#### SPECIAL MEETING

### MONDAY, FEBRUARY 6, 2012 6:00 P.M.

## GREGORY J. BIELAWSKI MUNICIPAL CENTER 500 N. GARY AVENUE CAROL STREAM, ILLINOIS 60188

#### **AGENDA**

- 1. CALL TO ORDER
- 2. ATTENDANCE
- 3. 2012-2013 GENERAL FUND BUDGET PRESENTATION
- 4. OTHER BUSINESS
- 5. ADJOURNMENT

### Interdepartmental Memo

TO:

Joe Breinig, Village Manager

FROM:

Jon Batek, Finance Director

DATE:

February 2, 2012

RE:

Village Board Budget Workshop #2 on February 6, 2012

Transmitted with this memorandum are PowerPoint slides for our upcoming Village Board workshop review of the proposed fiscal year 2012/13 Village Budget. The focus of Monday evening's presentation will be concentrated on review of General Fund budgets only.

Also included with the presentation materials are supplemental budget detail pages and summaries including:

- 1. Proposed Personnel Schedule for FY12/13 (pages 1-3)
- 2. General Fund detailed revenue projections (pages 4-5)
- 3. Revenue Expenditure Summary (pages 6-7)
- 4. Three Year Budget comparison by expenditure type (page 8)
- 5. Detailed General Fund departmental budgets (pages 9-27)

While the focus of the presentation will be a higher level summary of the proposed budget, including significant areas of focus in the coming year, these supplemental schedules provide detail down to the individual line item account level for each department.

I would invite Village Board members to contact Joe or myself with any questions or additional information which would be desired or helpful prior to Monday night's workshop. Additionally, the entire management team will be prepared to address any specific questions as they arise. We will also reserve a portion of the scheduled February 21 workshop to address any remaining items where additional clarification would be needed.

FY 2013 BUDGET WORKSHOP #2 February 6, 2012

# Village of Carol Stream Proposed General Fund Budget – FY12/13 AGENDA

Focus tonight is on General Fund budget.

High level overview.

Major areas of change from current year.

Detailed discussion of program specifics (time permitting) with follow-up on February 21 budget workshop if needed.

- Recap of FY11/12 year end projection.
- Overview of Proposed Budget for FY12/13
  - Total Budget Comparison to FY11/12 and prior year.
  - Revenue summary and outlook.
  - Expenditure summary.
  - Personnel and staffing complement for FY12/13.
  - Notable program enhancements for FY12/13.
- Looking Forward 3 Year Financial Plan

# Village of Carol Stream General Corporate Fund Budget FY11/12YEAR-END BUDGET PROJECTION

- Current year 2011/12 adopted budget was balanced through the planned use of reserves of approximately \$135,000.
- Current projections indicate a surplus of \$1.3 million by year-end.

#### **HERE'S HOW**

Revenues expected to finish the year \$1.1 million or 5.2% above budget.

•	Real Estate Transfer Tax	\$	450,000
-	Utility Taxes (above budget but below FY10/11)		207,000
-	Home Rule Sales Tax		191,000
-	2011 FEMA Blizzard Payment recd in FY11/12		127,000
-	Misc. Insurance Recoveries/Sale of Property		125,000
		\$ :	L,100,000

### Most of these are generally non-recurring events!

- Expenditures projected to end the year \$0.3 million below budget.
- FY11/12 est. revenues only 1/2% ahead of FY10/11 actual revenues.

### **The Main Event**

Proposed FY12/13
General Fund Budget

# Village of Carol Stream Proposed General Corporate Fund Budget FY12/13 BUDGET SUMMARY

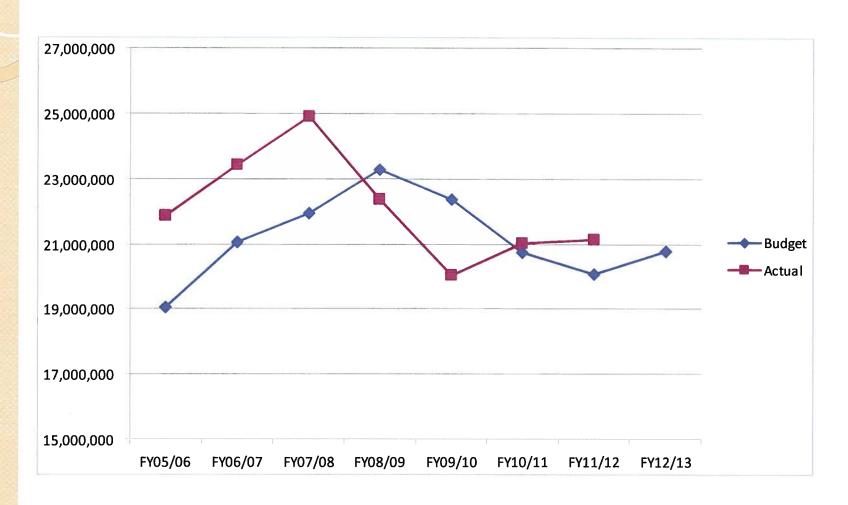
- FY12/13 Budget is Balanced as Proposed.
  - Expenditure requests pared back to meet forecasted revenues.
- While we continue to operate in a high risk revenue environment, there is a sense we may be close to "bottoming out".
- Total projected FY12/13 revenues up 3.5% over FY11/12 budget.
  - Down 1.1% from FY2011 actual revenues.
- Total proposed FY12/13 expenditures increase by 2.8% over FY11/12.
  - Still less than actual expenditures 3 years ago in FY09/10.
  - Service impacts have been felt resulting from our leanness.
  - FY12/13 includes some additional emphasis on service enhancements.
  - Staffing levels stabilized with little change from FY11/12.
  - Cost cutting measures / voluntary separation program continue to pay dividends.
- NO NEW REVENUES OR INCREASES IN CURRENT REVENUES PROPOSED.

### **REVENUE SUMMARY**

# Village of Carol Stream REVENUE SUMMARY

- FY12/13 Projected Revenues = \$20,785,000
- FY12/13 revenue projection to grow by 3.5% compared to FY11/12 budget.
  - Have we hit "bottom"?
  - First increase in budget revenue projection in last 4 years, since FY08/09.
  - FY12/13 projection still below FY10/11 actual revenues by 1.1%.
- Is this the "recovery"?
  - FY12/13 projected revenues are lower than <u>actual</u> revenues in
     5 of the last 6 fiscal years.
  - FY12/13 projected revenues are \$4.1 million or 17% below the revenue "high mark" of \$24.9 million in FY07/08.
- Forecast for 3 year financial plan = sluggish/slow growth of < 1% per year.</li>

# Village of Carol Stream REVENUE SUMMARY



# Village of Carol Stream FY12/13 Revenue Highlights

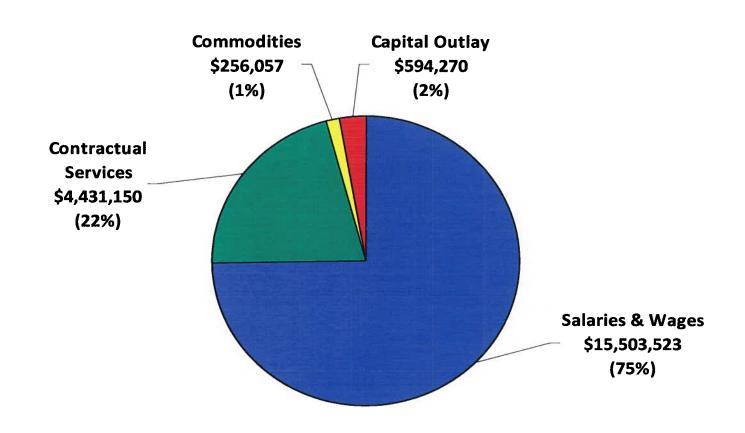
	FY11/12 Budget	FY11/12 Estimate	FY12/13 Projected	Chg. From FY11/12 Bud.	Chg. From FY11/12 Est.
Sales Tax	\$4,915,000	\$4,931,000	\$4,931,000	0.3%	0.0%
State Income Tax	3,140,000	3,050,000	3,145,000	0.2%	3.1%
Home Rule Sales Tax	2,654,000	2,845,000	2,860,000	7.8%	0.5%
Utility Tax - Telecomm.	1,558,000	1,610,000	1,562,000	0.3%	-3.0%
Utility Tax - Electricity	1,750,000	1,830,000	1,800,000	2.9%	-1.6%
Natural Gas Use Tax	525,000	600,000	575,000	9.5%	-4.2%
Real Estate Transfer Tax	175,000	625,000	250,000	42.9%	-60.0%
Hotel Tax Receipts	230,000	268,000	275,000	19.6%	2.6%
Other Taxes	830,000	966,900	1,009,700	21.7%	4.4%
Total Taxes	15,777,000	16,725,900	16,407,700	4.0%	-1.9%
Licenses and Permits	1,089,300	1,107,000	1,107,000	1.6%	0.0%
Grants	75,000	195,000	128,000	70.7%	-34.4%
<b>Charges for Services</b>	1,214,200	1,333,100	1,300,800	7.1%	-2.4%
Fines and Forfeitures	1,768,000	1,494,000	1,635,000	-7.5%	9.4%
Interest Income	40,000	32,000	25,000	-37.5%	-21.9%
Miscellaneous Revenue	121,000	240,000	181,500	50.0%	-24.4%
Total Revenues	20,084,500	21,127,000 <b>5.2%</b>	20,785,000	3.5%	-1.6%

## **EXPENDITURE SUMMARY**

# Village of Carol Stream EXPENDITURE SUMMARY

- FY12/13 Proposed Expenditures = \$20,785,000
- FY12/13 proposed expenditures to grow by 2.8% compared to FY11/12 budget.
  - We continue to operate lean, but have begun to see some impacts to service quality in the community in the past year.
  - FY12/13 budget addresses some of those service issues.
  - Similar to revenues, expenditures proposed for FY12/13 remain lower than amounts budgeted in 5 of the 6 last fiscal years.
  - FY12/13 projected expenditures are \$3.8 million or 15% below the expenditure "high mark" of \$24.5 million in FY08/09.
- Proposed staffing levels to remain similar to FY11/12 authorized positions.
  - Some additional payroll savings generated through position turnover.
- Primary areas of additional focus for FY12/13 are in the Contractual Services category.

