

Village of Carol Stream

SPECIAL MEETING

**TUESDAY, FEBRUARY 21, 2012
6:00 P.M.**

**GREGORY J. BIELAWSKI MUNICIPAL CENTER
500 N. GARY AVENUE
CAROL STREAM, ILLINOIS 60188**

AGENDA

1. CALL TO ORDER
2. ATTENDANCE
3. PROPOSED FY12/13 VILLAGE BUDGET
4. UPDATE ON STRATEGIC GOAL PRIORITIZATION
5. OTHER BUSINESS
6. ADJOURNMENT



Village of Carol Stream

**FY 12/13
BUDGET WORKSHOP #3
February 21, 2012**

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**Village of Carol Stream
Proposed FY12/13 Annual Budget – Part 2 of 2
Beginning May 1, 2012**

- **Water & Sewer Fund**
 - Revenue Trends/Assumptions
 - Composition of Expenses
 - Capital Element (CIP)
- **Capital Improvement Program**
 - Capital Projects Fund
 - Motor Fuel Tax Fund
- **Geneva Crossing TIF Fund**
- **North Avenue Schmale Road TIF Fund**
- **Police Pension Fund**

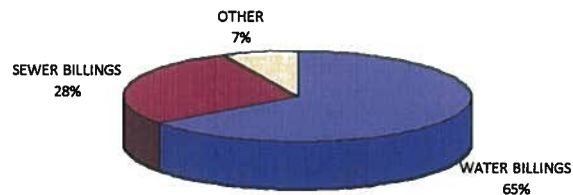
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Water & Sewer Fund

Village of Carol Stream Water & Sewer Budget FY12/13

- Enterprise fund - Supported by User Fees, not taxes.
- Rates need to cover the following costs:
 - **Water Operations**
 - Village staffing
 - General system maintenance
 - Purchase of Lake Michigan Water
 - **Water Capital**
 - New Extensions (e.g. SW Water Main)
 - Main replacements/rehabilitations
 - Other Infrastructure (reservoirs/pumping stns./SCADA)
 - **Sewer Operations**
 - WRC Operations Contract (treatment)
 - Village staffing
 - Collection System Maintenance
 - **Sewer Capital**
 - WRC Rehabilitations, Expansions
 - Infrastructure Rehab/Repl. - Mains/Lift Stns./"1/1"

Village of Carol Stream Water & Sewer Fund FY12/13



The "other" revenue category includes operating revenues such as penalties, shut-off notice revenue and meter sales, and non-operating revenues such as development-related revenues and interest income.

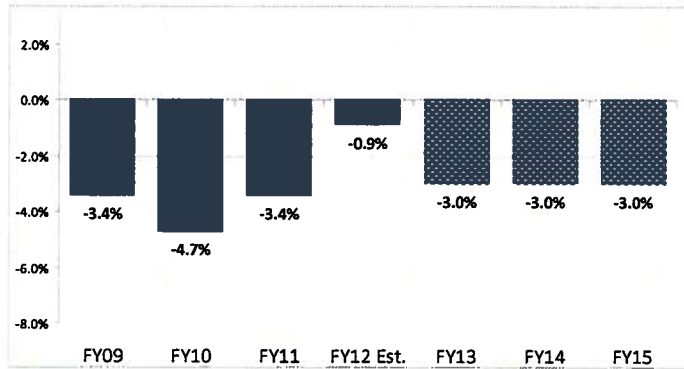
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Village of Carol Stream Water & Sewer Revenues FY12/13

- Revenues subject to variability based on billed consumption
- Expenses largely fixed however
 - **Staffing/Maintenance**
 - **WRC Operating Contract**
 - **Capital Needs**
- Largest true variable cost = Water Purchases (DWC)
 - **32% of total Fund Expenses (up from 22% last year).**
- So ... Decreases in billed consumption will naturally result in upward pressure on rates so that fixed costs are covered.
- Billed water consumption has declined in each of the past 4 years.
 - Sewer billings tied to water consumption, so negative impact on sewer side as well.

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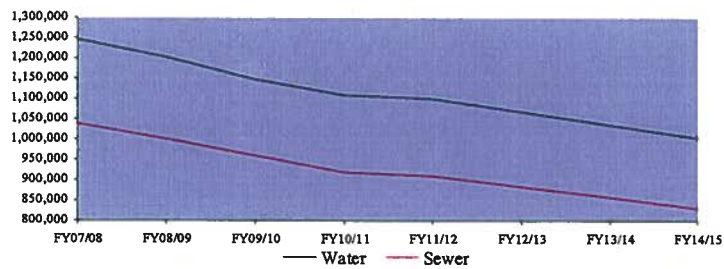
Village of Carol Stream Annual Change in Billed Water Consumption Last 4 Fiscal Years and Next 3 Projected



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Village of Carol Stream

WATER AND SEWER FUND BILLABLE CONSUMPTION 2008 - 2015

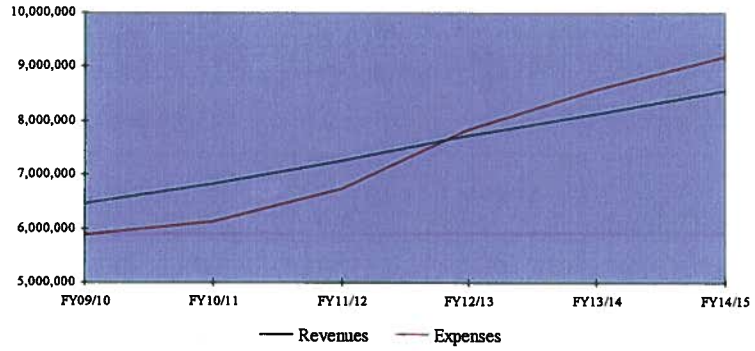


Sewer consumption is billed based on the amount of water used. Since the Wheaton Sanitary District provides service for the southern portion of the Village, the sewer usage to water usage ratio is approximately 83%.

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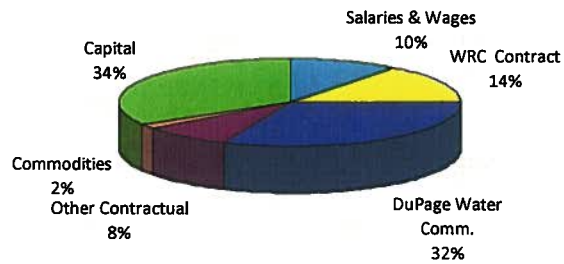
Village of Carol Stream

WATER AND SEWER FUND OPERATING REVENUES vs. OPERATING EXPENSES 2010 - 2015



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Village of Carol Stream Water & Sewer Fund Proposed Expenses by Category FY12/13



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**Village of Carol Stream
Draft Water & Sewer Fund Budget Expenditures
FY12/13 Proposed Compared to FY11/12 Budget**

	Actual FY10/11	Revised Budget FY11/12	Estimated FY11/12	Proposed Budget FY12/13	FY12/13 Proposed to FY11/12 Budget	
Salaries & Wages	979,795	1,189,314	1,038,513	1,208,214	18,900	1.6%
Contractual Services						
Water Commission	2,514,806	2,650,000	3,020,000	3,718,000	1,068,000	40.3%
WRC Contract	1,680,437	1,636,465	1,695,319	1,701,105	64,640	3.9%
All Other	826,042	885,975	849,556	978,508	92,533	10.4%
	5,021,285	5,172,440	5,564,875	6,397,613	1,225,173	23.7%
Commodities	117,155	216,245	141,335	234,429	18,184	8.4%
Capital Outlay	157,021	5,610,002	930,972	3,928,401	(1,681,601)	-30.0%
Total	<u>\$ 6,275,256</u>	<u>\$ 12,188,001</u>	<u>\$ 7,675,695</u>	<u>\$ 11,768,657</u>	<u>\$ 805,829</u>	<u>6.6%</u>

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**Village of Carol Stream
Water & Sewer Capital Summary
FY12/13**

Water System

SW Water Main Extension	\$ 2,006,000
Vehicle Replacements	215,000
Other Equipment	71,000
DWC Loan Interest - Riviera/Judith Water Main	12,751
	<u>\$ 2,304,751</u>

Sewer System

WRC Headworks Improvements	\$ 750,000
Sewer Vacuum/Flusher (VB authorized 9-19-11)	335,000
Sanitary Sewer Evaluation Study (SSES)	100,000
IEPA Loan P&I (2002 WRC Rehab)	428,650
Other Equipment	10,000
	<u>\$ 1,623,650</u>
Total Capital Improvement	<u>\$ 3,928,401</u>

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Village of Carol Stream Water & Sewer Rates FY12/13

- Future of water rates = ↑
 - Announced City of Chicago Rate Increases

January 1	2012	↑	25%
	2013	↑	15%
	2014	↑	15%
	2015	↑	15%
 - DWC sales tax of 0.25% going away by 2016.
- Carol Stream rate focus now calendar year based.
- FY12/13 and 3 year plan reflects Chicago and DWC rate schedules.
- Thus far, only passes-through added cost of water purchases.
 - Jan 1, 2012 increase = +\$0.69 = +\$4.83/mo. (7,000 gal. usage)
 - May need to begin looking at tweaking to fund future capital.
- NO increase in sewer rate reflected in 3 year plan (currently \$2.62/1,000).
 - May need to begin looking at tweaking to fund future capital.

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CAPITAL FUNDS

Motor Fuel Tax Fund (MFT) Capital Projects Fund

Village of Carol Stream

MOTOR FUEL TAX FUND

Detail

Acct # / Description	Actual FY 10/11	Revised Budget FY 11/12	Estimated FY 11/12	Budget FY 12/13	Planned FY 13/14	Planned FY 14/15	Planned FY 15-16	Planned FY 16-17
Revenue								
43207 MFF Allotments	\$ 1,030,598	\$ 1,048,000	\$ 989,000	\$ 989,000	\$ 979,000	\$ 969,000	\$ 959,000	\$ 950,000
43207 High Growth Cities	28,267	0	12,500	12,000	0	0	0	0
43207 Capital Bill Funding	176,912	0	177,000	0	0	0	0	0
46501 Interest Income	5,288	10,000	16,000	5,000	15,000	2,000	7,000	17,000
Total Revenue	\$ 1,241,065	\$ 1,058,000	\$ 1,194,500	\$ 1,006,000	\$ 994,000	\$ 971,000	\$ 2,351,436	\$ 967,000
Expenditures (06320000)								
Contractual Services								
52211 Fiberized Crack Filling	95,202	144,000	134,450	117,000	123,000	129,000	135,000	142,000
52244 Maintenance & Repair	3,355	2,950	2,950	3,000	3,030	3,060	3,091	3,122
52248 Electricity	61,426	61,750	60,000	60,000	60,600	61,206	61,818	62,436
Subtotal	159,983	208,700	197,400	180,000	186,630	193,266	199,909	207,558
Commodities								
Subtotal	293,487	303,800	247,100	302,000	305,020	308,071	311,152	314,263
Capital Outlay								
54460 Pavement Prev. Maint.	0	0	0	0	50,000	0	0	0
54470 Flexible Pavement Program	1,379,394	0	0	0	3,325,000	0	0	0
Subtotal	1,379,394	0	0	0	3,375,000	0	0	0
Total Expenditures	\$ 1,832,864	\$ 512,500	\$ 444,500	\$ 482,000	\$ 3,866,650	\$ 501,337	\$ 511,061	\$ 521,821
Net Increase / (Decrease)	(591,799)	545,500	750,000	524,000	(2,872,650)	469,663	454,939	445,179
Projected Year End Balance	\$ 1,824,555		\$ 2,574,555	\$ 3,098,555	\$ 225,905	\$ 695,568	\$ 1,150,507	\$ 1,595,686

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Village of Carol Stream

CAPITAL PROJECTS FUND

Detail

Acct. # / Description	Act FY 10/11	Revised Budget FY 11/12	Estimated FY 11/12	Proposed Budget FY 12/13	Projected FY 13/14	Projected FY 14/15
Total Revenue	\$ 2,050,284	\$ 1,832,000	\$ 1,306,523	\$ 1,223,500	\$ 247,000	\$ 446,000
Expenditures (11740000)						
Capital Outlay						
55486 Roadway System*	282,530	3,747,000	1,533,188	4,477,000	949,000	3,609,000
55487 Village Facilities	35,700	440,000	360,000	0	55,000	0
55488 Stormwater System*	313,640	151,000	612,991	393,000	40,000	0
55489 Miscellaneous	12,344	0	20,000	20,000	20,000	20,000
Total Expenses	\$ 644,214	\$ 4,338,000	\$ 2,526,179	\$ 4,890,000	\$ 1,064,000	\$ 3,629,000
Net Increase / (Decrease)	\$ 1,406,070	\$ (2,506,000)	\$ (1,219,656)	\$ (3,666,500)	\$ (817,000)	\$ (3,183,000)
Projected Year End Balance	19,041,250		\$ 17,821,594	\$ 14,155,094	\$ 13,338,094	\$ 10,155,094

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**Village of Carol Stream
Capital Projects Fund Summary
FY12/13**

Roadway System

Flexible Pavement Program	\$ 2,653,000	
Pavement Preventative Maintenance Program	410,000	
Fair Oaks Road Project	263,000	*
Indianwood Drive Project	280,000	
Kuhn Road Trail	212,000	*
West Branch Trail	139,000	*
Gary Avenue Multi-Use Path	100,000	*
Streetlight Replacement Program	350,000	*
GIS Utility System Update	<u>70,000</u>	
	\$ 4,477,000	

Stormwater System

Klein Creek Floodplain Buy-Out (4th Home)	\$ 309,000	*
Southeast Stormwater Study	<u>84,000</u>	
	\$ 393,000	

* partially or fully grant funded.

