		27,300		27,600		29,600		31,100		32,600
	Telephone	3,462		3,260		2,910		2,960		2,960		2,960
	Copy Expense	198		175		175		175		175		175
	Dues & Subscriptions	1,000		1,200		1,200		1,750		1,750		1,750
	Audit Fees	3,600		4,000		4,000		5,000		5,200		5,400
	Legal Fees	887		3,000		3,000		4,000		4,000		4,000
	Public Notices/Informat	0		2,000		2,100		2,000		2,000		2,000
52244	Maintenance and Repai	25,172		115,000		70,000		125,000		117,000		125,000
	Consultant	2,000		5,000		8,500		0		0		0
52255	Software Maintenance	5,606		31,100		11,000		36,000		10,600		11,000
	Banking Services	4,390		4,000		3,400		4,000		4,000		4,000
	Liability Insurance	21,873		26,584		26,584		27,913		29,309		30,774
	Property Insurance	19,539		24,217		24,217		25,428		26,699		28,034
	Equipment Rental	0		500		500		500		500		500
	Hauling	4,141		12,000		12,000		12,000		12,000		12,000
	Property Maintenance	2,172		19,100		2,000		2,000		2,000		2,000
	Community Svc. Pgms.	0		0		0		1,500		1,500		1,500
	Lab Services	9,998		15,000		15,000		12,000		12,000		15,000
	Municipal Service Char	95,000		100,000		100,000		140,000		145,000		150,000
	Meter Maintenance	8,118		25,000		15,000		25,000		25,000		25,000
52283	DuPage Water Com.	4,530,823		5,290,000		5,085,000		5,535,000		5,535,000		5,535,000
	Equipment Maintenance	- ,		1,200		1,200		1,200		1,200		1,200
	Pavement Restoration	4,500		10,000		5,000		5,000		5,000		5,000
	Subtotal	4,871,779		5,822,894	,	5,525,644		6,122,292		6,093,342	ı	6,117,789
				•								
Commo	dities											
	Electricity	70,120		67,000		67,000		70,350		73,865		77,561
	Natural Gas	859		1,200		1,400		1,200		1,200		1,200
53313	Auto Gas	26,405		30,315		30,315		24,828		24,954		25,268

### Water Division - Summary Detail

			EXPI	ENSE			
Acct.#	Description	Actual FY 13/14	Revised Budget FY 14/15	Estimated Expenses FY 14/15	Proposed Budget FY 15/16	Projected FY 16/17	Projected FY 17/18
53314 O	office Supplies	742	500	525	500	500	500
53315 Pi	rinted Materials	174	200	200	200	200	200
53316 St	mall Tools	1,253	1,600	1,600	2,000	2,000	2,000
53317 O	perating Supplies	50,720	60,000	60,000	60,000	60,000	60,000
53324 U	niforms	3,411	2,900	3,300	2,900	2,900	2,900
53331 C	hemicals	250	1,500	1,500	1,500	1,500	1,500
53333 M	leters	91,408	150,000	75,000	156,000	150,000	150,000
53350 Si	mall Equipment	3,592	0	825	950	0	0
Su	ubtotal	248,934	315,215	241,665	320,428	317,119	321,129
Capital Ou	utlay					,	<b>,</b>
54411 O	ffice Equipment	0	2,850	2,850	0	0	0
	ther Equipment	12,850	12,500	12,500	63,000	0	42,000
54413 Co	omputer Equipment	597	0	950	240	240	240
54415 Vo	ehicles	33,456	0	0	24,000	0	35,000
54480 Co	onstruction	102,599	3,661,000	1,320,000	2,375,000	253,000	1,258,000
56490 Lo	oan Principal (DWC)	0	49,044	49,044	49,044	49,044	49,044
56491 Lo	oan Interest (DWC)	12,098	11,771	11,771	10,790	9,809	8,828
Su	ıbtotal	161,600	3,737,165	1,397,115	2,522,074	312,093	1,393,112
To	otals	\$ 6,217,552	\$ 10,710,479	\$ 8,006,629	\$ 9,865,704	\$ 7.624.239	\$ 8.734.727