# Village of Carol Stream Proposed General Corporate Fund Expenditures by Type Fiscal Year 12/13 Beginning May 1, 2012



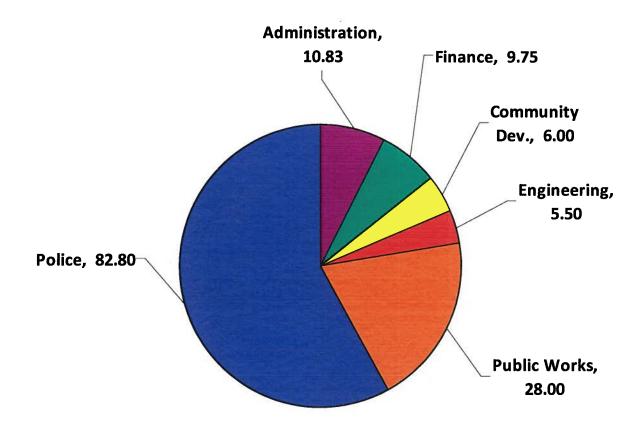
# Village of Carol Stream Draft General Corporate Fund Budget Expenditures FY12/13 Proposed Compared to FY11/12 Adopted

	Actual FY09/10	Actual FY10/11	Adopted Budget FY11/12	Estimated FY11/12	Proposed Budget FY12/13	FY12/13 prop FY11/12 Bu	
Salaries & Wages							
Personal Services	\$ 10,902,396	\$ 10,144,078	\$ 9,859,162	\$ 9,744,653	\$ 9,714,431	(144,731)	-1.5%
Overtime	780,311	714,262	805,707	787,880	788,750	(16,957)	-2.1%
Group Insurance	1,565,672	1,549,605	1,743,083	1,711,998	1,808,063	64,980	3.7%
IMRF	609,427	631,327	621,311	596,778	671,958	50,647	8.2%
FICA	859,625	773,091	748,502	759,617	740,643	(7,859)	-1.0%
WC/Unemp. Ins.	337,459	383,548	269,188	249,630	305,280	36,092	13.4%
Police Pension	955,957	1,256,813	1,434,572	1,434,572	1,474,398	39,826	2.8%
Total Salaries & Wages	16,010,847	15,452,724	15,481,525	15,285,128	15,503,523	21,998	0.1%
Contractual Services	3,892,621	3,771,631	3,966,824	3,734,657	4,431,150	464,326	11.7%
Commodities	42,291	77,537	236,521	166,720	256,057	19,536	8.3%
Capital Outlay	821,747	256,678	534,820	604,510	594,270	59,450	11.1%
Total	\$ 20,767,506	\$ 19,558,570	\$ 20,219,690	\$ 19,791,015	\$ 20,785,000	\$ 565,310	2.8%

# Village of Carol Stream Changes in Proposed Village Staffing Costs FY12/13

- Proposed FY12/13 Personnel Services costs represent a reduction of \$145,000 or 1.5% from FY11/12 budget.
  - Additional savings result from position turnover/retirements and redesigning replacements.
  - \$1.2 million or 11% less than actual salaries paid 3 years ago in FY09/10.
  - We are about as lean as we can be to maintain current service levels.
  - Regular FT and PT staffing complement reduced by 0.62 FTE for FY12/13. FY12/13 staffing levels remain 27.32 positions or 16% below FY08/09.
- Personnel Services savings are offset by increases in benefit costs.
  - Group (health) Insurance increased by 3.7% for FY12/13 proposed compared to FY11/12 budget. Premium increases for FY12/13 are tentatively 5.7% (HMO) and 11.1% (PPO). Fewer insured plus gradual transition of workforce to HMO drive the 3.7% overall increase.
  - Increases in Workers Comp and Unemployment Insurance costs anticipated.
  - IMRF costs up 12.7% between Calendar Year 2011 and 2012. Expect level off in next few years.
  - Police Pension Fund contribution shows a more modest increase of 2.8% due to new pension law. Maintain 100% funding focus, increase amortization period.
- Carol Stream continues to be very leanly staffed when compared to peer communities.

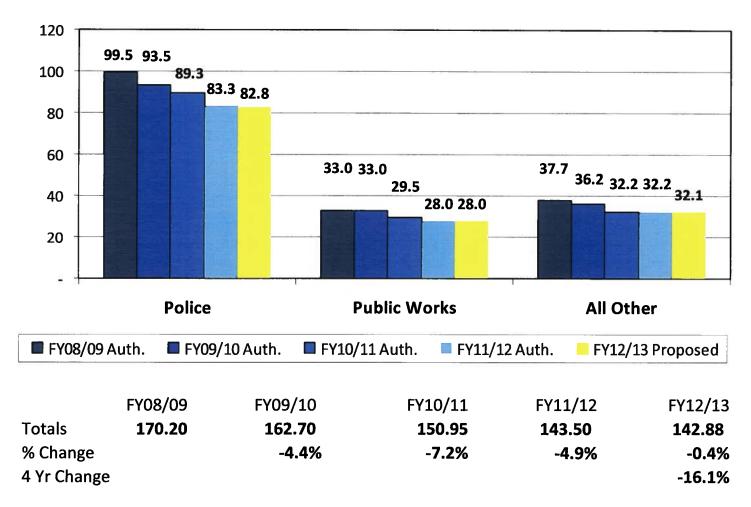
# Village of Carol Stream Proposed Regular Employee Staffing By Department Fiscal Year 12/13 Beginning May 1, 2012



Administration includes Village Manager's Office, Management Services, Information Systems,

Municipal Building, Employee Relations and Village Clerk.

# Village of Carol Stream Proposed Regular Employee Staffing By Department Fiscal Year 12/13 Beginning May 1, 2012



# Village of Carol Stream Changes in Proposed Village Staffing FY 12/13

FY11/12 Authorized Positions	143.50
Admin/Management Services/Village Clerk	
Reduce FT Executive Secretary	(1.00)
Add Administrative Secretary (25 hrs/wk - promotion)	0.63
Add 2 PT Secretaries (19 hrs per week - no benefits)	1.00
Reduce PT Deputy Village Clerk (30 hrs per week)	(0.75)
Public Works	
Create opportunity for promotion of PWE II to PWE I.	-
Municipal Garage - Reclassify Garage Supervisor to Garage & Facilities Superv.	
(Village Board approved - 8/15/2011)	-
Police Department	
Add PT Records Clerk (19 hrs per week - no benefits)	0.50
Reduce previously vacant Admin. Secretary with PT (19 hrs per wk - no benefits)	(0.50)
Eliminate PT Court Liaison (folded into FT Training Coord./Budget Analyst)	(0.50)
Proposed FY12/13 Authorized Staffing	142.88
Net Change from FY11/12	(0.62)

# Village of Carol Stream FY12/13 Proposed Budget – Program Enhancements

	Approx.
	Cost
Code Enforcement Initiatives	<del></del>
- Based on 1-30-12 VB workshop discussion.	
<ul> <li>More proactive approach to property maintenance issues.</li> </ul>	
<ul> <li>Maintaining focus on compliance rather than penalties</li> </ul>	\$ 21,000
Emerald Ash Borer	
- Destruction from this pest proliferated in 2011 and is expected to continu	ae
into 2012. Funds budgeted come from a special reserve set aside by	
the Village Board in 2007 and will provide for 400 removals and harvestir	ng
and planting costs for 245 replacement trees in FY12/13.	230,000
Street Sweeping	
- Reinstate sweeping frequency of 8 times per year from previous reduced	
4 times per year. Contract for all sweeping, retain one sweeper for specia	al
and emergency events. Improve storm sewer maintenance and aesthetic	s. 85,000
Landscape Maintenance	
- Increase mowing frequencies of Village properties and rights of way from	
scaled back schedules budgeted in FY11/12 (2011 growing season).	
<ul> <li>Redesigned mowing program to optimize coordination of internal and</li> </ul>	
contracted resources to improve overall results.	70,000
Local Prosecution	
- Funds allocated to utilize our own prosecutor for most Circuit Court ticke	ts.
Offsetting revenues budgeted to pay for added costs.	55,000

### Mowing Program Analysis & Recommendations for Improvement

#### Program Review

- Program weaknesses
  - o Intervals too long in many cases
    - Made necessary due to budget reductions
  - De-centralized contract administration and supervision
  - Contract provisions focused on input rather than output
    - Cutting schedule versus appearance
  - In-house resources:
    - Assignment of personnel
      - Frequently pulled off of mowing for other work
        - o Emergencies and special events
        - Also busiest time for other tasks
      - Mowing season doesn't match seasonal worker availability
      - Limited supervisory staff (Street Supt. and PWEI)

#### How Do We Get Better?

#### General

- Increase mowing intervals
- Centralize responsibility (administrative and operational)
- Dedicate resources
  - o don't steal labor from mowing to meet other needs
  - o assign supervisor strictly for landscape maintenance for entire season
    - oversee in-house and contractor
- pre-qualify bidders
- segregate some services (i.e. mulching)

#### Specific

- Staff devised plan to re-shuffle assignments between in-house and contractor
  - o Increase areas handled by contractor (from 80 acres to 130)
  - o Tailor assigned areas to capabilities (equipment, safety, etc.)
- No more 28-day cycle in any area!
  - o Contract will call for performance results (no more than XX inches high)
  - O Some higher profile areas will have higher performance standards
- Staffing plan will dedicate:
  - o Promotion of one existing PWEII to PWEI (to supervise program)
  - o Early-season and late season: four FT employees plus 1 2 seasonals
  - o Middle-season: two crews of one FT and three seasonals (each)

## Mowing Program Analysis & Recommendations for Improvement

### Summary of Landscape Maintenance Program

- Village responsible for the maintenance of Village, State, and County Rights-of-Way (ROW), as well as Village-owned properties
  - o totaling over 314 acres.
  - o maintained by in-house employees (74%)
  - o contractor services (26%)
- Landscape maintenance season runs roughly from April 1 through November 1
  - o work includes mowing (and garbage pickup), planting bed maintenance and weed control
- Contract work is administered via a public bid process
  - O Assistant Village Manager's office manages bid process
  - o Building services supervisor oversees portions of contract
    - Village Hall
    - Town Center
    - Day Lily Park
    - Village entry points/signs
  - Public Works oversees all other work performed under contract, including work performed on State and County rights-of-way
    - Village receives compensation (\$14,210) from the County for mowing: Army Trail, Gary Avenue, Schmale, County Farm (20 ac.)
    - Village mows over 50 acres on North Avenue with no compensation from State
- Balance of work is performed and supervised by Public Works
  - o 58 locations
  - Over 230 acres
  - PLUS an additional 38 cul-de-sac islands
- Resources used for in-house mowing
  - Early season and late season all full-time employees
  - Middle season (mid-May thru mid-August) seasonal employees work under full-time employee supervision

#### Performance Evaluation

- Last two seasons have been less than satisfactory overall
  - O Late start on contract work led to overgrowth on County/State ROW
  - Also fell behind on weed control and plant bed maintenance
- Increased mowing intervals (up to 28 days) on in-house properties led to overgrowth on many properties, including west Lies Road, some detention basins, Kuhn Road, etc.
  - Also resulted in accumulation of more garbage due to less mowing
- High-profile properties did not receive desired of level of attention