TIF FUNDS

**Geneva Crossing TIF
North Ave / Schmale Road TIF**

Village of Carol Stream

TAX INCREMENT FINANCING DISTRICT 2 GENEVA CROSSING

Revenues, Expenditures and Changes in Fund Balances

Acct. # / Description	Actual	Revised	Estimated	Proposed	Projected	Projected
	FY 10/11	Budget FY 11/12	FY 11/12	Budget FY 12/13	FY 13/14	FY 14/15
Beginning Balance, May 1	\$ 1,400,671	\$ 1,597,764	\$ 1,597,764	\$ 1,710,341	\$ 1,838,831	\$ 1,972,671
Revenues/Sources						
41101 Incremental Property Taxes	353,503	300,000	366,002	380,000	385,000	390,000
46501 Interest Income	486	500	150	100	100	100
49330 Transfer from General						
Corporate Fund	212,764	130,000	118,000	120,000	120,000	120,000
Total Revenues/Sources	566,753	430,500	484,152	500,100	505,100	510,100
Expenditures/Uses						
56290 Principal Retirement	210,000	220,000	220,000	230,000	240,000	255,000
56491 Interest and Fiscal Charges	156,660	147,735	147,735	138,110	127,760	116,960
52238 Legal Services	0	0	840	500	500	500
59292 Payment to Escrow Agent	3,000	3,000	3,000	3,000	3,000	3,000
Total Expenditures/Uses	369,660	370,735	371,575	371,610	371,260	375,460
Net Increase / (Decrease)	197,093	59,765	112,577	128,490	133,840	134,640
Ending Balance, April 30	\$ 1,597,764	\$ 1,657,529	\$ 1,710,341	\$ 1,838,831	\$ 1,972,671	\$ 2,107,311

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Village of Carol Stream

TAX INCREMENT FINANCING DISTRICT 2 GENEVA CROSSING

Future Debt Service

(GENEVA CROSSING PROJECT) SERIES 2005 DEBT SERVICE TO MATURITY

May 1, 2012

Fiscal	Principal	Interest	Total
Year			
FY13	\$ 230,000	\$ 138,110	\$ 368,110
FY14	240,000	127,760	367,760
FY15	255,000	116,960	371,960
FY16	265,000	105,230	370,230
FY17	280,000	92,775	372,775
FY18	290,000	79,615	369,615
FY19	305,000	65,695	370,695
FY20	320,000	50,750	370,750
FY21	340,000	34,750	374,750
FY22	355,000	17,750	372,750
	<u>\$ 2,880,000</u>	<u>\$ 829,395</u>	<u>\$ 3,709,395</u>

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Village of Carol Stream

**TAX INCREMENT FINANCING DISTRICT 3
NORTH AVENUE AND SCHMALE ROAD** **Revenues, Expenditures
and Changes in Fund Balances**

Acct. # / Description	Revised Budget FY 11/12	Estimated FY 11/12	Proposed Budget FY 12/13	Projected FY 13/14	Projected FY 14/15
Beginning Balance, May 1	\$ 0	\$ 0	\$ (30,000)	\$ (50,000)	\$ (50,000)
Revenues/Sources					
41101 Incremental Property Tax:	0	0	0	0	0
46501 Interest Income	0	0	0	0	0
Total Revenues/Sources	0	0	0	0	0
Expenditures/Uses					
52238 Legal Services	25,000	20,000	10,000	0	0
52253 Consultant	15,000	10,000	10,000	0	0
Total Expenditures/Uses	40,000	30,000	20,000	0	0
Net Increase / (Decrease)	(40,000)	(30,000)	(20,000)	0	0
Ending Balance, April 30	\$ (40,000)	\$ (30,000)	\$ (50,000)	\$ (50,000)	\$ (50,000)

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PENSION TRUST FUND

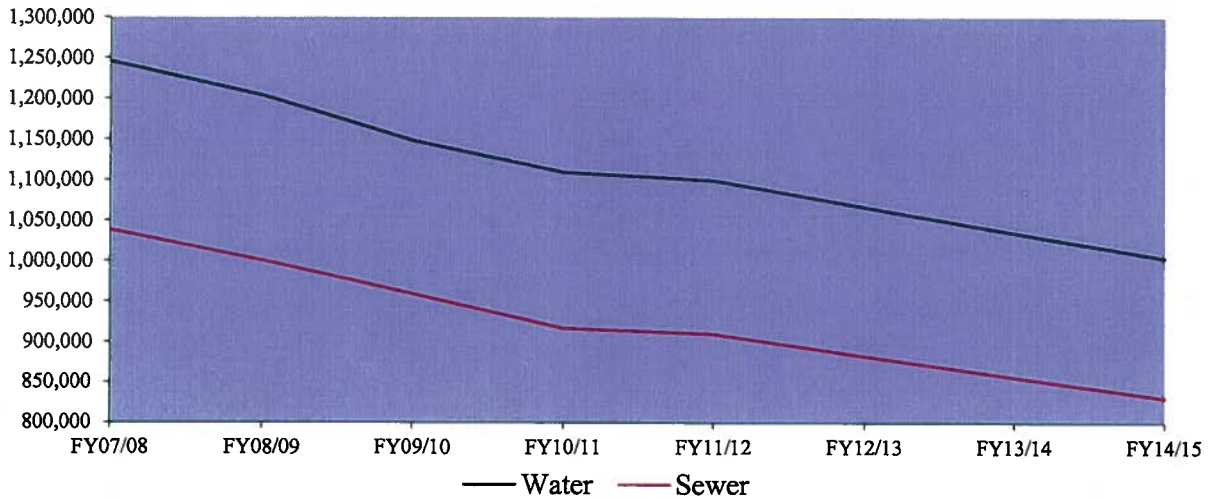
Carol Stream Police Pension Fund

Village of Carol Stream

POLICE PENSION FUND

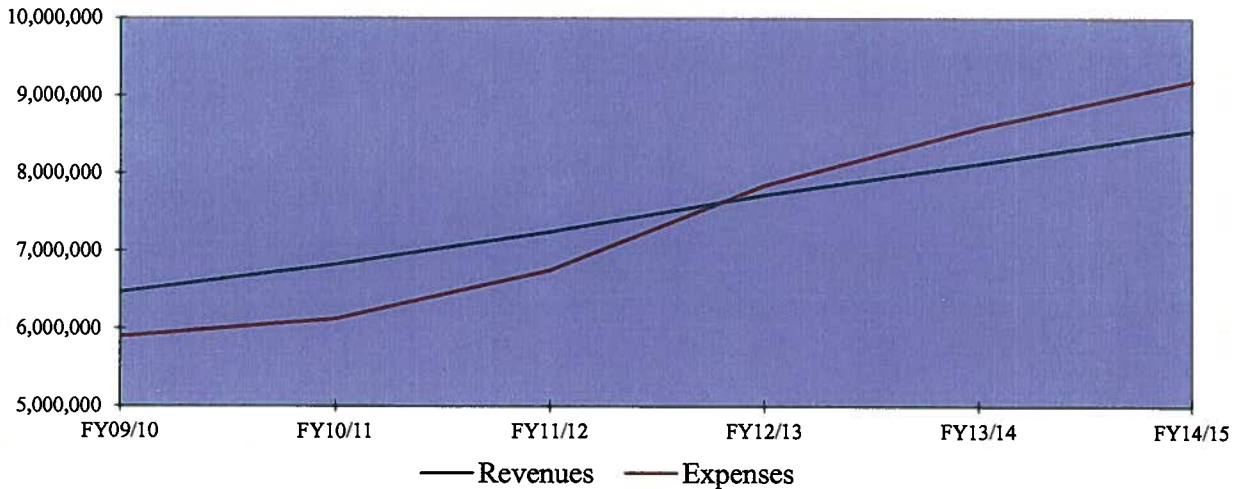
Acct. # / Description	Actual	Revised		Proposed		
	FY 10/11	Budget FY 11/12	Estimated FY 11/12	Budget FY 12/13	Projected FY 13/14	Projected FY 14/15
Revenue						
Employer Contribution	\$ 1,256,813	\$ 1,434,572	\$ 1,434,572	\$ 1,474,398	\$ 1,621,838	\$ 1,784,022
Employee Contributions	591,014	518,305	495,000	508,000	512,000	515,000
Investment Income	3,006,243	1,202,500	2,245,273	2,200,750	2,200,750	2,200,750
Total Revenue	\$ 4,794,070	\$ 3,155,377	\$ 4,174,845	\$ 4,183,148	\$ 4,334,588	\$ 4,499,772
Expenses						
Benefit Payments	1,231,668	1,650,000	1,319,500	1,585,500	1,785,500	1,985,500
Other Expenses	175,864	112,130	126,300	123,600	123,000	126,500
Total Expenses	\$ 1,407,532	\$ 1,762,130	\$ 1,445,800	\$ 1,709,100	\$ 1,908,500	\$ 2,112,000
Net Increase / (Decrease)	\$ 3,386,538	\$ 1,393,247	\$ 2,729,045	\$ 2,474,048	\$ 2,426,088	\$ 2,387,772

**WATER AND SEWER FUND
BILLABLE CONSUMPTION
2008 - 2015**



Sewer consumption is billed based on the amount of water used. Since the Wheaton Sanitary District provides service for the southern portion of the Village, the sewer usage to water usage ratio is approximately 83%.

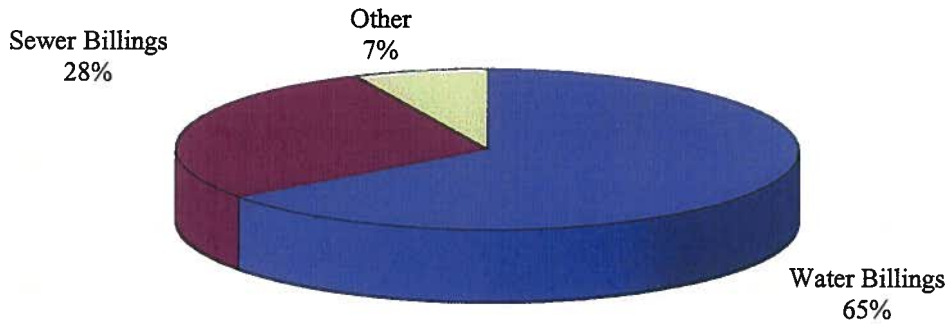
**WATER AND SEWER FUND
OPERATING REVENUES vs. OPERATING EXPENSES
2010 - 2015**



In addition to covering the day-to-day costs associated with the operations of the water and sewer systems, user rates are established to cover future capital expansion, rehabilitation and replacement of plant and infrastructure. An excess of total revenues over operating expenses is necessary to ensure timely reinvestment in capital improvements as needed.