### Village of Carol Stream

FY 15/16
Budget Workshop #1
WATER & SEWER FUND
December 1, 2014

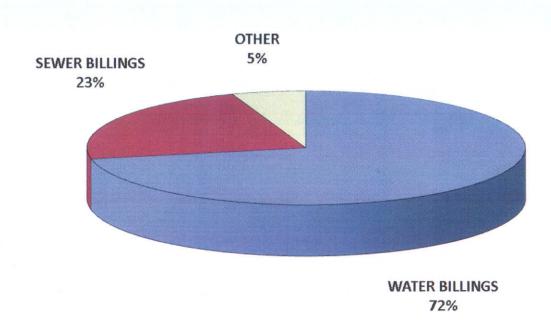
# Village of Carol Stream Proposed FY15/16 Water & Sewer Budget Agenda

- Fund Overview and Funding Objectives
- Revenue Highlights, Trends and Assumptions
  - Water
  - Sanitary Sewer
- Expense Summaries and Notable Changes/Trends
  - Operating Costs
  - Capital Overview
- January 1, 2015 Rate Recommendation

### Village of Carol Stream Water & Sewer Budget FY15/16

- Enterprise fund Supported by User Fees, not taxes.
- Water & Sewer rates need to cover the following costs:
  - Water Operations
    - Village staffing and general system maintenance
    - Purchase of Lake Michigan Water
  - Water Capital
    - Main replacements/rehabilitations
    - Other Infrastructure (reservoirs/pumping stns.)
  - Sewer Operations
    - WRC Operations Contract (treatment)
    - Collection System Maintenance
  - Sewer Capital
    - WRC Rehabilitations, Expansions
    - Infrastructure Rehab/Repl. Mains/Lift Stns./"I/I"
- Overall Objective Maintain systems in good working order now, and into the future with as minimal impact on rate payers as possible.

### Village of Carol Stream Water & Sewer Fund FY15/16



The "other" revenue category includes revenues such as penalties, shut-off notice revenue, meter sales, water tower rental agreements and interest income.

### **REVENUES**

# Village of Carol Stream Water & Sewer Fund – FY15/16 Budget Highlights, Trends and Key Assumptions

#### **WATER REVENUES**

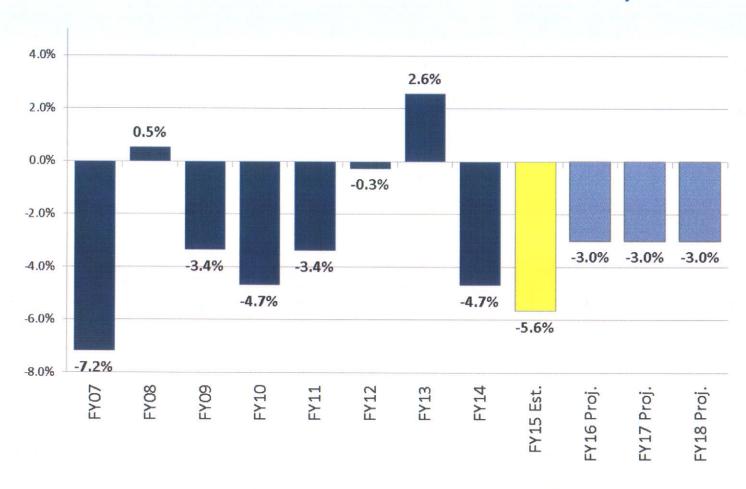
### Current FY14/15

- Water consumption continues to decline in current FY14/15 (continuing long-term trend).
- Total FY14/15 water revenues will be about \$481,000 (6.8%) below budget. (This includes full recognition of IMET loss of \$190,000, but subject to future recoveries).
- Projected water consumption decrease for FY14/15 is 5.6% compared to prior year.
- Decreased consumption in seven of last nine years, averaging 2.9% per year.