# Village of Carol Stream FY12/13 Departmental Expenditure Budgets

	Actual	Actual	Budget	Proposed Budget	Change from	%
	FY09/10	FY10/11	FY11/12	FY12/13	FY11/12	Change
Fire & Police Commission	\$ 7,016	\$ 14,688	\$ 18,198	\$ 5,448	\$ (12,750)	-70.1%
Legislative Board	120,170	99,295	108,706	104,790	(3,916)	-3.6%
Planning Comm. & ZBA	5,575	4,914	6,958	7,474	516	7.4%
Legal Services	291,354	201,027	335,000	315,000	(20,000)	-6.0%
Village Clerk	73,552	63,816	75,440	46,360	(29,080)	-38.5%
Administration	485,395	511,920	508,850	455,550	(53,300)	-10.5%
<b>Employee Relations</b>	227,532	230,582	229,612	248,586	18,974	8.3%
Financial Management	861,607	787,597	782,542	842,272	59,730	7.6%
<b>Engineering Services</b>	849,640	770,927	807,009	843,483	36,474	4.5%
Comm. Development	730,880	722,291	756,865	814,240	57,375	7.6%
Management Services	1,086,965	783,620	771,830	803,407	31,577	4.1%
Police	12,083,983	11,976,644	12,345,790	12,278,685	(67,105)	-0.5%
Streets	3,170,761	2,700,614	2,882,701	3,145,670	262,969	9.1%
Municipal Building	345,985	312,990	345,689	386,785	41,096	11.9%
Municipal Garage	47,481	53,531	-	-	-	
Transfers and Agreements	66,281	281,514	200,000	446,000	246,000	123.0%
Town Center Events	292,360	42,600	44,500	41,250	(3,250)	-7.3%
Totals	\$20,767,506	\$19,558,570	\$20,219,690	\$20,785,000	\$ 565,310	<b>2.8%</b>

## Village of Carol Stream The Next 3 Years

		Proposed				
		Budget <u>FY12/13</u>		Projected FY13/14		Projected <u>FY14/15</u>
REVENUES	\$	20,785,000	\$	20,906,000 <b>0.6%</b>	\$	21,093,000 <b>0.9%</b>
<b>EXPENDITURES</b>						
Fire & Police Commission		5,448		19,948		22,718
Legislative Board		104,790		111,765		107,165
Planning Comm. & ZBA		7,474		7,485		7,485
Legal Services		315,000		315,000		325,000
Village Clerk		46,360		28,585		28,910
Administration		455,550		462,147		467,401
Employee Relations		248,586		253,123		255,384
Financial Management		842,272		864,504		872,680
<b>Engineering Services</b>		843,483		869,154		855,271
Comm. Development		814,240		821,095		824,176
Management Services		803,407		788,206		898,198
Police		12,278,685		12,652,764		12,873,390
Streets		3,145,670		3,138,861		3,076,306
Municipal Building		386,785		327,014		339,823
Transfers and Agreements		446,000		168,000		163,000
<b>Town Center Events</b>		41,250		41,250		41,250
Total Expenditures		20,785,000		20,868,901		21,158,157
				0.4%		1.4%
Surplus / (Deficit)	<u>\$</u>	-	<u>\$</u>	37,099	<u>\$</u>	(65,157)

# Village of Carol Stream The Next 3 Years

- Projected revenues expected to grow at a slower rate than expenditures in 1-3 year time horizon.
- "Rebalancing" of operating revenues and expenditures over last few years has helped partially gap structural imbalance in General Fund.
- Must continue to resist growth in operations/services without demonstrated increases in base revenues to fund them.

### **Next Steps**

- Tuesday, February 21, 2012
  - 6:00 pm Village Board Budget Workshop #3
  - FY13 Draft Budget Presentation Part 2
    - > All Other Funds
    - ➤ General Fund Follow-up Items as Needed
- Friday, March 16, 2012
  - Distribution of Draft Budget Document to Village Board
  - Availability of Draft Budget for Public Review
    - ➤ Clerk's Office
    - Village Website
- Monday, April 2, 2012
  - Budget Public Hearing and subsequent Adoption

	, ,				2013-2015	<u>Personnel</u>	Schedule
			Authorized	i	Proposed	Projected	Projected
		2009-10	2010-11	2011-12	2012-13	2013-14	2014-15
1	Administration						
1	a. Village Manager	1	1	1	1	1	1
	b. Asst. Village Manager	1	1	1	1	1	1
	c. Administrative Secretary	0	0	0	0.63	0.63	0.63
	d. Executive Secretary	1	1	1	0	0	0
	a. Zhouan e see.em.y	3	3	3	2.63	2.63	2.63
2	Emergency Management						
	a. Emergency Mgmt. Coord.	1	0	0	0	0	0
		1	0	0	0	0	0
3	Management Services						
	a. Asst. to the Village Mgr.	1	1	1	1	1	1
	b. Secretary	.5	.5	.5	1	1	1
	c. Information Systems Superv.	1	1	1	1	1	1
	d. Information System Tech.	1	1	1	1	1	1
	·	3.5	3.5	3.5	4	4	4
4	Employee Relations						
	a. Employee Relations Director	1	1	1	1	1	1
	b. Employee Relations Secretary	7	.7	.7	.7	.7	.7
		1.7	1.7	1.7	1.7	1.7	1.7
5	Financial Management						
	a. Finance Director	1	1	1	1	1	1
	b. Asst. Finance Director	1	1	1	1	1	1
	c. Accountant	1	1	1	1	1	1
	d. Accounts Clerk	6	6	6	6	6	6
	e. Administrative Secretary	.75	.75	.75	.75	.75	.75
		9.75	9.75	9.75	9.75	9.75	9.75
6	Community Development						
	a. Community Development Dir.	1	1	1	1	1	1
	b. Asst. Community Develop.Dir.	1	1	1	1	1	1
	c. Code Professional I	1	0	0	0	0	0
	d. Code Professional II	2	2	2	2	2	2
	e. Building & Zoning Prof.	1	0	0	0	0	0
	f. Permit Systems Coord.	1	1	1	1	1	1
	g, Secretary	1	1	1	1	1	1
		8	6	6	6	6	6

					2013-2015	Personnel	Schedule
		2009-10	Authorized		Proposed 2012-13	Projected 2013-14	Projected 2014-15
7	Engineering Services						
	a. Director of Engineering Serv.	1	1	1	1	1	1
	b. Asst. Village Engineer	1	1	1	1	1	1
	c. Engineering Inspector	3	2	2	2	2	2
	d. Administrative Secretary	l c	1	l C	1	I	l
	e. Secretary	6.5	.5 5.5	.5 5.5	.5 5.5	.5 5.5	5.5
8	Public Works-Streets Division						
Ü	a. Director of Public Works	1	1	1	1	1	1
	b. Assistant Public Works Dir.	0	1	1	1	1	1
	c. Public Works Program Coordinator	1	0	0	0	0	0
	d. Administrative Secretary	1	1	1	1	1	1
	e. Secretary	0	0	1	1	1	1
	f. Street Superintendent	1	1	1	1	1	1
	g. Public Works Employee I	3	1	1	2	2	2
	h. Public Works Employee II	10	6	6	7	7	7
	i. Public Works Employee III	2	5	4	2	2	2
	j. Clerk-Public Works	1	0.5	0	0	0	0
		20	16.5	16	16	16	16
	Public Works-Water/Sewer Division						
	a. Water/Sewer Superintendent	0	0	1	1	1	1
	b. Water/Sewer Supervisor	1	1	0	0	0	0
	c. Water/Sewer Employee I	2	1	1	1	1	1
	d. Water/Sewer Employee II	4	4	4	4	4	4
	e. Water/Sewer Employee III	2	3	3	3	3	3
		9	9	9	9	9	9
	Public Works - Municipal Garage Divisi	_	1	1	,	1	
	a. Garage & Facilities Supervisor	1	1	1	1 2	1	1
	<ul><li>b. Garage Mechanic</li><li>c. Mechanic's Helper</li></ul>	2	2 1	2 0	0	2 0	2 0
	e. Mechanic's Heiper	4	4	3	3	3	3
	Total - Public Works	33	29.5	28	28	28	28
9	Police Department				•		
	a. Chief of Police	1	l	1	1	l	1
	b. Deputy Chief	1	2	2	2	2	2
	c. Commander	0	3	3	3	3	3
	d. Lieutenant	2 2	0	0	0 2	0	0
	e. Social Worker f. Social Services Supervisor	1	2 1	2 1	1	2 1	2 1
	g. Sergeant	9	6	6	6	6	6
	h. Police Officer	53	52	50	50	50	50
	i. Community Service Tech.	8	7	6	6	6	6
	. Community Solvico 10011.	Ū	,	v	•	0	v

Oillage of Carol Str				2013-2015	Personnel	Schedule
	2009-10	Authorize 2010-11	d 2011-12	Proposed 2012-13	Projected 2013-14	Projected 2014-15
j. Evidence/Prop. Custodian	1	1	1	1	1	1
k. Administrative Secretary	1	1	1	0.5	0.5	0.5
1. Secretary	2	2	1.8	1.8	1.8	1.8
m. Records Supervisor	1	1	1	1	1	1
n. Asst. Records Supervisor	1	0	0	0	0	0
o. Records Clerk	7	6.75	6	6.5	6.5	6.5
p. Crime Analyst	1	1	0	0	0	0
q. Court Liaison	.5	.5	.5	0	0	0
r. Training Coordinator/						
Budget Analyst	1	1	1	1	1	1
s. Investigative Aide	1	1	0	0	0	0
C	93.5	89.25	83.3	82.8	82.8	82.8
10 Municipal Building						
<ul> <li>a. Municipal Bldg. &amp; Grounds</li> </ul>						
Maint. Supervisor	1	1	1	1	1	1
b. Municipal Bldg. & Grounds						
Maint. Employee	1	1	1	1	1	1
1 3	2	2	2	2	2	2
11 Village Clerk's Office						
a. Deputy Village Clerk	.75	.75	.75	0	0	0
b. Secretary	0	0	0	.5	.5	.5
·	.75	.75	.75	.5	.5	.5
TOTAL - REGULAR EMPLOYEES						
(Full-Time Equivalent)	162.70	150.95	143.50	142.88	142.88	142.88
12 Seasonal & Miscellaneous Temporary Help						
a. Streets-Summer	6	6	6	6	6	6
b. W/S Division-Summer	2	2	2	2	2	2
c. Administration	1	0	0	0	0	0
d. Engineering Inspector	0	1	1	1	1	1
e. Meter Readers	V	•	1	1	1	1
(1/2 W/S + 1/2 WRC)	.25	0	0	0	0	0
f. Engineering Aide	.23	1	1	0	0	0
TOTAL-OTHER THAN FULL TIME	10.25	10.00	10.00	9.00	9.00	9.00
TOTAL-OTTICK THAN FOLD TIME	10.23			7.00	7.00	5.00
(Full-Time Equivalent)	5.13	5.00	5.00	4.50	4.50	4.50