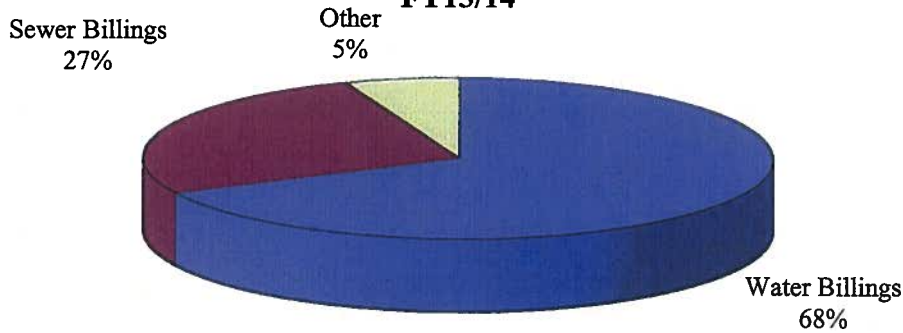
**WATER AND SEWER FUND
REVENUES
2013-2015**

FY12/13

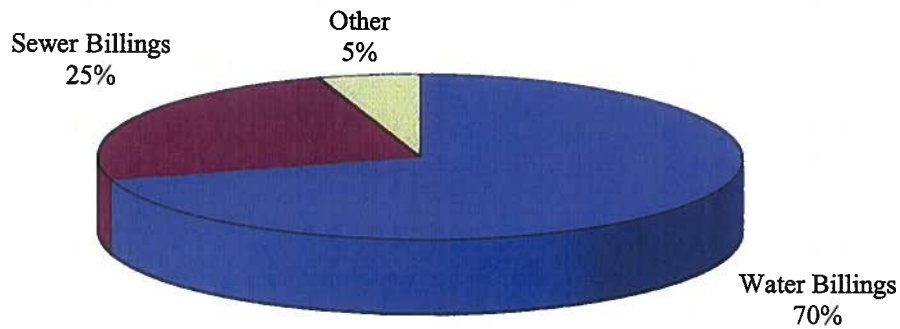


The "other" revenue category includes operating revenues such as penalties, shut-off notice revenue and meter sales, and non-operating revenues such as development-related revenues and interest income.

FY13/14



FY14/15



Village of Carol Stream

WATER AND SEWER FUND

Summary Revenues & Expenses

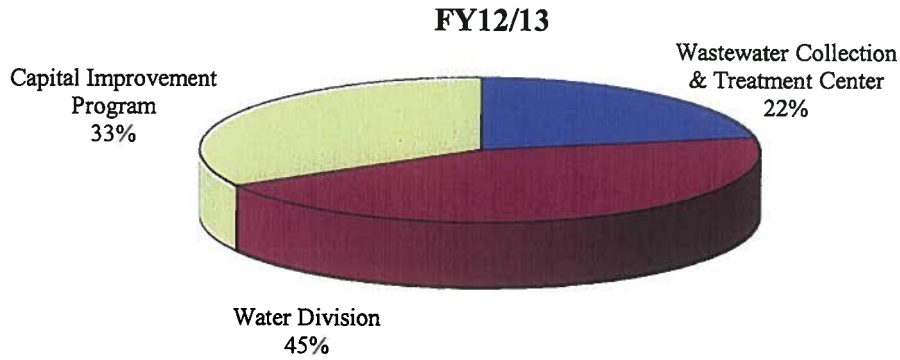
	Actual FY 10/11	Revised Budget FY 11/12	Estimated FY 11/12	Proposed Budget FY 12/13	Projected FY 13/14	Projected FY 14/15
REVENUES						
Operating Revenues	\$ 6,819,683	\$ 6,796,400	\$ 7,242,000	\$ 7,716,000	\$ 8,124,000	\$ 8,553,000
Non-Operating Revenues	471,583	394,670	375,422	401,751	326,815	284,834
Total Revenues	\$ 7,291,266	\$ 7,191,070	\$ 7,617,422	\$ 8,117,751	\$ 8,450,815	\$ 8,837,834
EXPENSES						
Operating Expenses						
Salaries & Wages	979,795	1,189,314	1,038,513	1,208,214	1,228,933	1,246,952
Contractual Services	5,021,285	5,172,440	5,564,875	6,397,613	7,126,359	7,709,648
Commodities	117,155	216,245	141,335	234,429	231,103	233,533
Total Operating Expenses	6,118,235	6,577,999	6,744,723	7,840,256	8,586,395	9,190,133
Net Income / (Loss)						
Before Capital	1,173,031	613,071	872,699	277,495	(135,580)	(352,299)
Capital Outlay						
Other Capital	51,251	607,002	633,972	1,072,401	723,465	488,484
Construction	105,770	5,003,000	297,000	2,856,000	1,152,000	2,085,000
Total Capital	157,021	5,610,002	930,972	3,928,401	1,875,465	2,573,484
Total Expenses	6,275,256	12,188,001	7,675,695	11,768,657	10,461,860	11,763,617
Fund Net Income / (Loss)	\$ 1,016,010	\$ (4,996,931)	\$ (58,273)	\$ (3,650,906)	\$ (2,011,045)	\$ (2,925,783)
Projected Cash Reserves (Reserved for Capital)	17,371,358		17,313,085	13,662,179	11,651,134	8,725,351

Village of Carol Stream
WATER AND SEWER FUND

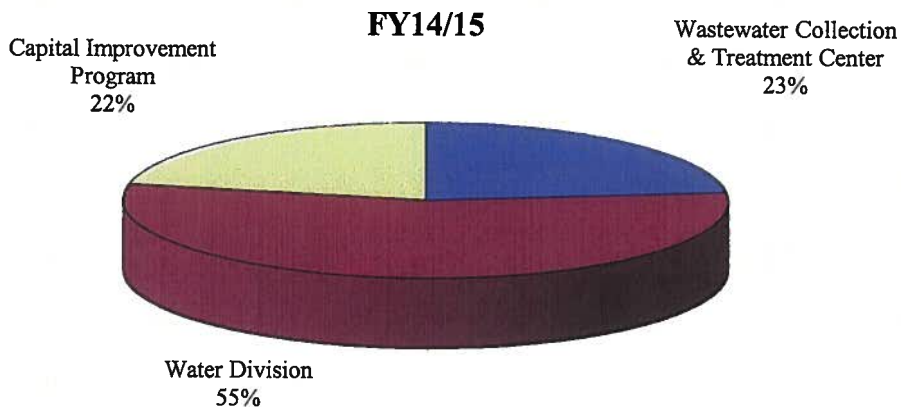
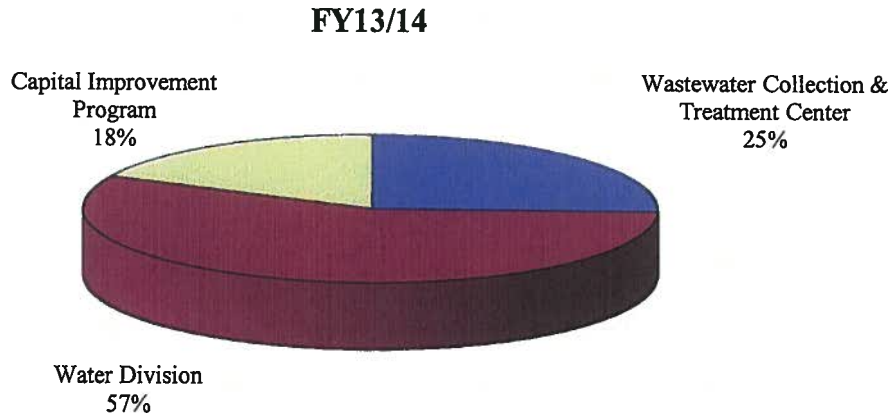
Revenues

Description	Actual FY 10/11	Revised Budget FY 11/12	Estimated Revenues FY 11/12	Proposed Budget FY 12/13	Projected FY 13/14	Projected FY 14/15
Operating Revenue						
44220 Water Billings	\$ 4,265,368	\$ 4,331,000	\$ 4,675,000	\$ 5,240,000	\$ 5,715,000	\$ 6,210,000
44221 Water Penalties	46,948	48,000	52,000	57,000	63,000	68,000
44225 Sewer Billings	2,391,583	2,307,000	2,400,000	2,310,000	2,240,000	2,175,000
44226 Sewer Penalties	34,243	32,000	35,000	32,000	31,000	30,000
44224 Meter Sales	15,521	12,900	15,000	12,000	10,000	5,000
47407 Miscellaneous Revenue	2,961	4,000	3,500	3,500	3,500	3,500
44255 Shut-off Notices/Admin. Fee	56,735	55,000	55,000	55,000	55,000	55,000
47406 Wheaton Sanitary Serv. Charge	6,324	6,500	6,500	6,500	6,500	6,500
Total Operating Revenue	6,819,683	6,796,400	7,242,000	7,716,000	8,124,000	8,553,000
Non-Operating Revenue						
43415 Intergovernment Grants	152,200	0	0	0	0	0
47517 Rental Income	153,654	163,000	156,000	159,000	162,000	165,000
44223 Connection Fee - Water	8,425	11,800	10,000	10,000	10,000	5,000
44227 Connection Fee - Sewer	6,580	9,400	10,000	10,000	10,000	5,000
44228 Expansion Fee	94,395	122,000	120,000	110,000	50,000	20,000
47411 Repayment from General Fund	1,459	25,719	25,671	62,000	0	0
47410 DPC Water Main Reimb.	12,751	12,751	12,751	12,751	60,815	59,834
46501 Interest Income	42,119	50,000	41,000	38,000	34,000	30,000
Total Non-Operating Revenue	471,583	394,670	375,422	401,751	326,815	284,834
Total Revenue	\$ 7,291,266	\$ 7,191,070	\$ 7,617,422	\$ 8,117,751	\$ 8,450,815	\$ 8,837,834

**WATER AND SEWER FUND
EXPENSES BY DIVISION
2013-2015**

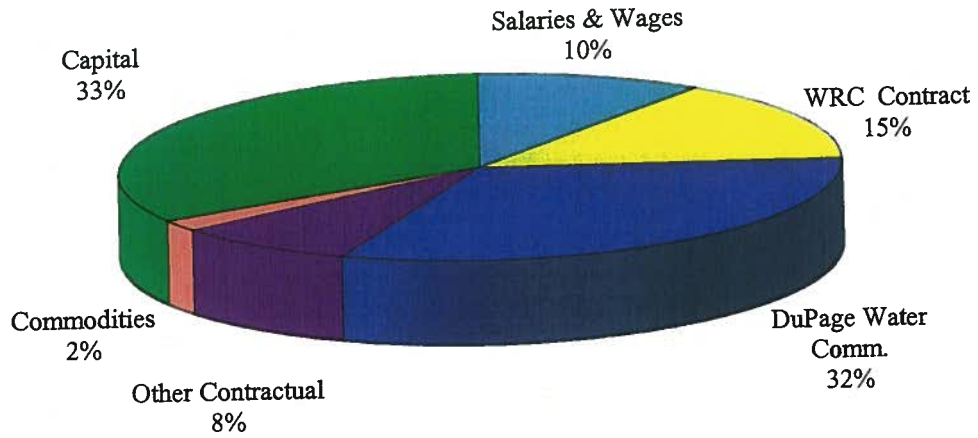


The largest operating expenditures within the Water and Sewer Fund are the purchase of Lake Michigan water which represents 70.7% of the water operating budget and the management contract for the Water Reclamation Center which is 65.8% of the sewer operating budget. Combined, they represent 69.1% of the total operating budget. The Capital Improvement Program (33%) includes the extension of water main into the unincorporated area southwest of the Village and rehabilitation projects at the Water Reclamation Center.