### Next FY15/16 and 3 Year Plan

FY15/16 assumes decreased consumption of 3.0%.
 FY16/17 assumes decreased consumption of 3.0%.
 FY17/18 assumes decreased consumption of 3.0%.

### Village of Carol Stream Annual Change in Billed Water Consumption Last 8 Fiscal Years, Current Year and Next 3 Projected



## Village of Carol Stream Water & Sewer Fund – FY15/16 Budget Highlights, Trends and Key Assumptions

#### **WATER REVENUES**

- 1/1/15 marks year four of Chicago/DWC approved 2001 rate increase.
- In each of those four years, Carol Stream only passed DWC rate increases to its customers. No additional increases.
- Recommend water rate increase of \$0.71 per 1,000 gallons for 1/1/15,
   reflecting Carol Stream's additional cost of purchasing water.
- Future rate increases of Chicago/DWC are not known at this
  time. FY15/16 FY17/18 financial plan assumes future minimum
  increases of \$0.15 on January 1 each year (approx. 3% of water cost).

### Village of Carol Stream Schedule of Projected Water Rates Calendar Years 2012 to 2015

Calendar		ago Cha	rge				arges palities			(	Carol Str to C	ream Ch ustome	
Year	Rate	\$ Inc.	% Inc.	V	ariable	Fixed	Total	\$ Inc.	% Inc.		Rate	\$ Inc.	% Inc.
2011	\$ 2.01			\$	2.04	\$ 0.26	\$ 2.30		1	\$	4.09		1
2012	2.51	0.50	25%		2.73	0.26	2.99	0.69	30%		4.78	0.69	17%
2013	2.89	0.38	15%		3.32	0.26	3.58	0.59	20%		5.37	0.59	12%
2014	3.32	0.43	15%		3.97	0.26	4.23	0.65	18%		6.02	0.65	12%
2015	3.82	0.50	15%		4.68	0.26	4.94	0.71	17%		6.73	0.71	12%



















# Village of Carol Stream Water & Sewer Fund – FY15/16 Budget Highlights, Trends and Key Assumptions

#### **WATER REVENUES**

- Decreased consumption coupled with water-only cost increases negatively impacts the Fund. We are gradually losing ground.
- FY15/16 draft budget shows projected revenues will not fully cover operating expenses by approx. \$210,000.
- Cost increases in expense areas other than Lake Michigan water:

Payroll and benefits.

Billing software, processing and postage.

Insurance (property/liability).

General system maintenance costs.

- Cash reserve balances are sufficient to cover this deficit <u>short-term</u>.
- Future water rate increases <u>in addition to</u> our water cost increases will likely be necessary, perhaps as early as 1/1/16.

# Village of Carol Stream Water & Sewer Fund – FY I 5/16 Budget Highlights, Trends and Key Assumptions

#### **SEWER REVENUES**

#### Current FY14/15

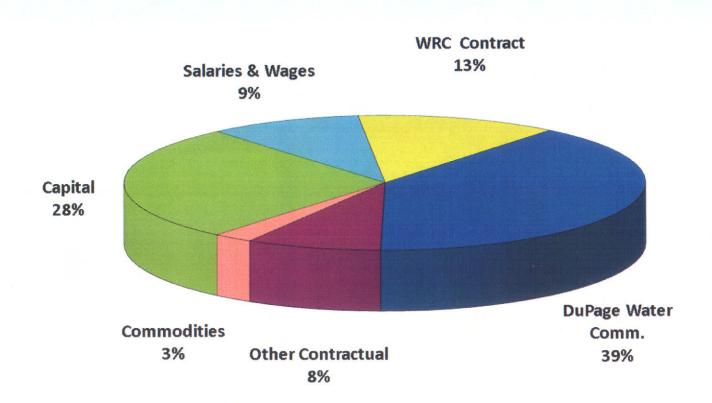
- Sewer Revenues directly tied to water consumption.
   Thus, sewer revenues following water trend.
- Total FY14/15 sewer revenues will be about \$276,000 (11.0%) below budget.
   (This includes full recognition of IMET loss of \$190,000).
- Projected sewer revenue base decrease for FY14/15 is 6.1% over prior year.
- There have been no sewer rate increases in the last 5 years (5/1/2010).
  - We began signaling the need for sewer rate increase 3 years ago (FY12/13).
  - The Sewer Fund has not raised sufficient revenue to fund operating expenses.
  - A rate increase of \$0.50 is recommended for January 1, 2015.