155.95

148.50

147.38

147.38

147.38

167.83

TOTAL EMPLOYEE COUNT

(Full-Time Equivalent)

#### Revenues

## Village of Carol Stream GENERAL CORPORATE FUND

Description		Actual		Revised Budget		Estimated Revenue		Proposed Budget FY 12-13		Projected FY 13-14		Projected FY 14-15
Description		FY 10-11		FY 11-12		FY 11-12		FY 12-13		F Y 13-14		FY 14-15
Property Taxes	_				_		_		_		_	
Road and Bridge(County Shared)	\$	240,541	\$	•	\$	248,500	\$	253,000	\$	258,100	\$	263,300
Pers. Prop. Replacement Tax		95,413		70,000		90,400		91,700		91,700		91,700
Other Taxes												
Sales Tax (State Shared)		4,871,057		4,915,000		4,931,000		4,931,000		4,980,000		5,030,000
Electricity Use Tax		1,857,274		1,750,000		1,830,000		1,800,000		1,800,000		1,800,000
Income Tax (State Shared)		3,176,206		3,140,000		3,050,000		3,145,000		3,145,000		3,145,000
Amusement Tax		10,925		10,000		9,000		2,000		2,000		2,000
Home Rule Sales Tax		2,526,086		2,654,000		2,845,000		2,860,000		2,888,000		2,917,000
Real Estate Transfer Tax		241,352		175,000		625,000		250,000		260,000		285,000
Natural Gas Use Tax		573,560		525,000		600,000		575,000		575,000		575,000
Telecommunications Tax		1,635,122		1,558,000		1,610,000		1,562,000		1,530,000		1,515,000
Auto Rental Tax		19,079		14,000		19,000		18,000		18,000		18,000
Local Use Tax (State Shared)		577,393		485,000		600,000		645,000		658,000		671,000
Hotel Tax Receipts		245,080		230,000		268,000		275,000		280,000		285,000
Total Taxes	\$	16,069,088	\$	15,777,000	\$	16,725,900	\$	<b>16,407,</b> 700	\$	16,485,800	\$	16,598,000
Licenses and Permits		, ,		, ,		, ,		, ,		, ,		, ,
Business/Misc. License		31,705		27,500		30,000		30,000		30,000		30,000
Dog License		1,901		1,900		2,500		2,500		2,500		2,500
Vehicle License		430,792		450,000		450,000		450,000		450,000		450,000
Liquor License		111,625		105,000		110,000		110,000		110,000		110,000
Vending Machine License		9,030		9,000		9,000		9,000		9,000		9,000
Game Room Fees		2,375		1,900		1,500		1,500		1,500		1,500
Building Permits		499,609		430,000		500,000		500,000		500,000		500,000
Review Fees - Building Permits		39,973		60,000		0		0		0		300,000
Tobacco License		4,100		4,000		4,000		4,000		4,000		4,000
Total Licenses and Permits	\$	1,131,110	\$	1,089,300	<u> </u>	1,107,000		1,107,000	s	1,107,000	\$	1,107,000
	Ψ	1,131,110	Ψ	1,000,500	J	1,107,000	Ψ	1,107,000	Ψ	1,107,000	Ψ	1,107,00
Charges for Services Re-inspection Fees		1,425		2,500		700		600		800		800
Legal & Planning Fees		68,817		50,000		55,000		50,000		50,000		50,000
Liquor Investigation Fees				4,000		4,000		4,000		4,000		
		7,050		460,000				550,000				4,00
Cable Franchise Fees		502,959				525,000				575,000		600,000
Service Fee - Developers		16,414		5,000		20,000		5,000		5,000		5,00
Sale of Trees		12.474		0		0		0		0		(
Host Benefit & Recycling Fee		13,474		15.000		20,000		20,000		20,000		20.00
Public Hearing Fees		23,000		15,000		30,000		20,000		20,000		20,00
Passport Fees		7,575		10,000		9,000		9,000		9,000		9,000
Engineering Review Fees-SMA		29,223		51,000		35,000		50,000		50,000		50,000
Police Training Act Reimb.		510		2,500		2,000		0		210.000		217.00
Police Liaison / Crossing Guards		291,360		300,000		298,000		226,000		210,000		217,000
Municipal Service Charge		106,260		158,200		158,200		195,000		189,000		190,000
Gas Sales Reim D93/Ducom/PK		56,566		50,000		70,000		65,000		70,000		74,000
Maint. & Rpr. Reimbursement		6,064		3,000		4,000		4,000		4,000		4,000
Police Reports		3,151		3,000		3,000		3,000		3,000		3,000
Mowing - DPC ROW		14,210		100,000		14,200		14,200		14,200		14,20
Reim Fee Based/DuMeg	_	163,455		100,000	_	105,000	-	105,000	•	105,000		105,000
Total Charges for Services	\$	1,311,513	\$	1,214,200	\$	1,333,100	\$	<b>1,300,8</b> 00	\$	1,309,000	\$	1,346,0

### Village of Carol Stream GENERAL CORPORATE FUND

ENERAL CORPORATE F	Actual FY 10-11	Revised Budget FY 11-12	Estimated Revenue FY 11-12	Proposed Budget FY 12-13	P	Projected FY 13-14		jected 14-15
Description								
ines and Forfeits  Circuit Court - Tickets/Fines  Ordinance Forfeits  DUI Tech Funds	440,455 84,788 25,263	450,000 80,000 25,500 280,000	350,000 55,000 30,000 270,000	375,0 60,0 30,0 270,	000 000	400,000 60,000 30,000 270,000		400,000 60,000 30,000 270,000
Court DUI Fines Court Fines - Vehicles False Alarms	274,730 53,168 8,850 47,504	60,000 12,500 60,000	40,000 9,000 50,000	10, 50,	000 000 000	40,000 10,000 50,000		40,000 10,000 50,000 40,000
Vehicle Forfeiture Other Forfeiture ATLE Fines	67,028 413,153 391,075	0 400,000 400,000	80,000 3 <b>0</b> 0,000 310,000	400	,000	40,000 400,000 360,000 1,660,000	\$	400,000 360,000 1,660,000
Towing Fee Total Fines and Forfeits  Interest Income Interest Income - Operating	\$ 1,806,014 38,408	\$ 1,768,000 40,000	\$ 1,494,000 32,000		,000	37,500		75,000
Other Revenues Miscellaneous Revenue Insurance Reimbursements	159,085 86,297	101,000	80,000 75,000 50,000	50	0,000 0,000 0,000	50,000 50,000 50,000		50,000 50,000 50,000
Sale of Surplus Property Donations & Contributions Fees and Admissions	53,805 17,750 19,314	0 0 20,000	18,500 16,500	) 1	6,500 5,000 1,500	16,700 15,000 <b>181,70</b> 0		17,00 15,00 182,00
Total Operating  Total Operating Revenue	336,251	121,000 20,009,500			7,000	20,781,000	)	20,968,00
Non-Operating Revenue	330,640	75,000	) 195,00	0 1:	28,000	125,00	0	125,00
Intergovernmental Grants  Total Non-Operating Revenue	330,640	== 00	0 195,00		28,000	125,00		125,00
	\$ 21,023,024	\$ 20,084,50	0 \$ 21,127,00	00 \$ 20,7	85,000	\$ 20,906,00	0 \$	21,093,0

Revenues

## Village of Carol Stream GENERAL CORPORATE FUND

Description	Actual FY 09-10			Actual FY 10-11	Revised Budget FY 11-12			Estimated FY 11-12		Proposed Budget FY 12-13		rojected Y 13-14		Projected FY 14-15
Revenues														
Operating Revenue	\$	19,846,191	\$	20,692,384	\$	20,009,500	\$	20,932,000	\$	20,657,000	3 2	20,781,000	\$	20,968,000
Non-Operating Revenue		189,037		330,640		75,000		195,000		128,000	_	125,000		125,000
Total Revenues	\$	20,035,228	\$	21,023,024	\$	20,084,500	\$	21,127,000	\$	20,785,000	\$	20,906,000	\$	21,093,000
Expenditures														
Fire & Police Commission	\$	7,016 120,170	\$	14,688 99,295	\$	18,198 108,706	\$	16,612 110,279	\$	5,448 104,790	\$	19,948 111,765	\$	22,718 107,165
Legislative Board Planning Commission & Zoning Board of Appeals		5,575 291,354		4,914 201,027		6,958 335,000		6,855 203,000		7,474 315,000		7,485 315,000		7,485 325,000 28,910
Legal Services Village Clerk Administration		73,552 485,395		63,816 511,920		75,440 508,850 229,612		36,597 490,612 219,825		46,360 455,550 248,586		28,585 462,147 253,123		467,401 255,384
Employee Relations Financial Management Engineering Services		227,532 861,607 849,640		230,582 787,597 770,927		782,542 807,009		775,473 765,292		842,272 843,483 814,240		864,504 869,154 821,095		872,680 855,271 824,176
Comm. Development Management Services		730,880 1,086,965		722,291 783,620 11,976,644		756,865 771,830 12,345,790		766,790 794,700 12,047,130	)	803,407 12,278,685		788,206 12,652,764		898,198 12,873,390
Police Streets		12,083,983 3,170,761 345,985		2,700,614		2,882,701 345,689		3,022,435 324,713	; }	3,145,670 386,785		3,138,861 327,014		3,076,306 339,823 0
Municipal Building Municipal Garage Transfers and Agreements		47,481 169,913	,	53,531 281,514		200,000 44,500	)	175,000 35,702	)	0 446,000 41,250		168,000 41,250	)	163,000 41,250
Town Center	Г.	292,360 \$ <b>20,871,13</b> 8		42,600 19,558,570	_	\$ 20,219,69		\$ 19,791,01		\$ 20,785,000	\$	20,868,90		\$ 21,158,157
Total Expenditures  Net Income (Loss)	_	\$ (835,910				\$ (135,19		\$ 1,335,98	5	\$ 0	\$	37,099	)	\$ (65,157)

Over Fy12 Budget \$ 565,310 2.8%

Village of Carol Stream
Draft General Fund Budget Expenditures
FY13 Compared to FY12 Estimate and FY11 Actual