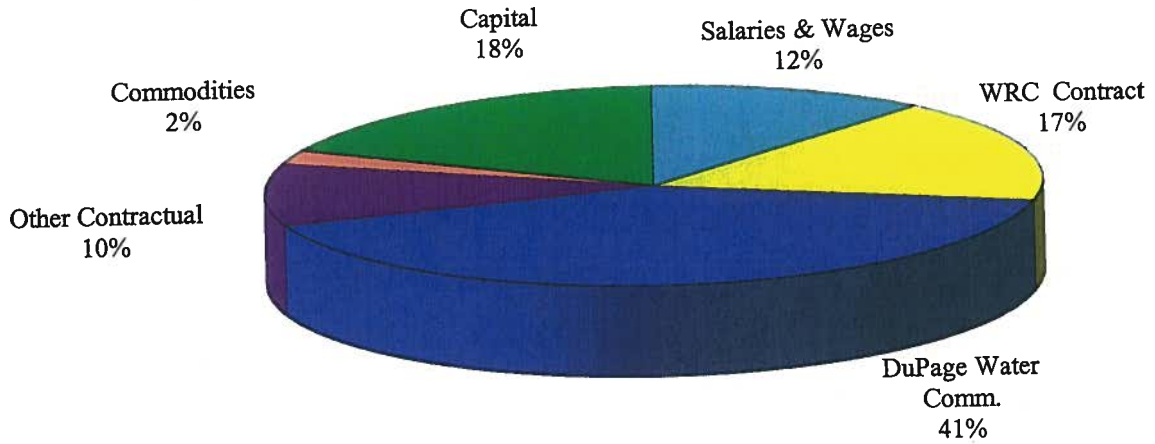


**WATER AND SEWER FUND
EXPENSES BY CLASS
2013-2015**

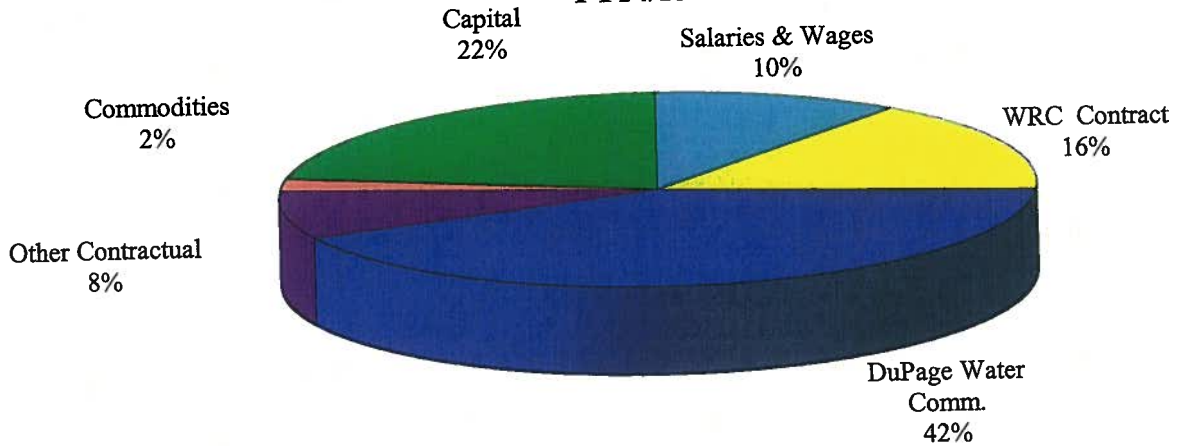
FY12/13



FY13/14



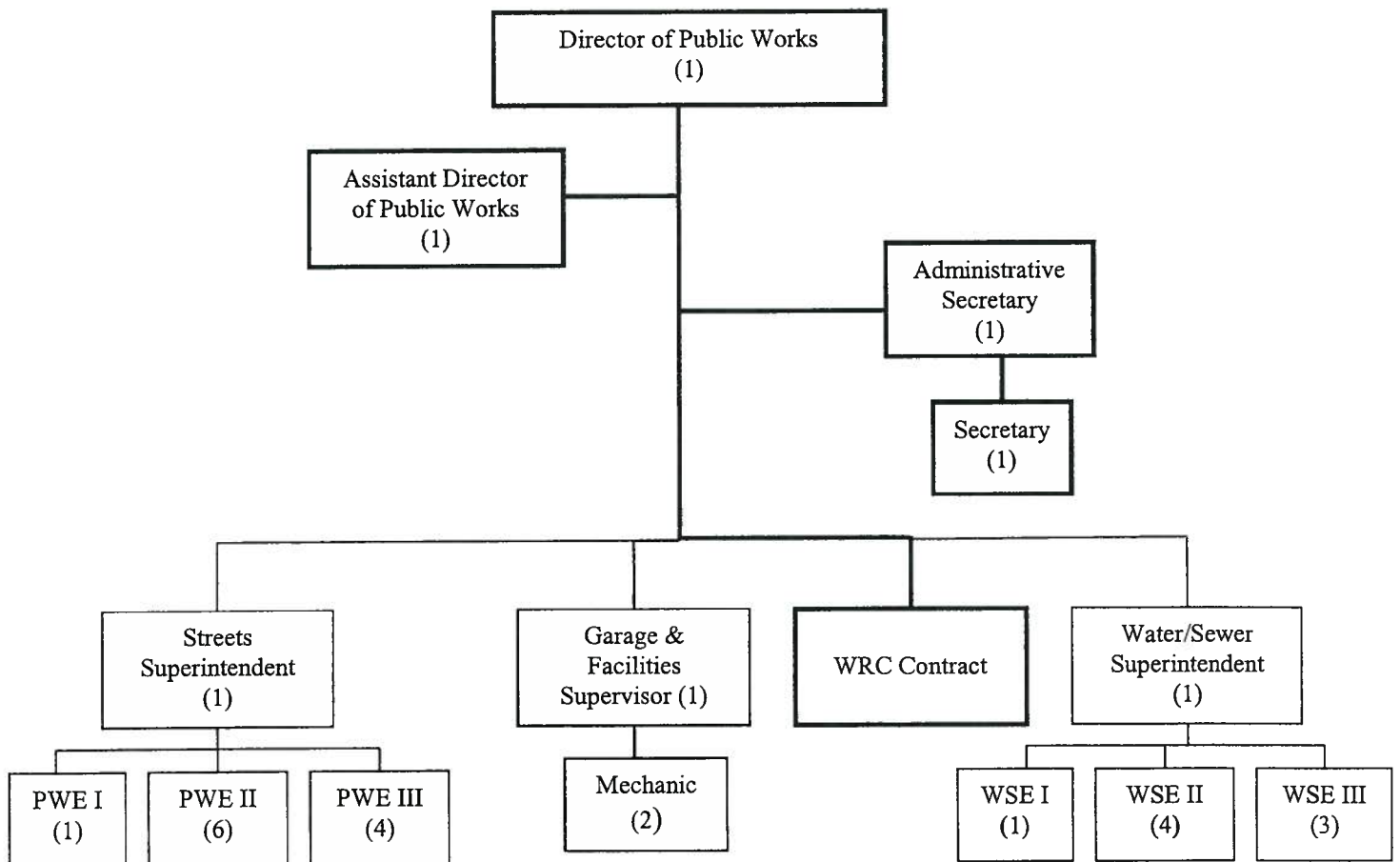
FY14/15



PERSONNEL SCHEDULE

	<u>Authorized 2010/11</u>	<u>Budget 2011/12</u>	<u>Proposed 2012/13</u>	<u>Projected 2013/14</u>	<u>Projected 2014/15</u>
Streets	16.5	16	16	16	16
Water/Sewer	9	9	9	9	9
Municipal Garage	4	3	3	3	3
Seasonal Employees	8	8	8	8	8

ORGANIZATIONAL CHART



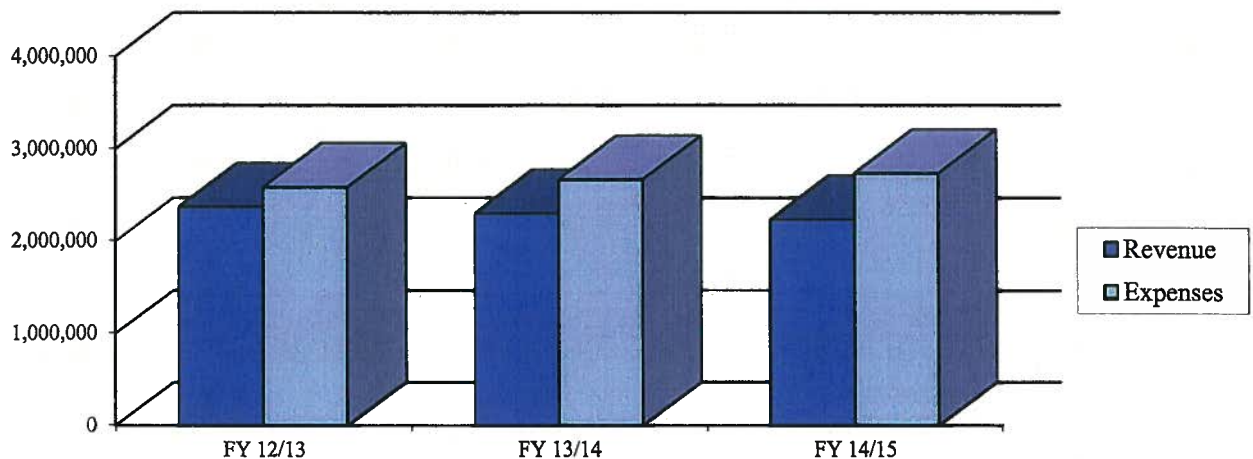
Note: The Public Works Director, for budgetary purposes, is included in the General Corporate Fund – Public Works Department and is shown here for organizational purposes only.

Village of Carol Stream
WATER AND SEWER FUND

Wastewater Collection & Treatment Center
Revenues & Expenses

Description	Actual FY 10/11	Revised Budget FY 11/12	Estimated FY 11/12	Proposed Budget FY 12/13	Projected FY 13/14	Projected FY 14/15
Operating Revenue						
Sewer Billings	\$ 2,391,583	\$ 2,307,000	\$ 2,400,000	\$ 2,310,000	\$ 2,240,000	\$ 2,175,000
Sewer Penalties	34,243	32,000	35,000	32,000	31,000	30,000
Miscellaneous Revenues	1,481	2,000	1,750	1,750	1,750	1,750
Shut-off Notice/Admin. Fee	28,368	27,500	27,500	27,500	27,500	27,500
Total Operating Revenue	2,455,675	2,368,500	2,464,250	2,371,250	2,300,250	2,234,250
Non-Operating Revenue						
Connection Fee - Sewer	6,580	9,400	10,000	10,000	10,000	5,000
Expansion Fee	47,198	61,000	60,000	55,000	25,000	10,000
Interest Income	21,060	25,000	20,500	19,000	17,000	15,000
Repayment from General Fund	730	12,860	12,836	31,000	0	0
Total Non-Oper. Revenue	75,568	108,260	103,336	115,000	52,000	30,000
Other Funding Sources						
Intergovernment Grants	152,200	0	0	0	0	0
Total Other Funding	152,200	0	0	0	0	0
Total Revenue	\$ 2,531,243	\$ 2,476,760	\$ 2,567,586	\$ 2,486,250	\$ 2,352,250	\$ 2,264,250
Expenses						
Wastewater Collection & Treatment Center	\$ 2,407,891	\$ 5,539,245	\$ 3,167,918	\$ 4,208,591	\$ 4,142,639	\$ 5,080,557
Total Expenses	\$ 2,407,891	\$ 5,539,245	\$ 3,167,918	\$ 4,208,591	\$ 4,142,639	\$ 5,080,557
Net Income	\$ 123,352	\$ (3,062,486)	\$ (600,333)	\$ (1,722,341)	\$ (1,790,389)	\$ (2,816,307)

OPERATING REVENUES vs. OPERATING EXPENSES 2013-2015



WATER AND SEWER FUND

PUBLIC WORKS

Wastewater Collection & Treatment Center – Summary Detail

EXPENSE

Acct. #/Description	Actual FY 10/11	Revised Budget FY 11/12	Estimated Expenses FY 11/12	Proposed Budget FY 12/13	Projected FY 13/14	Projected FY 14/15
Salaries & Wages						
51102 Personal Services	\$ 163,277	\$ 295,120	\$ 167,160	\$ 251,873	\$ 251,873	\$ 251,873
51106 Seasonal Help	206	0	0	0	0	0
51109 Overtime	7,135	8,000	8,000	6,000	6,000	6,000
51111 Group Insurance	23,090	69,697	69,697	53,105	56,221	59,537
51112 IMRF	20,459	39,559	22,200	38,669	41,840	43,944
51113 FICA	12,031	22,964	13,345	19,650	19,679	19,710
51114 Workers Comp.	1,789	6,232	6,422	4,641	4,641	4,641
51117 Compensated Absences	(184)	0	0	0	0	0
Subtotal	227,803	441,572	286,824	373,938	380,254	385,705
Contractual Services						
52212 Auto Maint. & Repair	15,135	15,765	15,755	24,448	24,722	24,304
52221 Utility Bill Processing	50,635	53,600	53,100	54,800	55,700	56,700
52222 Meetings	0	100	0	50	50	50
52223 Training	65	750	500	800	800	800
52224 Vehicle Insurance	750	657	659	708	708	708
52229 Postage	21,541	22,000	21,725	22,020	22,220	22,420
52230 Telephone	4,355	4,500	4,575	2,100	2,100	2,100
52231 Copy Expense	254	375	375	220	220	220
52234 Dues & Subscriptions	345	250	200	0	0	0
52237 Audit Fees	3,560	3,560	4,500	3,700	3,700	3,700
52238 Legal Fees	2,812	0	0	2,000	2,000	2,000
52240 Public Notices	0	100	0	0	0	0
52244 Maintenance and Repair	154,000	101,500	138,000	155,000	205,000	195,000
52248 Electricity	12,071	13,500	12,500	13,650	14,330	15,050
52253 Consultant	45,460	10,000	8,000	40,000	0	0
52255 Software Maintenance	4,867	5,200	5,100	5,400	5,600	5,900
52256 Banking Services	0	0	0	4,500	4,500	4,500
52261 Liability Insurance	6,627	17,901	18,451	19,312	19,312	19,312
52262 WRC Contract	1,680,437	1,636,465	1,695,319	1,701,105	1,768,299	1,838,147
52263 Property Insurance	7,728	15,663	16,144	17,219	17,219	17,219
52272 NPDES Permit Fee	31,789	31,800	31,500	31,400	31,400	31,400
52277 Heating Gas	1,128	1,620	1,250	1,500	1,500	1,500
52279 Lab Services	5,744	6,500	0	0	0	0
52280 Municipal Service Char	53,130	79,100	79,100	97,500	94,500	95,000
52297 Sewer System Maint.	16,620	30,000	0	0	0	0
Subtotal	2,119,053	2,050,906	2,106,753	2,197,432	2,273,880	2,336,030