### Next FY15/16 and 3 Year Plan

- Similar to Water Fund, projected 3% annual decrease in sewer revenue base.
- Additional rate adjustments will be evaluated each year moving forward.

### **EXPENSES**

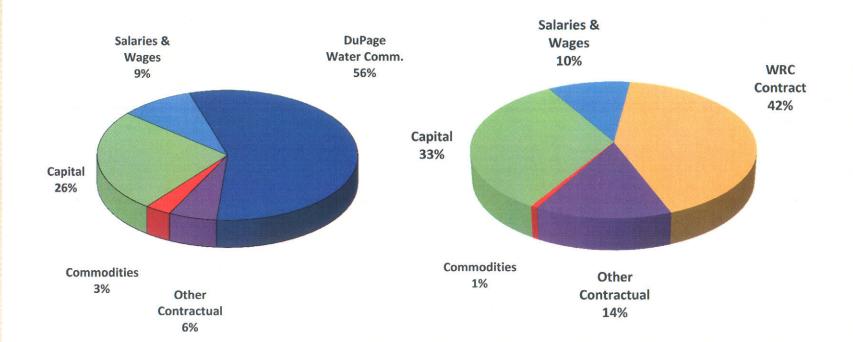
# Village of Carol Stream Water & Sewer Fund Proposed Expenses by Category FY15/16



# Village of Carol Stream Water & Sewer Fund Proposed Expenses by Category FY15/16



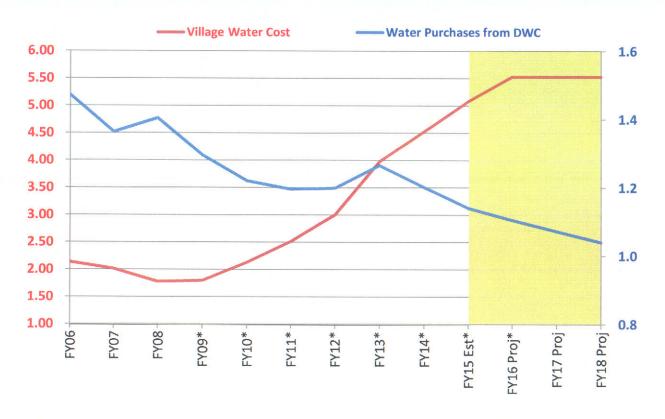
#### **Sewer Division**



# Village of Carol Stream Draft Water & Sewer Fund Budget Expenditures FY15/16 Proposed Compared to FY14/15 Budget

	Actual FY13/14	Revised Budget FY14/15	Estimated FY14/15	Proposed Budget FY15/16	FY15/16 Prop	
OPERATING COSTS	4 400 404	4.044.505	4.050.400	4 222 222	04.252	7.00/
Salaries & Wages	1,168,424	1,244,536	1,253,106	1,338,888	94,352	7.6%
Contractual Services						
Water Commission	4,530,823	5,290,000	5,085,000	5,535,000	245,000	4.6%
WRC Contract	1,577,508	1,736,807	1,736,807	1,765,013	28,206	1.6%
All Other	678,830	1,151,250	1,025,480	1,172,647	21,397	1.9%
<b>Total Contractual</b>	6,787,161	8,178,057	7,847,287	8,472,660	294,603	3.6%
Commodities	282,739	347,861	276,118	350,344	2,483	0.7%
TOTAL OPERATING	8,238,324	9,770,454	9,376,511	10,161,892	391,438	4.0%
CAPITAL COSTS	714,045	6,144,665	3,804,615	3,906,724	_(2,237,941)	-36.4%
Total	\$ 8,952,369	\$ 15,915,119	\$ 13,181,126	\$ 14,068,616	_(1,846,503)	-11.6%

## Village of Carol Stream Historical and Projected Water Purchases and Cost Last 9 Fiscal Years, Current Year and Next 3 Projected



<sup>\*</sup> Year of Chicago/DWC Rate Increase (current announced schedule ends 1/1/15).