	Actual FY 09-10	Actual FY 10-11	Revised Budget FY 11-12	Estimated FY 11-12	Proposed Budget FY 12-13	FY13 Propose FY12 Budg		FY13 to FY10 Actual			
Personal Services	\$ 10,867,400	\$ 10,101,920	\$ 9,802,662	\$ 9,703,893	\$ 9,657,931	(144,731)	-1.5%	\$	(1,209,469)	-11.1%	
Seasonal Help	34,996	42,158	56,500	40,760	56,500	· · ·	0.0%		21,504	61.4%	
Court Time	148,356	117,146	152,807	132,013	138,500	(14,307)	-9.4%		(9,856)	-6.6%	
Overtime	631,955	597,116	652,900	655,867	650,250	(2,650)	-0.4%		18,295	2.9%	
Group Insurance	1,565,672	1,549,605	1,743,083	1,711,998	1,808,063	64,980	3.7%		242,391	15.5%	
IMRF	609,427	631,327	621,311	596,778	671,958	50,647	8.2%		62,531	10.3%	
FICA	859,625	773,091	748,502	759,617	740,643	(7,859)	-1.0%		(118,982)	-13.8%	
Work Comp	332,807	359,435	249,188	237,130	270,280	21,092	8.5%		(62,527)	-18.8%	
Unemployment	4,652	24,113	20,000	12,500	35,000	15,000	75.0%		30,348	652.4%	
Police Pension	955,957	1,256,813	1,434,572	1,434,572	1,474,398	39,826	2.8%		518,441	54.2%	
Total Salaries & Wages	16,010,847	15,452,724	15,481,525	15,285,128	15,503,523	21,998	0.1%	\$	(507,324)	-3.2%	
Contractual Services	3,996,253	3,771,631	3,966,824	3,734,657	4,431,150	464,326	11.7%		434,897	10.9%	
Commodities	42,291	77,537	236,521	166,720	256,057	19,536	8.3%		213,766	505.5%	
Capital Outlay	821,747	256,678	534,820	604,510	594,270	59,450	11.1%		(227,477)	-27.7%	
Total	\$ 20,871,138	\$ 19,558,570	\$ 20,219,690	\$ 19,791,015	\$ 20,785,000	\$ 565,310	2.8%	\$	(86,138)	-0.4%	

## Village of Carol Stream GENERAL CORPORATE FUND

	Salaries & Wages						Contractual Services					Commodities						C	utlav				Totals						
Department		2013		2014		2015		2013		2014	2015		2013		2014	201	5		2013	2014		2015			2013		2014	_	2015
	_		_		_		_		_													_							
Fire & Police Commission	\$	603	2	603	8	603	\$	4,780	\$	19,280 \$	22,05		S 65	2	65 5	S	65	\$	0 S	i	0 9	S	0	S	5,448	S	19,948	S	22,718
Legislative Board		25,190		25,190		25,190		79,125		86,050	81,50	)	475		525		475		0		0		0		104,790		111,765		107,165
Plan Comm. & Zoning																													
Board of Appeals		3,444		3,455		3,455		4,030		4,030	4,03	1	0		0		0		0		0		0		7,474		7,485		7,485
Legal Services		0		0		0		315,000		315,000	325,00	1	0		0		0		0		0		0		315,000		315,000		325,000
Village Clerk		24,110		24,110		24,110		21,650		3,650	3,65	)	600		825	1	1,150		0		0		0		46,360		28,585		28,910
Administration		448,060		454,511		459,715		6,890		7,036	7,08	,	600		600		600		0		0		0		455,550		462,147		467,401
Employee Relations		230,106		232,878		235,119		17,630		18,840	19,39	}	850		1,405		875		0		0		0		248,586		253,123		255,384
Financial Management		731,287		742,974		752,855		87,760		86,605	91,30	}	23,225		22,925	22	2,025		0	12,	000	6.	500		842,272		864,504		872,680
Engineering Services		672,811		683,146		698,516		161,576		146,143	141,83		9,096		9,865	9	9,917		0	30,	000	5	000		843,483		869,154		855,271
Comm. Development		639,977		650,520		659,523		162,572		159,775	154,67	)	10,221		9,330	1	8,504		1,470	1,	470	1.	470		814,240		821,095		824,176
Management Services		379,502		385,491		390,698		387,105		369,415	358,25	}	7,650		7,300		7,750		29,150	26,	000	141	500		803,407		788,206		898,198
Police		10,370,776		10,695,773		11,027,541		1,222,767		1,229,464	1,237,70	i	431,492		430,527	434	4,869		253,650	297,	000	173	275		12,278,685		12,652,764		12,873,390
Public Works-Streets		1,437,724		1,462,911		1,485,219		1,296,739		1,244,968	1,299,67	;	122,207		126,482	132	2,411		289,000	304,	500	159	,000		3,145,670		3,138,861		3,076,306
Municipal Building		209,403		214,411		219,186		157,512		91,538	94,71	;	15,870		17,065	11	7,421		4,000	4,	000	8	500		386,785		327,014		339,823
Municipal Garage		330,530		335,605		339,858		19,014		21,694	23,58	ļ	(366,544)		(372,299)	(363	3,442)		17,000	15.	000		0		0		0		0
Transfers & Agreements		0		0		0		446,000		168,000	163,00	)	0		0		0		0		0		0		446,000		168,000		163,000
Town Center		0		0		0		41,000		41,000	41,00	)	250		250		250		0		0		0		41,250		41,250		41,250
Totals	\$	15,503,523	S	15,911,578	\$	16,321,588	\$	4,431,150	\$	4,012,488 \$	4,068,45		\$ 256,057	S	254,865	\$ 27	2,870	S	594,270 \$	689,	970	\$ 495	245	\$	20,785,000	S	20,868,901	\$	21,158,157

Fire & Police Commission Expenditures (01510000)

Acct. # / Description	 ctual ' 10-11	В	evised udget 11-12	Exp	stimated penditures TY 11-12	B	oposed udget 12-13	ojected Y 13-14	Projected FY 14-15		
Salaries & Wages											
51102 Personal Services	\$ 395	\$	560	\$	410	\$	560	\$ 560	\$	560	
51113 FICA	30		43		32		43	43		43	
Subtotal	425		603		442		603	603		603	
Contractual Services											
52223 Training	0		880		440		880	880		900	
52228 Personnel Hiring	13,888		15,000		15,000		3,000	17,000		19,500	
52234 Dues & Subscriptions	375		400		375		400	400		400	
52238 Legal Fees	0		1,250		310		500	1,000		1,250	
Subtotal	 14,263		17,530		16,125		4,780	19,280		22,050	
Commodities											
53314 Office Supplies	0		65		45		65	65		65	
Subtotal	0		65		45		65	65		65	
Totals	\$ 14,688	\$	18,198	\$	16,612	\$	5,448	\$ 19,948	\$	22,718	

### Legislative Board Expenditures (01520000)

		Actual		Revised Budget	Estimated Expenditures			roposed Budget		rojected		rojected
Acct. # / Description	F	Y 10-11	F	Y 11-12	F	FY 11-12	F	Y 12-13	F	Y 13-14	<u> </u>	Y 14-15
Salaries & Wages												
51102 Personal Services	\$	23,400	\$	23,400	\$	23,400	\$	23,400	\$	23,400	\$	23,400
51113 FICA		1,790		1,790		1,790		1,790		1,790		1,790
Subtotal		25,190		25,190		25,190		25,190		25,190		25,190
Contractual Services												
52222 Meetings		1,236		9,550		8,600		4,400		10,050		4,400
52234 Dues & Subscriptions		47,173		47,630		47,200		48,875		49,600		50,200
52237 Auditing		16,610		16,611		20,100		17,000		17,500		18,000
52240 Public Notices/Information		324		400		389		450		500		500
52274 Community Service Prog.		8,410		8,400		8,400		8,400		8,400		8,400
Subtotal		73,753		82,591	•	84,689		79,125		86,050		81,500
Commodities												
53314 Office Supplies		172		300		200		250		250		250
53315 Printed Materials		180		625		200		225		275		225
		352		925		400		475		525		475
Totals	\$	99,295	\$	108,706	\$	110,279	\$	104,790	\$	111,765	\$	107,165

# PLAN COMMISSION & ZONING BOARD OF APPEALS

Detail

#### Plan Commission & Zoning Board of Appeals Expenditures (01530000)

	_	Actual	В	evised ludget	Ex	stimated penditures	B	oposed		ojected		ojected
Acct. # / Description	F	10-11	F	<u>Y 11-12</u>	ŀ	FY 11-12	F	12-13	F	Y 13-14	FY	14-15
Salaries & Wages												
51102 Personal Services	\$	1,215	\$	3,000	\$	2,420	\$	3,000	\$	3,000	\$	3,000
51112 IMRF		91		230		200		230		230		230
51113 FICA		93		198		185		214		225		225
Subtotal		1,399		3,428		2,805		3,444		3,455		3,455
Contractual Services												
52222 Meetings		78		70		100		70		70		70
52234 Dues & Subscriptions		450		460		450		460		460		460
52240 Public Notices/Information		1,937		2,000		2,000		2,000		2,000		2,000
52241 Court Recorder		1,050		1,000		1,500		1,500		1,500		1,500
Subtotal		3,515		3,530		4,050		4,030		4,030		4,030
Totals	\$	4,914	\$	6,958	\$	6,855	\$	7,474	\$	7,485	\$	7,485

# Legal Services Expenditures (01570000)

Acct. # / Description	Actual Y 10-11	Revised Budget TY 11-12	Ex	stimated penditures Y 11-12	Proposed Budget Y 12-13	rojected Y 13-14	rojected Y 14-15
Contractual Services							
52238 Legal Fees - General	\$ 91,542	\$ 215,000	\$	95,000	\$ 125,000	\$ 125,000	\$ 130,000
52235 Prosecution - General	28,890	30,000		28,000	100,000	100,000	100,000
52312 Prosecution - DUI	80,595	90,000		80,000	90,000	90,000	95,000
Totals	\$ 201,027	\$ 335,000	\$	203,000	\$ 315,000	\$ 315,000	\$ 325,000

## Village Clerk Expenditures (01580000)

Acct. # / Description	Actual FY 10-11	Revised Budget FY 11-12	Estimated Expenditures FY 11-12	Proposed Budget FY 12-13	Projected FY 13-14	Projected FY 14-15
Salaries & Wages						
51102 Personal Services	\$ 49,767	\$ 53,362	\$ 24,800	\$ 22,360	\$ 22,360	\$ 22,360
51109 Overtime	120	100	0	0	0	0
51112 IMRF	4,904	6,706	888	0	0	0
51113 FICA	3,816	4,082	1,840	1,711	1,711	1,711
51114 Workers Comp.	132	95	90	39	39	39
Subtotal	58,739	64,345	27,618	24,110	24,110	24,110
Contractual Services						
52222 Meetings	0	150	50	0	0	0
52223 Training	0	150	0	0	0	0
52226 Office Equip.Mtnce.	0	100	0	0	0	0
52232 Record Storage	37	0	0	0	0	0
52233 Recording Fees	1,436	525	525	525	525	525
52234 Dues & Subscriptions	108	295	108	125	125	125
52240 Public Notices/Inform.	1,565	2,000	800	1,000	1,000	1,000
52253 Consultant	53	7,000	6,500	20,000	2,000	2,000
Subtotal	3,199	10,220	7,983	21,650	3,650	3,650
Commodities						
53314 Office Supplies	1,050	600	600	600	600	600
53315 Printed Materials	828	275	396	0	225	550
Subtotal	1,878	875	996	600	825	1,150
Totals	\$ 63,816	\$ 75,440	\$ 36,597	\$ 46,360	\$ 28,585	\$ 28,910