WATER AND SEWER FUND

PUBLIC WORKS

Wastewater Collection & Treatment Center – Summary Detail

EXPENSE

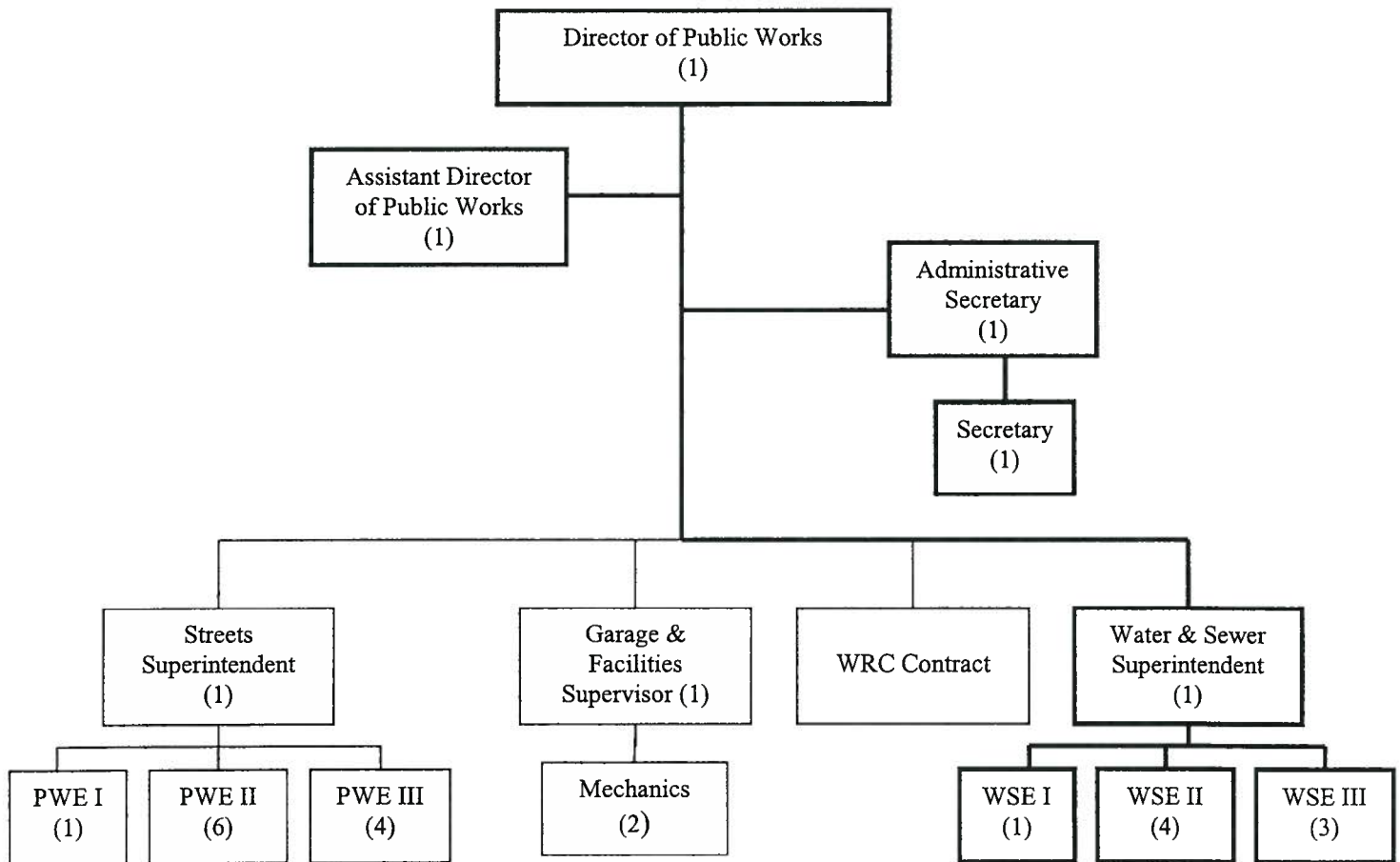
Acct. #/Description	Actual FY 10/11	Revised Budget FY 11/12	Estimated Expenses FY 11/12	Proposed Budget FY 12/13	Projected FY 13/14	Projected FY 14/15
Commodities						
53313 Auto Gas	3,126	5,216	4,035	4,411	4,695	5,012
53314 Office Supplies	0	100	0	0	0	0
53317 Operating Supplies	0	100	0	0	0	0
53324 Uniforms	0	0	0	2,160	2,160	2,160
53332 Sewer System Supplies	4,142	4,700	4,300	6,000	6,000	6,000
53350 Small Equipment	0	0	0	1,000	0	0
Subtotal	7,268	10,116	8,335	13,571	12,855	13,172
Capital Outlay						
54411 Office Equipment	0	0	2,995	0	0	0
54412 Other Equipment	0	0	29,360	10,000	0	0
54415 Vehicles	0	0	0	335,000	0	0
54480 Construction	53,767	2,538,000	235,000	850,000	1,047,000	1,917,000
56490 Loan Principal	0	310,821	310,821	318,860	327,107	335,568
56491 Loan Interest	0	117,830	117,830	109,790	101,543	93,082
58702 Transfer to Replacemen	0	70,000	70,000	0	0	0
Subtotal	53,767	3,036,651	766,006	1,623,650	1,475,650	2,345,650
Totals	\$ 2,407,891	\$ 5,539,245	\$ 3,167,918	\$ 4,208,591	\$ 4,142,639	\$ 5,080,557

Total Operating Costs \$ 2,354,124 \$ 2,502,594 \$ 2,401,912 \$ 2,584,941 \$ 2,666,989 \$ 2,734,907

PERSONNEL SCHEDULE

	Authorized 2010/11	Budget 2011/12	Proposed 2012/13	Projected 2013/14	Projected 2014/15
Streets	16.5	16	16	16	16
Water/Sewer	9	9	9	9	9
Municipal Garage	4	3	3	3	3
Seasonal Employees	8	8	8	8	8

ORGANIZATIONAL CHART



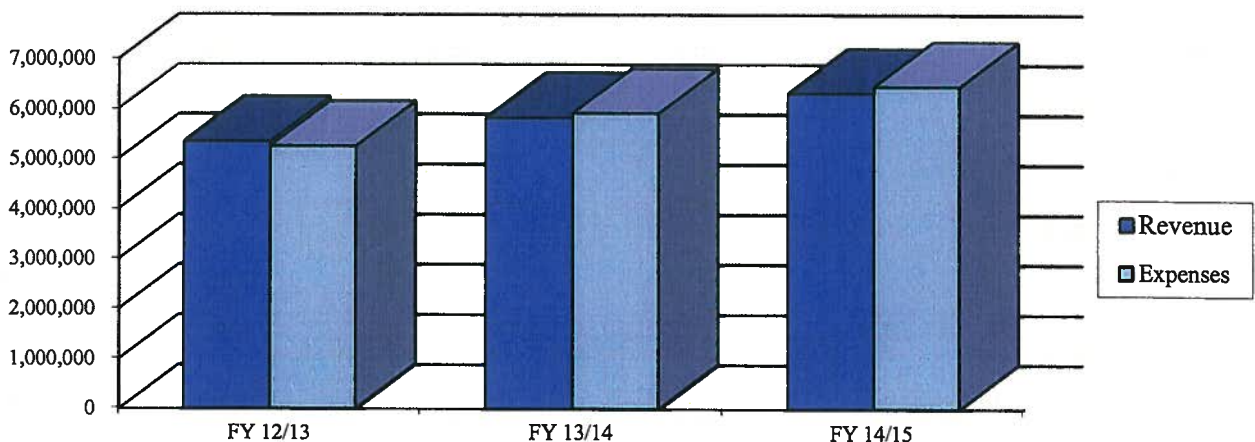
Village of Carol Stream

WATER AND SEWER FUND

Water Division Revenues & Expenses

Description	Actual FY 10/11	Revised Budget FY 11/12	Estimated FY 11/12	Proposed Budget FY 12/13	Projected FY 13/14	Projected FY 14/15
Operating Revenue						
Water Billings	\$ 4,265,368	\$ 4,331,000	\$ 4,675,000	\$ 5,240,000	\$ 5,715,000	\$ 6,210,000
Water Penalties	46,948	48,000	52,000	57,000	63,000	68,000
Meter Sales	15,521	12,900	15,000	12,000	10,000	5,000
Miscellaneous Revenues	1,481	2,000	1,750	1,750	1,750	1,750
Shut-off Notices/Admin. Fee	28,368	27,500	27,500	27,500	27,500	27,500
Wheaton Sanitary Ser. Charge	6,324	6,500	6,500	6,500	6,500	6,500
Total Operating Revenue	4,364,009	4,427,900	4,777,750	5,344,750	5,823,750	6,318,750
Non-Operating Revenue						
Rental Income	153,654	163,000	156,000	159,000	162,000	165,000
Connection Fee - Water	8,425	11,800	10,000	10,000	10,000	5,000
Expansion Fee	47,198	61,000	60,000	55,000	25,000	10,000
Interest Income	21,058	25,000	20,500	19,000	17,000	15,000
Repayment From General Fund	730	12,860	12,836	31,000	0	0
Total Non-Oper. Revenue	231,064	273,660	259,336	274,000	214,000	195,000
Other Funding Sources						
Intergovernment Grants	152,200	0	0	0	0	0
DPC Water Main Reimb	12,751	12,751	12,751	12,751	60,815	59,834
Total Other Funding Sources	164,951	12,751	12,751	12,751	60,815	59,834
Total Revenue	\$ 4,760,024	\$ 4,714,311	\$ 5,049,837	\$ 5,631,501	\$ 6,098,565	\$ 6,573,584
Expenses						
Water Division Expenses	\$ 3,867,365	\$ 6,648,756	\$ 4,507,777	\$ 7,560,066	\$ 6,319,221	\$ 6,683,060
Total Expenses	\$ 3,867,365	\$ 6,648,756	\$ 4,507,777	\$ 7,560,066	\$ 6,319,221	\$ 6,683,060
Net Income/(Loss)	\$ 892,659	\$ (1,934,446)	\$ 542,060	\$ (1,928,565)	\$ (220,656)	\$ (109,476)