### Village of Carol Stream Water & Sewer Capital Summary FY15/16

#### **Water System**

Schmale Road Water Main Repl. (cont'd)	\$ 2,278,000
Vehicle Replacements/Rehabs	72,000
Other Equipment	15,240
Water System Study	97,000
DWC Loan P&I - Riviera/Judith Water Main	 59,834
Total Water	\$ 2,522,074

#### **Sewer System**

Phase II Pump Station Improvements	\$ 650,000
Admin/Blower Bldgs. Roof Replacement	180,000
Aztec Drive Sewer Reconstruct (Design)	52,000
IEPA Loan P&I (2002 WRC Rehab)	428,650
Other Equipment	 74,000
Total Sewer	\$ 1,384,650
Total Capital Improvement	\$ 3,906,724

# Village of Carol Stream Draft Water & Sewer Fund Budget Expenses FY15/16 Proposed Budget by Division

			Total
	Sewer	Water	Proposed
	<b>Division</b>	Division	FY15/16
	Y 3, - Y		
Revenues	2,249,500	7,115,500	9,365,000
Expenses			
Salaries & Wages	437,978	900,910	1,338,888
Contractual Services			
Water Commission	•	5,535,000	5,535,000
WRC Contract	1,765,013	-	1,765,013
All Other	585,355	587,292	1,172,647
	2,350,368	6,122,292	8,472,660
Commodities	29,916	320,428	258,468
Total Operating	2,818,262	7,343,630	10,161,892
Gain/(Loss) before			
Capital/Debt	(568,762)	(228,130)	(796,892)
Capital/Debt	1,384,650	2,522,074	1,523,945
Total Expenses	4,202,912	9,865,704	14,068,616
Fund Gain/(Loss)	\$(1,953,412)	\$(2,750,204)	\$ (4,703,616)

Rate increase needed. \$0.50 sewer increase will reduce deficit by approx \$400,000. Includes pass-through of \$0.71 water rate increase 1-1-15. Future increases likely.

# RATE RECOMMENDATION 1/1/2015



- Current Sewer rate of \$2.62 has been unchanged since 5/1/2010.
- Revenue loss at 3% revenue base reduction is approx. \$64,000/yr.
- Increases in operating costs expand the gap quickly.
- Based on projected billed water consumption for FY15/16:

1 cent of Sewer rate = approx. \$8,100 in revenues

WRC Operating Contract IEPA Loan Obligation

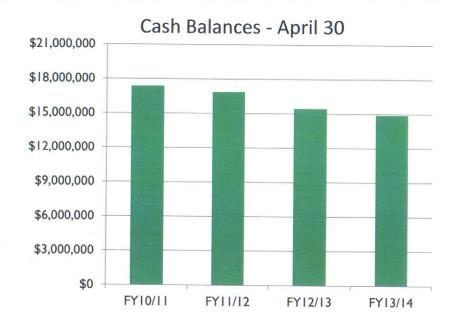
FY13/14		Rate
Actual Exp.	N	eeded
\$ 1,577,508	\$	1.95
428,650		0.53
2,006,158	\$	2.48

FY15,	Rate			
Budget	Exp.	Needed		
\$ 1,765	,013	\$	2.18	
428,	<u>650</u>		0.53	
2,193,	663	\$	2.71	

The FY13/14 example leaves only 14 cents to cover all other expenses.
 The FY15/16 example illustrates current rates are insufficient to pay our WRC operating contract and IEPA debt obligation, leaving nothing to cover payroll, contractuals, commodities and capital.