# Administration Expenditures (01590000)

	Actual	Revised Budget	Estimated Expenditures	Proposed Budget	Projected	Projected
Acct. # / Description	FY 10-11	FY 11-12	FY 11-12	FY 12-13	FY 13-14	FY 14-15
Salaries & Wages	<b>A</b> 200 004	A 274 200	m 261 500	<b>6</b> 240.560	<b>0</b> 240.560	<b>0</b> 240 560
51102 Personal Services	\$ 387,884	\$ 374,898	\$ 361,500	\$ 340,568	\$ 340,568	\$ 340,568
51109 Overtime	145	0	50	0	0	0
51111 Group Insurance	46,934	52,918	52,918	35,343	37,424	39,636
51112 IMRF	47,010	49,295	47,100	50,419	54,553	57,297
51113 FICA	23,509	23,270	21,400	21,053	21,289	21,537
51114 Workers Comp.	963	695	660	677	677	677
Subtotal	506,445	501,076	483,628	448,060	454,511	459,715
Contractual Services						
52222 Meetings	449	1,280	1,100	1,250	1,250	1,300
52223 Training	1,280	2,160	1,800	2,000	2,000	2,000
52226 Office Equip.Mtnce.	50	150	0	50	50	50
52234 Dues & Subscript.	3,558	3,584	3,584	3,590	3,736	3,736
Subtotal	5,337	7,174	6,484	6,890	7,036	7,086
Commodities						
53314 Office Supplies	100	500	500	550	550	550
53318 Reference Materials	38	100	0	50	50	50
Subtotal	138	600	500	600	600	600
Totals	\$ 511,920	\$ 508,850	\$ 490,612	\$ 455,550	\$ 462,147	\$ 467,401

# Employee Relations Expenditures (01600000)

	Actual			Proposed Budget	Projected	Projected
Acct. # / Description	FY 10-11	FY 11-12	FY 11-12	FY 12-13	FY 13-14	FY 14-15
Salaries & Wages						
51102 Personal Services	\$ 149,519	\$ 145,226	\$ 145,226	\$ 145,226	\$ 145,226	\$ 145,226
51111 Group Insurance	13,986	16,564	15,250	16,871	17,872	18,936
51112 IMRF	18,315	19,184	19,100	21,610	23,381	24,558
51113 FICA	11,136	10,991	10,600	11,110	11,110	11,110
51114 Workers Comp.	365	267	254	289	289	289
51115 Unemployment Comp.	24,113	20,000	12,500	35,000	35,000	35,000
Subtotal	217,434	212,232	202,930	230,106	232,878	235,119
Contractual Services						
52222 Meetings	29	200	75	140	140	140
52223 Training	1,480	1,700	1,640	2,440	2,475	2,475
52225 Employment Physicals	1,498	1,900	2,460	2,500	2,500	2,650
52228 Personnel Hiring	250	1,950	1,630	2,000	2,100	2,250
52230 Telephone	753	780	780	750	750	750
52234 Dues & Subscriptions	580	600	580	600	625	625
52242 Employee Recognition	0	0	0	500	1,060	1,310
52273 Employee Services	8,049	8,700	8,430	8,700	9,190	9,190
Subtotal	12,639	15,830	15,595	17,630	18,840	19,390
Commodities						
53314 Office Supplies	193	250	160	200	225	225
53315 Printed Materials	316	750	725	500	750	500
53350 Small Equipment	0	550	415	150	430	150
Subtotal	509	1,550	1,300	850	1,405	875
Totals	\$ 230,582	\$ 229,612	\$ 219,825	\$ 248,586	\$ 253,123	\$ 255,384

Acct. # / Description	Actual FY 10-11	Revised Budget FY 11-12	Estimated Expenditures FY 11-12	Proposed Budget FY 12-13	Projected FY 13-14	Projected FY 14-15
Salaries & Wages						
51102 Personal Services	\$ 543,554	\$ 524,029	\$ 524,100	\$ 524,029	\$ 524,029	\$ 524,029
51109 Overtime	1,853	2,000	1,900	2,000	2,000	2,000
51111 Group Insurance	71,079	84,037	84,037	86,625	91,778	97,274
51112 IMRF	67,209	69,488	69,300	78,273	84,690	88,951
51113 FICA	36,104	39,113	37,700	39,318	39,435	39,559
51114 Workers Comp.	1,360	980	931	1,042	1,042	1,042
Subtotal	721,159	719,647	717,968	731,287	742,974	752,855
Contractual Services						
52222 Meetings	25	240	185	595	375	375
52223 Training	1,096	4,195	3,650	3,460	4,600	2,670
52226 Office Equip. Maintenanc	990	900	700	6,000	6,000	6,000
52229 Postage	0	0	0	26,000	27,000	28,000
52230 Telephone	814	780	725	725	725	725
52234 Dues & Subscriptions	1,510	1,555	1,455	1,400	1,475	1,400
52254 Actuarial	5,400	2,000	2,000	6,000	2,000	6,500
52255 Software Maintenance	30,371	23,300	24,400	25,750	26,600	27,800
52256 Banking Services	2,358	1,975	2,165	17,830	17,830	17,830
Subtotal	42,564	34,945	35,280	87,760	86,605	91,300
Commodities						
53313 Auto Gas & Oil	66	700	0	0	0	0
53314 Office Supplies	803	925	825	825	825	825
53315 Printed Materials	20,560	23,400	19,925	20,400	20,800	20,250
53317 Operating Supplies	2,445	1,725	375	1,400	650	650
53350 Small Equipment	0	1,200	1,100	600	<b>6</b> 50	300
Subtotal	23,874	27,950	22,225	23,225	22,925	22,025
Capital Outlay						
54411 Office Equipment	0	0	0	0	12,000	6,500
Subtotal	0	0	0	0	12,000	6,500
					·	
Totals	\$ 787,597	\$ 782,542	\$ 775,473	\$ 842,272	\$ 864,504	\$ 872,680

# Department Summary - All Programs

Acct. # / Description	Actual FY 10-11	Revised Budget FY 11-12	Estimated Expenditures FY 11-12	Proposed Budget FY 12-13	Projected FY 13-14	Projected FY 14-15
Salaries & Wages						
51102 Personal Services	\$474,261	\$451,682	\$451,700	\$451,681	\$451,681	\$451,681
51106 Seasonal Help	9,856	25,000	16,700	25,000	25,000	25,000
51109 Overtime	831	3,000	2,950	3,000	1,000	4,000
51111 Group Insurance	70,639	79,069	77,300	83,297	90,442	98,285
51112 IMRF	58,343	60,064	59,700	67,657	72,882	77,056
51113 FICA	34,775	35,97 <b>7</b>	33,900	36,183	36,148	36,501
51114 Workers Comp.	7,905	5,622	5,338	5,993	5,993	5,993
Subtotal	656,610	660,414	647,588	672,811	683,146	698,516
Contractual Services						
52212 Auto Maint. & Rpr.	13,833	10,510	10,500	9,780	9,887	9,622
52222 Meetings	75	50	50	55	60	65
52223 Training	218	2,710	2,200	2,790	2,870	2,950
52224 Vehicle Insurance	3,595	3,151	3,154	3,491	3,491	3,491
52226 Office Equip. Maint.	156	1,400	1,050	1,200	1,200	1,200
52227 Radio Maintenance	0	100	0	0	0	0
52230 Telephone	3,630	3,780	2,150	3,840	5,100	5,760
52232 Records Storage	72	0	0	0	0	0
52234 Dues & Subscriptions	700	1,095	1,100	960	1,145	1,030
52253 Consultant	48,697	81,000	50,000	76,000	61,000	56,000
52255 Software Maintenance	3,835	4,590	4,900	4,460	5,890	5,720
52272 Property Main./NPDES	34,674	26,000	32,000	59,000	55,500	56,000
Subtotal	109,485	134,386	107,104	161,576	146,143	141,838
Commodities						
53313 Auto Gas & Oil	3,323	4,489	5,950	4,411	4,695	5,012
53314 Office Supplies	295	650	500	650	650	<b>6</b> 50
53315 Printed Materials	0	130	50	135	140	145
53317 Operating Supplies	651	2,610	2,200	2,550	2,610	2,670
53318 Reference Materials	0	395	300	420	445	470
53324 Uniforms	526	620	650	770	720	770
53350 Small Equipment	37	315	250	160	605	200
Subtotal	4,832	9,209	9,900	9,096	9,865	9,917
Capital Outlay						
54413 Computer Equipment	0	3,000	700	0	10,000	5,000
54415 Vehicles	0	0	0	0	20,000	0
Subtotal	0	3,000	700	0	30,000	5,000
Totals	\$ 770,927	\$ 807,009	\$ 765,292	\$ 843,483	\$ 869,154	\$ 855,271

		Actual	Revised Budget	Estimated Expenditures	Proposed Budget	Projected	Projected
Acct.#	Description	FY 10-11	FY 11-12	FY 11-12	FY 12-13	FY 13-14	FY 14-15
Salaries &	Wagas						
	Personal Services	\$ 458,733	\$ 453,974	\$ 454,000	\$ 453,974	\$ 453,974	\$ 453,974
	Overtime	489	1,000	800	300	300	300
	Group Insurance	69,370	74,449	116,500	81,000	85,882	91,081
	IMRF	56,770	60,103	59,700	67,595	73,137	76,817
-	FICA	32,671	33,384	32,300	33,535	33,654	33,778
	Workers Comp.	7,095	4,896	4,648	3,573	3,573	3,573
3111	Subtotals	625,128	627,806	667,948	639,977	650,520	659,523
Contractu	al Services						
	Auto Maint. & Repair	7,187	5,254	5,247	6,155	6,188	6,087
	Meetings	178	300	150	2,300	300	300
	Training	1,590	2,988	2,700	2,528	2,588	2,683
	Vehicle Insurance	2,154	1,888	1,890	2,034	2,034	2,034
	Office Equip. Maint.	937	1,300	0	710	710	710
	Telephone	547	600	520	845	845	845
	Records Storage	39	0	0	0	0	0
52234	Dues & Subscriptions	1,162	1,775	1,800	1,800	1,900	1,800
52246	Economic Development	0	1,000	995	7,000	1,000	1,000
52253	Consultant	76,287	100,000	73,000	131,800	136,800	131,800
52255	Software Maintenance	400	800	400	400	410	420
52260	Weed Mowing	1,725	2,300	4,210	5,000	5,000	5,000
52272	Property Maintenance	0	0	0	2,000	2,000	2,000
	Subtotals	92,206	118,205	90,912	162,572	159,775	154,679
Commodit	ies						
53313	Auto Gas & Oil	1,617	2,284	2,800	3,676	4,835	4,959
53314	Office Supplies	1,580	2,000	2,000	1,200	1,200	1,200
53315	Printed Materials	1,132	1,800	1,530	1,000	1,950	1,000
53318	Reference Materials	331	3,300	1,280	600	600	600
	Uniforms	80	320	320	345	345	345
53350	Small Equipment	217	1,150	0	3,400	400	400
	Subtotals	4,957	10,854	7,930	10,221	9,330	8,504
Capital Ou	ıtlav						
•	Office Equipment	0	0	0	1,470	1,470	1,470
57711	Subtotals	0	0	0	1,470	1,470	1,470
	Tatala	Ø 722.201	6 75/ 0/5	Φ <i>B(CB</i> 00	6 014 240	031.005	004187
	Totals	\$ 722,291	\$ 756,865	\$ 766,790	\$ 814,240	\$ 821,095	\$ 824,176