OPERATING REVENUES vs. OPERATING EXPENSES 2013- 2015



WATER AND SEWER FUND

PUBLIC WORKS

Water Division – Summary Detail

		EXPENSE					
Acct.#	Description	Actual FY 10/11	Revised Budget FY 11/12	Estimated Expenses FY 11/12	Proposed Budget FY 12/13	Projected FY 13/14	Projected FY 14/15
Salaries & Wages							
51102	Personal Services	\$ 484,479	\$ 474,198	\$ 485,522	\$ 528,641	\$ 528,641	\$ 528,641
51106	Seasonal Help	3,078	3,780	4,323	3,780	3,780	3,780
51109	Overtime	31,698	41,500	40,775	41,000	41,000	41,000
51111	Group Insurance	139,177	112,226	112,226	121,556	128,979	136,901
51112	IMRF	67,481	67,611	61,410	84,762	91,712	96,327
51113	FICA	37,935	39,458	38,189	43,635	43,665	43,696
51114	Workers Comp.	19,523	8,969	9,244	10,902	10,902	10,902
51117	Compensated Absences	(36,068)	0	0	0	0	0
51118	OPEB Obligation	4,689	0	0	0	0	0
	Subtotal	751,992	747,742	751,689	834,276	848,679	861,247
Contractual Services							
52212	Auto Maint. & Repair	37,853	36,784	36,784	35,402	34,820	34,334
52215	Insurance Deductible	0	7,000	0	5,000	5,000	5,000
52221	Utility Bill Processing	50,635	53,600	53,100	54,800	55,700	56,700
52222	Meetings	0	100	50	250	250	250
52223	Training	320	850	850	1,250	1,250	1,250
52224	Vehicle Insurance	9,344	6,876	6,886	7,408	7,408	7,408
52229	Postage	21,671	22,200	21,720	21,970	22,170	22,370
52230	Telephone	23,770	26,840	29,300	3,720	3,720	3,720
52231	Copy Expense	0	100	100	100	100	100
52234	Dues & Subscriptions	195	610	360	950	980	980
52237	Audit Fees	3,560	3,560	3,600	3,600	3,700	3,700
52238	Legal Fees	4,161	0	3,000	4,000	4,000	4,000
52240	Public Notices/Information	1,554	2,000	1,600	2,000	2,000	2,000
52243	Paging	46	50	75	0	0	0
52244	Maintenance and Repair	47,981	63,200	41,000	42,700	42,700	37,700
52248	Electricity	75,932	66,000	63,000	69,000	72,450	76,075
52253	Consultant	4,960	9,000	7,500	35,000	97,000	0
52255	Software Maintenance	4,867	5,200	5,100	5,400	5,600	5,900
52256	Banking Services	0	0	0	4,500	4,500	4,500
52261	Liability Insurance	6,627	17,901	18,451	19,312	19,312	19,312
52263	Property Insurance	6,220	15,663	16,144	17,219	17,219	17,219
52264	Equipment Rental	1,249	500	500	500	500	500
52265	Hauling	0	5,000	5,000	5,000	5,000	5,000
52267	Uniform Cleaning	1,190	0	602	0	0	0
52272	Property Maintenance	1,816	1,800	1,600	1,400	1,400	1,400
52277	Heating Gas	756	1,400	1,000	1,000	1,000	1,000
52279	Lab Services	10,735	15,000	15,000	12,000	12,000	12,000
52280	Municipal Service Charge	53,130	79,100	79,100	97,500	94,500	95,000
52282	Meter Maintenance	18,854	20,000	20,000	20,000	20,000	20,000
52283	DuPage Water Commission	2,514,806	2,650,000	3,020,000	3,718,000	4,307,000	4,925,000
52284	Equipment Maintenance	0	1,200	1,700	1,200	1,200	1,200
52286	Pavement Restoration	0	10,000	5,000	10,000	10,000	10,000
	Subtotal	2,902,232	3,121,534	3,458,122	4,200,181	4,852,479	5,373,618

WATER AND SEWER FUND

PUBLIC WORKS

Water Division – Summary Detail

		EXPENSE					
Acct.#	Description	Actual FY 10/11	Revised Budget FY 11/12	Estimated Expenses FY 11/12	Proposed Budget FY 12/13	Projected FY 13/14	Projected FY 14/15
Commodities							
53313	Auto Gas	21,463	18,629	28,500	29,408	31,298	33,411
53314	Office Supplies	330	800	500	550	550	550
53315	Printed Materials	0	200	200	200	200	200
53316	Small Tools	1,641	1,500	1,500	2,000	1,500	1,500
53317	Operating Supplies	25,946	29,500	22,000	29,500	29,500	29,500
53324	Uniforms	2,599	4,500	4,300	2,700	2,700	2,700
53331	Chemicals	0	0	0	1,500	1,500	1,500
53333	Meters	56,207	150,000	75,000	150,000	150,000	150,000
53350	Small Equipment	1,701	1,000	1,000	5,000	1,000	1,000
	Subtotal	109,887	206,129	133,000	220,858	218,248	220,361
Capital Outlay							
54412	Other Equipment	0	16,200	15,000	71,000	30,000	0
54415	Vehicles	33,361	48,000	42,515	215,000	204,000	0
54417	Radios	152	1,400	2,700	0	0	0
54480	Construction	52,003	2,465,000	62,000	2,006,000	105,000	168,000
56490	Loan Principal (DWC)	0	0	0	0	49,044	49,044
56491	Loan Interest (DWC)	0	12,751	12,751	12,751	11,771	10,790
57499	Contingency	17,738	0	0	0	0	0
58702	Transfer to Replacement	0	30,000	30,000	0	0	0
	Subtotal	103,254	2,573,351	164,966	2,304,751	399,815	227,834
Totals		\$ 3,867,365	\$ 6,648,756	\$ 4,507,777	\$ 7,560,066	\$ 6,319,221	\$ 6,683,060
Total Operating Costs		\$ 3,764,111	\$ 4,075,405	\$ 4,342,811	\$ 5,255,315	\$ 5,919,406	\$ 6,455,226

Village of Carol Stream

CAPITAL PROJECTS FUND

Detail

Acct. # / Description	Actual FY 10/11	Revised Budget FY 11/12	Estimated FY 11/12	Proposed Budget FY 12/13	Projected FY 13/14	Projected FY 14/15
Revenues						
43637 Streetlight Grant	0	0	87,500	262,500	0	0
43640 Capital Grants	231,392	0	0	0	0	0
Thunderbird Bridge	0	0	100,000	0	0	0
Flood Buy-Outs	0	67,000	423,199	309,000	0	0
Tubeway Storm Lift	0	0	171,767	0	0	0
Fair Oaks Pavement	0	781,000	0	0	0	0
W. Branch Trail	0	226,000	141,600	93,000	85,000	121,000
Kuhn Road Trail	0	671,000	122,000	62,000	0	0
46501 Investment Income	217,514	87,000	40,000	0	0	0
47601 Developer Contribution	0	0	0	0	0	0
Park Dist - Flex Reim	0	0	40,691	0	0	0
Flood Buy-Outs	0	0	141,066	0	0	0
Fair Oaks Pavement	0	0	21,000	124,000	0	0
W. Branch Trail	0	0	17,700	23,000	87,000	275,000
Gary Ave Path	0	0	0	75,000	75,000	50,000
47407 Miscellaneous Revenue	1,601,378	0	0	0	0	0
49330 Tfrs. From Gen. Fund	0	0	0	275,000	0	0
Total Revenue	\$ 2,050,284	\$ 1,832,000	\$ 1,306,523	\$ 1,223,500	\$ 247,000	\$ 446,000
Expenditures (11740000)						
Capital Outlay						
55486 Roadway System*	282,530	3,747,000	1,533,188	4,477,000	949,000	3,609,000
55487 Village Facilities	35,700	440,000	360,000	0	55,000	0
55488 Stormwater System*	313,640	151,000	612,991	393,000	40,000	0
55489 Miscellaneous	12,344	0	20,000	20,000	20,000	20,000
Total Expenses	\$ 644,214	\$ 4,338,000	\$ 2,526,179	\$ 4,890,000	\$ 1,064,000	\$ 3,629,000
Net Increase / (Decrease)	\$ 1,406,070	\$ (2,506,000)	\$ (1,219,656)	\$ (3,666,500)	\$ (817,000)	\$ (3,183,000)
Projected Year End Balance	19,041,250		\$ 17,821,594	\$ 14,155,094	\$ 13,338,094	\$ 10,155,094

* See project details on following pages.

Village of Carol Stream

CAPITAL PROJECTS FUND

Project Detail

CAPITAL PROJECTS FUND REVENUES - FY12/13

43637 Streetlight Grant

Streetlight Replacement Program	The remaining 75% of the \$350,000 grant is expected to be received upon completion in FY12/13.	262,500
Total FY12/13 Streetlight Grant		\$ 262,500

43640 Capital Grants

Kuhn Road Trail	80% or \$62,000 of Phase III engineering services will be reimbursed by a CMAQ grant.	62,000
West Branch DuPage River Trail	80% of design fees to be reimbursed by the IDOT through ITEP Grant.	93,000
Klein Creek Flood Plain Structure Buy-Out	100% of costs to purchase and demolish a fourth flood-prone home will be covered through IEMA and DCEO CDBG program funding.	309,000
Total FY12/13 Capital Grants		\$ 464,000

47601 Developer Contribution

Fair Oaks Road Project	The Village will receive reimbursement from Wayne Twp Road District for 47% of its share of project costs, estimated to be \$109,000. The Village will also receive reimbursement of 47% of Phase III construction engineering costs estimated at \$15,000.	124,000
West Branch DuPage River Trail	10% of design fees to be reimbursed by the Wayne Twp Road District.	23,000
Gary Avenue Multi-Use Path	DuPage County will cover 75% of design study costs.	75,000
Total FY12/13 Developer Contributions		\$ 222,000

CAPITAL PROJECTS FUND EXPENDITURES - FY12/13

55486 Roadway System Improvements

Flexible Pavement Program	This is the Village's primary annual roadway construction program and includes resurfacing or reconstruction where necessary. The program also includes curb and gutter, sidewalk and driveway apron reconstruction or repairs as required based upon program criteria.	\$ 2,653,000
Pavement Preventative Maintenance Program	The pavement preventative maintenance program includes application of various restorative sealers and pavement rejuvenating agents to aid in extending the life of roadway surfaces. This program also includes spot pavement patching where needed.	410,000
Fair Oaks Road Project	Project was bid and will be supervised by IDOT at a bid price of \$773,000. Village share is 30% or \$232,000 to be invoiced by IDOT following project completion. Village 30% share to be allocated between Wayne Twp Road District (47%) and Village (53%). Amount budgeted also includes Phase III engineering services in the amount of \$31,000 , to be shared with the Wayne Twp Road District.	263,000
Indianwood Drive Project	Includes the replacement of 1,700 feet of pavement associated with the Armstrong Park Flood Control Project. As a part of this project, DuPage County will be constructing a 60" diameter siphon relief sewer along the center line of Indianwood Drive. The Village will maintain responsibility for the restoration of the roadway surface following the sewer installation.	280,000

Village of Carol Stream

CAPITAL PROJECTS FUND

Project Detail

Kuhn Road Trail	Project was bid and will be supervised by IDOT at a bid price of \$450,000. Village share is 30% or \$135,000 to be invoiced by IDOT following project completion. Amount budgeted also includes Phase III engineering services in the amount of \$77,000. 80% of Phase III engineering or \$62,000 will be recovered through a CMAQ grant.	212,000
West Branch DuPage River Trail	Additional design work anticipated for FY12/13 at \$139,000 with 20% Village match, 10% of which will be reimbursed by the Wayne Twp Road District.	139,000
Gary Avenue Multi-Use Path	Design study will begin in FY12/13 continuing into FY13/14	100,000
Streetlight Replacement Program	Program activity budgeted for FY12/13 will be covered 100% by a grant obtained from Representative Millner for replacement of approximately 115 deteriorating concrete streetlight poles with new aluminum poles and high efficiency LED bulbs and controllers.	350,000
GIS Utility System Update		70,000
Total FY12/13 Roadway System Improvements		\$ 4,477,000

55488 Stormwater System Improvements

Klein Creek Flood Plain Structure Buy-Out	Includes funding to purchase and demolish a fourth home and return the land to open space per FEMA and Hazard Mitigation Grant Program. 100% of costs will be covered through IEMA and DCEO CDBG program funding.	309,000
Southeast Stormwater Study	A storm water study will be performed to analyze the areas existing stormwater management facilities and identify improvements to reduce street and parking lot flooding.	84,000
Total FY12/13 Stormwater System Improvements		\$ 393,000

Village of Carol Stream

CAPITAL PROJECTS FUND

Project Detail

CAPITAL PROJECTS FUND REVENUES - FY13/14

Capital Grants

West Branch DuPage River Trail	80% of design fees to be reimbursed by the IDOT through ITEP Grant.	85,000
Total FY13/14 Capital Grants		\$ 85,000

Developer Contribution

West Branch DuPage River Trail	10% of design fees to be reimbursed by the Wayne Twp Road District (\$41,000) and DuPage County Forest Preserve District (\$46,000).	87,000
Gary Avenue Multi-Use Path	DuPage County will cover 75% of design study costs.	75,000
Total FY13/14 Developer Contributions		\$ 162,000

CAPITAL PROJECTS FUND EXPENDITURES - FY13/14

Roadway System Improvements

Flexible Pavement Program	The Flexible Pavement Program for the 2013 construction season will be funded from the Motor Fuel Tax Fund.	\$ -
Pavement Preventative Maintenance Program		378,000
Kuhn Road Pavement Rehabilitation	Engineering design work will begin in FY13/14 for pavement replacement from Lies Road to North Avenue in FY14/15.	52,000
Illini Bridge Deck Replacement	This project includes removal of existing roadway and Spancrete bridge deck and installing new cast-in-place deck and roadway surface. Engineering design is scheduled for FY13/14 with construction in FY14/15.	94,000
Gary Avenue Multi-Use Path		100,000
Streetlight Replacement Program		325,000
Total FY13/14 Roadway System Improvements		\$ 949,000

Village Facilities Improvements

Salt Dome Roof Replacement	Removal and replacement of salt dome roof which was first constructed in 1995.	\$ 55,000
Total FY13/14 Village Facilities Improvements		\$ 55,000