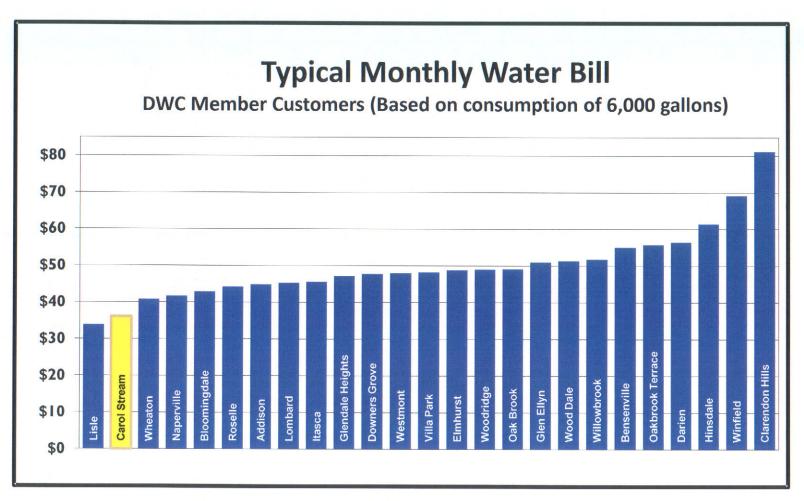
### Village of Carol Stream Proposed Rate Increase 1/1/15

Water and Sewer Fund cash reserves still strong but declining.



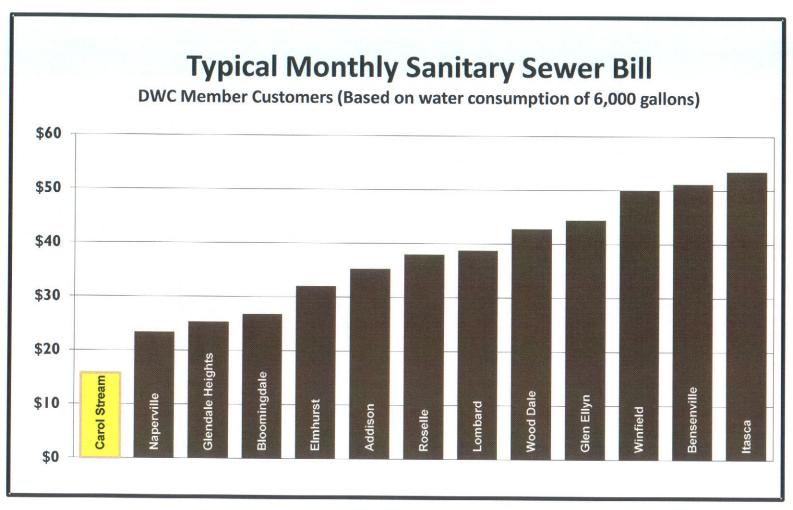
- Declines primarily due to capital projects, however we are beginning to see operating cost coverage gaps.
- We should not be using reserves to cover operating cost gaps.
   (per adopted Village Financial Policies)

### Village of Carol Stream Proposed Sewer Rate Increase 1/1/15



Source: 2014 DuPage Water Commission member survey and Municipal web sites.

### Village of Carol Stream Proposed Sewer Rate Increase 1/1/15



Source: 2014 DuPage Water Commission member survey and Municipal web sites. Includes those municipal members that bill for sewage treatment or operate sewage treatment facilities.

### Village of Carol Stream Proposed Sewer Rate Increase 1/1/15

#### January 1, 2015 Recommended Rates:

Water:	Increase	of \$0.71,	from	\$6.02 to	\$6.73
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Sewer: Increase of \$0.50, from \$2.62 to \$3.12

	Monthly Bill* Before Increase		Monthly Bill* After 1/1/15		Net Monthly Increase	
Water	\$ 36.12	\$	40.38	\$	4.26	
Sewer	15.72		18.72		3.00	
Total	\$ 51.84	\$	59.10	\$	7.26	

<sup>\*</sup> Based on 6,000 gallons of water consumption / mo.

Proposed action on December 15 Village Board meeting.