	Actual	Revised Budget	Estimated Expenditures	_	Projected	Projected
Acct. # / Description	FY 10-11	FY 11-12	FY 11-12	FY 12-13	FY 13-14	FY 14-15
Salaries & Wages						
51102 Personal Services	\$ 276,932	\$ 268,887	\$ 267,527	\$ 270,988	\$ 270,988	\$ 270,988
51111 Group Insurance	34,941	40,114	40,114	51,787	54,869	58,146
51112 IMRF	36,423	35,520	32,300	35,457	38,364	40,294
51113 FICA	22,160	20,570	19,600	20,731	20,731	20,731
51114 Workers Comp.	681	499	473	539	539	539
Subtotal	371,137	365,590	360,014	379,502	385,491	390,698
Contractual Services						
52212 Auto Mtne. & Rpr.	2,422	0	0	0	0	0
52215 Insurance Deductibles	160,063	100,000	120,000	120,000	120,000	120,000
52222 Meetings	116	350	100	350	350	350
52223 Training	7,974	8,340	7,700	7,690	7,890	7,800
52224 Vehicle Insurance	720	0	0	0	0	0
52226 Office Equip. Mtnce.	4,413	5,450	5,070	7,500	7,800	7,800
52229 Postage	27,886	31,000	31,000	2,400	2,400	2,400
52230 Telephone	42,115	43,200	42,700	43,300	43,950	44,000
52231 Copy Expense	21,870	28,300	25,000	25,000	25,000	25,000
52234 Dues & Subscriptions	550	825	550	1,875	9,675	9,775
52253 Consultant	6,660	11,500	8,000	19,000	14,060	29,060
52255 Software Maintenance	39,743	50,650	48,000	89,425	67,725	41,500
52257 GIS	19,863	20,000	19,863	20,000	20,000	20,000
52261 Liability Insurance	7,137	19,278	19,870	20,797	20,797	20,797
52263 Property Insurance	9,589	28,797	27,983	29,768	29,768	29,768
Subtotal	351,121	347,690	355,836	387,105	369,415	358,250
Commodities						
53313 Auto Gas & Oil	34	0	0	0	0	0
53314 Office Supplies	988	950	900	950	950	950
53315 Printed Materials	138	2,200	750	1,000	650	1,100
53317 Operating Supplies	3,311	10,300	3,000	4,000	4,000	4,000
53350 Small Equipment	119	700	150	200	200	200
53380 Vending Mach.Supplies	1,356	1,500	1,200	1,500	1,500	1,500
Subtotal	5,946	15,650	6,000	7,650	7,300	7,750
Capital Outlay						
54412 Other Equipment	18,577	21,850	21,800	27,650	18,000	138,000
54413 Computer Equipment	219	0	0	1,500	8,000	3,500
54422 Installment Cap. Acquis.	21,050	21,050	21,050	0	0	0
57499 Contingency	15,570	0	30,000	0	0	0
Subtotal	55,416	42,900	72,850	29,150	26,000	141,500
Totals	\$ 783,620	\$ 771,830	\$ 794,700	\$ 803,407	\$ 788,206	\$ 898,198
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			Revised	Estimated	Proposed		
		Actual	Budget	Expenditures	Budget	Projected	Projected
Acct. #	Description	FY 10-11	FY 11-12	FY 11-12	FY 12-13	FY 13-14	FY 14-15
Acct. n	Description	111011		11111	111210		111115
Salaries d	& Wages						
	Personal Services	\$ 6,317,111	\$ 6,245,583	\$ 6,159,456	\$ 6,181,882	\$ 6,224,196	\$ 6,253,984
	Court Time	117,146	152,807	132,013	138,500	142,650	146,815
	Overtime	499,620	550,000	550,000	554,200	570,760	587,815
51111	Group Insurance	1,021,232	1,147,480	1,086,480	1,188,743	1,287,314	1,395,081
51112	IMRF	157,619	146,902	134,480	152,172	164,649	172,932
51113	FICA	501,806	474,396	499,816	470,932	474,417	476,943
51114	Workers Comp.	277,914	193,001	183,780	209,949	209,949	209,949
51116	Trsfer-Pol.Pens.	1,256,813	1,434,572	1,434,572	1,474,398	1,621,838	1,784,022
;	Subtotal	10,149,261	10,344,741	10,180,597	10,370,776	10,695,773	11,027,541
	ual Services						
	Crossing Guards	116,695	99,988	113,000	20,000	0	0
	Auto Mtnce.&Rpr	297,387	228,154	199,584	213,469	210,927	199,500
	Meetings	325	2,400	775	1,890	2,145	2,145
	Training	45,810	54,525	38,900	63,175	56,250	51,455
	Vehicle Insur.	32,330	28,339	28,375	30,529	30,529	30,529
	Office Equip. Mtn	6,721	9,560	7,952	9,476	7,484	10,032
	Radio Mtnce.	12,970	1,340	1,185	0	0	500
	Telephone	27,610	31,730	24,273	33,000	34,000	35,000
	Dues & Subscrpt.	21,814	16,293	15,938	16,526	18,034	18,384
	Mgmt. Physicals	1,640	2,129	1,900	2,943	700	400
52239 ]	-	2,700	2,700	2,700	4,200	5,750	5,750
52243 ]		348	144	603	482	490	495
	Mtnce. & Rpr.	3,358	3,500	3,500	3,600	3,700	3,800
	Gen'l Comm.	568,640	566,494 3,300	566,494	583,622	612,662	624,915
	Data Processing  Animal Control	2,750 1,925	3,300	3,000 2,280	3,300 3,600	3,400 3,600	3,400
	Consultant	250	3,300	2,280	3,000	3,000	3,700 0
	Software Mtnce.	5,681	21,565	10,889	19,355	19,893	20,711
	ATLE-Ser. Fee	204,156	21,303	175,000	210,000	216,300	222,789
	ATLE-Ser. Fee ATLE-Legal Adjd	1,906	3,000	2,926	3,600	3,600	4,200
	Subtotal	1,355,016	1,288,461	1,199,274	1,222,767	1,229,464	1,237,705
	Subtotai	1,555,010	1,200,401	1,177,274	1,222,707	1,227,404	1,237,703
Commod	ities						
	Auto Gas & Oil	136,799	182,798	191,535	189,684	201,875	215,499
	Office Supplies	10,599	9,130	5,450	9,500	9,785	10,078
	Printed Materials	5,251	11,500	7,556	6,400	6,650	6,650
	Operating Sup.	26,802	53,470	31,213	35,268	36,346	37,439
	Refer. Materials	921	2,600	1,100	3,500	1,700	1,700
	Ammunition	19,791	24,200	22,840	25,029	25,780	26,553
	Emergency Equip.	2,804	1,080	1,000	2,900	0	4,200
53324 T	Uniforms	26,013	81,025	35,668	87,422	84,803	79,267
53325 (	Community Rel.	11,355	13,360	11,500	15,875	16,325	16,675
53326 1	Prisoner Care	678	650	75	459	463	463

Acct. # Description	Actual FY 10-11	Revised Budget FY 11-12	Estimated Expenditures FY 11-12	Proposed Budget FY 12-13	Projected FY 13-14	Projected FY 14-15
53330 Invest. Fund	10,069	8,650	12,500	14,805	15,300	15,850
53350 Small Equipment	21,482	35,224	30,348	40,650	31,500	20,495
Subtotal	272,564	423,687	350,785	431,492	430,527	434,869
Capital Outlay						
54412 Other Equipment	80,243	102,825	94,307	56,100	65,250	33,175
54413 Computer Equip.	21,175	21,310	19,600	27,600	69,600	13,800
54415 Vehicles	52,960	159,150	141,000	169,950	162,150	126,300
54417 Radios	45,425	5,616	61,567	0	0	0
Subtotal	199,803	288,901	316,474	253,650	297,000	173,275
Totals	\$ 11,976,644	\$ 12,345,790	\$ 12,047,130	\$ 12,278,685	\$ 12,652,764	\$ 12,873,390

			Revised Estimated Proposed				
		Actual	Budget	Expenditures	Budget	Projected	Projected
Acct. #	Description	FY 10-11	FY 11-12	FY 11-12	FY 12-13	FY 12-14	FY 13-14
Salaries & \	_		0.000.000	<b>#</b> 010 000	Ф 0 <i>6</i> 7 401	m 067.401	e 067.401
	ersonal Services	\$ 998,791			\$ 867,401	\$ 867,401	\$ 867,401
	easonal Help	32,031	•	24,060	31,500	31,500	31,500
51109 C		92,580	· · ·	97,727	89,000	89,000	89,000
	Group Insurance	155,863	-	165,288	192,880	206,314	220,808
51112 II		133,217		127,510	142,803	154,514	162,285
51113 F		76,546	•	74,254	75,504	75,546	75,589
	Vorkers Comp.	49,509		32,562	38,636	38,636	38,636
S	ubtotal	1,538,537	1,384,913	1,431,401	1,437,724	1,462,911	1,485,219
Contractua	l Services						
52212 A	auto Maintenance & Repair	187,951	263,507	263,507	234,906	237,320	233,313
52222 N	<b>leetings</b>	0	150	100	150	150	150
52223 T	`raining	3,717	2,800	1,900	2,800	2,800	2,800
52224 V	ehicle Insurance	25,871	22,674	22,700	24,428	24,428	24,428
52226 C	Office Equip. Maintenance	157	300	0	0	0	0
52227 R	adio Maintenance	264	300	200	0	0	0
52230 T	'elephone	2,757	2,520	4,400	4,200	4,200	4,200
52231 C	Copy Expense	210	200	225	200	200	200
52234 D	Oues & Subscriptions	2,429	3,460	3,160	3,690	3,660	3,570
52243 P	aging	582	475	470	475	475	475
52244 B	ld. Maint. & Repair	41,690	43,000	43,000	86,800	23,000	78,000
52248 E	lectricity	5,164	5,000	4,600	5,000	5,000	5,000
52253 C	Consultants	15,840	0	2,484	0	0	0
52255 S	oftware Maintenance	569	650	400	400	6,410	6,420
52264 E	quipment Rental	0	3,200	6,400	6,200	6,200	6,200
52265 H	lauling	0	5,000	2,700	5,000	5,000	5,000
52266 S	now Removal	287,816	240,000	240,000	240,000	240,000	240,000
52267 U	Iniform Cleaning	1,615	0	600	0	0	0
52268 T	ree Maintenance	93,533	144,675	104,675	107,100	107,100	107,100
52269 N	Iosquito Abatement	39,402	56,250	52,521	72,490	76,125	79,920
52271 S	treet Light - Maintenance	14,697	15,000	12,000	15,000	15,000	15,000
	roperty Maintenance	70,830		104,000	230,400	230,400	230,400
	anitorial Services	7,485	7,500	7,500	7,500	7,500	7,500
52277 H	leating Gas	206	5,540	2,000	5,000	5,000	5,000
52281 E	AB Removal/Replacement	0	0	100,000	230,000	230,000	230,000
52286 P	avement Restoration	264,780	300,000	300,000	15,000	15,000	15,000
S	ubtotal	1,067,565	1,200,901	1,279,542	1,296,739	1,244,968	1,299,676
Commaditi	20						
Commoditie	uto Gas & Oil	41,767	53,763	51,569	60,287	64,162	68,491
	Office Supplies				2,800	2,200	2,800
		1,005 0			2,800	2,200	
	rinted Materials	1,587			1,700	1,700	0 1,700
	mall Tools	•	-		36,500	37,500	
53317 U	perating Supplies	34,598	35,400	30,000	30,300	37,300	38,500