Stormwater System Improvements

Tubeway & Westgate Stormwater Study	A watershed and stormwater management facility study will be conducted to identify improvements to reduce flooding in the Rothbart Subdivision and to rehabilitate the existing detention basin.	\$ 40,000
Total FY13/14 Stormwater System Improvements		\$ 40,000

Village of Carol Stream

CAPITAL PROJECTS FUND

Project Detail

CAPITAL PROJECTS FUND REVENUES - FY14/15

Capital Grants

West Branch DuPage River Trail	80% of design fees to be reimbursed by the IDOT through ITEP Grant.	121,000
Total FY14/15 Capital Grants		\$ 121,000

Developer Contribution

West Branch DuPage River Trail	10% of design fees to be reimbursed by the Wayne Twp Road District (\$94,000) and DuPage County Forest Preserve District (\$181,000).	275,000
Gary Avenue Multi-Use Path	DuPage County will cover 75% of design study costs.	50,000
Total FY14/15 Developer Contributions		\$ 325,000

CAPITAL PROJECTS FUND EXPENDITURES - FY14/15

Roadway System Improvements

Flexible Pavement Program		\$ 2,452,000
Pavement Preventative Maintenance Program		447,000
Lies Road Pavement Rehabilitation	This project includes pavement replacement from Kuhn Road to County Farm Road. Design costs are scheduled for FY14/15 with construction budgeted in FY15/16.	27,000
Illini Bridge Deck Replacement	This project includes removal of existing roadway and Spancrete bridge deck and installing new cast-in-place deck and roadway surface.	608,000
Gary Avenue Multi-Use Path		75,000
Total FY14/15 Roadway System Improvements		\$ 3,609,000

Village of Carol Stream

MOTOR FUEL TAX FUND

Detail

Acct # / Description	Actual FY 10/11	Revised Budget FY 11/12	Estimated FY 11/12	Budget FY 12/13	Planned FY 13/14	Planned FY 14/15
Revenue						
43207 MFT Allotments	\$ 1,030,598	\$ 1,048,000	\$ 989,000	\$ 989,000	\$ 979,000	\$ 969,000
43207 High Growth Cities	28,267	0	12,500	12,000	0	0
43207 Capital Bill Funding	176,912	0	177,000	0	0	0
46501 Interest Income	5,288	10,000	16,000	5,000	15,000	2,000
Subtotal	1,241,065	1,058,000	1,194,500	1,006,000	994,000	971,000
Total Revenue	\$ 1,241,065	\$ 1,058,000	\$ 1,194,500	\$ 1,006,000	\$ 994,000	\$ 971,000
Expenditures (06320000)						
Contractual Services						
52211 Fiberized Crack Filling	95,202	144,000	134,450	117,000	123,000	129,000
52244 Maintenance & Repair	3,355	2,950	2,950	3,000	3,030	3,060
52248 Electricity	61,426	61,750	60,000	60,000	60,600	61,206
Subtotal	159,983	208,700	197,400	180,000	186,630	193,266
Commodities						
53335 Salt	245,143	257,250	200,000	255,000	257,550	260,126
53336 Sand	2,841	4,000	2,000	3,000	3,030	3,060
53338 Concrete	8,462	7,800	7,800	8,500	8,585	8,671
53340 Materials	5,803	9,750	7,500	9,500	9,595	9,691
53344 Street Signs	13,583	9,200	14,000	10,000	10,100	10,201
53345 Street Light Supplies	11,662	9,800	9,800	10,000	10,100	10,201
53347 CA-6	5,993	6,000	6,000	6,000	6,060	6,121
Subtotal	293,487	303,800	247,100	302,000	305,020	308,071
Capital Outlay						
54460 Pavement Prev. Maint.	0	0	0	0	50,000	0
54470 Flexible Pavement Program	1,379,394	0	0	0	3,325,000	0
Subtotal	1,379,394	0	0	0	3,375,000	0
Total Expenditures	\$ 1,832,864	\$ 512,500	\$ 444,500	\$ 482,000	\$ 3,866,650	\$ 501,337
Net Increase / (Decrease)	(591,799)	545,500	750,000	524,000	(2,872,650)	469,663
Projected Year End						
Balance	\$ 1,824,555		\$ 2,574,555	\$ 3,098,555	\$ 225,905	\$ 695,568

Village of Carol Stream

POLICE PENSION FUND

Detail

Acct. # / Description	Actual FY 10/11	Revised Budget FY 11/12	Estimated FY 11/12	Proposed Budget FY 12/13	Projected FY 13/14	Projected FY 14/15
Revenues						
49330 Employer Contribution	\$ 1,256,813	\$ 1,434,572	\$ 1,434,572	\$ 1,474,398	\$ 1,621,838	\$ 1,784,022
47333 Employee Contribution	531,014	518,305	495,000	508,000	512,000	515,000
46504 Investment Income - Gov. Secur.	345,131	400,000	350,000	400,000	400,000	400,000
46506 Investment Income - IL Funds	1,294	2,000	500	500	500	500
46505 Investment Income - FNMA's	12,586	0	0	0	0	0
46508 Investment Income - Banks	487	500	250	250	250	250
46510 Appreciation - Separate Acct.	1,881,747	600,000	1,000,000	1,150,000	1,150,000	1,150,000
46502 Gain/(Loss)	668,105	200,000	750,000	650,000	650,000	650,000
47334 Contributions - Prior Years	0	0	49,453	0	0	0
47335 Repayment of Refunds	10,710	0	0	0	0	0
47336 Interest From Members	86,173	0	42,304	0	0	0
47337 Portability Transfers In	0	0	52,766	0	0	0
47407 Miscellaneous Revenue	10	0	0	0	0	0
Total Revenue	\$ 4,794,070	\$ 3,155,377	\$ 4,174,845	\$ 4,183,148	\$ 4,334,588	\$ 4,499,772
Expenses						
Contractual Services						
52222 Meetings	3,322	4,500	4,500	4,500	4,500	4,500
52234 Dues & Subscriptions	925	950	1,000	1,000	1,100	1,200
52238 Legal Fees	394	750	10,000	5,000	2,000	2,000
52256 Banking Services	2,704	2,700	4,500	5,000	5,000	5,000
52259 Accounting Services	8,250	12,000	12,000	12,000	12,000	12,000
52292 Management Fee	74,288	82,880	85,000	87,000	89,000	92,000
52293 Bonding & Insurance	2,939	3,100	3,100	3,200	3,300	3,500
52294 Secretary Services	360	250	500	500	500	500
Subtotal	93,182	107,130	120,600	118,200	117,400	120,700
Other Expenses						
57473 Retirement Pensions	1,146,189	1,625,000	1,234,000	1,500,000	1,700,000	1,900,000
57474 State Filing Fee	4,764	5,000	5,268	5,400	5,600	5,800
57475 Contribution Refunds	0	0	432	0	0	0
57476 Disability Pensions	11,580	25,000	0	0	0	0
57477 Transfer to Other Fund	77,918	0	0	0	0	0
57478 Surviving Spouse Pension	73,899	0	85,500	85,500	85,500	85,500
Subtotal	1,314,350	1,655,000	1,325,200	1,590,900	1,791,100	1,991,300
Total Expenses	\$ 1,407,532	\$ 1,762,130	\$ 1,445,800	\$ 1,709,100	\$ 1,908,500	\$ 2,112,000
Net Increase / (Decrease)	\$ 3,386,538	\$ 1,393,247	\$ 2,729,045	\$ 2,474,048	\$ 2,426,088	\$ 2,387,772

Village of Carol Stream

TAX INCREMENT FINANCING DISTRICT 2 GENEVA CROSSING

Revenues, Expenditures and Changes in Fund Balances

The Tax Increment Financing (TIF) District - Geneva Crossing Debt Service Fund was set up in 1997 to retire the \$4.8 million in bonds that were issued for the Geneva Crossing Tax Increment Financing District. In 2005, this issue was refinanced to take advantage of the favorable interest rate environment. This shopping center is anchored by a 71,000 square foot Dominick's Finer Foods grocery store.

Acct. # / Description	Actual FY 10/11	Revised	Estimated FY 11/12	Proposed	Projected FY 13/14	Projected FY 14/15
		Budget FY 11/12		Budget FY 12/13		
Beginning Balance, May 1	\$ 1,400,671	\$ 1,597,764	\$ 1,597,764	\$ 1,710,341	\$ 1,838,831	\$ 1,972,671
Revenues/Sources						
41101 Incremental Property Tax	353,503	300,000	366,002	380,000	385,000	390,000
46501 Interest Income	486	500	150	100	100	100
49330 Transfer from General Corporate Fund	212,764	130,000	118,000	120,000	120,000	120,000
Total Revenues/Sources	566,753	430,500	484,152	500,100	505,100	510,100
Expenditures/Uses						
56290 Principal Retirement	210,000	220,000	220,000	230,000	240,000	255,000
56491 Interest and Fiscal Charges	156,660	147,735	147,735	138,110	127,760	116,960
52238 Legal Services	0	0	840	500	500	500
59292 Payment to Escrow Agent	3,000	3,000	3,000	3,000	3,000	3,000
Total Expenditures/Uses	369,660	370,735	371,575	371,610	371,260	375,460
Net Increase / (Decrease)	197,093	59,765	112,577	128,490	133,840	134,640
Ending Balance, April 30	\$ 1,597,764	\$ 1,657,529	\$ 1,710,341	\$ 1,838,831	\$ 1,972,671	\$ 2,107,311

Village of Carol Stream
TAX INCREMENT FINANCING DISTRICT 2
GENEVA CROSSING

Future Debt Service

(GENEVA CROSSING PROJECT) SERIES 2005
DEBT SERVICE TO MATURITY

May 1, 2012

Fiscal Year	Principal	Interest	Total
FY13	\$ 230,000	\$138,110	\$ 368,110
FY14	240,000	127,760	367,760
FY15	255,000	116,960	371,960
FY16	265,000	105,230	370,230
FY17	280,000	92,775	372,775
FY18	290,000	79,615	369,615
FY19	305,000	65,695	370,695
FY20	320,000	50,750	370,750
FY21	340,000	34,750	374,750
FY22	355,000	17,750	372,750
	<u>\$ 2,880,000</u>	<u>\$829,395</u>	<u>\$3,709,395</u>

Village of Carol Stream

TAX INCREMENT FINANCING DISTRICT 3 NORTH AVENUE AND SCHMALE ROAD

Revenues, Expenditures and Changes in Fund Balances

On December 5, 2011, having satisfied all of the requirements for TIF eligibility, the Village created the North Avenue and Schmale Road Tax Increment Financing District as a means to facilitate appropriate economic incentives for future development of this key entryway at the Village's eastern boundary.

No incremental property taxes are anticipated in the first year of the TIF. Eligible project costs incurred by the Village will be reimbursed at such time as redevelopment activities result in increases in assessed property values over the "frozen" pre-development values in 2010.

Acct. # / Description	Revised		Proposed			
	Actual FY 10/11	Budget FY 11/12	Estimated FY 11/12	Budget FY 12/13	Projected FY 13/14	Projected FY 14/15
Beginning Balance, May 1	\$ 0	\$ 0	\$ 0	\$ (30,000)	\$ (50,000)	\$ (50,000)
Revenues/Sources						
41101 Incremental Property Taxes	0	0	0	0	0	0
46501 Interest Income	0	0	0	0	0	0
Total Revenues/Sources	0	0	0	0	0	0
Expenditures/Uses						
52238 Legal Services	0	25,000	20,000	10,000	0	0
52253 Consultant	0	15,000	10,000	10,000	0	0
Total Expenditures/Uses	0	40,000	30,000	20,000	0	0
Net Increase / (Decrease)	0	(40,000)	(30,000)	(20,000)	0	0
Ending Balance, April 30	\$ 0	\$ (40,000)	\$ (30,000)	\$ (50,000)	\$ (50,000)	\$ (50,000)

Village of Carol Stream
INTER-DEPARTMENTAL MEMO

TO: Mayor & Trustees

FROM: Robert Mellor, Assistant Village Manager *R/m*

DATE: February 15, 2012

RE: Update on Village Goals

Attached for your review is the current list of prioritized Village goals. These goals were established at our strategic planning workshop in 2011. The Village Board asked staff to further refine the list into the top 10 or so goals. Staff was able to prioritize the goals based on the status of their completion. The attached list identifies each of the 58 goals ranked by the Village Board from greatest to least importance. The chart also provides an update on each goal and further breaks the goals down into 3 levels or tiers. **First Tier Goals** have been included in the proposed budget or are currently in the process of being completed. **Second Tier Goals** are ongoing and/or have been completed. **Third Tier Goals** are recommended for elimination or have been deferred beyond 1 year due to staffing or funding constraints. Please note that some of the lower priority goals maybe farther along in the completion process due to funding availability or the opportunity for the Village to partner with another organization to complete the goal. Unfortunately, some of the goals were identified for elimination or reconsideration at a later time, not because they were not important, but because of the unavailability of adequate staffing or funding.