Acct. #	Description	Actual FY 10-11	Revised Budget FY 11-12	Estimated Expenditures FY 11-12	Proposed Budget FY 12-13	Projected FY 12-14	Projected FY 13-14
53319	Maintenance Supplies	132	0	0	0	0	0
53324	Uniforms	3,427	6,655	6,000	7,020	7,020	7,020
53344	Street Signs	8,354	10,000	10,000	12,000	12,000	12,000
53350	Small Equipment	2,183	2,000	2,800	1,900	1,900	1,900
	Subtotal	93,053	111,068	111,499	122,207	126,482	132,411
Capital O	utlay						
54412	Other Equipment	0	18,000	18,191	43,000	180,500	95,000
54413	Computer Equipment	0	0	335	0	40,000	0
54415	Vehicles	0	140,000	151,127	184,000	84,000	64,000
54417	Radios	0	2,100	4,669	0	0	0
54422	Installment Loans	1,459	25,719	25,671	62,000	0	0
	Subtotal	1,459	185,819	199,993	289,000	304,500	159,000
	Totals	\$ 2,700,614	\$ 2,882,701	\$ 3,022,435	\$ 3,145,670	\$ 3,138,861	\$ 3,076,306

## Municipal Building Expenditures (01680000)

Acct. # / Description	Actual FY 10-11	Revised Budget FY 11-12	Estimated Expenditures FY 11-12	Proposed Budget FY 12-13	Projected FY 13-14	Projected FY 14-15
Salaries & Wages						
51102 Personal Services	\$ 139,414	\$ 135,354	\$ 135,354	\$ 135,354	\$ 135,354	\$ 135,354
51109 Overtime	528	1,500	600	750	750	750
51111 Group Insurance	29,446	35,529	35,529	37,854	41,201	44,874
51112 IMRF	17,185	18,078	17,900	20,252	21,913	23,015
51113 FICA	10,042	10,469	9,700	10,412	10,412	10,412
51114 Workers Comp.	6,208	4,489	4,262	4,781	4,781	4,781
Subtotal	202,823	205,419	203,345	209,403	214,411	219,186
Contractual Services						
52212 Auto Maintenance & Repair	3,876	5,255	5,255	5,058	4,975	4,905
52219 TC Maintenance	13,544	12,900	6,100	34,040	20,625	21,425
52223 Training	155	100	100	100	100	100
52224 Vehicle Insurance	1,433	1,256	1,258	1,354	1,354	1,354
52230 Telephone	551	600	600	600	600	625
52244 Maintenance and Repair	48,930	58,700	58,700	85,100	31,700	31,150
52248 Electricity	0	100	0	60	60	70
52264 Equipment Rental	195	100	0	100	100	100
52276 Janitorial Service	22,455	26,259	22,455	24,000	24,000	26,000
52277 Gas and Water	6,069	7,500	6,500	7,100	8,024	8,987
Subtotal	97,208	112,770	100,968	157,512	91,538	94,716
Commodities						
53313 Auto Gas & Oil	506	800	700	1,470	1,565	1,671
53319 Maintenance Supplies	6,460	9,000	6,500	6,500	6,800	7,000
53320 Janitorial Supplies	3,907	3,500	3,500	4,000	4,200	4,300
53324 Uniforms	343	700	400	400	750	450
53350 Small Equipment	22	500	200	500	500	500
53381 TC Supplies	1,721	6,500	2,600	3,000	3,250	3,500
Subtotal	12,959	21,000	13,900	15,870	17,065	17,421
Capital Outlay						
54412 Other Equipment	0	6,500	6,500	4,000	4,000	8,500
Subtotal	0	6,500	6,500	4,000	4,000	8,500
Totals	\$ 312,990	\$ 345,689	\$ 324,713	\$ 386,785	\$ 327,014	\$ 339,823

	Actual	Revised Budget	Estimated Expenses	Proposed Budget	Projected	Projected
Acct. #/Description	FY 10-11	FY 11-12	FY 11-12	FY 12-13	FY 13-14	FY 14-15
Salaries & Wages						
51102 Personal Services	\$ 280,944	\$ 266,151	\$ 244,000	\$ 237,508	\$ 237,508	\$ 237,508
51106 Seasonal Help	271	0	0	0	0	0
51109 Overtime	950	3,000	1,840	1,000	1,000	1,000
51111 Group Insurance	36,115	38,661	38,582	33,663	35,810	38,112
51112 IMRF	34,241	33,710	28,600	35,490	38,400	40,332
51113 FICA	18,613	20,248	16,500	18,107	18,125	18,144
51114 Workers Comp.	7,303	4,351	4,132	4,762	4,762	4,762
Subtotal	378,437	366,121	333,654	330,530	335,605	339,858
Contractual Services						
52212 Auto Maintenance & Repair	1,036	1,200	1,200	1,200	1,200	1,200
52223 Training	215	1,800	1,800	2,500	2,000	2,000
52224 Vehicle Insurance	1,434	1,256	1,258	1,354	1,354	1,354
52234 Dues & Subscriptions	1,530	0	1,550	1,580	1,610	1,550
52243 Paging	4	45	45	0	0	0
52244 Maintenance & Repair	8,020	3,000	5,000	5,000	5,000	5,000
52255 Software Maintenance	0	0	0	0	4,000	4,000
52264 Equipment Rental	641	540	450	540	<sup>´</sup> 540	540
52267 Uniform Cleaning	2,430	2,250	2,440	2,500	2,500	2,500
52284 Equipment Maintenance	3,585	3,500	3,200	3,500	2,650	4,600
Subtotal	18,895	13,591	17,363	19,014	21,694	23,584
Commodities						
53313 Auto Gas & Oil	568	550	1,200	1,470	1,565	1,671
53314 Office Supplies	120	395	200	150	150	150
53315 Printed Mateiral	0	400	316	400	0	400
53316 Tools	1,938	2,600	800	2,000	2,000	2,000
53317 Operating Supplies	7,826	5,300	5,300	5,500	5,500	5,500
53324 Uniforms	310	900	900	1,620	1,620	1,620
53341 Gas - Consumed	262,316	327,289	351,000	359,436	380,971	406,682
53343 Oil\Parts Consumed	106,216	95,000	70,000	80,000	80,000	80,000
53350 Small Equipment	1,194	2,500	1,000	1,200	1,200	1,200
53353 Outsourcing Services	22,429	30,000	25,000	30,000	30,000	30,000
53354 Parts Purchased	0	95,000	70,000	80,000	80,000	80,000
53355 Parts Purchased Contra	0	(95,000)	(70,000)	(80,000)	(80,000)	(80,000)
53356 Gas Purchased	0	327,289	351,000	359,436	380,971	406,682
53357 Gas Purchased Contra	0	(327,289)	(351,000)	(359,436)	(380,971)	(406,682)
53358 Allocation to other Depts	(746,718)	(852,346)	(814,726)	(848,320)	(875,305)	(892,665)
Subtotal	(343,801)	(387,412)	(359,010)	(366,544)	(372,299)	(363,442)
Capital Outlay						
54411 Other Equipment	0	7,700	7,993	2,000	15,000	0
54413 Computer Equipment	0	<sup>'</sup> 0	´ 0	15,000	0	0
Subtotal	0	7,700	7,993	17,000	15,000	0
Totals	53,531	-		-	-	-

The Transfers and Agreements program identifies various internal transfers or payments to third parties including transfers to provide funding to the Capital Projects Fund (when surpluses are available), transfers to the Geneva Crossing TIF Debt Service Fund as required by various debt covenants, and payments required under a sales tax sharing agreement.

#### Transfers & Agreements (01720000)

Acct. # / Description	Actual FY 10-11	Revised Budget FY 11-12	Estimated Expenditures FY 11-12	Proposed Budget FY 12-13	Projected FY 13-14	Projected FY 14-15
Contractual Services						
58205 Tfr. to Capital Projects Fund	0	0	0	275,000	0	0
58206 Lowes Sales Tax Reimb.	68,751	70,000	57,000	51,000	48,000	43,000
58208 Transfer to TIF Debt Serv.	212,763	130,000	118,000	120,000	120,000	120,000
Totals	\$ 281,514	\$ 200,000	\$ 175,000	\$ 446,000	\$ 168,000	\$ 163,000

# Administration Expenditures (01750000)

Acct. # / Description		Actual FY 10-11		Revised Budget Y 11-12	Estimated Expenditures FY 11-12		Proposed Budget FY 12-13		Projected FY 13-14		Projected FY 14-15	
Salaries & Wages	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Contractual Services												
52287 Summer in the Center		0		0		0		0		0		0
52288 Concert Series		15,271		15,000		15,452		16,000		16,000		16,000
52289 Octoberfest		0		0		0	0			0		0
52290 Multi-Cultural Event		0		0		0		0		0		0
52291 Misc events/activities		27,053		29,000		20,000		25,000		25,000		25,000
Subtotal		42,324		44,000		35,452		41,000		41,000		41,000
Commodities												
53302 Bricks		276		500		250		250		250		250
		276		500		250		250		250		250
Totals	\$	42,600	\$	44,500	\$	35,702	\$	41,250	\$	41,250	\$	41,250