So, what does this all mean? Staff has identified 34 (yellow & blue highlighted) of the original 58 goals (59%) which have either been completed or are in the process of being completed. Although our efforts have been focused on the prioritized list of goals established at the strategic planning workshop last year, we have also tried to incorporate comments and direction by the Village Board at workshops and meetings as we prioritized the goals at the staff level. The remaining 24 goals (gray highlighted) have not been formally programmed for completion. Staff will continue to work on completing the prioritized goals and feels it has made good progress toward completion of most of them.

This report is being presented to the Village Board for your consideration, discussion and comment at the next workshop on Tuesday February 21. Staff would appreciate hearing the Village Board's comments on our collective (Village Board & staff) efforts to complete the goals and whether we need to refocus our efforts on other goals. As we have done in prior years, the prioritized list of Village goals will be included in the proposed FY 2013 budget document.

Attachment

Cc: Joseph E. Breinig, Village Manager

Carol Stream Strategic Planning Overall Goal Ranking 10/10/11			Lead Department
GOAL	RANKING	STATUS	
Complete Armstrong Park stormwater reservoir project	2.1	In progress with partial completion in 2012 and final in 2013.	Engineering
Establish secure revenue source for capital needs incl. infrastructure, major equipment/facilities etc.	2.1	Review and prepare recommendations for updated reserve policies. Prepare new communications tools concerning reserve levels and analyze history to determine need for, and timing of additions to revenues to fund capital over our planning horizon (Feb, 2012). Prepare and propose development of separate equipment replacement fund (July, 2012)	Administration Finance
Develop an evaluation tool to measure/assess our current communication approaches/methods	2.4	Staff is working on a draft Communication/Marketing Plan document for future review and approval by the Mayor and Village Board that will include an evaluation section.	Administration
Develop a comprehensive stormwater plan to mitigate flooding and problem areas	3.0	Ongoing. Two studies and one project programmed.	Engineering
Complete SW water main project	3.3	In progress. Contract has been let and project scheduled for completion in 2012.	Engineering
Undertake succession planning strategies for senior management positions in the organization	3.3	Ongoing	ER All Departments
Work to facilitate/expedite the development of parcels at the corner of Gary Ave. and Lies Rd.	3.4	To be included in a broker event this summer 2012.	Administration CD
Develop, identify, and evaluate in the next 12-18 months a long-term funding source for infrastructure maintenance and repair (streets, water/sewer, facilities etc.)	3.4	See second goal (2.1) above. The proposed FY13 budget includes a recommendation to use fund balance to restore street maintenance funding to prior year levels.	Administration Finance Engineering PW
Add/reassign staff as appropriate when circumstances present themselves	3.4	Ongoing. Administration & Village Clerk Offices were restructured in 2011. Community Development was restructured in 2009 – 2010. Temp. Eng. Inspector added & assigned duties within the Dept.	All Departments
Continue to put policy/legislative pressure on County and General Assembly on stormwater programs, policies, regulations; press stormwater issues/assessments with the Corps of Engineers	3.9	Working with Senator Durbin, DMMC, DPC and IEPA officials to address multitude of storm water and environmental issues.	Engineering
Explore/consider more aggressive annexation strategies and policies	4.3	Ongoing.	Administration CD

Carol Stream Strategic Planning Overall Goal Ranking 10/10/11			
GOAL	RANKING	STATUS	Lead Department
Undertake an evaluation of our support services function in P.D. (possible re-design of units etc.)	4.3	Ongoing.	PD
Evaluate/monitor/make decisions on health care benefits for workforce as it relates to impact of National Health Care legislation	4.3	Ongoing	ER
Explore creation of a distressed property "management/intervention" program	4.9	Ongoing based on direction at 1/30/12 workshop. Included in FY13 proposed budget.	CD
Be prepared for/plan for new recruitment strategies in new realities of public employment	4.9	Not programmed.	ER
Explore ways to recover/replace taxes and revenues now lost to internet commerce	4.9	Not programmed.	Administration Finance
Implement/operationalize GIS system in all departments	5.0	GIS Utility System Update & Implementation Study programmed for FY13. Continuing efforts to organize and assist other Departments to integrate GIS. Technological improvements budgeted for FY14.	Engineering
Explore a comprehensive electronic permitting system	5.0	Will reconsider in FY14.	All Departments
Establish clearly defined economic development policy/policies regarding economic incentives for businesses	5.1	Pending discussions.	Administration CD
Examine new strategies & approaches to Economic Development activities including assessing staffing a position, incentives, policies etc.; create a defined economic development program	5.1	Completed & ongoing. Staffing a new ED position is not cost effective. Several new ED initiatives implemented including establishment of the North & Schmale TIF and Shop CS Program.	CD Administration
Advance "green" initiative and explore/study an incentivized model for refuse franchise agreement	5.1	Staff is researching model residential solid waste franchise ordinances to include volume-based (pay-as-you-throw) and modified volume based pricing alternatives in addition to the current fixed pricing program option.	Administration

Carol Stream Strategic Planning Overall Goal Ranking 10/10/11			Lead Department
GOAL	RANKING	STATUS	
Examine how we define our "corporate reserves"; explore the creation of an equipment reserve fund	6.0	In process. Reserve Policies (Feb, 2012). Proposed equipment replacement fund (July, 2012)	Finance
Explore/study/install bus shelters in key locations	6.0	Not programmed. Identified locations, developed cost estimates, obtained funding source and coordinated with various agencies. Determined current staffing levels could not be utilized for this project.	CD Engineering
Expedite completion/use of GIS in all depts.; make GIS available for field personnel	6.4	GIS Utility System Update & Implementation Study programmed for FY13. Continuing efforts to organize and assist other Departments to integrate GIS. Technological improvements budgeted for FY14.	Engineering
Develop/undertake comprehensive study of a long-term staffing plan for the organization with an eye to the future	6.9	Not programmed. Will reexamine in FY14.	ER
Develop/evaluate/initiate a rental licensing program	6.9	Not programmed. Previous study did not support implementation of this program.	CD
Research/evaluate and report on the creation of a local ordinance traffic prosecution system	7.0	Currently researching program with other communities that have adopted this system.	PD
Bring back "Summer in the Center"	7.0	Not programmed. Current economic conditions do not support implementation of this goal.	Administration
Examine the potential revenues and feasibility of a local gas tax	7.1	A local gas tax is feasible and suitable as an identified funding source for capital. It is recommended we defer further action on this until reserve balances are leveraged first and fund performance and cash flow projections dictate implementation.	Administration Finance
Develop alternatives/explore approach to gateway signage/entrances to the Village	7.3	Not programmed.	CD

Carol Stream Strategic Planning Overall Goal Ranking 10/10/11			Lead Department
GOAL	RANKING	STATUS	
Explore the opportunities/feasibility of shared services, equipment, programs with neighboring governments including the park and school districts; explore privatization where appropriate	7.4	Ongoing as opportunities present themselves. Some contact has already been made with school districts regarding storage of materials such as salt, sand, mulch, etc.	Administration PW
Explore the re-designation/naming of Lies Road to Carol Stream Road	7.6	Not programmed.	CD
Explore feasibility of self-service "kiosks" for basic transactions with Village	7.6	Not programmed.	Administration
Develop a vacant property management program	7.7	Ongoing based on direction at 1/30/12 workshop. Included in FY13 proposed budget.	CD
Explore a "stickerless" vehicle sticker program	7.7	Not programmed due to high cost of enforcement technology. Propose modification to present sticker material to reduce burden of residents having to scrape off expired stickers.	Finance PD
Increase our Economic Development presence/profile on the Village's website	8.0	Ongoing. Shop Carol Stream program information posted.	CD Administration
Develop/create online permitting system for small projects and create an online/streamlined Customer Service Request (CSR) system	8.3	Not programmed. Consideration deferred to FY14.	CD Administration
Create community garden/garden plots	8.3	Not programmed. Explored concept of creating rain gardens on flood plain buyout properties and developed cost estimates. Determined current staffing levels could not undertake this project.	Engineering
Initiate the preparation of quarterly reports from Dept. Heads to Manager and Board; include strategic plan updates etc.	8.4	Ongoing as needed. Weekly updates provided via email and bi-weekly reports provided at Village Board meetings as requested.	All Departments
Explore online reporting/self-service reporting for minor infractions/crimes etc.	8.4	Not programmed.	PD

Carol Stream Strategic Planning Overall Goal Ranking 10/10/11			Lead Department
GOAL	RANKING	STATUS	
Evaluate/study and report on a balanced/sustainable employee compensation program that rewards employees without creating unreasonable future liabilities	8.9	Not programmed.	ER
Create an internal "paper reduction" program- become more tech savvy in our day-to-day work processes	8.9	The Village uses archive management software to store documents electronically. Three Village Board members have expressed interest in or are currently using electronic agendas. Staff is researching the feasibility of using tablets for all agenda items.	Administration
Expand our EMS training to include police, public works and fire dist.	9.1	Currently working with CSFPD to incorporate.	PD
Prepare options/ideas on how to re-invest in staff; re-start reward/recognition programs; work on strengthening employee morale	9.3	Ongoing – Job Satisfaction survey administered. Results due in by 2/17/12.	ER
Undertake a comprehensive plan update and review including follow-up code updates	9.3	Comp Plan budgeted for FY13 pending grant approval from CMAP. Prepared a preliminary bicycle and pedestrian plan and a southwest utility expansion plan which will be elements of the Comprehensive Plan.	CD
Clarify incident command structure for disasters; place Fire Dist. in lead position for tactical command etc.	9.4	Completed	PD
Increase our financial reporting techniques; create even more transparency and sharing of information; tell our good story to others	9.7	Not programmed.	Finance
Explore the development of a "community care" corps	10.0	Not programmed.	PD
Complete trail at Kuhn and Fair Oaks Rd. & Gary Ave.	10.1	Kuhn Road Trail contract has been awarded and project will be completed this year. Fair Oaks Road trail (West Branch Trail) is in Phase I Design Study and is programmed for construction in 2013 and 2014. Gary Avenue Multi-Use Path is also in Phase I Design Study with construction programmed for 2016. All projects have been funded.	Engineering

Carol Stream Strategic Planning Overall Goal Ranking 10/10/11			Lead Department
GOAL	RANKING	STATUS	
Measure, compare and report existing service levels; review with Board and assess the match of service levels to current staffing profile after the reductions of recent years	11.1	Ongoing – Evaluate each position as vacancies occur and make changes as appropriate. Two programs (street sweeping and landscape maintenance) were evaluated in preparation for FY13 and changes were made to service levels based on Village Board support. Reductions in CIP and service levels were made after analyzing reduced staffing levels. Duties were reassigned and shared with other personnel.	ER All Departments
Undertake a comprehensive analysis/review of our various admin. processes in the Village organization; ask the question what do we do, how do we do it and why do we do it?	11.3	Administration & Village Clerk Offices were restructured in FY12. Several programs have been reviewed in Public Works: tree trimming/removal, storm sewer maintenance and street sweeping. Community Development was restructured in FY10. Evaluated and developed a process for the elimination of preservation securities in lieu of a simplified permit and license bond. Legal implementation has been in process.	Administration All Departments
Examine existing parking regulations and requirements in the Village Code	12.9	Not programmed.	Engineering PD
Obtain certification as a "storm ready" community	12.9	Certified on 2/6/12.	PD
Research and create a model solid waste franchise agreement	13.1	Staff is conducting preliminary research on preparing a model residential solid waste franchise ordinance that will incorporate program options that include volume-based (pay-as-you-throw) and modified volume based pricing alternatives in addition to the current fixed pricing program option.	Administration
Explore the creation of a Q and A series on specific depts. And record/create video for website	13.4	Not programmed.	Administration
Explore the creation of a community networking group	15.0	Not programmed.	PD

Carol Stream Strategic Planning Overall Goal Ranking 10/10/11			Lead Department
GOAL	RANKING	STATUS	
Examine creating incentives for "green" buildings; consider offering discounts, expedited reviews/permits etc.	15.1	Not programmed.	CD
Explore the creation of a student resource initiative	17.4	Not programmed.	PD

KEY:

1. **First Tier Goal** (Budgeted or In-Process)
2. **Second Tier Goal** (Ongoing and/or Completed)
3. **Third Tier Goal** (Eliminated or Deferred Beyond 1 Year)